



**BOARD OF TRUSTEES
of
NORTHERN ILLINOIS UNIVERSITY**

PROCEEDINGS

July 1, 2009 – June 30, 2010

**BOARD OF TRUSTEES
of
NORTHERN ILLINOIS UNIVERSITY**

Officers

Marc J. Strauss, Chair
John R. Butler, Vice Chair
Robert T. Boey, Secretary
Kenneth L. Davidson, Parliamentarian
Eddie R. Williams, Treasurer
Anne C. Kaplan, Assistant Secretary/Assistant Treasurer
Kathryn A. Buettner, Second Assistant Secretary
Sharon M. Banks-Wilkins, Recording Secretary

Appointed Members

Expiration of Term

Robert T. Boey - DeKalb	January 21, 2013
John R. Butler - Chicago	January 21, 2013
Cherilyn G. Murer – Homer Glen	January 17, 2011
Manuel Sanchez - Lisle	January 21, 2013
Myron E. Siegel - Bannockburn	January 17, 2011
Marc J. Strauss – DeKalb	January 17, 2011
Barbara Giorgi Vella - Rockford	January 17, 2011

Student Member

Matthew Venaas	June 30, 2010
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John G. Peters, President
Northern Illinois University
300 Altgeld Hall
DeKalb, IL 60115

PROCEEDINGS
of the
Board of Trustees
of
Northern Illinois University
July 1, 2009 - June 30, 2010

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President's Report

No. 65

September 17, 2009

No item in this report for release prior to 9:00 a.m. Thursday, September 17, 2009.

A G E N D A

**BOARD OF TRUSTEES
of
NORTHERN ILLINOIS UNIVERSITY
9:00 a.m. – Thursday – September 17, 2009
Board of Trustees Room
315 Altgeld Hall**

9:00 a.m. Call to Order, Roll Call, Notice Verification, Meeting Agenda Approval, Recess to Executive Session
Executive Session – Altgeld Hall
Reconvene Board of Trustees Meeting – Board of Trustees Room



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*The Board and its committees comply with P.A. 91-0715 through its *Bylaws*, Article II, Section 5.B:

1. Consistent with Public Act 91-0715 and reasonable constraints determined by these *Bylaws* and the Chair, at each regular or special meeting of the Board or its committees that is open to the public, members of the public may request a brief time on the approved agenda of the meeting to address the Board on relevant matters within its jurisdiction.
2. Committees of the Board review University proposals for action and make adjustments and endorsements as appropriate for further consideration by the full Board. Public comments are generally most useful at meetings of Board committees, where proposals are first considered and the time for interaction most feasible.
3. To facilitate an orderly process, appearance requests must be registered on a Board-provided form and submitted to the Board's Parliamentarian at least 45 minutes before the meeting is scheduled to be called to order. To be recognized, the appearance request will include the name, address and position of the individual wishing to speak, the name of the organization or group represented, a concise summary of the presentation, and whether the requestor has appeared earlier on the topic before any other meeting of the Board. The Parliamentarian may confer with registered speakers to cooperatively assist the Chair of the meeting in assuring coordinated issue presentation and an efficient use of allocated time. The Parliamentarian will acquaint requestors with the generally acceptable rules of decorum for their presentations. In lieu of oral presentations, individuals may present brief written materials not to exceed five (5) pages to the Parliamentarian for distribution and consideration by the Board in advance of the meeting.
4. The Chair of the meeting will recognize duly registered individuals at the appropriate point during the meeting. Unduly repetitive comments may be discouraged and restricted by the Chair. To assure an orderly and timely meeting the Chair may limit time allotments to five minutes or less, may delay or defer appearances when appropriate, and defer or refer questions received from presenters for answers if available.

Anyone needing special accommodations to participate in the NIU Board of Trustees meetings should contact Ellen Andersen, Director of Special Events, at (815)753-1999, as soon as possible, normally at least a week before the scheduled Board meeting.

Minutes of the
BOARD OF TRUSTEES
OF NORTHERN ILLINOIS UNIVERSITY
September 17, 2009

SWEARING-IN OF NEW STUDENT TRUSTEE

Before I call the formal meeting to order, Chair Strauss said, I have the pleasure today of introducing for the first time our new Student Trustee for Fiscal Year 2010. Matt will take his oath of office and be sworn in today, despite the fact that his term began officially on July 1, but first I would like to tell you a little about him. Matt Venaas is a senior political science major with a cumulative GPA of 3.8. He has been a member of the University Honors program since starting as a freshman in 2006. While maintaining that tremendous GPA, he served as Vice President and President of the Douglas Hall Counsel, Student Association Senator, Speaker of the Student Association Senate, and now Student Trustee. He has just returned from a summer in Washington, D.C. working as an intern in our own congressman's office after winning one of three highly competitive congressional internship scholarships from NIU. While there, he was awarded the Paul Simon Award, the highest award given by the Illinois State Society, and as a result, won another scholarship that he was able to apply to his studies at NIU this fall. Also, I should note that he is the recipient of the Peters Scholarship for Outstanding Public Service from NIU in Spring 2008.

We are delighted to have you join the Board this year, Matt. Your service in student government and experience on campus has provided you with a depth of knowledge that will be a tremendous asset to the Board. This Board takes the opinions and counsel of the Student Trustee very seriously, and I want you to know we are looking forward to working with you.

Chair Strauss administered the following oath to Mr. Venaas:

I, Matthew Venaas, do solemnly swear that I will support the Constitution of the United States, the Constitution of the State of Illinois and the laws thereof, and that I will faithfully discharge the duties of Student Trustee for the Board of Trustees of Northern Illinois University to the best of my ability.

A summary of Mr. Venaas's comments follows:

Thank you very much for that very warm introduction. I am truly honored to be here today and to have the opportunity to represent my fellow NIU students on the Board of Trustees. As I stand here today, I cannot help but reflect back on my time at NIU and to the beginning of my university experience. In the time before I began my freshman year, I wondered how exactly I would fit in at Northern Illinois University. I was certainly excited to begin my college experience, but I was also quite nervous. However, once I arrived on campus and spent time with my peers and others, I realized quickly that I had made the right decision. I have now embraced the Huskie spirit fully and have allowed it to truly define who I am as an individual and, more importantly, as a student leader. Once at NIU, I took every opportunity to get involved on campus and quickly recognized the importance of serving my fellow students. From my very first Hall Counsel meeting my freshman year to my work with the Student Association and everywhere in between, I have committed myself to speaking on behalf of the student body and working to leave this university just a little better than it was when I started.

Now, as I embark on this newest and, in many ways, most humbling journey, I once again commit myself to serving my fellow NIU students in this dynamic and challenging role. I also assume this position at a time when a need to channel the voice of the student body into our decisions has never been greater. As a student of political science, I cannot help but pay

particular attention to our current economic uncertainty and the impact it has not only on our nation, but especially on higher education. Students are struggling to pay for their education, and universities across the nation are forced to make complex and difficult decisions. However, from the short time I have already worked with my fellow Board members and university officials, I have faith and confidence that together we can navigate these challenging waters and remain on a path towards improving this already vibrant and resilient university. I have watched over the past several years as members of this university have worked through the most challenging of times, and President Peters, members of this Board and others have led this university with unwavering commitment and tremendous success. I thank you all for the example that you set for student leaders and others on this campus and look forward to working closely with each and every one of you in my limited time on this Board.

Over the past several years, I have also had the pleasure of watching other Student Trustees serve this office with distinction and honor. I would like to thank them all, including our most recent Trustee, DuJuan Smith, for their service to NIU. I fully intend to follow in their footsteps and to serve the students of Northern Illinois University to my fullest capacity, acutely tuned to the challenges and hard work that lies ahead.

Finally, I would like to take this opportunity to thank some individuals without whom I would certainly not be here today. First, I would like to thank my family, my parents Mark and Chris, and my brother Josh. My family has been my bedrock. They have always encouraged me to reach higher and to push farther. I am eternally grateful for the opportunities they have set before me and, without them, I would certainly not be here today. I would also like to thank my fellow Student Association Executive Board members, President Rob Sorsby, Vice President Erik Calmeyer and Treasurer Abiola Akinyemi. Thank you all for believing in me, and thank you for the support you have given me during our time together. I am truly touched to have the opportunity to work with such very talented student leaders. To the countless faculty, staff and students who I have had the pleasure of working with in my time at NIU, you have all in one way or another helped to shape who I am, and I will be eternally grateful for that.

In conclusion, I would like to again thank my fellow Board of Trustees members and others in this administration who have assisted me during my transition to this position. You have all been willing and eager to help me to learn, to answer any questions that I have had. I look forward to strengthening this relationship with you all in the coming days and weeks and to tackling the many challenges that lie ahead. Thank you very much.

Chair Strauss presented Student Trustee Venaas with the official Board of Trustees pin and offered his congratulations.

CALL TO ORDER AND ROLL CALL

The meeting was called to order by Chair Marc Strauss at 9:02 a.m. in the Board of Trustees Room, 315 Altgeld Hall. Recording Secretary Sharon Banks-Wilkins conducted a roll call of Trustees. Members present were Trustees Robert Boey, John Butler, Cheryl Murer, Manuel Sanchez, Barbara Giorgi Vella, Student Trustee Matthew Venaas and Chair Strauss. Not present was Trustee Myron Siegel. Also present were Board Parliamentarian Kenneth Davidson and President John Peters. With a quorum present, the meeting proceeded.

VERIFICATION OF APPROPRIATE NOTICE OF PUBLIC MEETING

Confirmation of Open Meetings Act public notice compliance was provided by Board Parliamentarian Ken Davidson.

MEETING AGENDA APPROVAL

After discussion with President Peters and review of the revised agenda before us, Chair Strauss said, I propose creation of a Consent Agenda that would immediately precede the beginning of the President's Report for today's meeting, and move President's Report Number 65, Action Items 9.a.(3), (4), (5), (6), and (9); and our receipt of Information Items 9.b.(1), (2), (3), (4), (5), (6), (10), (11), (12), (13), (14), (15) and (16); and 9.c.(3) and (4) to that Consent Agenda. Trustee Murer made a motion to approve the meeting agenda as amended. Trustee Sanchez seconded the motion. The motion was approved.

EXECUTIVE SESSION

Chair Strauss asked for a motion to close the public meeting to conduct an executive session to discuss the following subjects authorized by the Illinois Open Meetings Act: litigation and risk management matters as generally described under §2(c)(11) and (12) of the Open Meetings Act, property matters as generally described under §2(c)(5) and (6) of the Open Meetings Act, and Executive Session Minutes Matters as generally described under §2(c)(21) of the Open Meetings Act. Trustee Sanchez so moved, seconded by Student Trustee Venaas.

A roll call vote of the Trustees to recess to Executive Session was as follows:

Trustee Boey	Yes	Trustee Butler	Yes
Trustee Murer	Yes	Trustee Sanchez	Yes
Trustee Vella	Yes	Student Trustee Venaas	Yes
Chair Strauss	Yes		

The roll call vote of the Trustees to recess to Executive Session was unanimous.

BOARD OF TRUSTEES MEETING RECONVENED

Chair Strauss reconvened the public meeting of the Board of Trustees at approximately 11:18 a.m.

REVIEW AND APPROVAL OF MINUTES

Chair Strauss asked that two changes be reflected in the minutes of the June 25 Board meeting. In the fourth full paragraph on page 18 in his post-election remarks, his wife's name should be spelled "Terri." And, in the following full paragraph appears the word "undo" which should be "undue." With these minor changes, the Chair asked for a motion to approve the minutes of the June 25, 2009 Regular Board Meeting. It was moved by Trustee Sanchez and seconded by Student Trustee Venaas to approve the minutes of the June 25, 2009 Board Meeting as amended. The motion was approved.

CHAIR'S COMMENTS/ANNOUNCEMENTS

The Chair recognized University Advisory Committee representatives Dr. Alan Rosenbaum, Dr. Ferald Bryan, Dr. Joseph "Buck" Stephen, Dr. Clersida Garcia, Ms. Bobbie Cesarek and Mr. Jay Monteiro.

My impression is that the faculty is very appreciative of the efforts on their behalf of both the Board and President Peters, Dr. Rosenbaum commented, and I will do my best to represent the faculty and to work constructively with the Board and President Peters. I want to extend a welcome to our new Student Trustee, Matt Venaas, Mr. Monteiro said, and I also would like to welcome our newest UAC Committee colleague, Dr. Rosenbaum.

As most of you know, this is my first meeting as Chair of this Board and I want to thank my colleagues again for their confidence. While it is my first meeting as Chair, it is also a new beginning for over 3,000 new freshmen and 2,100 transfer students who started NIU just a few weeks ago. It is always

interesting to listen to the Move-In Day stories and see the vast array of Welcome to NIU activities put together for our students by our Student Affairs staff. I was amazed at the opportunities available to our students. No one should have trouble finding clubs, recreation, sports and social opportunities on this campus. We definitely have something for everyone. A special thanks to Student Affairs for their tremendous efforts to make each of our students feel welcome and at home as a member of our NIU community.

While President Peters will have a more detailed enrollment update during his remarks, I want to note that NIU's enrollment is up by 27 students this fall, as compared with last year. In the preliminary enrollment data that is available so far, it is clear that community colleges throughout Illinois are experiencing record enrollment due in large part to the dire economy and the uncertainty of the MAP grant funding for the second semester. NIU and other four-year institutions have to work even harder to maintain enrollment in these historic times. I want to thank everyone in Admissions, Financial Aid, Registration and Records, Student Affairs, and others, for their great work bringing in the class of 2013. I also want to remind everyone that enrollment is everyone's issue here on campus. Our students need to feel and know that our NIU community truly cares and that we will help them achieve their goals and dreams.

Finally, as we move into the flu season this fall, I would like to direct the campus's attention to the NIU H1N1 website that contains updates and instructions to students, faculty and staff regarding any concerns over a potential swine flu outbreak. NIU plans to follow all pertinent CDC recommendations issued over the coming weeks and months. Under the leadership of the Provost and the Faculty Senate, I am pleased see that advice has been offered to all faculty regarding academic policies and procedures that should be put into place should an outbreak of swine flu occur here at NIU. I believe we are as prepared as we can be at this point, and I would like to thank everyone for your planning efforts.

PUBLIC COMMENT

The Chair asked Board Parliamentarian Kenneth Davidson if any members of the public had registered a written request to address the Board in accordance with state law and Board of Trustees Bylaws. Mr. Davidson noted that no timely requests had been received to address this meeting.

REPORTS OF BOARD COMMITTEES AND BOARD LIAISONS

Executive Committee

The Executive Committee did not meet.

Academic Affairs, Student Affairs and Personnel Committee

Committee Chair John Butler reported that the Academic Affairs, Student Affairs and Personnel Committee met on Thursday, August 27. At that meeting, the committee heard reports on the following information items: Status of MAP Grant Funding; Follow-Up on the Ph.D. in Economics; Fiscal Year 2009 Program Review Findings; 2008-2009 Faculty Emeritus Recognition; Professional Excellence Awards for Faculty and Staff; and Fiscal Year 2009 External Funding for Research, Public Service and Instructional Projects.

Finance, Facilities and Operations Committee

Committee Chair Manny Sanchez reported that the Finance, Facilities and Operations Committee met on Thursday, August 27. At that meeting, the committee considered and approved recommendations for the following: Fiscal Year 2011 Appropriated and Nonappropriated Capital Budgets; University Outreach Multiyear Professional Service Contract; Maintenance Agreement for ITS Telecommunication Hardware; Maintenance Agreement for Finance and Facilities Financial Software and Database; Permanent Utility Easement for Far West Campus; Capital Project Approval for Cole Hall Renovation and Equipment; and Collective Bargaining Agreement with Local 364 of the International Brotherhood of Electrical Workers.

There was a request for expenditure approval for a College of Engineering research project grant; however, as of this meeting, the grant award has not yet been issued. The Committee also received reports including: fiscal year annual reports on capital activities, transactions involving real property, cash and investments, obligation of financial resources, quarterly summary report of transactions in excess of \$100,000, and Professional Excellence Awards for Faculty and Staff. All recommended items addressed by the Finance, Facilities and Operations Committee are included in the President's Report today for Board approval.

Legislation, Audit and External Affairs Committee

Committee Chair Cheryl Murer reported that the Legislation, Audit and External Affairs Committee met in DeKalb on Thursday, August 27. I want to take a moment, she said, to congratulate Mr. Zehnder as well as Ms. Lori Clark and Vice President Kathy Buettner on their promotions.

The meeting began with an update from Ken Zehnder on the status of a number of legislative initiatives debated and passed by the General Assembly during its overtime session and the Governor's actions on those initiatives. Ms. Lori Clark and Ms. Kathryn Buettner presented the congressional report and highlighted several key points of President Obama's current higher education agenda. One of the highlights of that meeting was that we were able to participate in an extraordinary demonstration by Paul Bauer, Director of the NIU School of Music, who demonstrated NIU's Internet2, an interactive technology that allows music students and professors to communicate in real time activity. During this meeting, 200 students participated in the Board of Trustees meeting through this interconnectivity, and that was very exciting because usually we are not able to have 200 students attend these meetings. Scott Mooberry presented a report on NIU's current fire safety policies and assured us that NIU is meeting and exceeding any federal mandates that resulted from the 2008 passage of the Higher Education Opportunity Act. At the request of Trustee Butler, we did a great deal of investigation of the domestic partner benefits available at NIU and the parity with other state universities. Mr. Cunningham did an exceptional job, and we want to thank him for his very detailed report to the committee. Also, Dr. David Stone presented information on the status of NIU's pursuit of competitive R&D under the American Recovery and Reinvestment Act.

Illinois Board of Higher Education

President Peters reported that the last meeting of the Illinois Board of Higher Education was held on Tuesday, August 11, at DePaul University on its Chicago campus. Among the items discussed and reviewed at that meeting were two that are of particular interest to NIU and the Board. One was a report on the Illinois Public Agenda for College and Career Success. That is the recently adopted strategic plan of the IBHE that focuses on getting more of our students into postsecondary education to close the gap that exists between those who graduate from high school and those who receive some sort of a postsecondary certificate. I represent the Illinois Public University Presidents and Chancellors as their convener, and we had a lively discussion on that topic. Since I am also their dean and their unofficial spokesperson, I took the opportunity to point out to the IBHE that their report with its appropriate and lofty goals runs counter to the actions of the legislature and the Governor cutting MAP funding by 50 percent because of the severe budget crisis. Nothing strikes me as more of a disconnect between the strategic plan for higher education and that action. In this regard, a point of presidential privilege, I want to point out to the Board this great bit of American journalism that appeared a day or two ago, in the *Northern Star*. The editorial board wrote this hard-hitting, succinct, appropriate letter to the state legislature about restoring MAP funding. I applaud them for taking the lead in this and speaking out for our most needy students. The second very important thing that happened is that the IBHE approved our Bachelor of Science in Applied Management program. This is historic. The reason it is historic is that our faculty, working all last year, devised a plan to accept A.A.S. community college degrees in technical areas as two years of baccalaureate education and then top that off with an Applied Management degree in technical areas such as homeland security and public safety. This is a very fundamental forward looking degree that will help us, with our community college partners, deliver baccalaureate degrees in needed areas to place-bound students.

Universities Civil Service Merit Board

There was no report from the Universities Civil Service Merit Board.

NIU Foundation

It goes without saying that we are delighted to have Mr. John Castle here with us today, NIU Foundation representative Murer said. It is a pleasure to have the Foundation participate so directly with the Board of Trustees, and we are pleased to defer our comments to Mr. Castle.

As the years go by, Trustee Boey said, the Foundation plays a more and more important role in the university, especially now. Currently, we receive about 26 percent of our funding from Springfield and we are on our own for the rest. We have always appreciated the Foundation, but more than ever, we need it now. It is always nice to see the President of the Foundation, Mallory Simpson. And, to a dear friend and the co-chair of True North, John Castle, I say welcome.

Today's Foundation report celebrates a major milestone in NIU's history, Chair Strauss remarked. Because of this historical milestone, I would like to ask President John Peters to make a few comments and introduce our special guest this morning.

We have, indeed, reached an historic milestone, the President said, and I am very pleased to be able to share that good news with you today in this very official setting. Last week, in my annual State of the University Address, I was able to tell the entire campus community that nearly a year early and during a period of extraordinary challenges to our university, our state and our nation, we have reached and surpassed our ambitious \$150 million goal for NIU's first-ever comprehensive campaign, True North. In fact, we are at \$153 million. During a period of time when we have seen state support plummet to just 26 percent of our total budget, when our legislature went almost a decade without passing a capital budget, when our students have seen financial aid opportunities shrink and, in some cases, disappear, we also have experienced rock solid support from alumni and friends who believe in Northern Illinois University and its mission of educating the next generation of students, and they have dug deep to find the resources that make a difference in the lives of others. We have gone from raising about \$35 million in the decade of the nineties to nearly five times that amount already in the next millennium. We built Barsema Hall, the Alumni and Visitors Center, and the Yordon Center, all with private funds. We have provided \$8.2 million worth of scholarships to over 13,700 students. We have established more than 20 named professorships and chairs to support faculty teaching and research, where just a decade ago we had only one. This list goes on and on, but suffice it to say this is a very proud moment in NIU's history and extremely gratifying to me personally. I would like to take this opportunity to thank our campaign co-chairs, John Castle and Dennis Barsema. John and Dennis gave so generously of their time and their expertise, and we are forever indebted to them for their contributions to NIU. Dennis Barsema is teaching class in the College of Business that bears his name and sends his regards. But we are fortunate to have with us his co-chair, Mr. John Castle, and I invite John to favor us with a few words.

I have never been a special guest, Mr. Castle said, so this is sort of a milestone for me too. As President Peters announced, True North has met and exceeded its goal of \$150 million almost a year ahead of the official end of the campaign, which will be June 30, 2009. The campaign started in May of 2000, and has been an ongoing process since then. Dennis and I, as co-chairs, have been privileged to serve as coaches, cheerleaders, and occasionally as constructive critics, and have had a unique opportunity to watch a very professional staff organize and execute a broad-based fundraising campaign for a major state university. Dennis and I have both felt very privileged to be part of the process. I cannot tell you how hard these people have worked to make this campaign a success to this point, and there is more work ahead. Dennis and I cannot say enough about the team that planned the campaign, organized it, did the work in the trenches – Mike Malone, Mallory Simpson, Alberta Solfisburg, John Bass, Jean Jagodzinski, Angela Johansson and many others, Foundation staff, university staff, university faculty, students – literally everyone has pitched into this effort and contributed in one manner or another. It has not only brought badly needed funding to the university, it also provides a basis for cohesion within the university, a common purpose. This fundraising need is going to continue, and that is very clear from the

comments that have been made today by the Board. The Board of Trustees' unflagging support for our efforts has been tremendous and has been instrumental in the campaign's success. John Peters' enthusiasm, leadership and guidance, along with the Board of Trustees' guidance has made this campaign what it has turned out to be, and we are very thankful to all of you for that.

As John Peters said, a lot has been accomplished during this campaign, and he described very well the students who have benefited. And do not lose sight of those 13,700 students-plus who have benefited from scholarships and other kinds of financial support. That is a need that is ongoing and becoming more and more critical as time goes by. Conventional sources of funding for scholarships and other student aid are really drying up with no good prospects that they are going to be restored. Hopefully, efforts like the *Northern Star* editorial will make that happen; but I am not very optimistic about it. I doubt that anyone sees it being fully restored and, actually, fully restored is hardly adequate. So, there is a job to be done, and we have less than a year in which to do it during the life of this campaign. The job of raising money for student support, for support for academic programs on a real-time basis, is going to require the efforts and the contributions of many people. We are not talking about large contributions, but smaller contributions such as buying a student's books, paying part of a tuition or a meal ticket. Those are the kinds of uses for which this sort of funding is needed. It is the critical difference between staying in school and leaving school. There will be an ongoing campaign to raise funds on a real-time basis for students in need, and the first effort made by the Foundation to get that kind of fundraising effort rolling will come with Dr. Nancy Castle and Dr. Clark Neher, who will be soliciting faculty. All faculty will hear from them, and the hope is to get 100 percent participation in any amount.

But my part is to thank the Board of Trustees, President Peters and all of you in this room who represent the community that is NIU. It has been a privilege for Dennis and me to work on this campaign. Nothing succeeds like success, and nothing could be more gratifying than seeing the results that have been achieved here. But that is not due to the leadership we provided, it is due to the people who did the work in the trenches.

On behalf of the Board, Chair Strauss said, I would like to thank you and Dennis Barsema for your leadership on this as well as your many other contributions to the university. I believe we have a number of people from the Foundation here today, so we would like them to stand and be recognized as well.

Recently, Trustee Boey commented, Mike Malone and I were discussing the days back in the 1990's when we raised a million dollars and would bring out the Huskie Marching Band. That is compared to what we have today, over \$150 million, yet we still need more. I want to thank John and Dennis, again, for all their great efforts. As John said, this cannot be the end because the 26 percent from Springfield is going to continue to go down, not up.

We have one more NIU University Related Organization that has been growing and meeting more frequently, Chair Strauss said, and that is the Northern Illinois Research Foundation (NIRF). Trustee Vella represents the Board of Trustees on the Research Foundation Board. I am going to request that Trustee Vella report back on NIRF activities beginning with our December meeting, and it will be added as a regular item on our agenda.

CONSENT AGENDA APPROVAL

Chair Strauss asked for a motion to approve the items placed on the consent agenda earlier in the meeting. They include President's Report Number 65, Action Items 9.a.(3), (4), (5), (6), and (9); and our receipt of Information Items 9.b.(1), (2), (3), (4), (5), (6), (10), (11), (12), (13), (14), (15) and (16); and 9.c.(3) and (4) to that consent agenda. Trustee Sanchez so moved, seconded by Trustee Butler. The motion was approved.

PRESIDENT'S REPORT NO. 65

Yesterday marked the death of one of higher education's true leaders, President Peters said. Myles Brand was Executive Director of the NCAA, Former-President of the University of Oregon, Former-President of the University of Indiana, and Chair of Philosophy at the University of Illinois-Chicago. I knew him in an academic role and then came to know him in the NCAA role where I was privileged to be a member of his NCAA Executive Committee. I cannot think of an individual who has done more to ensure that the scholarship part of student athlete was emphasized and who worked tirelessly to regain presidential control of that very important organization.

I share Chair Strauss's sentiments regarding the start of our new school year. I have been in higher education so long that my internal clock is set to semester time in the fall, and the beginning of each new academic year, after all these years, is still quite a thrill to me. For the tenth year in a row, I have had the privilege of participating in Move-In Day, when we help 5,000 new students truck their belongings into our residence halls and get settled into their new homes, where they will establish new routines, new social lives, new friends and new academic programs. I am always amazed at how quickly they adapt, and thank all of you for making that possible.

As we talk about enrollment and focus on numbers and categories of students, I like to keep in mind the personal conversations I have on Move-In Day when everyone's future looks bright and students are excited to be here, because as hard as we try, for some of these young people, their time here will not end in a degree. Even as we celebrate the number of new students who have joined us in the fall, we must keep our focus on retention. Too many students, for whatever reasons, walk away. Most of them are financial, some of them are personal. Very few are academic. Our enrollment is up this year, which is no small achievement in this economy, and I was particularly pleased to see we have met our targets for new freshmen and transfers, and graduate students are up significantly as well. But getting them here is only half the equation; we need to create more pathways for students so they can get into their first choice majors. We need to find every available resource to help students as they encounter financial obstacles. We need to improve and expand our advising services on every level so students remain on the path to graduation. Later today, the Trustees are invited to join us on a short tour of our new Central Advising Center. More than just a new facility, the center and its programs are aimed at catching problems early to get students the help they need on a focused journey that leads to a degree.

Finally, I do not need to tell you how concerned I remain over the MAP Grant issue. As you know, a couple of weeks ago I led a delegation of college presidents to meet with Governor Quinn. The Governor was receptive and sympathetic and offered to use his office as a bully pulpit for legislative relief for more than 137,000 students who rely on MAP funding that is not going to be there in the spring. And, of course, this is not just a gubernatorial issue, it is also a legislative issue. The bad news is that we do not see any significant revenue raising measures in time to deal with this crisis only months away, so something must be done in the veto session in October. So whatever the solution, the answer for our students lies with the actions of our state legislature and the Governor during the upcoming fall veto session. That is why I was so pleased about the *Northern Star* editorial, and editorials like this are cropping up all over the state. I am pleased to see that our students have risen to the occasion. Be assured that we will continue to press this issue at every opportunity. We are aware that restoration of MAP Grant funding has to compete with a host of other worthy causes, but I submit that few state investments offer the payback of a well-educated and skilled workforce. We owe it to our students and to our state to keep our promise to get full MAP funding reinstated as soon as possible. You have all offered your support in this crusade, so I know I can count on the Board.

UNIVERSITY RECOMMENDATIONS FORWARDED BY THE BOARD COMMITTEES

Agenda Item 9.a.(1) – Fiscal Year 2011 Appropriated Capital Budget Request

Our capital budget has two items, President Peters said, the regular capital budget for large projects and the capital renewal budget for those items between \$100,000 and \$1.5 million. This past legislative session, funds were authorized for our Cole Hall and Stevens Hall projects, as well as the planning money

for our Computer Science and Technology Building. We now are waiting for the appropriations so we can begin these projects. The first thing that appears on the new list we are submitting is a request for core funding of about \$37 million for our Computer Science and Technology Center. Chair Strauss asked for a motion to approve the Fiscal Year 2011 Appropriated Capital Budget Request. Trustee Murer so moved, seconded by Student Trustee Venaas. The motion was approved.

Agenda Item 9.a.(2) – Fiscal Year 2011 Nonappropriated Capital Budget

The Fiscal Year 2011 Nonappropriated Capital Budget lists those items that are less than \$100,000, which we pay from our own bond revenue or local funds, the President said. Some of these items include the sprinkler systems mandated by state law and the rotational painting of residence halls such as Grant and Stevenson Towers. Chair Strauss asked for a motion to approve Fiscal Year 2011 Nonappropriated Capital Budget. Trustee Sanchez so moved, seconded by Trustee Butler. The motion was approved.

Agenda Item 9.a.(3) – University Outreach Multi-Year Professional Services Contract

Agenda Item 9.a.(4) – Fiscal Year 2010 ITS - Telecommunications Hardware Maintenance Agreement

Agenda Item 9.a.(5) – Finance and Facilities Software and Database Maintenance Agreements

Agenda Item 9.a.(6) – Permanent Easements for Utilities – Far West Campus

Consent agenda items.

Agenda Item 9.a.(7) – Cole Hall – Renovation and Equipment – Capital Project Approval

We received an appropriation authorization for about \$7.8 million to renovate Cole Hall, President Peters said. Our long-range plan is to make smart classrooms out of the Cole Hall auditoria, so we had already theoretically allocated some internal funds from various sources to upgrade those two rooms. We are requesting authority to proceed with the planning in anticipation of the \$7.8 million in order to begin work on the project as soon as possible. There are three components, which were discussed extensively during the Finance, Facilities and Operations Committee meeting. The west classroom will be made a smart classroom. The east classroom will be a simply renovated auditorium for uses to be determined. Money has been set aside for a stand-alone classroom to replace our second classroom. Approximately \$2 million worth of equipment will be into the smart classrooms. This would result in a total budget of \$9.5 million for the Cole Hall renovation and equipment purchases. The timeframe for completion of the project is estimated to be 12 to 18 months. Chair Strauss asked for a motion to approve the Cole Hall Renovation and Equipment Capital Project Approval request. Student Trustee Venaas so moved, seconded by Trustee Vella. The motion was approved.

Agenda Item 9.a.(8) – Collective Bargaining Agreement – Electrical Workers – Local 364

Agreement was reached with the International Brotherhood of Electrical Workers (IBEW), Local 364, which represents 13 employees in the classifications of Electrician, Electrician Foreman and Electrical & Electronics Instrument Control Mechanic, President Peters said. This is a full agreement that extends from July 1, 2009 through June 30, 2013. Chair Strauss asked for a motion to approve the IBEW Local 364 collective bargaining agreement. Trustee Vella so moved, seconded by Trustee Sanchez. The motion was approved.

Agenda Item 9.a.(9) – Federal Trade Commission Red Flags Rules

Consent Agenda Items.

UNIVERSITY REPORTS FORWARDED FROM THE BOARD COMMITTEES

Agenda Item 9.b.(1) – Fiscal Year 2009 Report on Capital Activities

Agenda Item 9.b.(2) – Fiscal Year 2009 Annual Report of Transactions Involving Real Property

Agenda Item 9.b.(3) – Fiscal Year 2009 Annual Report of Cash and Investments

Agenda Item 9.b.(4) – Quarterly Summary Report of Transactions in Excess of \$100,000

Agenda Item 9.b.(5) – Annual Summary Report Obligation of Financial Resources

Agenda Item 9.b.(6) – Follow-Up on the Ph.D. in Economics

Consent Agenda Items.

Agenda Item 9.b.(7) – Fiscal Year 2009 Program Review Findings

We had a good discussion in our Academic Affairs, Student Affairs and Personnel Committee meeting about the intensity of the program review process, the involvement of external reviewers and the importance of the reports, Dr. Peters said.

Agenda Item 9.b.(8) – 2008-2009 Faculty Emeritus Recognition

The individuals receiving 2008-2009 Faculty Emeritus Recognition have served our university as tenured professors and are now retiring, the President said. This is not an automatic employment category. It is much like any other academic rank and is granted by the university based upon performance.

Agenda Item 9.b.(9) – Professional Excellence Awards for Faculty and Staff

Listed are winners of last year's Professional Excellence Awards for Faculty and Staff. This is quite an extensive and excellent list, Dr. Peters said, and many of these individuals were recognized at our Academic Affairs, Student Affairs and Personnel Committee meeting.

We tend to look at these as pages with lists of names, Trustee Murer said. But these names belong to faculty that are at the nucleus of a great university. It is the faculty and the students they teach that define what a university is. I wanted to make a comment on behalf of the Board, as well, to say that we are proud of all of you who achieve this great recognition and these wonderful awards, and we thank you for your work in support of NIU.

Agenda Item 9.b.(10) – Fiscal Year 2009 External Funding for Research, Public Service and Instructional Projects

Agenda Item 9.b.(11) – Fiscal Year 2010 Budget Update

Agenda Item 9.b.(12) – 96th General Assembly Report

Agenda Item 9.b.(13) – Congressional Report

Agenda Item 9.b.(14) – Fire Safety Mandates as Required by the Higher Education Opportunity Act of 2008

Agenda Item 9.b.(15) – Internet2 Technologies and the NIU School of Music

Agenda Item 9.b.(16) – NIU Activity Related to the American Recovery and Reinvestment Act of 2009

Consent Agenda Items.

Agenda Item 9.b.(17) – Benefit Provisions for Marital Status/Domestic Partnerships

During the LAEA Committee, there was an extensive discussion of the benefits provided to domestic partners at the university, President Peters said, as well as a rather detailed matrix of those benefits.

It means a great deal to me that this conversation was had, Trustee Butler said, and that the presentation was as thorough as it was. Both personally and professionally, this is an issue that has occupied a lot of my time. The Board needs to be mindful that the report reveals a discrepancy between what the university offers its employees and students with regard to their domestic partnership status

versus what is in the official Board *Regulations*. We have a problem in that there has been a substantial amount of activity on campus to extend what we refer to as equitable coverage, but that activity is not reflected in any unified place. I merely ask my Trustees to simply go on line and try to learn what you would have available to you if you were in a domestic partnership and were a student or wished to be employed here. You will not find many resources to answer that question, not even in the university's recently revamped web site presence on its diversity efforts, and I do not think we can maintain this status quo. For one, it is discriminatory. And two, absent explicit inclusion, there remains broad room for supervisory discretion. We cannot know as a Board, whether that discretion is falling on the side of our will or our hope that these benefits are extended or rather the supervisor's individual value system. I say to my colleagues on the Board, the campus is waiting for us to act on this and has been for several years.

As Chair of the Legislation, Audit and External Affairs (LAEA) Committee, Chair Murer said, I want to make sure the record reflects that this matter was brought before the LAEA Committee, and that the committee asked university staff to analyze the situation in great detail. As stated in my committee report, Mr. Cunningham and his staff expended a great deal of time and effort to identify in a matrix format exactly what the situation is. Some of it is not at our discretion; some of it is dictated by the purview of the State of Illinois. I want to be cautious of words such as discrimination because that is a very powerful word, and I truly believe no one has ever intended or committed any type of discrimination. So I would ask that we continue to review this through the LAEA committee to bring about the parity that is appropriate within the confines of our authority, because this is not about personal opinion, and it is not about personal desires, but it is operating within the confines of the law, the legislation and the dictates of the state. We will not neglect this issue, but will continue to investigate and identify what the difference is between anecdotal and actual. We need to quash rumors or misunderstandings or misstatements. Perhaps between now and the next time we meet, we can review what is anecdotal, what is commentary, and where are we on this very critical issue within the confines of our financial abilities and, more importantly, our authority.

ITEMS DIRECTLY FROM THE PRESIDENT

Agenda Item 9.c.(1) – Fiscal Year 2010 Internal Budget

State statute requires that the Board of Trustees approve the university's FY10 Internal Budget, the President said. The walk-in item has several displays on General Revenue sources and federal sources. Under the appropriated fund revenues adjusted for 2009, for the current fiscal year we have approximately \$103 million. For 2009, it was \$104,745,000 for 2009. It appears that there is an increase in our 2010 budget to \$107 million, however, the problem is that those federal dollars are the stimulus funds. The Governor used stimulus funds to plug the gap in our General Revenue. This means that next year our base budget will start at \$102 million – not \$104 million or \$107 million, which presents us with an immediate \$4 million problem in addition to other unfunded mandates. If the state finds a way to balance its budget or finds a revenue source, they must restore those funds. Our nonappropriated revenues have been fairly stable. NIU's total anticipated revenue for FY10 is around \$435 million at this point.

Table 2 is categorized as Object Classifications. These were agreed upon by the Office of Management and Budget, the Governor's Office and the chief financial officers of the universities several years ago. Universities are people intensive. Table 3 is our distribution of nonappropriated money, and Table 4 is a summary of our internal budget.

In regard to MAP funds, Chair Strauss asked for clarification that those funds were not appropriated monies directly to the university, but would come in as tuition paid, so this assumes that MAP funds and tuition would be paid in full. So if MAP funding is not restored for the second semester, Board approval of this internal budget does not account for a shortage in MAP money. President Peters stated that if that was the case, not counting indirect income from dorm rooms, food contracts, and so forth \$11 million in nonappropriated revenue, direct income, would be lost from the university income fund.

Northern Illinois University ranks third in aid to MAP students among public universities behind University of Illinois at Champaign-Urbana and University of Illinois at Chicago, with 5,000+ students. Most of our students receive the full amount they are eligible for, which means our students are among the most needy. It does have an impact on us, but our basic concern is that this money goes directly to students. It flows to us to pay for their expenses as it flows to public universities, community colleges and private universities across the state.

Chair Strauss asked for a motion to approve the university's FY10 Internal Budget. Trustee Sanchez so moved, seconded by Trustee Boey. The motion was approved.

Agenda Item 9.c.(2) – Collective Bargaining Agreement - Carpenters and Joiners - Local 790

A collective bargaining agreement was reached with the United Brotherhood of Carpenters and Joiners of America, Local 790. The union represents eight employees in the classification of Carpenter and Carpenter Foreman. This is a full agreement extending from July 1, 2009 through June 30, 2013. Chair Strauss asked for a motion to approve the UBCJA, Local 790, collective bargaining agreement. Trustee Murer so moved, seconded by Trustee Vella. The motion was approved.

Agenda Item 9.c.(3) – Grant and Contract Awards

Agenda Item 9.c.(4) – Fiscal Year 2009 Report of Tuition and Fee Waivers

Consent agenda items.

Agenda Item 9.c.(5) – Department of Chemistry and Biochemistry Nuclear Magnetic Resonance Spectrometer Upgrade

The last action item I have is a very important pass-through, President Peters said. Our Department of Chemistry and Biochemistry was able to secure approximately a half a million dollars in federal stimulus funds through the American Recovery and Reinvestment Act for a project titled "Upgrade of a 500 MHz NMR Console" from the National Science Foundation. The project will upgrade and cyber-enhance their nuclear magnetic resonance spectrometer. Chair Strauss asked for a motion to approve the Department of Chemistry and Biochemistry Nuclear Magnetic Resonance Spectrometer Upgrade. Trustee Sanchez so moved, seconded by Trustee Boey. The motion was approved.

OTHER MATTERS

Chair Strauss reminded Board members that a bus was waiting to take them for a quick tour of the new Academic Advising and Counseling Center on the old Wesley property.

NEXT MEETING DATE

The Chair announced that the next meeting of the Board of Trustees is scheduled for Thursday, December 3, 2009 on the main campus in DeKalb.

ADJOURNMENT

Chair Strauss asked for a motion to adjourn. Trustee Vella so moved, seconded by Student Trustee Venaas. The meeting was adjourned at 11:36 a.m.

Respectfully submitted,

Sharon M. Banks-Wilkins
Recording Secretary

FISCAL YEAR 2011 APPROPRIATED CAPITAL BUDGET REQUEST

Summary: The Appropriated Capital Budget Request is prepared in the fall prior to the budget year in order to meet the Illinois Board of Higher Education (IBHE) and state capital project review and approval submission schedules. The Capital Budget Request consists of two principal categories of projects that profile the university's requirements for the capital improvements and construction and equipment appropriations. The "Capital Renewal" category lists repair and renovation projects with estimated budgets in excess of \$100,000 (but less than \$1.5 million), which are not included in the campus permanent improvement operating budget allocation. Requests may include improvements to existing facilities and systems, building additions, infrastructure and site/roadway/utility improvements. The attached table provides a summary of the Fiscal Year 2011 Capital Request.

Recommendation: The university requests Board of Trustees approval of the Fiscal Year 2011 Capital Budget Request. The request will then be submitted to the Illinois Board of Higher Education for consideration and inclusion in the statewide Fiscal Year 2011 IBHE Capital Budget Recommendation.

TABLE C101
 SUMMARY OF BUDGET YEAR CAPITAL IMPROVEMENT REQUESTS
 LISTED IN PRIORITY ORDER
 NORTHERN ILLINOIS UNIVERSITY

FISCAL YEAR 2011
 CAPITAL REQUEST
 (IN THOUSANDS OF DOLLARS)

UNIVERSITY PRIORITY	PROJECT DESCRIPTION/BUDGET CATEGORY	TOTAL ESTIMATED PROJECT COST	STATE FUNDS			NON-STATE FUNDS*	New in FY10 (see note) LIFE, HEALTH, SAFETY
			BUDGET YEAR REQUEST	PRIOR YEAR	FUTURE YEAR		
<u>REGULAR CAPITAL PROJECTS</u>							
1	Computer Science & Technology Center	36,609.3	33,682.0	2,927	-	-	-
	(Planning)	2,927.2	-	2,927	-	-	-
	(Building)	26,643.9	26,643.9	-	-	-	-
	(Equipment)	7,038.1	7,038.1	-	-	-	-
2	Electrical Infrastructure & Wirtz Hall Renovation	13,948.3	13,948.3	-	-	-	X
	(Planning)	1,431.7	1,431.7	-	-	-	-
	(Remodeling & Rehabilitation)	12,516.6	12,516.6	-	-	-	-
3	Academic Buildings HVAC & Window Replacement	21,046.5	21,046.5	-	-	-	X
4	NIU - Hoffman Estates Education Center	43,685.7	30,729.5	3,318.0	-	9,638.2	
	(Planning)	3,318.0	-	3,318.0	-	-	
	(Building)	33,559.8	30,729.5	-	-	2,830.3	
	(Land)	6,807.9	-	-	-	6,807.9	
5	Roadway Reconfiguration and Repair	6,662.7	6,662.7	-	-	-	X
6	Elevator Rehabilitation & Renovation	4,145.3	4,145.3	-	-	-	X
7	Campus Signage & Wayfinding	5,750.4	5,750.4	-	-	-	X
	TOTAL, REGULAR CAPITAL PROJECTS	131,848.2	115,964.7	6,245.2	-	9,638.2	
<u>CAPITAL RENEWAL PROJECTS</u>							
1	Music Building Roof Replacement	1,169.7	1,169.7	-	-	-	X
2	Jack Arends Hall Roof Replacement	435.8	435.8	-	-	-	X
3	Zulauf Hall Sprinkler System Upgrade	290.5	290.5	-	-	-	X
4	Davis Hall Stone Repair & Tuckpointing	829.5	829.5	-	-	-	X
5	Davis Hall Chilled Water Conversion	764.4	764.4	-	-	-	
6	Nursing School Parking Lot Replacement	298.7	298.7	-	-	-	
7	E-85 Fuel System Installation	265.4	265.4	-	-	-	
	TOTAL, CAPITAL RENEWAL PROJECTS	4,054.0	4,054.0	-	-	-	
	GRAND TOTAL	\$ 135,902.2	\$ 120,018.8	6,245.2	-	9,638.2	

* Source of Non-State Funds: Land Gift

NOTE: Please indicate with an "X" if project addresses life, health or safety concerns.

NARRATIVE ON PRIORITY RATIONALE

1. Computer Science & Technology Center

The university is requesting funding for a new Computer Science & Technology Center. In the last decade the demand for college graduates with expertise in technology based fields has increased exponentially. The new facility will offer students a unique learning environment combining the best of a time-honored college education driven by a focus on advancing technology. The center will have extensive infrastructure to accommodate a broad range of equipment necessary to develop a nationally competitive program with potential for industry and professional certification programs, custom learning labs and single classes for corporations and individuals. Experience using "cutting edge" technology in a well planned, well equipped facility, will prepare students to compete and succeed in the intense technologically complex world of the future.

2. Electrical Distribution & Wirtz Hall Renovation

This project is proposed to address three requirements of the university's primary electrical distribution systems and to renovate Wirtz Hall. First is the replacement of the switchgear at the existing Glidden substation constructed in 1957 that feeds much of central campus, and for which new replacement parts are not available. Second is the replacement of underground cables that are twenty or more years old and prime candidates for failure. Third is establishment of new circuits in the system that would reduce load on existing circuits and improve failure recovery capabilities.

This portion of the project will provide improvements for programmatic spaces and building efficiency. The need for an upgraded and remodeled building to house the Health & Human Sciences College is substantiated by the dramatic changes in the type of physical facilities needed by a modern college to support new learning outcomes and increase interaction with the health community. Plans will focus on the consolidation of the college's space needs into Wirtz Hall. The Health & Human Sciences College will be housed in a remodeled, dedicated building that will provide classrooms that facilitate group discussion, laboratories that allow students to refine presentation skills, computer laboratory spaces, faculty and administrative offices, and spaces that facilitate student interaction and interdisciplinary faculty relationships. This request will provide funding for the planning, design and construction of remodeling Wirtz Hall.

3. Academic Buildings HVAC & Window Replacement

Several buildings on campus are experiencing problems with air ventilation systems due to the age of the equipment. Three buildings of primary concern are Reavis, Watson and Montgomery Halls. Both Reavis and Watson Halls are classroom/faculty office buildings with identical HVAC systems that are 35 years old and can be described as forced dual duct systems (one heat duct/one cooling duct) with units mounted in walls controlling the room temperature. Difficulty keeping constant temperature-humidity and airflow has surfaced in both buildings during the last two years stemming from not only the age of the equipment, but also the inaccessibility of it for maintenance purposes. Recessed wall units are completely sealed behind masonry leaving no openings for repair of internal parts. This project would remove and replace the recessed wall units, dampers, and temperature controls.

The objective of the Montgomery Hall portion of the project is to convert ventilation systems serving laboratory, office and classroom areas from existing constant velocity dual duct to variable air volume (VAV). Major portions of trunk and branch ductwork will be redesigned and replaced. Some fume hoods would be replaced while all hoods would be retrofitted with monitor controls, sash sensors, alarms and air flow valves. All building controls would be updated. Asbestos abatement in some areas will also be necessary.

The third part of the project is the replacement of windows throughout Montgomery Hall, Faraday West and the Psych/Math Building. The existing windows date back to the original construction of the buildings, well over thirty years ago. They are generally of a single pane variety and very inefficient in their ability to conserve heat in the winter months and cool air during summer. Current window systems will be installed that are considerably more energy efficient, which will complement the university's efforts at energy efficiency and conservation.

4. Hoffman Estates Facility

NIU – Hoffman Estates opened for classes and conferences in the fall of 1992 in order to provide quality, affordable education at a convenient location. The positive enrollment response at NIU – Hoffman Estates was immediate and has been escalating annually. As many as eighteen academic offerings cannot be accommodated in the current facility. Additionally, the demand for noncredit training, updating, and conference activities can be expected to increase drastically, given the current trends for continuous workforce training and professional development. The requested facility would be approximately 100,000 square feet with a diverse mix of program spaces to accommodate academic, continuing education, workforce training and development needs.

5. Roadway Reconfiguration and Repair

Most roadways serving the NIU campus were constructed and are owned by the university, except Lucinda, Normal, Carroll, Locust and Annie Glidden. The majority of the road construction coincided with the building surge in the 1950s and 1960s, though much of the East Campus road construction pre-dates that period. During the 1970s and 1980s several campus roadways were resurfaced, however, the only significant reconstruction projects that have been completed in recent years are Lucinda Ave, Castle Dr, Gilbert Dr, a section of Stadium Drive West, and a section of College Ave. Deterioration of campus streets has progressed to the point that maintenance efforts can no longer keep up with the disintegration on a localized basis. In addition to normal freeze/thaw damage, repairs due to construction projects (underground utility replacement, etc.) have led to a patchwork of street surfaces each with seams that let more water penetrate and add to the deterioration. The additional burden of Huskie Bus traffic on university streets has accelerated the deterioration, particularly at bus stop locations.

6. Elevator Rehabilitation & Renovation

NIU seeks to rehabilitate passenger elevators across campus. After many years of service, the elevators have become difficult to repair and have extremely high maintenance costs. They provide an unacceptable level of performance, and the problems and breakdowns are appearing more frequently and varied. In addition, part availability has become a problem, especially as the elevators continue to age because there is a need to upgrade to the latest elevator technology and systems available. This project requests funding for labor and material necessary to install controllers, replace generators, SCR drives, and install new hall and car stations for Zulauf, Faraday, Graham, Montgomery, Davis, Swen Parson Halls, and the Health Center.

7. Campus Signage and Wayfinding

The university currently maintains over fifty major buildings and numerous smaller facilities. For the thousands of new incoming students every fall, and visitors throughout the year, the campus often appears to be a small city. These individuals must find their way in what may appear to be a maze of buildings, departments, and offices, and usually they must locate their destination in a timely manner. The university will engage an experienced consultant to address three primary areas of concern; campus boundary improvements, pedestrian directional signs and landscape improvements.

Key aspects of the project include developing a system of "elements" which reinforce pathways from parking areas to destinations. This could include building identities, pedestrian directional signs, campus directory units and informative or commemorative elements. In addition, the system will assist in determining destination priorities and direct pedestrians to the closest entrance.

Summary of Capital Budget Repair and Renovation Projects **(Capital Renewal)**

R1 – Music Building Roof Replacement

The original roof on the NIU Music Building was installed in 1972 and has deteriorated to the point that patching and intermediate repairs are no longer feasible. Water infiltration and secondary damage is occurring within the building whenever it rains. Roof replacement is necessary to correct the problem. The all-weather-crete insulation is also spoiled at this point and must be replaced. The existing roof is a 3 ply built-up roof (BUR) with a gravel surface over coal tar pitch. The roof is over 60,000 square feet with eight major roof levels that will require over 2,000 feet of new roof flashing. This roof offers an ideal location for green roof opportunities which will be considered in this project scope.

R2 – Visual Arts Building Roof Replacement

The original roof on the NIU Visual Arts Building was installed in 1970 and has deteriorated to the point that patching and intermediate repairs are no longer feasible. Water infiltration and secondary damage is occurring within the building whenever it rains. Roof replacement is necessary to correct the problem. The all-weather-crete insulation is also spoiled at this point and must be replaced. The existing roof is a 3 ply built-up roof (BUR) with a smooth cap sheet. The roof is just over 24,000 square feet and will require over 1,200 feet of new roof flashing. This roof offers an ideal location for green roof opportunities which will be considered in this project scope.

R3 – Zulauf Hall Sprinklers

Zulauf Hall was built in 1968 and currently serves Northern Illinois University as academic office space including the College of Liberal Arts & Sciences Dean's Office. By definition of the Life Safety Code 2000, Zulauf is classified as and is expected to comply with Life Safety Code chapters pertaining to "Business Occupancy" and to "High Rise Buildings". The Northern Regional Administrator of the Office of the State Fire Marshall, Larry Matikitis, met with NIU safety officials in the spring of 2009 and encouraged them to retrofit Zulauf Hall with a supervised automatic hydraulically calculated sprinkler system in order to come into compliance.

R4 – Davis Hall Stone Repair and Tuckpointing

The limestone building envelope of Davis Hall is failing on the three sides of the building that were not restored in the stone repair and tuckpointing project completed in 2007. Water is infiltrating causing secondary damage to building interiors. The parapets are allowing water to also come in from the ceilings. To maintain the building exterior integrity, significant stone repair and tuckpointing will need to be done to the north, east, and west walls of Davis Hall.

R5 – Davis Hall Chilled Water Conversion

The NIU East Campus Chilled Water Plant is scheduled to come on-line in 2010. The centralized plant will allow extremely efficient chilled water to be distributed to the buildings on east campus via a massive underground chilled waterline that was installed in the summer of 2008. Davis Hall utilizes direct expansion roof top air conditioning units. They are inefficient and a maintenance challenge. The new chilled waterline has 6" stubs just outside the southeast corner of Davis Hall inside a manhole. A connection to the building's air handlers will mean energy savings to campus as well as the removal of antiquated condensers and compressors from the roof of Davis Hall. This project will reduce the carbon footprint of the university.

R6 – Nursing School Parking Lot Replacement

The north parking lot of the Nursing Building has deteriorated to the point that replacement is necessary and eminent. The university has been considering a green initiative in the area of pervious parking surfaces for some time now and this small lot is an opportunity to test out one of the many products

available to the public. After significant research and consideration, we believe pervious pavers with deep base are the right product for our small parking lot. The longevity studies indicate that the pavers should last twice as long as typical asphalt. This is attributed to the extensive sub-paver layered base stone system that not only keeps the lot from heaving in the cold Illinois winters, but also serves to filter contaminants before they are introduced into the local river systems. The system also allows a significant portion of storm water run off to percolate down into the localized soils instead of crowding the already taxed city storm sewers. There is less infrastructure so there is less costly maintenance.

R7 – E-85 Fueling System Installation

The reduction in the use of petroleum products is a goal of both the State of Illinois and Northern Illinois University. To help NIU and the State accomplish this goal, an E-85 fueling system would be installed at the Transportation Services facility. In its fleet of vehicles, NIU owns and operates approximately 75 flexible fuel vehicles. Under the auspices of Public Act 094-1079, all future purchase of vehicles by the university must be either E-85 or hybrid. This will bring about an ever increasing number of flexible fuel vehicles. This would lead to a reduction in the use of approximately 40,000 gallons of petroleum in the first year of operation.

FISCAL YEAR 2011 NONAPPROPRIATED CAPITAL BUDGET

Summary: The Fiscal Year 2011 Nonappropriated Capital Budget consists of two principal categories, both presented in Table C105. Projects with estimated budgets in excess of \$100,000 are listed individually, while projects estimated under \$100,000 are presented in aggregate and categorized to enable tracking for management purposes. The Nonappropriated Capital Budget is developed from requests submitted by department heads and physical plant and facility users. Requests are prioritized and presented for approval and include improvements to existing facilities and systems, state mandated building additions, and infrastructure improvements. The attached table and brief descriptions provide a summary of the Fiscal Year 2011 Nonappropriated Budget.

Recommendation: The university recommends Board of Trustees approval of the Fiscal Year 2011 Nonappropriated Capital Budget.

TABLE C105

PLANS FOR NONINSTRUCTIONAL CAPITAL IMPROVEMENTS
NORTHERN ILLINOIS UNIVERSITY

FISCAL YEAR 2011
(IN THOUSANDS OF DOLLARS)

<u>PROJECT NAME/DESCRIPTION/BUDGET CATEGORY</u>	<u>ANTICIPATED SOURCE OF FUNDS</u>	<u>TOTAL PROJECT COST</u>
Grant Towers A & B - Fire Safety Sprinkler Installation (Remodeling & Rehabilitation)	Revenue Bond - R&R Reserves	\$ 1,966.8
Stevenson Towers A & B - Fire Safety Sprinkler Installation (Remodeling & Rehabilitation)	Revenue Bond - R&R Reserves	\$ 1,257.1
Residence Halls - Rotational Painting (Deferred Maintenance)	Revenue Bond - R&R Reserves	\$ 222.0
Convocation Center - Reconfiguration of Loading Dock and Cooling Tower Area (Remodeling & Rehabilitation)	Revenue Bond - R&R Reserves	\$ 107.5
Aggregate Amount Budgeted for Deferred Maintenance Projects Under \$100,000	Revenue Bond - R&R Reserves	\$ 128.6
Aggregate Amount Budgeted for Remodeling and Rehabilitation Projects Under \$100,000	Revenue Bond - R&R Reserves	\$ 134.7
	Budgeted Total:	\$ 3,816.7

**PLANS FOR NONINSTRUCTIONAL CAPITAL IMPROVEMENTS
for the Fiscal Year 2011 Budget**

11-1. Grant Towers A& B – Mandated Sprinkler System Installation

Effective January 2005, the Fire Sprinkler Dormitory Act made it mandatory for all Illinois public and private colleges or universities to install fire sprinkler systems in all dormitories. The installation of these sprinkler systems must be completed by the year 2013. Grant Towers is the next phase of this project and will be completed in conjunction with Stevenson Towers. Towers A & B of Grant will be completed for fiscal year 2011. It is anticipated that towers C & D will be completed in fiscal year 2012.

11-2. Stevenson Towers A& B – Mandated Sprinkler System Installation

Effective January 2005, the Fire Sprinkler Dormitory Act made it mandatory for all Illinois public and private colleges or universities to install fire sprinkler systems in all dormitories. The installation of these sprinkler systems must be completed by the year 2013. Stevenson Towers is the next phase of this project and will be completed in conjunction with Grant Towers. Towers A & B of Stevenson will be completed for fiscal year 2011. It is anticipated that towers C & D will be completed in fiscal year 2012.

11-3. Residence Halls – Rotational Painting

The walls in several student rooms and associated floor public spaces are in poor condition and have not been painted in several years. Some areas are showing signs of peeling paint, surface scratches and areas where plaster is either peeling or missing. Well-maintained and routinely painted facilities reduce the rate of deterioration and prolong the life of facilities. Aesthetically pleasing areas are less likely to be vandalized and encourages the university community to take pride in their surroundings. The painting project would incorporate designated areas within all five residence halls and will include student rooms, doorframes, hallways and lounges.

11-4. Convocation Center – Reconfiguration of Loading Dock and Cooling Tower Area

Reconfiguration of the loading dock/cooling tower area will create a more secure environment for performers, trucks and operating personnel while addressing erosion of the stone at the cooling tower area. The parking structure will be moved to create a single entry/exit point and security fencing will be added.

11-5. Aggregate Amount Budgeted for Deferred Maintenance Projects Under \$100,000

A number of deferred maintenance projects under \$100,000 per project have been identified internally by departments responsible for areas within their respective facilities. Rotational painting and fire alarm updates are among the deferred maintenance projects. With the completion of these projects and the continuation of deferred maintenance projects in the future, the facilities will continue to be well maintained, which will reduce the rate of deterioration and prolong their life. In addition, aesthetically pleasing areas are less likely to be vandalized and will encourage members of the university community to take pride in their surroundings.

11-6. Aggregate Amount Budgeted for Remodeling and Rehabilitation Projects Under \$100,000

A number of remodeling and rehabilitation projects under \$100,000 per project have been identified internally by departments responsible for areas within their respective facilities. Locker room repairs, damaged floor replacement, electrical reconfiguration and cable additions, fence installations, and small construction projects, which will address safety issues as well as increase efficiency are among the remodeling and rehabilitation projects. Due to the continued aging of NIU facilities, remodeling, rehabilitation and modernization are needed to ensure that the facilities will continue to serve the university community in the future. The proposed projects ensure that a number of university goals are met, including: (a) to ensure that the facilities are well-maintained; (b) to ensure the safety of the university community; (c) to ensure compliance to ADA requirements; (d) to ensure that the NIU facilities

provide an environment that is attractive to students; and (e) to ensure that the facilities are configured in the most optimal manner compatible with today's technology and with the university community's functional needs.

UNIVERSITY OUTREACH MULTI-YEAR PROFESSIONAL SERVICES CONTRACT

Summary: University Outreach requests permission to contract the services of the University of Texas and M.D. Anderson Cancer Center to perform project research for the Northern Illinois Proton Treatment and Research Center. This vendor in collaboration with Northern Illinois University is planning a multi-phase, three-year research initiative designed to develop a prototype methodology to integrate personalized calculations of radiation risks to guide the planning of the radiation treatment and subsequent surveillance. In addition, the proposed vendor will perform a pilot study to demonstrate the utility of this approach for a population of patients. The first phase of this multi-phase research initiative will include collecting and analyzing information (1st year), the second phase will include the development of strategies and methodologies (2nd year), and the third phase will evaluate and compare survival rates (3rd year). Each phase of the research will be contingent upon yearly funding through the U.S. Department of Defense. This order will cover the period October 1, 2009 – September 30, 2012. This order is exempt from the Illinois Procurement Code because the vendor is a governmental agency and is named in the subaward.

Funding: Sponsored Projects

Recommendation: The university requests Board of Trustees approval of expenditure authority for FY10-FY13 as follows:

University of Texas/M.D. Anderson Cancer Center - Houston, TX\$775,000

**FISCAL YEAR 2010 ITS – TELECOMMUNICATIONS SERVICES
TELEPHONE HARDWARE MAINTENANCE AGREEMENT**

Summary: ITS Telecommunications Services requests permission to purchase maintenance coverage on NIU's Nortel CS2100-SL100 hybrid telephone switch covering Fiscal Year 2010. The bid also contained the option for three annual renewal periods through June 30, 2013. The bid was opened on June 15, 2009. The intent to award this contract was advertised in the *Illinois Higher Education Procurement Bulletin* and has been waived by the Policy Procurement Board.

Thirty-seven (37) vendors were solicited.
Three (3) bids were received.
Thirty-four (34) vendors did not respond.

Funding: Institutional – Local Funds

Recommendation: The university requests Board of Trustees approval of expenditure authority for FY10 as follows:

Shared Technologies, Inc. – Naperville, IL\$275,000

**FINANCE AND FACILITIES SOFTWARE AND
DATABASE MAINTENANCE AGREEMENTS**

Summary: The Division of Finance and Facilities (Computer Support Services) requests permission to place maintenance agreements with Oracle USA, Inc. for the support of the PeopleSoft/Oracle software and database packages for the period October 17, 2009 through November 27, 2010. The intent to award these contracts as sole sources was advertised in the *Illinois Higher Education Procurement Bulletin*.

Funding: Appropriated

Recommendation: The university requests Board of Trustees approval of expenditure authority for FY10-FY11 as follows:

Oracle USA Inc., Reston, VA

<i>PO #109044 Financials Modules, 10/17/09-10/16/10</i>	<i>\$162,282</i>
<i>PO #109046 User Productivity Kits (UPK), 10/30/09-10/29/10.....</i>	<i>60,717</i>
<i>PO #109049 Database Products, 11/28/09-11/27/10</i>	<i>263,707</i>
<i>Total.....</i>	<i>\$486,706</i>

PERMANENT EASEMENTS FOR UTILITIES – FAR WEST CAMPUS

Summary: Planning and engineering is underway for the federally funded future roads on the Far West Campus and before the university can begin construction, it will be necessary to partially relocate existing franchise utilities. Specifically, overhead and underground ComEd lines must be moved as well as a section of underground Nicor gas main. It will be necessary to grant new permanent easements to these companies as a condition to relocation of these utilities. These permanent easements are very limited in area and the easements will both be located in the future public right-of-way and, therefore, will have no effect or limitations on future development or land use.

The legal descriptions of the permanent easements are as follows:

EASEMENT NUMBER 1 - EXPANDED COMED EASEMENT

AN EASEMENT FOR ELECTRICAL CONDUIT IS HEREBY GRANTED TO COMMONWEALTH EDISON COMPANY UNDER AND UPON THE EASTERLY 23.5 FEET OF THE SOUTHEAST QUARTER OF SECTION 17, AND THE EASTERLY 23.5 FEET OF THE NORTHEAST QUARTER OF THAT PART OF THE NORTHEAST QUARTER OF SECTION 20 LYING NORTH OF THE NORTHERLY RIGHT-OF-WAY LINE OF ILLINOIS ROUTE 38, ALL IN TOWNSHIP 40 NORTH, RANGE 4 EAST OF THE THIRD PRINCIPAL MERIDIAN, DEKALB TOWNSHIP, DEKALB COUNTY, ILLINOIS.

EASEMENT NUMBER 2 - COMED EASEMENT FOR THE LATERAL LINES ON NORTH SIDE OF ILLINOIS ROUTE 38

AN EASEMENT FOR ELECTRICAL CONDUIT IS HEREBY GRANTED TO COMMONWEALTH EDISON COMPANY UNDER AND UPON AND BEING 5 FEET ON EACH SIDE OF THE FOLLOWING TWO DESCRIBED CENTERLINES:

- A) BEGINNING AT A POINT ON THE EAST LINE OF SECTION 20, TOWNSHIP 40 NORTH, RANGE 4 EAST OF THE THIRD PRINCIPAL MERIDIAN THAT IS 1032 FEET SOUTH OF THE NORTHEAST CORNER OF SAID SECTION; THENCE WESTERLY, AT RIGHT ANGLE TO SAID EAST LINE, 85 FEET FOR THE POINT OF TERMINATION OF SAID CENTERLINE.
- B) BEGINNING AT A POINT ON THE WEST LINE OF SECTION 21, TOWNSHIP 40 NORTH, RANGE 4 EAST OF THE THIRD PRINCIPAL MERIDIAN THAT IS 1032 FEET SOUTH OF THE NORTHEAST CORNER OF SAID SECTION; THENCE EASTERLY, AT RIGHT ANGLE TO SAID WEST LINE, 85 FEET FOR THE POINT OF TERMINATION OF SAID CENTERLINE.

EASEMENT NUMBER 3 - RELOCATED NICOR EASEMENT

AN EASEMENT FOR GAS MAIN PURPOSES IS HEREBY GRANTED UNDER AND UPON AND BEING 5 FEET ON EACH SIDE OF THE FOLLOWING DESCRIBED CENTERLINE LOCATED IN THE SOUTHWEST QUARTER OF SECTION 16 AND THE NORTHWEST QUARTER OF SECTION 21, TOWNSHIP 40 NORTH, RANGE 5 EAST OF THE THIRD PRINCIPAL MERIDIAN: COMMENCING AT THE NORTHWEST CORNER OF SAID NORTHWEST QUARTER; THENCE SOUTH ALONG THE WEST LINE OF SAID NORTHWEST QUARTER, 215.6 FEET; THENCE EAST AT RIGHT ANGLE TO SAID WEST LINE, 23.5 FEET TO THE EAST LINE OF AN EXISTING GAS MAIN EASEMENT PER DOCUMENT NUMBER 351302 FOR THE POINT OF BEGINNING OF SAID CENTERLINE; THENCE NORTHEASTERLY AT AN ANGLE OF 135° MEASURED CLOCKWISE FOR THE LAST DESCRIBED COURSE, 51.62 FEET TO A LINE THAT IS PARALLEL WITH AND 60 FEET NORMAL DISTANCE FROM SAID WEST LINE; THENCE NORTHERLY, PARALLEL WITH SAID WEST LINE AND PARALLEL WITH THE WEST LINE OF SAID SOUTHWEST QUARTER, 1340 FEET; THENCE NORTHWESTERLY AT AN ANGLE OF 135° MEASURED CLOCKWISE FROM THE LAST DESCRIBED COURSE, 51.62 FEET TO SAID EAST LINE AND THE POINT OF TERMINATION OF SAID CENTERLINE, ALL IN DEKALB TOWNSHIP, DEKALB COUNTY, ILLINOIS. THE SIDELINES OF THE ABOVE DESCRIBED EASEMENT ARE TO BE SHORTENED OR EXTENDED TO TERMINATE ON THE SAID EAST LINE OF THE EXISTING EASEMENT.

Recommendation: The university requests Board of Trustees approval to grant new permanent easements as described above to both ComEd, an Exelon Company, and Nicor for the purposes of distribution and transmission of utilities on the Far West Campus.

**COLE HALL - RENOVATION AND EQUIPMENT
Capital Project Approval**

Summary: In response to the NIU tragedy of February 14, 2008, Cole Hall was taken offline as a classroom facility. Faculty and staff have pulled together maximizing the utilization of the remaining campus classrooms and some improvised classrooms, but it has been challenging without the use of the two major Cole auditoria that have been heavily used for the last 40 years. On July 13th, 2009, Governor Pat Quinn signed a major capital bill that includes \$8 million for renovations to Cole Hall.

Pursuant to suggestions generated from a confidential email box, open forums, small-group meetings, an online survey and many one-on-one conversations with students, faculty, staff, alumni, donors, and families of those most affected by the events of February 14th, and with the full support of the Advisory Task Force appointed by President Peters to review the campus-wide responses and make recommendations regarding the future of Cole Hall, the university is prepared to move forward on the Cole Hall Renovation as follows: The west auditorium will be revitalized and put back into service as a 400 seat auditorium with modern standards for seating, space allotments, ADA compliance, and smart classroom technology. Staggered decking may be installed on the slopped floor to accommodate desk and chair style rows or collaborative learning seats with tablet arms. The ceiling will be redesigned to change the image and enhance the acoustical properties of the room with new dimmable lighting to be installed with appropriate lumen levels. The stage and the projection system will be redesigned to accommodate the new technology and modern teaching practices. Doors and hardware, egress signage, new fire alarm system and a new sprinkler system will be installed in compliance with *Life Safety Code*. Infrastructure upgrades will include replacement of the antiquated heating, ventilation and air conditioning systems, ACM abatement, and major upgrades to the "Control Booth". Leadership in Energy and Environmental Design (LEED) certification will be considered at all levels of the renovation.

The east auditorium will become a non-classroom activity room. ADA compliance and non-auditorium type usage require that the floor be leveled with decking. The ceiling will be redesigned to change the image and enhance the acoustical properties of the room. Lighting will be designed to accommodate the specific needs of the new space. Infrastructure, code compliance, and abatement will be included as described above.

Additionally, the lobby and building façade will dramatically change so that the face of Cole Hall is completely different. Extensive glazing, new doors and hardware, and interior finishes will create a new interior that will be modern, attractive, and upbeat. The exterior façade could include a canopy structure. Infrastructure, code compliance, and abatement will be included as described above.

By taking east auditorium off-line as an auditorium, the university will experience a deficit in the availability of assignable large lecture hall classroom space. A 400-seat classroom will need to be built at another location in a stand alone capacity or as an addition to an existing classroom facility. The new construction and subsequent funding for this structure is considered part of the Cole Hall Renovation project.

Recommendation: The university requests Board of Trustees authorization to establish a total budget of \$9,500,000 for renovation and equipment purchase for the Cole Hall renovation and construction project utilizing State Capital Bill funding as well as university resources. The university further requests approval to enter into agreements with the Capital Development Board and private consultants, execute purchase orders, contracts and issue work orders as necessary for the design, bidding, procurement and remodeling of the facility.

**COLLECTIVE BARGAINING AGREEMENT
Electrical Workers - Local 364**

Summary: Northern Illinois University negotiates with twelve collective bargaining organizations representing different employee groups. Salary increases and other terms/conditions of employment for bargaining unit members are subject to negotiation, and final agreements are submitted for approval to the Board of Trustees. Reopeners normally occur at the beginning of the fiscal year. The following collective bargaining agreement has been tentatively approved, ratified by the bargaining unit, and is being submitted to the Board of Trustees for approval.

- 1) Bargaining unit:** International Brotherhood of Electrical Workers, Local 364, representing approximately thirteen (13) employees in the classifications of Electrician, Electrician Foreman, and Electrical & Electronics Instrument Control Mechanic.

Scope of Negotiations: Full agreement.

Tentative Agreement for Board Action: A four-year successor agreement, effective July 1, 2009 through June 30, 2013.

Recommendation: Terms and conditions of this agreement are consistent with University policies and guidelines. The University recommends approval of the International Brotherhood of Electrical Workers, Local 364, collective bargaining agreement.

FEDERAL TRADE COMMISSION RED FLAGS RULES

The Federal Trade Commission (FTC), in conjunction with other related agencies, has issued final rules and guidelines implementing section 114 of the Fair and Accurate Credit Transactions Act of 2003 (FACT Act). These rules require each financial institution or creditor to develop and implement a written Identity Theft Prevention Program (Program) to detect, prevent, and mitigate identity theft in connection with the opening of certain covered accounts or certain existing covered accounts. In addition, these agencies have issued guidelines to assist financial institutions and creditors in the formulation and maintenance of a Program that satisfies the requirements of the rules. After a number of enforcement delays, the mandatory compliance date for these rules is now set for November 1, 2009. While institutions of higher education are normally not considered banks or traditional financial institutions, the University does hold certain covered accounts, including but not limited to student accounts maintained by the Bursar's Office and the processing of Student Financial Aid applications, for which the FTC has envisioned colleges and universities falling within the scope of these rules.

In preparation for this compliance deadline, representatives from University Legal Services, Registration and Records, Information Technology Services, Student Financial Aid, the Office of the Bursar, Human Resources Services, Internal Audit and Treasury Operations have coordinated to develop an Identity Theft Prevention Program that would be suitable to the University's size, complexity and the nature of its operations. This Program contains reasonable policy and procedure statements in order to identify, detect and respond to relevant "Red Flags." "Red Flags" are indications of possible identity theft such as address discrepancies, name discrepancies on identification and insurance or financial information, presentation of suspicious documents, personal information inconsistent with information already on file, unusual use or suspicious activity related to a covered account, and/or notice from a third party of unusual activity related to that covered account. For this reason, these rules are commonly known as the FTC's Red Flags Rules.

Recommendation: The Red Flags Rules require that the initial written Program be approved by each financial institution's or creditor's governing board or an appropriate committee of said board by no later than November 1, 2009. The University requests that the Board approve the initial written Program with appropriate delegation of oversight, development, implementation and administration of the Program to a designated member of senior management as determined by the President.

Identity Theft Prevention Program

I. Program Adoption

Northern Illinois University ("NIU" or "University") developed this Identity Theft Prevention Program ("Program") pursuant to the Federal Trade Commission's ("FTC") Red Flags Rule, which implements Section 114 of the Fair and Accurate Credit Transactions Act ("FACTA") of 2003. Northern Illinois University adopts this Program to help protect against the risks to the University, its employees, its students, and its customers from data loss and identity theft. These risks are of significant concern to Northern Illinois University and can only be reduced through the combined efforts of each employee and associated service provider. This Identity Theft Prevention Program is operated as an extension and in conjunction with the University's Policy for Fraud Detection and Prevention and other relevant University policies, plans, practices and programs aimed at securing and safeguarding the operational and business functions of the University.

II. Definitions and Program

A. Red Flags Rule Definitions Used in this Program

"Identity Theft" is a fraud committed or attempted using the identifying information of another person without authority.

A "Red Flag" is a pattern, practice, or specific activity that indicates the possible existence of Identity Theft; i.e., warning signs of potential Identity Theft.

A "Covered Account" is an account that the University offers or maintains, primarily for personal, family, or household purposes, that involves or is designed to permit multiple payments or transactions. A Covered Account includes Bursar student accounts or loans that are administered by the University, and may impact other customer/commercial accounts depending on the circumstances.

- The "Huskie Bucks Accounts" associated with the NIU OneCard are not considered Covered Accounts since they are pre-paid debit accounts for students, faculty and staff.
- TCF Bank accounts that may be linked to the NIU OneCard are processed and maintained by TCF Bank. That institution's identity theft prevention policies will apply to those accounts.

"Program Administrator" is the individual designated with primary responsibility for oversight of the Program.

"Identifying information" is any name or number that may be used, alone or in conjunction with any other information, to identify a specific person. Examples include, but are not limited to: name, address, telephone number, social security number, date of birth, government issued driver's license or identification number, alien registration number, government passport number, employer or taxpayer identification number, student identification number, computer's Internet Protocol address, bank account numbers or bank routing transit code.

B. Fulfilling Requirements of the Red Flags Rule

Under the Red Flags Rule, with the approval of its governing board the University is required to establish an "Identity Theft Prevention Program" tailored to its size, complexity and the nature of its operation. This Program is required to contain reasonable policies and procedures to:

1. Identify relevant Red Flags for new and existing covered accounts and incorporate those Red Flags into the Program;
2. Detect Red Flags that have been incorporated into the Program;
3. Respond appropriately to any Red Flags that are detected to prevent and mitigate Identity Theft; and
4. Ensure the Program is updated periodically to reflect changes in risks to students or to the safety and stability of the student from Identity Theft.

III. Identification of Red Flags

In order to identify relevant Red Flags, the University considers the types of accounts that it offers and maintains, methods it provides to open its accounts, methods it provides to access its accounts, and its previous experiences with Identity Theft. The University identifies the following Red Flags as potential indicators of fraud in each of the listed categories:

A. Alerts, Notifications and Warnings from Credit Reporting Agencies

1. Report of fraud accompanying a credit report;
2. Notice or report from a consumer reporting agency of a credit freeze on an applicant;
3. Notice or report from a credit agency of a fraud or active duty alert for an applicant;
4. Receipt of a notice of address discrepancy in response to a credit report request; and
5. Indication from a credit report of activity that is inconsistent with an applicant's usual pattern or activity. Such irregular or suspicious account activity may include:
6.
 - a. A recent and significantly noticeable increase in the volume of inquiries;
 - b. An unusual number of recently established credit relationships;
 - c. A material change in the use of credit, especially with respect to recently established credit relationships; or
 - d. An account that was closed for cause or identified for abuse of account privileges by a financial institution or creditor.

B. Suspicious Documents

1. Identification document or card that appears to be forged, altered or inauthentic;
2. Identification document or card on which a person's photograph or physical description is not consistent with the person with existing student information; and
3. Application for service that appears to have been altered or forged, or gives the appearance of having been destroyed and reassembled.

C. Suspicious Personal Identifying Information

1. Identifying information presented that is inconsistent with other information the student provides (e.g., inconsistent birth dates or a lack of correlation between the Social Security number (SSN) range and the date of birth);
2. Identifying information presented that is inconsistent with other sources of information. For example:
 - a. The address does not match an address on a loan application or credit report;
 - b. Name discrepancy on identification and insurance information; or
 - c. The SSN has not been issued or is listed on the Social Security Administration's Death Master File;
3. Identifying information presented that is consistent with known fraudulent activity as indicated by internal or third-party source used by the University (e.g., information shown on other applications that were found to be fraudulent);
4. Identifying information provided is of a type commonly associated with fraudulent activity as indicated by internal or third party sources used by the University. For example:
 - a. The address on an application is fictitious, a mail drop, or a prison; or
 - b. The phone number is invalid or is associated with a pager or answering service;

5. Social Security Number presented that is the same as one given by another student or customer or person;
 6. An address or phone number presented that is the same as that of another person or submitted by an unusually large number of other customers or persons opening accounts;
 7. The customer or person opening the covered account fails to provide all required personal identifying information on an application or in response to notification that the application is incomplete; and
 8. A person's identifying information is not consistent with the information that is on file for the student.
- D. Suspicious Covered Account Activity or Unusual use of Account
1. When using security questions (e.g. mother's maiden name, pet's name, etc.), the person opening the covered account or the customer cannot provide authenticating information beyond that which generally would be available from a wallet or consumer report;
 2. Change of address for an account followed by such things as a request to change the student's name, a request for new, additional, or replacement goods or services, or for the addition of authorized user on the account;
 3. A covered account is used in a manner that is not consistent with established patterns of activity on the account. For example:
 - a. Payments stop on an otherwise consistently up-to-date account; or
 - b. Account used in a way that is not consistent with prior use;
 4. A covered account that has been inactive for a reasonably lengthy period of time is recently used (taking into consideration the type of the account, the expected pattern of usage, and other relevant factors);
 5. Mail sent to the student is repeatedly returned as undeliverable, especially if transactions on the account continue to be conducted;
 6. Notice to the University that a student is not receiving mail sent by the University;
 7. Notice to the University that an account has unauthorized activity;
 8. Actual or attempted compromises in the University's computer system security; and
 9. Attempted or actual unauthorized access to or use of student account information.
- E. Alerts from Others: Notice to the University by a student, customer, a victim of identity theft, a law enforcement authority, or any other person that he/she has opened a fraudulent account for a person engaged in identity theft.

NIU recognizes that this may not be a complete list of the Red Flags associated with maintaining Covered Accounts. Since technology growth is not static, and the efforts of persons who want to commit Identity Theft keep evolving, new Red Flags may arise frequently.

IV. Detecting Red Flags

A. NIU OneCard:

In order to detect any of the Red Flags identified above associated with the initial issuance of an NIU OneCard, University personnel will take the following steps to obtain and verify the identity of the person receiving the identification card:

1. Require that the student be registered for classes; and
2. Verify the student's identity at the time of issuance of student identification card through a review of driver's license, State issued ID, United States Military ID, passport or other appropriate documentation.

B. Student Bursar Accounts and Financial Aid Processing:

Bursar accounts for students are automatically created for students upon admission and enrollment to the institution. In order to detect any of the Red Flags identified above for a Covered Account, University personnel will take the following, reasonable steps to monitor transactions on an account:

1. Verify the identification of students if they request information (in person, via telephone, via facsimile, via email);
2. Verify the validity of requests to change billing addresses by mail or email and provide the student a reasonable means of promptly reporting incorrect billing address changes; and
3. Verify changes in banking/financial information given for billing and payment purposes. Depending on the circumstances, an additional verification of the identification of the student may be in order when new billing information is presented to the University.

Students and their parents may qualify for financial aid to support the students' academic pursuits. In addition to the appropriate steps outlined above, University personnel will take the following, reasonable steps to monitor transactions on student financial aid loan processing files in order to detect any of the Red Flags identified above for those files:

1. Verify the identification of students if they request information (in person, via telephone, via facsimile, via email);
2. Obtain identifying information about and verify the identity of a student or parent who applies for financial aid;
3. Coordinate with external lenders and the U.S. Department of Education when those agencies also identify Red Flags or discrepancies in the information that they respectively hold and what is submitted to them by the University or the applicant during the financial aid loan application process;

NIU recognizes that verification or authentication of the identification of a student/customer can be a complex process when combating attempts at Identity Theft. University Personnel may take additional, reasonable measures beyond those listed here depending upon the circumstances.

C. Consumer ("Credit") Report Requests:

In order to detect any of the Red Flags identified above for an employment or volunteer position for which a credit or background report is sought, University personnel in Human Resource Services will take the following steps to assist in identifying address discrepancies:

1. Require written verification from any applicant that the address provided by the applicant is accurate at the time the request for the credit report is made to the consumer reporting agency; and
2. In the event that notice of an address discrepancy is received, verify that the credit report pertains to the applicant for whom the request report was made and report to the consumer reporting agency an address for the applicant that the University has reasonably confirmed is accurate.

V. Preventing and Mitigating Identity Theft

In the event University personnel detect any identified Red Flags, such personnel shall gather all related documentation and prepare a brief description of the situation. Upon detection of a potential Red Flag, this initial investigation must be immediately forwarded to the preparing employee's supervisor. The supervisor will complete additional authentication to determine whether the attempted transaction was fraudulent or authentic. The supervisor may take one or more of the following steps, depending on the degree of risk posed by the Red Flag:

- A. Continue to monitor a Covered Account for evidence of Identity Theft;
- B. Contact the student, customer or applicant;
- C. Change any passwords or other security devices that permit access to Covered Accounts;
- D. Not open a new Covered Account;
- E. Cancel the current transaction;
- F. Provide the student with a new student identification number;
- G. Notify the Program Administrator for determination of the appropriate steps to take;
- H. Notify and cooperate with law enforcement; or
- I. Determine that no response is warranted under the particular circumstances.

If a Red Flag is also associated with an attempted or actual breach of the security of personally identifying information, employees are required to immediately, but not later than two business days after discovery of such Red Flag, report such incident to the ITS Customer Support Center at 815-753-8100 and ask that Information Security & Operations be notified. Other appropriate and reasonable measures may be taken by the supervisor, Program Administrator, or other appropriate University personnel in response to a Red Flag.

In order to further prevent the likelihood of Identity Theft occurring with respect to Covered Accounts, the University has implemented other safeguarding and privacy policies, plans, practices and procedures designed to protect student Identifying Information, which include but are not limited to:

- Northern Illinois University Information Security Policy
- NIU Information Security Plan for purposes of complying with the Financial Modernization Act of 1999
- Operating Procedures for complying with the Illinois Personal Information Protection Act
- System Access and Security Policy
- Northern Illinois University Acceptable Use Policy
- Catalog statements on Student Information and Records

VI. Program Administration

A. Oversight

Operational responsibility for developing, implementing and updating this Program lies with a Program Administrator who is designated by the President of the University. The Program Administrator will be responsible for ensuring appropriate training of University staff on the Program, for reviewing any staff reports regarding the detection of Red Flags and the steps for preventing and mitigating Identity Theft, determining which steps of prevention and mitigation should be taken in particular circumstances and considering periodic changes to the Program.

B. Staff Training and Reports

University staff responsible for implementing the Program shall be trained either by or under the direction of the Program Administrator in the detection of Red Flags and the responsive steps to be taken when a Red Flag is detected. Relevant University staff shall be trained, as necessary, to effectively implement the Program. To ensure maximum effectiveness, employees may continue to receive additional training as changes to the program are made. University employees are expected to notify the Program Administrator once they become aware of an incident of Identity Theft or of the University's failure to comply with this Program.

At least annually or as otherwise requested by the Program Administrator, University staff responsible for development, implementation, and administration of the Program shall report to the Program Administrator on compliance with this Program. The report should address such issues as effectiveness of the policies and procedures in addressing the risks of Identity Theft in connection with the opening and maintenance of Covered Accounts, service provider arrangements, significant incidents involving identity theft and management's response, and recommendations for changes to the Program.

C. Service Provider Arrangements

In the event the University engages a service provider to perform an activity in connection with one or more Covered Accounts, the University will take the following steps to ensure the service provider performs its activity in accordance with reasonable policies and procedures designed to detect, prevent and mitigate the risk of Identity Theft:

1. Require, by contract, that service providers have such policies and procedures in place; and
2. Require, by contract, that service providers review the University's Program and report any Red Flags to the Program Administrator or the University employee with primary oversight of the service provider relationship.

A service provider that maintains its own identity theft prevention program, consistent with the guidance of the Red Flags Rules and validated by appropriate due diligence, may be considered to be meeting these requirements. It is advisable for NIU employees using external service providers to either obtain a copy of the provider's policy or a statement from the provider stating the existence of the policy and a promise of due diligence.

Any specific requirements should be specifically addressed in the appropriate contract arrangements. University Legal Services are available for consultation and review of specific contractual arrangements that are proposed.

D. Non-Disclosure of Specific Practices

For the effectiveness of this Identity Theft Prevention Program, knowledge about specific Red Flag identification, detection, mitigation and prevention practices may need to be limited to those employees with a need to know them. Any documents that may have been produced or are produced in order to develop or implement this Program that list or describe such specific practices and the information those documents contain are considered "confidential" and should not be shared with other unauthorized NIU employees, contractors or the public. The Program Administrator shall inform those employees with a need to know the information of those documents or specific practices which should be maintained in a confidential manner.

E. Program Updates

The Program Administrator will periodically review and update this Program to determine whether all aspects of the Program are up to date and applicable. In doing so, the Program Administrator will consider the University's experiences with Identity Theft situations, changes in Identity Theft methods, changes in Identity Theft detection and prevention methods, and changes in the University's business arrangements with other entities. Periodic reviews will also include an assessment of which accounts are covered by this Program. After considering these factors, the Program Administrator will determine whether changes to the Program, including the listing of Red Flags, are warranted. If warranted, the Program Administrator will update the Program.

FISCAL YEAR 2010 INTERNAL BUDGET

Summary: Given the appropriation bill as approved by the legislature and signed by the Governor, Tables 1-4 provide a summary of the total university internal FY10 budget.

Recommendation: Pursuant to Board of Trustees *Bylaws*, the university requests Board of Trustees approval of the FY10 Internal Budget as follows:

Table 1
FISCAL YEAR 2010 INTERNAL BUDGET
Summary of Budgeted Revenue by Source
(\$ in Thousands)

	FY2009 Adjusted ⁽¹⁾	FY2010
Appropriated Fund Revenues		
General Revenue Fund	104,745.3	102,974.9
Federal Funds	-	4,456.2
State College and University Trust ⁽²⁾	34.0	36.0
Total Appropriated Fund Revenues	\$ 104,779.3	\$ 107,467.1
Nonappropriated Revenues		
University Income Fund	124,722.2	129,150.0
Revenue Bond Operations	74,833.6	78,850.0
Auxiliary Enterprises	24,554.6	24,307.6
Gifts, Grants and Contracts	56,216.4	56,200.0
Local Funds	39,028.6	39,146.4
Total Nonappropriated Revenues	\$ 319,355.4	\$ 327,654.0
Total Anticipated Revenues	\$ 424,134.7	\$ 435,121.1

⁽¹⁾ The original FY2009 appropriation was \$107,467.1. This adjusted amount reflects the Governor mandated \$2,685.8 budget reserve. The FY2010 appropriation was brought back to the original FY2009 level.

⁽²⁾ Generated from NIU license plate registrations; expenditures are limited to revenues earned and/or the appropriation amount. Our FY-09 appropriation was \$36.0, but we earned \$34.0.

Table 2
APPROPRIATED FUNDS INTERNAL BUDGET
Fiscal Year 2009 - Fiscal Year 2010
(\$ in Thousands)

Object Classification	FY2009 Adjusted ⁽¹⁾	Est. 2009 Expenditures	FY2010
Personnel Services	91,151.3	91,151.3	93,475.7
Social Security	861.4	861.4	883.5
Contractual Services	6,393.4	6,393.4	6,823.0
Commodities	1,447.0	1,447.0	1,484.8
Travel	159.5	159.5	159.5
Automotive Operation	134.4	134.4	138.5
Equipment/Library Books	1,194.7	1,194.7	1,145.8
Telecommunications	758.6	758.6	797.3
Awards & Grants	400.1	400.1	221.7
Repairs, Maintenance and Other Capital Improvements	-	-	-
Contribution to CMS for Employee Insurance	2,278.9	2,278.9	2,337.3
TOTAL	\$ 104,779.3	\$ 104,779.3	\$ 107,467.1

⁽¹⁾ The original FY2009 appropriation was \$107,467.1. This adjusted amount reflects the Governor mandated \$2,685.8 budget reserve. The FY2010 appropriation was brought back to the original FY2009 level.

Table 3
NONAPPROPRIATED INTERNAL BUDGET (NAF) ⁽¹⁾
Fiscal Year 2009 - Fiscal Year 2010
(\$ in Thousands)

Object Classification	FY2009 Adjusted	Estimated FY09 Expenditures	FY2010
Personnel Services	140,929.6	140,929.6	140,491.3
Social Security	2,270.2	2,270.2	2,436.5
Contractual Services	78,996.8	78,996.8	83,999.6
Commodities	18,740.2	18,740.2	19,452.5
Travel	4,385.2	4,385.2	4,475.5
Automotive Operation	975.4	975.4	998.1
Equipment	12,451.7	12,451.7	13,493.1
Telecommunications	2,355.7	2,355.7	2,354.5
Awards & Grants	26,056.7	26,056.7	26,755.4
Repairs, Maintenance & Other Capital Improvements	11,921.9	11,921.9	12,974.0
Debt Service & Reserve Transfers	18,933.9	18,933.9	18,950.0
Other	75.7	75.7	69.5
Contribution to CMS for Employee Insurance	1,262.4	1,262.4	1,204.0
TOTAL	\$ 319,355.4	\$ 319,355.4	\$ 327,654.0

⁽¹⁾ Includes the Income Fund

**COLLECTIVE BARGAINING AGREEMENT
Carpenters and Joiners – Local 790**

Summary: Northern Illinois University negotiates with twelve collective bargaining organizations representing different employee groups. Salary increases and other terms/conditions of employment for bargaining unit members are subject to negotiation and final agreements are submitted for approval to the Board of Trustees. Reopeners normally occur at the beginning of the fiscal year. The following collective bargaining agreement has been tentatively approved, ratified by the bargaining unit, and is submitted to the Board of Trustees for approval.

- 1) Bargaining unit:** Chicago Regional Council of Carpenters, United Brotherhood of Carpenters and Joiners of America, Local 790, representing approximately eight (8) employees in the classifications of Carpenter and Carpenter Foreman.

Scope of Negotiations: Full agreement.

Tentative Agreement for Board Action: A four-year successor agreement, effective 7/1/2009 through 6/30/2013.

Recommendation: Terms and conditions of this agreement are consistent with University policies and guidelines. The University recommends approval of the Chicago Regional Council of Carpenters, United Brotherhood of Carpenters and Joiners of America, Local 790 collective bargaining agreement.

**DEPARTMENT OF CHEMISTRY AND BIOCHEMISTRY
NUCLEAR MAGNETIC RESONANCE SPECTROMETER UPGRADE**

Summary: The Department of Chemistry and Biochemistry, through the National Science Foundation, and funded by the American Recovery and Reinvestment Act (ARRA), has received funding for a project titled "Upgrade of a 500 MHz NMR Console". The project will upgrade and cyber-enhance an existing nuclear magnetic resonance (NMR) spectrometer with a new computer console, magnet probe and an auto-sampler unit. This will enable NIU faculty to improve the laboratory curriculum, increase the number of students at NIU being introduced to NMR techniques, and also to conduct a variety of new research projects. In addition, the new equipment has the potential to impact a fairly large number of science and chemistry students beyond NIU through NIU's partnerships and growing outreach to regional colleges. The intent to award this contract as a sole source was advertised in the *Illinois Higher Education Procurement Bulletin*.

Funding: Appropriated
Sponsored Projects

Recommendation: The university requests Board of Trustees approval of expenditure authority for FY10 as follows:

Bruker Biospin Corporation, Billerica, MA\$480,000

President's Report

No. 66

December 3, 2009

A G E N D A

**BOARD OF TRUSTEES
of
NORTHERN ILLINOIS UNIVERSITY
9:00 a.m. – Thursday – December 3, 2009
Board of Trustees Room
315 Altgeld Hall**

9:00 a.m. Call to Order, Roll Call, Notice Verification, Meeting Agenda Approval, Recess to Executive Session
Executive Session – Altgeld Hall
Reconvene Board of Trustees Meeting – Board of Trustees Room



1. Call to Order and Roll Call
2. Verification of Appropriate Notification of Public Meeting
3. Meeting Agenda Approval *Action.....47*
4. Executive Session
5. Review and Approval of Minutes of September 17, 2009 *Action.....*
Minutes of December 3, 2009.....50
6. Chair's Comments/Announcements
7. Public Comment*
8. Reports of Board Committees and Board Liaisons
 - a. Executive Committee
 - b. Academic Affairs, Student Affairs and Personnel Committee
 - c. Finance, Facilities and Operations Committee
 - d. Legislation, Audit and External Affairs Committee
 - e. Illinois Board of Higher Education
 - f. University Civil Service Merit Board
 - g. Northern Illinois University Foundation
 - h. Northern Illinois Research Foundation
9. President's Report No. 66
 - a. University Recommendations Forwarded by the Board Committees
 - (1) College of Engineering and Engineering Technology ROCK Program
– Research and Project Development *Action.....65*
 - (2) Department of Geology and Geosciences WISSARD Project Support *Action.....66*

- (3) Department of Geology and Environmental Geosciences Remotely Operated Instrumentation System for Subglacial Environments *Action*.....67
- (4) Research and Graduate Studies Multiyear Software Licensing and Maintenance Fees *Action*..... 68
- (5) Data Security on State Computers Act Policy *Action*..... 69
- (6) Energy Infrastructure Improvements – Phase X Performance Contract *Action*..... 70
- (7) Oracle Database Capacity management and Performance Management Add-On Modules *Action*.....71
- (8) Appointments with Rank and Tenure *Action*.....72

b. University Reports Forwarded from the Board Committees

- (1) Semiannual Progress Report of Active Capital Projects with a Budget over \$100,000 *Information*.....
- (2) Periodic Report on Investments *Information*.....
- (3) Quarterly Summary Report of Transactions in Excess of \$100,000 *Information*.....
- (4) Technology Transfer Office Services *Information*.....
- (5) Veto Session Update and 96th General Assembly Report *Information*.....
- (6) Congressional Report *Information*.....
- (7) NIU Activity Related to the American Recovery and Reinvestment Act of 2009 *Information*.....
- (8) NIU Athletics Certification Report *Information*.....

c. Items Directly from the President

- (1) Grant and Contract Awards..... *Information*.....
- (2) Naming of Facility *Action*.....73

10. Chair's Report No. 46

- a. Executive Session Minutes Release..... *Action*.....75
- b. Proposed Trustees Meeting Dates for 2010..... *Action*.....76

11. Other Matters

12. Next Meeting Date

13. Adjournment

*The Board and its committees comply with P.A. 91-0715 through its *Bylaws*, Article II, Section 5.B:

1. Consistent with Public Act 91-0715 and reasonable constraints determined by these *Bylaws* and the Chair, at each regular or special meeting of the Board or its committees that is open to the public, members of the public may request a brief time on the approved agenda of the meeting to address the Board on relevant matters within its jurisdiction.
2. Committees of the Board review University proposals for action and make adjustments and endorsements as appropriate for further consideration by the full Board. Public comments are generally most useful at meetings of Board committees, where proposals are first considered and the time for interaction most feasible.
3. To facilitate an orderly process, appearance requests must be registered on a Board-provided form and submitted to the Board's Parliamentarian at least 45 minutes before the meeting is scheduled to be called to order. To be recognized, the appearance request will include the name, address and position of the individual wishing to speak, the name of the organization or group represented, a concise summary of the presentation, and whether the requestor has appeared earlier on the topic before any other meeting of the Board. The Parliamentarian may confer with registered speakers to cooperatively assist the Chair of the meeting in assuring coordinated issue presentation and an efficient use of allocated time. The Parliamentarian will acquaint requestors with the generally acceptable rules of decorum for their presentations. In lieu of oral presentations, individuals may present brief written materials not to exceed five (5) pages to the Parliamentarian for distribution and consideration by the Board in advance of the meeting.
4. The Chair of the meeting will recognize duly registered individuals at the appropriate point during the meeting. Unduly repetitive comments may be discouraged and restricted by the Chair. To assure an orderly and timely meeting the Chair may limit time allotments to five minutes or less, may delay or defer appearances when appropriate, and defer or refer questions received from presenters for answers if available.

Anyone needing special accommodations to participate in the NIU Board of Trustees meetings should contact Ellen Andersen, Director of Special Events, at (815)753-1999, as soon as possible, normally at least a week before the scheduled Board meeting.

Minutes of the
BOARD OF TRUSTEES
OF NORTHERN ILLINOIS UNIVERSITY
December 3, 2009

CALL TO ORDER AND ROLL CALL

The meeting was called to order by Chair Marc Strauss at 9:06 a.m. in the Board of Trustees Room, 315 Altgeld Hall. Recording Secretary Sharon Banks-Wilkins conducted a roll call of Trustees. Members present were Trustees Robert Boey, John Butler, Barbara Giorgi Vella, Student Trustee Matthew Venaas and Chair Strauss. Not present were Trustees Cherilyn Murer, Manuel Sanchez and Myron Siegel. Also present were Board Parliamentarian Kenneth Davidson and President John Peters. With a quorum present, the meeting proceeded.

VERIFICATION OF APPROPRIATE NOTICE OF PUBLIC MEETING

Confirmation of Open Meetings Act public notice compliance was provided by Board Parliamentarian Ken Davidson.

MEETING AGENDA APPROVAL

After discussion with President Peters and review of the revised printed agenda before us, Chair Strauss said, I propose creation of a Consent Agenda that would immediately precede the beginning of the President's Report for today's meeting, and move President's Report Number 66, Action Items 9.a.(1), (4), (5) and (7); and Information Items 9.b.(1), (2), (3), (4), (5), (6), (7) and (8); and 9.c.(1) to that Consent Agenda. Trustee Vella made a motion to approve the meeting agenda as amended. Trustee Boey seconded the motion. The motion was approved.

EXECUTIVE SESSION

Chair Strauss asked for a motion to close the public meeting to conduct an executive session to discuss the following subjects authorized by the Illinois Open Meetings Act: personnel matters as generally described under §2(c)(1) and (3) of the Open Meetings Act, collective bargaining matters as generally described under §2(c)(2) of the Open Meetings Act, and Executive Session Minutes Matters as generally described under §2(c)(21) of the Open Meetings Act. Trustee Boey so moved, seconded by Trustee Vella. A roll call vote of the Trustees to recess to Executive Session was as follows:

Trustee Boey	Yes	Trustee Butler	Yes
Trustee Vella	Yes	Student Trustee Venaas	Yes
Chair Strauss	Yes		

Trustee Boey so moved, seconded by Trustee Vella. A roll call vote of the Trustees to recess to Executive Session was unanimous.

BOARD OF TRUSTEES MEETING RECONVENED

Chair Strauss reconvened the public meeting of the Board of Trustees at approximately 10:53 a.m.

REVIEW AND APPROVAL OF MINUTES

It was moved by Student Trustee Venaas and seconded by Trustee Butler to approve the minutes of the September 17, 2009 Board Meeting. The motion was approved.

CHAIR'S COMMENTS/ANNOUNCEMENTS

Meeting quarterly as a Board allows time for reflection between Board meetings, Chair Strauss said. It permits us the luxury of reviewing three months of activity at this great university. When we met in September, the school year was barely underway. Now, our faculty and students are preparing to begin final exams to close another semester. So much has happened in between that makes this university a great institution and its members a community. Today I want to highlight some of the great news that we often take for granted. We have had two open houses this fall for incoming freshmen and transfer students. Both open houses shattered previous attendance records and we look forward to seeing many of those students and their parents here in August for move-in day.

NIU faculty doing research in anthropology, geology and STEM education have had their research featured in publications and news media throughout the United States, Europe and the Far East -- world-class faculty doing world-class research, right here in DeKalb.

Our College of Visual and Performing Arts has become a pioneer in the use of Internet2 technology to take its artistry and talent to people in over 32 countries and 49 states. Their holiday concert scheduled for 3:00 p.m. this Sunday will be heard in a live webcast at McMurdo Science Station in Antarctica. Special thanks to Media Services for their investment in this technology and assistance to the College of Visual and Performing Arts.

Our NIU Huskies just completed a winning football season with a 7-5 record and remain bowl eligible. I just love the Huskie motto: "We develop champions both on the field and in the classroom." I am pleased to report that the Huskie Athletes' Graduation Success Rate (GSR) for 2009 rose to 82 percent. This marks the fifth straight year that NIU's GSR has improved. The Huskies continue to rank above the national GSR average.

As we heard David Stone, Director of the Office of Sponsored Projects, report to the Legislation, Audit and External Affairs Committee, our faculty members are competing for and winning new and continued research funding available through the American Recovery and Reinvestment Act.

Despite the fact that budgets are bleak for public higher education in Illinois and throughout the nation, great things are still happening to NIU faculty and students. Having just celebrated the Thanksgiving Holiday, I thought it appropriate that we focus this morning on the good news in research, artistry and athletics that this great university experiences on a daily basis. I am grateful to all of you for your continued perseverance and achievements on behalf of our students here at NIU. They truly have a world-class university experience at NIU. Congratulations to all!

The Chair welcomed University Advisory Committee representatives who might be present: Dr. Alan Rosenbaum, Dr. Ferald Bryan, Dr. Gregory Waas, Dr. Joseph "Buck" Stephen, Ms. Bobbie Cesarek and Mr. Jay Monteiro. Dr. Rosenbaum, Ms. Cesarek and Mr. Monteiro wished everyone happy holidays. Dr. Rosenbaum also commended the Board, as well as President Peters and Dr. Williams, for thus far steering the university through very treacherous financial waters.

PUBLIC COMMENT

The Chair asked Board Parliamentarian Kenneth Davidson if any members of the public had registered a written request to address the Board in accordance with state law and Board of Trustees Bylaws. Mr. Davidson noted that he had received no timely requests to address this meeting.

REPORTS OF BOARD COMMITTEES AND BOARD LIAISONS

Executive Committee

The Executive Committee did not meet.

Academic Affairs, Student Affairs and Personnel Committee

Committee Chair John Butler reported that the Academic Affairs, Student Affairs and Personnel Committee met on Thursday, November 12, 2009. At that meeting, the committee considered and endorsed the Recommendation for Appointments with Rank and Tenure for Barry Bode and James Collins. The committee also heard reports on the following information items: The Carnegie Foundation Classification on Engagement, the Office of Sponsored Projects and Technology Transfer Office Services. The Strategic Plan Update was postponed until early in 2010 as a special BOT Workshop.

Finance, Facilities and Operations Committee

Committee Vice Chair Robert Boey reported that the Finance, Facilities and Operations Committee met on November 12, 2009. At that meeting, the committee considered and approved recommendations for: College of Engineering ROCK program research and project development; Department of Geology WISSARD Project Support; Department of Geology Remotely Operated Instrumentation System for Subglacial Environments; Research and Graduate Studies Multiyear Software Licensing and Maintenance Fees; Data Security on State computers Act Policy; Energy Infrastructure Improvements – Phase X Performance Contract; Oracle Database Capacity Management and Performance Management Add-On Modules. The committee also received reports including: Semiannual Progress Report of Active Capital Projects with a Budget of Over \$100,000, Periodic Report on Investments, Quarterly Summary Report of Transactions in Excess of \$100,000, as well as Annual Summary Report of Obligations of Financial Resources. The recommended items addressed by the Finance, Facilities and Operations Committee are included in today's President's Report for Board approval.

Legislation, Audit and External Affairs Committee

Committee Chair John Butler reported that the Legislation, Audit and External Affairs Committee met on November 12, 2009 in DeKalb. Ken Zehnder provided a Veto Session and 96th General Assembly Update to the committee and brought news that our very own Manny Sanchez was officially reappointed to the Board of Trustees for another term. In addition, Ken reported that language for securing the spring MAP awards was finalized, however, funding had not been secured. He also reported that President Peters had requested the release of State funds already approved for Stevens, Cole Hall and the planning money for our Research and Technology Building. Lori Clark presented the Congressional Report and explained that Washington is very preoccupied with the healthcare reform bill and that not much else is moving on Capitol Hill. She assured the committee that she is following up on a number of NIU's federal earmarks and is actively involved in the process of choosing NIU's five congressional interns for the summer of 2010. David Stone updated the committee on the American Recovery and Reinvestment Act (ARRA) and the various projects NIU has submitted grant requests for under this act. At this time, NIU submitted 48 research proposals with a value of \$16.7 million eligible for consideration. We are pleased to report that to date NIU has been awarded five ARRA awards totaling \$4 million.

Paul Bauer briefed the committee on some of the feedback NIU's School of Music has received on their use of Internet2 Technology. A recent concert was viewed via live HD webcast by people from 49 out of the 50 states and over 32 countries. Positive comments have been streaming in from alumni and former faculty worldwide. Finally, Jeff Compher presented the committee with an Athletics Report and touched on a number of important matters such as the status of NIU's NCAA recertification, an update on various NIU teams and their standings, and he informed us that all NIU athletes have just completed their eighth semester achieving a GPA of 3.0 or above. A report by Steve Cunningham on benefits provided employees and students in domestic partnerships and an introductory report by the Internal Auditor, Danielle Schultz, were moved to the February 4, 2010 committee meeting.

Illinois Board of Higher Education

The Illinois Board of Higher Education did not meet.

Universities Civil Service Merit Board

Board Liaison Barbara Giorgi Vella reported that she had participated in two meetings of the Universities Civil Service Merit Board (UCSMB) on August 19, 2009 and on November 18, 2009. Highlights of those meetings included the following. The discharge of an employee was granted to Illinois State University effective August 19, 2009. The Executive Director's decision to affirm the discharge of an NIU police officer was approved by the Board of Directors and adopted as the final decision and order of the Merit Board. The board approved the recommended 2011 budget as presented. A 3.75 percent increase was requested, primarily for personal services, a salary increase and employment of an additional staff person. The Merit Board voted to circulate a rule regarding furloughs to the various universities and agencies for comments. There was much discussion on this, particularly at the second meeting. Some of the universities wanted this rule to be instituted immediately as an emergency rule. However, it was tabled to our next meeting, which was moved up from February to January because of concern, particularly by the University of Illinois, about having rules in place for furloughs. At each meeting, we hear reports from the Executive Director, the Human Resources Director's Advisory Committee, the State Universities Civil Service Advisory Committee, and a report from our legal counsel. We received a report on the year-to-date expenditures and obligations of the Merit Board. The board was advised that there is a pending administrative review case filed in the circuit court regarding the discharged NIU police officer versus the Civil Service Merit Board. Our meeting schedule for 2010 was also set.

NIU Foundation

Trustee Boey deferred to President of the Foundation, Mallory Simpson, for this report. During these tough times, the Foundation and the Development program have been marshalling all of our resources toward finding ways to help our students who are struggling and need and deserve our support. Our donors are responding continue to respond beautifully. As you recall, we exceeded our goal of \$150 million earlier in the fall, and our campaign total now stands at \$157 million. Since the beginning of the campaign, 13,700 scholarships totaling \$8.2 million have been awarded to students. We have learned through our marketing efforts over the years that the best voice for our donors to hear about what is great about NIU is directly from faculty and students. The students, especially, provide the inspiration and motivation for our donors to continue their support. So, a member of my staff, Angela Johannson, has produced a series of videos portraying students and sent them out via e-mail to our alumni and donors, and those have been very well received. She has been collaborating with a number of people on what are called "Rising Stars" videos, and we have had several. The first was Larry English, who was a start student and athlete, now a proud alumnus. The second one, psychology major Jenna Binversie, who discovered her passion for planning charity events after she led a team of fellow NIU students to organize an auction to benefit children with brain tumors. Our third video is Kevin Coffee, a former business student who explored other options and found his true passion was that he was meant to be a grade school teacher. This morning, I have a preview of our newest video, which will introduce you to Ali Whitecotton, and it will be in your e-mail boxes shortly. Ali is a community college transfer student who learned that a little confidence and courage to see some big opportunities would really propel her career and help her take advantage of all that NIU has to offer.

Following is the audio portion of the video:

Ali: *When I went to community college, I had no idea what I wanted to do. And now looking back, I'm very amazed at everything I've accomplished.*

Jane Mall, Director, Experiential Learning Center, NIU: *Fifty percent of our students here at the College of Business transfer from a community college. I think that's a huge number. So they have a lot to prove. They're taking out a lot of loans. A lot of them are working part-time, almost full-time and trying to complete a degree. And I think that says a lot for NIU students.*

Charles E. Downing, Wal-Mart Professor in Enterprise Technology Innovation: *You're going to get some students with a good attitude, who are humble, who are hard workers and who are just as capable and just as smart as students that go to these upper-tier schools, and Alicia Whitecotton is certainly one of those students.*

Ali: *I never thought that I'd be able to impact Wal-Mart Corporation. I never thought that I'd be able to intern at McDonald's Corporation. It's given me a lot of opportunities to get somewhere and to achieve goals that I never thought I could before.*

Jane Mall, Director, Experiential Learning Center, NIU: *I've never seen another students so young and so energetic and have such a bright future. She's just phenomenal.*

Ali: *Go out, do things, explore, be part of things and ... learn.*

Chris Millington, Chief Technology Officer, McDonald's Corporation: *She's open, she's honest, she's committed, she's energetic, she's focused. She has ... she's willing to take a risk.*

Ali: *I want to be a part of the project, but I also want to be someone that everyone can come to.*

Charles E. Downing, Wal-Mart Professor in Enterprise Technology Innovation: *If I had my own company, I'd hire Ali in a second. In a second.*

Ali: *You don't hire me, I'll buy your company.*

Chris Millington, Chief Technology Officer, McDonald's Corporation: *She's not afraid. She just gets right in there, and it doesn't make any difference who it is or what it is. She's ready.*

Ali: *Since I've been at Northern, through all of my involvements, I've become more confident, I've learned to believe in myself, I've learned that I am able to do things that I didn't think I was able to do before. And Northern really helped me to accomplish all of those things.*

Those videos, telling the NIU story better than most anything I can think of, are being e-mailed to 60,000 alumni, Ms. Simpson said.

Northern Illinois Research Foundation

I want to say here at the beginning that I am honored to be your liaison to the Northern Illinois Research Foundation Board, BOT Liaison Barbara Giorgi Vella said. Briefly, the Northern Illinois Research Foundation supports the commercialization of technology developed at or in conjunction with NIU through technology transfer, university industry collaboration and the formation of new ventures. The Research Foundation, known as NIRF, is an independent 501(c)(3) corporation operating as a University-Related Organization. As part of its 2010 work plan, the Research Foundation has developed a survey to be distributed to the university's research faculty to assess their interests in various methods of commercialization of intellectual property developed from their research, such as the licensing or creation of start-up companies. Based on the results of this survey, NIRF will develop plans to support commercialization activities at NIU. Several entrepreneurs who have commercialized intellectual property based on university-developed as well as commercially-developed technology have agreed to address the university's researchers and other interested faculty members to describe their experiences in commercialization of their patented technology. At its last board of directors meeting, the Research Foundation, acting as the sole member of the Northern Illinois Proton Treatment and Research Center, reviewed and approved the center's new corporate bylaws and articles of incorporation. These bylaws and articles were necessary because of the center's reorganization as an Illinois not-for-profit

corporation. Also at its last board of directors meeting, the Research Foundation welcomed its third external board member, Mr. George Messina, founder and managing director of North Star Growth Partners, a private technology commercialization firm.

CONSENT AGENDA APPROVAL

Chair Strauss asked for a motion to approve the items placed on the consent agenda earlier in the meeting. They include President's Report Number 66, Action Items 9.a.(1), (4), (5) and (7); and Information Items 9.b.(1), (2), (3), (4), (5), (6), (7) and (8); as well as 9.c.(1). Trustee Boey so moved, seconded by Trustee Butler. The motion was approved.

PRESIDENT'S REPORT NO. 66

I would like to begin by expressing my appreciation and to thank Chair Strauss for his earlier remarks when he celebrated our number of recent achievements at NIU. It is very important for us to remember that our university remains full of life, discovery and accomplishment, even in the most challenging of times. That is the mark of a great institution, and we have always done that. As I am sure many of you are, I am looking forward to going to a bowl game. Though we do not know where that will be just yet, my bag is packed. Today also marks sort of a first. My remarks are being live video streamed on the Internet. I want to thank Media Services for trying this so I can reach as many people as possible and talk personally to everyone rather than writing an e-mail, because I have an important message today. I want to talk about our budget situation, the serious nature of it and what we will need to do, collectively, to get through it.

It should not be news to anyone that the State of Illinois is in dire financial straits. With the state budget deficit projected at between \$11 and \$12 billion, every state agency and anyone doing business with the state has suffered. And NIU is no exception. The immediate consequence is that we find ourselves in the midst of a cash flow crisis. Simply put, money is flowing in from the state too slowly to keep pace with our routine operating expenses. For years, state spending has outstripped revenues by about a billion dollars annually. It is a structural deficit digging a deep financial hole for the state. Making matters worse, high unemployment and rampant under-employment since 2007 have caused a dramatic drop in state revenues.

A consequence of this has been dwindling state support for higher education. There has been a disinvestment in public higher education across the states for a decade. The percentage of NIU's total operating budget provided by the state has declined from 43 percent ten years ago to under 25 percent this year. We are almost a half-billion dollar corporation, the President said. The state appropriation share has shrunk to about 25 percent of our annual operating budget. These other areas have been fairly stable with the exception of the income fund. Gifts, grants and contracts have grown. Local and auxiliary enterprises, those activities that raise cash like Holmes Student Center, selling meals and so forth have done well. And revenue bond operations where we use state bonds to fund certain long-term projects that have a revenue stream also have done well. We are paying off a bond for the Huskie Stadium expansion, and it is paid for by receipts from the gate. The university income fund is composed of tuition and fees. We have had no choice, as state appropriations have dwindled, but to pass some of those costs on to students and their parents, and that is unfortunate. This pattern is typical of state universities across the country, so we are no exception. But we have been trying to diversify our sources of revenue.

This year, receiving even a minimal level of support from the state has been a real struggle. Since the start of the fiscal year on July 1 through late November, the State did not disburse any of the funds allocated to us. It is almost as if the major bread winner of a family has not been paid for six months but is still working, and not even on unemployment. Therefore, we have had to use our other sources of family income to pay for our operating expenses.

The General Revenue state appropriation for NIU this year is \$107 million. They were about \$65 million behind in their funding to NIU, however, thankfully, we received our first \$8 million appropriation payment last week. We hope that will start a trend because, as welcome as this money is, \$8 million is not enough to meet a single two-week payroll cycle at NIU, which is about \$9 million. The campus community may be interested in the following information about our payroll:

- Our annual total payroll for all fund sources is \$251 million per year from a base of \$437 million.
- Each monthly payroll requires the university to expend almost \$18 million in cash-on-hand to keep paychecks flowing to our faculty, staff and student workers.
- Each operating day, NIU incurs just under a million dollars in payroll obligations.

So as we sit here today on a work day, I have to find a million dollars so we can meet payroll. Translated, the state is so far behind in payments of NIU's appropriated funds, that if we relied solely on state funding, the campus would probably be closed for business. No amount of NIU employee furlough days could cover the gap that currently exists from delayed state funding and still allow a functioning, operational university. If we all took a furlough today, we would raise a million dollars; however, if we did not work, we could not pay ourselves.

Needless to say, this is what has created NIU's and others' cash flow crisis. With only the promise of money from the state, our administrative staff has worked valiantly to stay ahead of the situation to make sure that paychecks could go out. Years of conservative fiscal practices provided us a small cushion to work with – we have built up some reserves, watched our cash flow, been very careful about making purchases. That has been our cushion, but we have stretched it as far as we can. Let me say here, for everyone, that we all owe a great debt of gratitude to a couple of individuals. One is Dr. Eddie Williams and his staff, for his outstanding management of our precious financial resources, and the other is Dr. Ray Alden and his expert stewardship along with our outstanding group of deans, in trying to make the very difficult kinds of decisions that keep us going, keep us safe, keep us warm or cool, keep classes being taught so that in two weeks, at commencement, we can give 1,600 individuals their degrees. That is what we are in business for. Both of these individuals, Eddie and Ray, are often in a position where they have to say what no one likes to hear: "No, we don't have the money to spend to begin a new venture." But, universities are idea generating machines. We generate more good ideas and more strange ideas in one day than any other kind of institution I know, and most of them are worth investment. We cannot do that. But if Eddie and others had not said no and been tight-fisted, we would be facing a financial calamity today. So, I thank you.

Instead, we have shuttled funds between accounts. We are negotiating with vendors and utility companies to defer payments such as, hopefully without penalty, a \$10 million electric bill. Missing a payment usually means a huge penalty. So, we are working with people and exploiting every tool at our disposal, like performance contracts, to do badly-needed work around campus with little or no up-front costs.

Regrettably, we have also been forced to increase the burden on our students through higher tuition and fees, which I covered earlier. So the efforts we have undertaken so far have allowed us to avoid the fate of some of our counterparts. Southern Illinois University, for instance, has stated publicly, before the first state disbursement, that they would be unable to meet their payroll in December unless the state starts meeting its obligations. I am happy to say that we are not to that point yet, but we are gradually running out of options since salaries account for the large percentage of our costs. People always say, "Well, we can cut travel, and we can cut equipment," and solve our budgetary crisis. We do that, but that does not solve the issue, because those expenditures are so small. Right now, we put six percent into scholarships, and it should be more. We put too little into permanent improvements like roofs and that sort of thing. We have to buy expendables and commodities, such as paper, paper towels and so forth, which make up about five percent of our budget.

So, as daunting as all of that is, we are being told that next fiscal year will be even more difficult. To quote the initial budget directives from the Governor's new budget director on the budget for FY11, he said, "Fiscal Year 2010 has already been our most challenging budget year to date, so fasten your seatbelts for Fiscal Year '11." Director Vaught's recent memorandum to the state agency directors, intended to help prepare for next year's budgeting process, contains few specifics. However, it is a virtual certainty that NIU's funding will be further reduced from our \$107 million base, because \$4.5 million of that \$107 million is federal stimulus money.

The state's budget directives for larger agencies, of which NIU is one, remain incomplete. However, one hint of what lies ahead is that the small- and medium-sized state agencies have been told to plan for a cut in funding in excess of 14 percent. That figure speaks volumes about the critical nature of this situation. When I arrived as NIU President in the year 2000, the state's financial condition was stable but showing signs of deterioration. It has never really recovered because of this structural deficit I talked about earlier. It seems that throughout my tenure as President of NIU, I have been forced to repeatedly ask our hard-working and dedicated employees to take on additional duties and further increase their productivity. And they have done that. Many of you are working long hours, and you have been for years. You are not only sacrificing your time and energies, but you are sacrificing financially, as this university does not have the resources to reward such sacrifices. Even when we have managed to provide salary increases over the past few years, we have had to use other sources of revenue in large part to do it, not state general revenues. I wish things were different, but they are not. All I can say is that I am aware of this situation, I feel very badly about it, and if I could find the resources to address these issues myself, I would do it immediately. Unfortunately, we must wait for state leaders to coalesce around a common solution, something that is very difficult for them to do. But I will support them when they come to that decision, and let us hope that they do so soon. Meanwhile, as your president, I must ask your continued patience with state leaders and that your energies continue toward enhancing the NIU academic and collegiate experience for our almost 25,000 students. I know you have always done that, and you always will. And I am going to continue to devote most of my energies to trying to make the case for NIU and for public higher education in Illinois – that it is a valuable investment on the part of the citizens and the state.

In the meantime, we cannot sit back and wait to learn what will be asked of us. We must begin by taking steps now to help us through the current cash flow crisis and to prepare for what lies ahead. So, effectively immediately, I am issuing the following directives: First, there is a hard hiring freeze in effect for all new and vacant appointments, except for critical lines and critical hires on the academic side of the university required to help us effectively carry out the primary mission of educating our students. Other hires deemed critical will require vice presidential and presidential approval, and will be approved on a case-by-case basis. Second, we are asking all departments on campus to reduce spending and find ways to delay processing purchases, contracts and appointments until the latest possible point in time so that we can conserve cash and help meet payroll. Finally, to the extent possible, limit travel and related expenditures.

I realize these steps sound familiar and, sadly, I have had to issue similar directives in the not-too-distant past. The difference is that now our situation is much more dire. To emphasize the seriousness of our current situation, allow me to put this in perspective. Unless the state fulfills its obligations to us, our ability to limit hiring and to defer payments will have a direct impact on our ability to continue to meet our ongoing obligations, including payroll. If the state funding is not coming, our ability to hold back our spending directly results in our ability to make payroll. Obviously, there is no issue more important than this. I realize that it is of critical concern to each and every member of the campus community, and I will do my best to keep everyone informed of this fluid and unpredictable situation through a series of updates as information becomes available.

As state appropriations are released, and I will work to ensure that they are, the university will continue to move forward in a timely way to address its obligations. We are working hard to avoid the situation the state finds itself in with state vendors, and that is not being able to pay its bills in a timely way.

We have been through difficult times before in our history. Because of that, it pains me once again to ask you to, in the words of Budget Director Vaught, "fasten your seatbelts." Now, at the same time, having soldiered through trials that very few can imagine right alongside you, I am very confident, that we are going to get through whatever financial difficulties lie ahead. After all, we are Northern Illinois University.

Chair Strauss thanked President Peters for his comments. For those of you who are regular attendees at our committee meetings, some parts of what President Peters has had to say this morning should come as no surprise, the Chair said. But the service that has been performed this morning is that it has been presented in a manner that is accessible to everyone in the university community. That type of communication is important, and I am glad we had the opportunity to hear from the President this morning on this topic.

UNIVERSITY RECOMMENDATIONS FORWARDED BY THE BOARD COMMITTEES

Agenda Item 9.a.(1) – College of Engineering ROCK Program – Research and Project Development

Consent Agenda Item.

Agenda Item 9.a.(2) – Department of Geology and Environmental Geosciences WISSARD Project Support

Agenda Item 9.a.(3) – Department of Geology and Environmental Geosciences Remotely Operated Instrumentation System for Subglacial Environments

President Peters presented two items related to the Department of Geology and Environmental Geosciences, Agenda Items 9.a.(2) and 9.a.(3), for Board consideration. Both items are in support of the Whillans Ice Stream Subglacial Access Research Drilling (WISSARD) Project support, the President said. The Geoscience Department has been involved for several years now in these drilling projects, and we have received substantial funding over the years from various organizations. We recently received funds from the National Science Foundation (NSF) for this \$20 million project. Agenda Item 9.a.(2) is a \$1.3 million pass-through to use the University of Wisconsin-Madison's Space Sciences and Engineering Center Ice Drilling and Design Development (IDDO) group to help with the configuration of these drilling processes and mini-submarines. Agenda Item 9.a.(3) is a similar sort of pass-through, at \$1.8 million, working with the Deep Ocean Exploration and Research (DOER) Marine Division in Alameda, California to help configure that process.

Chair Strauss asked for a motion to approve the Department of Geology and Environmental Sciences request for WISSARD Project Support with the University of Wisconsin-Madison. Trustee Butler so moved, seconded by Trustee Boey. The motion was approved.

Chair Strauss asked for a motion to approve the Department of Geology and Environmental Sciences request for the Remotely Operated Instrumentation System for Subglacial Environments associated with the DOER Marine Division. Trustee Vella so moved, seconded by Student Trustee Venaas. The motion was approved.

A presentation was made on both Geology and Environmental Geosciences projects. Dr. Colin Booth, Chair of the Department of Geology and Environmental Geosciences, introduced Dr. Reed Scherer. Dr. Scherer is one of our primary researchers, Dr. Booth said, and he is going to present a talk about the Antarctic research. Dr. Scherer obtained his Ph.D. from Ohio State University with a doctorate in Paleontology, and has worked on the faculty of the University of Massachusetts as well as Uppsala University in Sweden before arriving at NIU in 2000. He is an internationally recognized authority on diatom micropaleontology and on the environmental change record in sediments and glacial materials recorded in Antarctica and elsewhere. His publication and research grant records are very impressive. Most recently, he obtained a \$1.3 million research grant from the Moore Foundation. In addition to being

a great researcher, he is an outstanding teacher who teaches oceanography from 100 level through upper-division courses to the Ph.D. level.

We have already heard a word or two about the new project called WISSARD, Dr. Scherer said, and I will give you a quick summary of what that means shortly. I am very glad to have this opportunity to point out to those here, and to the Board especially, the fact that this university has not just been involved in research and climate change in Antarctica for quite a long time, but really has been at the forefront. Antarctic research did not begin with Ross Powell and myself at NIU. Some of our most recent projects have been funded by the National Science Foundation, and much of this foundational instrumentation has come from support from the National Oceanographic Atmospheric Administration (NOAA) and a new award from the Gordon and Betty Moore Foundation. Gordon Moore is the founder of Intel, and they do not solicit proposals, they seek out people to support.

We all know that this is the fiftieth anniversary of the College of Liberal Arts and Sciences. Also, this week marks the fiftieth anniversary of the signing of the International Antarctic Treaty, which set Antarctica aside as a base for scientific research in the absence of commercial development or military exploitation. It has been a remarkable, shining example coming from the depths of the Cold War to have all of these countries working together as we continue to do now. But, we here in DeKalb have been involved for nearly that long. To date, we have about ten NIU faculty members who have been involved in Antarctic research, and there may be more going back to the early sixties. Central to this have been our students. We have had graduate students and undergraduate students involved in all aspects of the research through the years. Quite a few students, undergraduate and graduate, have gone to Antarctica for field work and been involved in the research that came afterwards, as well as in presenting and publishing their results throughout the world. There is a theme that has carried through, and this tradition is what brought me to NIU. Quite a few of the samples I studied in my Ph.D. dissertation were recovered during a project that was coordinated out of the office I now occupy.

In a slide from 1978, Dr. Scherer indicated distinguished faculty who were involved in Antarctic research: Lyle McGinnis (the person who started this venture), Pat Ervin, Jonathan Berg, Ruth Kalamarides, Jim Ling and Peter Webb, who was my Ph.D. advisor. Dr. Webb was the chair of the department here in the seventies and has been going to Antarctica since the International Geophysical year. Fifty years later, he is still going to Antarctica nearly every year.

Some of the Antarctic drilling projects that were pioneered from NIU's Department of Geology and Geophysics include the Dry Valley Drilling Project in the early seventies, the Ross Ice Shelf Project, the CIROS (Cenozoic Investigations of the Ross Sea) project in the eighties, and the Cape Roberts Project. Ross Powell was involved in the Dry Valley Drilling Project as a graduate student and in the CIROS project, as have I. After these projects was the ANDRILL Project in the McMurdo Ice Shelf, a \$30 million international project that broke all records and exceeded all anticipation.

We most recently made the cover of *Geology Magazine*, and have had prominent papers come out in *Nature* and *Geophysical Research Letters Journal*, and a whole collection of papers is scheduled to be published in *Global and Planetary Change*. What we have found with the ANDRILL Project is that the Antarctic ice sheet has a stunning record of variability, much more variability than had been understood previously. My particular area of research is one that has kept me extraordinarily busy with ANDRILL. It is the study of these microscopic fossils that tell us about the ocean history and the ice sheet history. One core we examined contained marine sediment containing about 600 million fossils per gram. This tells us that there have been more intense and more frequent intervals of time during which the Antarctic ice sheet has been smaller than it is at present.

Each process is building not just on the science, but also on the technology because each one required significant advances in technology. The newest project, WISSARD, is the culmination of a dream that Ross Powell and I have had for some time of being able to see what is happening beneath the Ross Ice Shelf at the grounding line where the marine ice sheet goes afloat. We know from ANDRILL that there have been huge switches in climate between warm and cold, more dramatic than had been previously

recognized. But we still do not really understand the nature of the process of ice sheet collapse. The WISSARD Project is the first opportunity to fill in some very important gaps. There are 13 PI's with 11 U.S. institutions involved, and NIU is a project leader. The IPCC (Intergovernmental Panel on Climate Change) report from 2007 made predictions of sea level over the coming century, but they completely excluded ice sheet variability because the data was too sparse. A number of projects will be combined in the next IPCC report that will give us a much better sense of the contribution of ice sheet variability to global sea level. A very important mission of this project is educating undergraduate and graduate students as well as the public at large, which gives us an integrated education and outreach component. I am chair of the Science Integration Subcommittee for the WISSARD Project, and we are doing quite a bit of outreach to museums and public schools around the country through a number of projects. WISSARD is split up into three different components: RAGES (Robotic Access to Grounding-zones for Exploration and Science), studying the marine cavity where the ice goes afloat; LISSARD (Lake and Ice Stream Subglacial Access Research Drilling), studying a subglacial lake beyond the grounding line where the ice sheet is attached to the bottom, led by College of Liberal Arts and Sciences distinguished alumnus Slawek Tulaczyk at University of California Santa Cruz; and GBase, studying the biological systems that exist beneath the ice sheet, led by Montana State University.

The Remote Operated Vehicle (ROV) is about two feet wide and about 25 feet long. So we have to make a hole through the ice sheet about two feet wide and a half a mile long to get it beneath the ice, have it unfurl and do its analyses as well as deploying a number of other scientific instruments. Dr. Scherer concluded his presentation with a video describing this equipment.

Following is the audio portion of the video:

Most of us know that Antarctica is one of the coldest, driest and most remote places on earth. It's what we don't know that is leading scientists from Northern Illinois University in collaboration with seven other institutions to investigate one of the planet's last unexplored aquatic environments. The team will observe melting and other conditions at the interface between sea water and the base of glacial ice, and they'll do it by using a robotic submarine that will be lowered through more than a half mile of Antarctic ice into the ocean below, something that's never been done before. This submarine, a remotely operated underwater vehicle, or ROV, will be equipped with video cameras, a robotic arm and instruments that will perform specialized tests in an environment too formidable and dangerous for humans to venture. The ROV will provide scientists with images and physical and chemical and biological measurements of the ice, water and sediment conditions under the floating Ross Ice Shelf, which is roughly the size of Texas. They will also study close by subglacial lakes under the West Antarctic Ice Sheet. This information will be critical to climate modelers trying to project potential future rises in global sea levels. Scientists know the ice is melting, but they don't know how quickly, and this research is going to help answer many questions about the affects of global warming and about Antarctica.

Agenda Item 9.a.(4) – Research and Graduate Studies Multiyear Software Licensing and Maintenance Fees

Agenda Item 9.a.(5) – Data Security on State Computers Act Policy

Consent Agenda Items.

Agenda Item 9.a.(6) – Energy Infrastructure Improvements – Phase X Performance Contract

The Energy Infrastructure Improvements-Phase X Performance Contract is the latest of several we have been involved in for a few years, Dr. Peters said, and there are distinct benefits to us. We make no initial capital outlay to finance these various improvement projects that have an energy impact, the savings of which are guaranteed to pay for the costs of the projects. We have had great success with these, and today we are asking authority for approximately \$11 million to cover a wide range of campus improvements over the next couple of years for such things as replacement of doors and windows in Wirtz Hall, doors and ADA sidewalks in the Nursing School, daylight harvesting in various buildings, and Faraday to replace duct boxes. This is one attempt by this university to be as efficient as we possibly can

and also as green as we possibly can in this tough financial time. Chair Strauss asked for a motion to approve the Energy Infrastructure Improvements-Phase X Performance Contract. Student Trustee Venaas so moved, seconded by Trustee Butler. The motion was approved.

Agenda Item 9.a.(7) – Oracle Database Capacity Management and Performance Management Add-On Modules

Consent Agenda Item.

Agenda Item 9.a.(8) – Appointments with Rank and Tenure

We have been able to attract to the university two outstanding individuals who have distinguished academic careers, the President said, and who will head two of our units. After the traditional academic process of having their credentials analyzed and vetted by their academic departments, the university will need to grant them rank and tenure in their administrative positions.

Barrie Bode has been appointed to serve as the new Chair of the Department of Biological Sciences. He has been recommended by the department with all the appropriate evaluations. Dr. Bode received his Ph.D. in Biochemistry and Molecular Biology from the University of Florida and has a B.S. degree in Biology from St. Louis University, did postdoctoral research at the Health Science Division of Monsanto, and held his first faculty position at Massachusetts General Harvard Medical School. Beginning in 1999, he served as associate professor in the Biology Department at St. Louis University for a decade and was tenured there in 2004. In addition, Dr. Bode built and sustained a successful research program in molecular physiology and cancer biology by obtaining multiple grants and external funding that had both graduate and undergraduate training experiences for students.

Dr. James Collins has been appointed to serve as the Director of our very distinguished Center for Southeast Asian Studies, accompanying his appointment as full professor and tenure in the Department of Foreign Language and Literatures. Dr. Collins earned his Ph.D. and M.S. degrees in Linguistics from the University of Chicago and his B.S. in Philosophy and English from St. Mary of the Lake University. He has spent the last 14 years living and working in Malaysia, and before that, served as director of the Center for Southeast Asian Studies at the University of Hawaii, conducted research in such places as Borneo, East Indonesia and the Malay Peninsula. While working in Malaysia, Dr. Collins produced nearly one book a year including a recently published dictionary of local East Indonesian language known as Asilulu. President Peters introduced both Dr. Bode and Dr. Collins to the Board. Chair Strauss asked for a motion to approve the appointments of Dr. Barrie Bode as Chair of the Department of Biological Sciences and Dr. James Collins as Director of the Center for Southeast Asian Studies with the rank of full professor and tenure in their respective departments. Trustee Boey so moved, seconded by Trustee Vella. Since state statute requires that the Student Trustee not vote on issues of tenure, the Chair asked for a roll call vote, which was as follows:

Trustee Boey	Yes	Trustee Butler	Yes
Trustee Vella	Yes	Student Trustee Venaas	Present
Chair Strauss	Yes		

The roll call vote of the Trustees was four "Yes" with the Student Trustee voting "Present" to approve the motion.

Dr. Peters invited both gentlemen to make comments. Dr. Bode stated that he definitely has a vision for his unit, and has enjoyed his three months here thus far. Our Department of Biological Sciences currently has approximately 12 full professors, 13 associate professors and one assistant professor, Dr. Bode said. So, it has been a while since we have added new people to the department. We have had several retirements over the last few years, yet our department remains vibrant. We train many students every year. We receive between \$1 million and \$1.5 million in external funding annually, and it is my hope to at least double that over the next two to three years. I view it as a wonderful opportunity at this point to look forward, look at our curriculum, build programs within the department that will integrate both research and teaching of our graduates and to enhance the Ph.D. program. We had an external

review last year and that provided a number of very helpful guidelines of issues that we will be addressing over the next several months. I am very much looking forward to the journey, and thank you for the opportunity.

The Center for Southeast Asian Studies is the oldest center for area studies at Northern Illinois University, Dr. Collins stated, founded almost 50 years ago in 1963. We are also among the oldest Centers for Southeast Asian Studies in the United States. We were founded around the same time as the centers at Cornell and Yale, and we have outlived Yale's center. So we are among only seven centers in the United States that are funded by the Department of Education, which is the major source of our external funding. We receive approximately \$450,000 a year for that funding. This year we have been successful in getting two additional funds, one from the Department of Education and one from the Department of State. So this year, we have an additional \$600,000 to work on our Malay dictionary project and for training Southeast Asian teenagers. Right now we have 26 teenagers in the Holmes Student Center learning all about citizenship and community leadership. They are from Cambodia, Vietnam, Malaysia, Brunei and Singapore, and the next group is coming in April. So, despite the weather, Northern Illinois University remains in the foreground for developing programs for the study of Southeast Asia and for teaching Southeast Asians about the United States. Our most important funding cycle is coming up in just a few months, and we are going to work our best to continue bringing money to the university. This semester alone, with this external funding, we have been able to hire seven new graduate assistants and two part-time and full-time additional lectureship positions.

UNIVERSITY REPORTS FORWARDED FROM THE BOARD COMMITTEES

Agenda Item 9.b.(1) – Semiannual Progress Report of Active Capital Projects over \$100,000

Agenda Item 9.b.(2) – Periodic Report on Investments

Agenda Item 9.b.(3) – Quarterly Summary Report of Transactions in Excess of \$100,000

Agenda Item 9.b.(4) – Technology Transfer Office Services

Agenda Item 9.b.(5) – Veto Session Update and 96th General Assembly Report

Agenda Item 9.b.(6) – Congressional Report

Agenda Item 9.b.(7) – NIU Activity Related to the American Recovery and Reinvestment Act of 2009 Update

Agenda Item 9.b.(8) – NIU Athletics Certification Report

Consent Agenda Items.

ITEMS DIRECTLY FROM THE PRESIDENT

Agenda Item 9.c.(1) – Grant and Contract Awards

Consent Agenda Item.

Agenda Item 9.c.(2) – Naming of Facility

NIU Board *Regulations* vest in the Board of Trustees the authority to name our buildings based upon a recommendation from the President after advise and consultation with appropriate members of the university community. Dr. John E. La Tourette has been associated with Northern Illinois University since 1979 when he came to NIU as Provost and Vice President for Academic Affairs, President Peters said. He served as Provost for five years and was named NIU's tenth university president in May 1986. He served as President for 14 years until his retirement on May 26, 2000, making him, at that point, the longest sitting public university president in Illinois. During Dr. La Tourette's tenure, he championed the doctoral mission of Northern Illinois University. He maintained the Ph.D. programs already in place and gained approval for four new Ph.D.'s, three in science and one in mathematics. He obtained funds for facilities to complement the expansion of science programs in Chemistry and Physics, culminating with the construction of Faraday West, which was built five years before the Ph.D. in Physics was finally approved. Through his efforts, the university's land holdings were doubled. Dr. La Tourette established the College of Engineering and Engineering Technology, he nurtured the growth of a new College of Law, and he developed strong outreach efforts by establishing our three satellite campuses in Hoffman Estates,

Naperville and Rockford. And, perhaps most importantly, he led the fight for us to have our own independent Board of Trustees. During his tenure, the campus enjoyed the restoration of Altgeld Hall and the construction of the Convocation Center and eight additional buildings. Therefore, it is with great pleasure that I bring forward a recommendation, in honor of Dr. La Tourette's many accomplishments and contributions, for Board of Trustees ratification and formal approval to name the Faraday West building, John E. La Tourette Hall. Trustee Boey so moved, seconded by Trustee Butler. The motion was approved.

I talked to John yesterday, Dr. Peters said, and he is humbled. We look forward to having a ceremony this spring, in April, when John and Lili will be here for a renaming ceremony.

CHAIR'S REPORT NO. 46

Agenda Item 10.a. – Executive Session Minutes Release

Chair Strauss stated that the Illinois Open Meetings Act requires public bodies to review the minutes of their executive sessions on a semiannual basis and determine what parts of the minutes they should make available to the public because they no longer require confidential treatment. Accordingly, Item 10.a. is proposed for compliance with the legal requirement by taking action upon the duly approved Executive Session Minutes of January 1996 through June 2009 of either the full Board of Trustees or standing committees of the Board which have not been previously released from confidentiality, he said. Upon review and advice of the Board's General Counsel and Parliamentarian, the following sections of executive session minutes for the relevant period are proffered for release from confidentiality: The Executive Session Minutes of the NIU Board of Trustees from the following dates:

September 18, 2008 – Executive Session of the NIU Board of Trustees

- 3.c. Litigation Report

March 26, 2009 – Executive Session of the NIU Board of Trustees

1. Review and Approval of Minutes of the Executive Session for December 4, 2008

June 25, 2009 – Executive Session of the NIU Board of Trustees

1. Review and Approval of Minutes of the Executive Session for March 26, 2009
3. Litigation Report
5. Personnel Matter

September 17, 2009 – Executive Session of the NIU Board of Trustees

1. Review and Approval of Minutes of the Executive Session for June 25, 2009
2. Litigation Report

Those sections which are still subject to confidentiality, together with sections from subsequent meetings, will be considered again in six months. The Chair asked for a motion to approve this review and determination as stated. Trustee Vella so moved, seconded by Trustee Butler. The motion was approved.

Agenda Item 10.b. – Proposed Board of Trustees Meeting Dates for 2010

The proposed Board meeting dates for 2010 are included in today's agenda, Chair Strauss said. Although approval of committee meeting dates is not required by the Board, the committee dates are attached to the action item for reference purposes. He then asked for a motion to approve the proposed meeting dates for 2010. Trustee Butler so moved, seconded by Student Trustee Venaas. The motion was approved.

NEXT MEETING DATE

The Chair announced that the next meeting of the Board of Trustees is scheduled for Thursday, February 25, 2010 on the main campus in DeKalb.

ADJOURNMENT

Chair Strauss wished everyone a great holiday season. There being no other matters, the Chair asked for a motion to adjourn. Trustee Vella so moved, seconded by Trustee Butler. The meeting was adjourned at 1:37 p.m.

Respectfully submitted,

Sharon M. Banks-Wilkins
Recording Secretary

**COLLEGE OF ENGINEERING AND ENGINEERING TECHNOLOGY
ROCK PROGRAM – RESEARCH AND PROJECT DEVELOPMENT**

Summary: Over the past five years, Northern Illinois University has received significant federal funding from the U.S. Department of Defense for the NIU CEET ROCK (Rapid Optimization of Commercial Knowledge) Program in the northern Illinois area to work with various contractors to develop new manufacturing technologies for the Army and regional firms. Recently, NIU received additional funding to continue this effort under a new U.S. Department of Defense/U.S. Army contract: Illinois Center for Defense Manufacturing (ICDM). NIU was assigned the overall contracting responsibility and oversight of this effort. The ICDM program is dedicated to working toward next generation manufacturing capabilities for small/medium-sized manufacturers in the northern Illinois area. The Quad City Manufacturing Laboratory (QCML) portion of this work addresses processing of titanium and other advanced materials such as metallic and nonmetallic composite materials. This order is exempt from the Illinois Procurement Code because the vendor is named in the grant. It is anticipated that this federally funded project will end in December 2012.

Funding: Sponsored Projects

Recommendation: The university requests Board of Trustees approval of expenditure authority for FY10-FY13 as follows:

Quad City Manufacturing Laboratory – Rock Island, IL \$1,000,000

**DEPARTMENT OF GEOLOGY AND ENVIRONMENTAL GEOSCIENCES
WISSARD PROJECT SUPPORT**

Summary: The Department of Geology and Environmental Geosciences requests permission to establish a subcontract with the University of Wisconsin Space Sciences and Engineering Center (SSEC) Ice Drilling and Design Development (IDDO) group for support of the Whillans Ice Stream Subglacial Access Research Drilling (WISSARD) project. WISSARD is a \$20 million project funded primarily through the National Science Foundation. Previously, Northern Illinois University received funding from NOAA to construct a robotic submarine and other innovative instrumentation. The National Science Foundation, funded by the American Recovery and Reinvestment Act (ARRA), has awarded the three lead institutions of WISSARD (Northern Illinois University, the University of California at Santa Cruz, and Montana State University) equal funding for IDDO to develop and provide a hot water drill, related equipment and field support for the project. Northern Illinois University will provide one-third of the funding through a National Science Foundation, ARRA-funded grant titled "Collaborative Research: Integrative Study of Marine Ice Sheet Stability and Subglacial Life Habitats – Robotic Access to Grounding-Zones for Exploration and Science RAGES." The five-year project will include drilling to access subglacial Lake Whillans, the Ross Sea subglacial cavity and the Whillans Ice Stream Grounding Zone to explore and conduct a number of glaciological, geological and biological experiments. This order is exempt from the Illinois Procurement Code because the vendor is named in the grant.

Funding: Sponsored Projects

Recommendation: The university requests Board of Trustees approval of expenditure authority for FY10-FY15 as follows:

University of Wisconsin – Madison, WI \$1,300,000

**DEPARTMENT OF GEOLOGY AND ENVIRONMENTAL GEOSCIENCES
REMOTELY OPERATED INSTRUMENTATION SYSTEM
FOR SUBGLACIAL ENVIRONMENTS**

Summary: The Department of Geology and Environmental Geosciences requests permission to establish a subcontract with Deep Ocean Engineering and Research (DOER) Marine, Alameda, CA, for support in the development of a facility for exploring and sampling subglacial environments. Part of the facility is the development of a Sub-Ice Rover (SIR), Geochemical Instrumentation Package for Sub-Ice Exploration (GIPSIE), a sediment coring system and specialized oceanographic instrumentation for ice borehole deployment in Antarctica. DOER Marine is the manufacturer of the SIR, and is involved in the development of all remaining equipment to ensure its compatibility and proper integration with logistics and drilling equipment into one coherent scientific drilling platform. Initial funding of the instrumentation came from two National Oceanic and Atmospheric Administration (NOAA) grants. Funding for the completion of this work comes in part from the second NOAA grant and a grant from the Gordon and Betty Moore Foundation. The instrumentation is crucial to the success of the NSF-funded project, Whillans Ice Stream Subglacial Access Drilling (WISSARD), funded by the American Recovery and Reinvestment Act (ARRA). Furthermore, NIU employees funded on the WISSARD grant will be working closely with DOER Marine on producing the instrumentation. WISSARD is a five-year project, which will include drilling to access Subglacial Lake Whillans, the Ross Ice Shelf subglacial cavity and the Whillans Ice Stream Grounding Zone to explore and conduct a number of glaciological, geological and biological experiments. The contract period is December 1, 2009 to December 1, 2011. This order is exempt from the Illinois Procurement Code because the vendor is named in the grant.

Funding: Sponsored Projects

Recommendation: The university requests Board of Trustees approval of expenditure authority for FY10-FY12 as follows:

Deep Ocean Exploration and Research (DOER) Marine – Alameda, CA \$1,800,000

**RESEARCH AND GRADUATE STUDIES MULTIYEAR
SOFTWARE LICENSING AND MAINTENANCE FEES**

Summary: NIU Research and Graduate Studies requests permission to contract with InfoEd International, Inc. to continue to provide annual renewed web-hosted software services, software licensing, and maintenance support for FY11 through FY16. This six-year contract for licensing and maintenance support fees will continue existing web-hosted services and support for the InfoEd research administration enterprise system that was originally bid in FY07 as a competitive RFP and awarded to this vendor. This web-hosted research administration system is critical to the university in that it provides NIU with a central online hub for managing university-wide research activity. With integrated applications for managing grant proposals, protocols, clinical studies, animal orders, publications and patents, InfoEd is uniquely capable of serving as the single point of reference for all principal investigators, administrators and officials. The original RFP for this essential service included an initial four-year licensing and support pricing structure, with FY10 being the final year of the original RFP pricing period. Therefore, this current sole source is for six additional years of continued licensing and support from FY11 through FY16. The intent to award this contract as a sole source was advertised on the *Illinois Higher Education Procurement Bulletin*.

Funding: Institutional – Local Funds

Recommendation: The university requests Board of Trustees approval of expenditure authority for FY11-FY16 as follows:

InfoEd International, Inc. -- Albany, NY.....\$650,000

DATA SECURITY ON STATE COMPUTERS ACT POLICY

Summary: Public Act 96-0045 recently amended the Data Security on State Computers Act to require the governing board of each public university to implement and administer the provisions of the Act with respect to State-owned electronic data processing equipment utilized by the university. The Board of Trustees of Northern Illinois University shall implement a policy to mandate that all hard drives of surplus electronic data processing equipment be cleared of all data and software prior to being released for disposition through the university's Property Control Department.

The university implemented a policy in November, 2003 which met the requirements of this Act for clearing all data and software prior to disposition. However, under an Executive Order of the Governor in June 2007, the university was required to transport all surplus electronic data processing equipment to a third party for inspection and clearing of data and software. Under the amended Data Security on State Computers Act, the university may revert back to the November 2003 policy that was in place until June 2007.

The proposed policy effective January 2010 is as follows:

State of Illinois Public Act 96-0045 effective 7/15/2009 requires that all hard drives returned with surplus electronic data processing equipment be wiped clean of all data and software by overwriting every track at least ten (10) times and a certification in writing that this process has been completed. NIU Property Control will only accept complete systems that have been certified by attaching a sticker (form #24709 available from Property Control) with the Agency name, Serial #, NIU Asset Tag #, Application used to overwrite, Name of person overwriting the disk, Date and Signature of certifier. This sticker must be applied on the left-hand side of the face of the unit. Laptops must be labeled on the topside of its cover.

The software, instructions and detailed information to erase the hard drive can be found at www.its.niu.edu/its/sh/downloads/wipedisk.shtml. ITS Customer Support will accept work orders to provide this service for a minimal charge.

All of the electronic data processing equipment that belongs with the system should be returned whole and intact. If the hard drive has been removed or is not operating and unable to be wiped clean, the certification label must state that the hard drive was removed or is not operable.

All requests for surplus electronic data processing equipment must comply with these procedures and be properly labeled before Property Control and Materials Management personnel will be able to pick-up these items from the Departments. Thank you for your cooperation in complying with these procedures in order for Property Control to process surplus electronic data processing equipment.

Recommendation: The university requests Board of Trustees approval to implement a policy to mandate that all hard drives of surplus electronic data processing equipment be cleared of all data and software prior to being released for disposition through the university's Property Control Department in accordance with the Data Security on State Computers Act.

**ENERGY INFRASTRUCTURE IMPROVEMENTS
PHASE X PERFORMANCE CONTRACT**

Summary: Public Act 94-1062 permits universities to negotiate contracts for the evaluation, design and implementation of facility improvement measures which will pay for themselves via guaranteed energy and/or operational savings over the life of a contract. Performance contracting has proven to be a viable and beneficial approach for Northern Illinois University in attempting to improve classroom and educational environments to meet escalating enrollment needs while faced with minimal deferred maintenance funding available to the university for these building improvements. Three major characteristics that distinguish the performance contracting approach from other conventional methods of capital improvement projects are:

1. The university makes no initial capital outlay or investment to fund the project.
2. Energy and operational savings are guaranteed by the contractor to be at least at the level to fund the project, including finance charges, for up to twenty years.
3. Technical and financial risks are shifted from the university to the contractor.

With this proposed Phase X Project, the university has identified needed infrastructure improvements resulting in reduced energy consumption and maintenance in the future including such projects as:

- Campus Wide – steam trap replacements
- Wirtz Hall – replace doors and windows; exterior maintenance
- Nursing School – replace doors and install ADA sidewalks
- TV Studio – replace older A/C units with split air-cooled systems with low-ambient control
- Engineering Building, DuSable Hall, Recreation Center, Yorden AAPC, Barsema Hall and Alumni Center – daylight harvesting
- Swen Parson and Anderson Gyms – provide new roofs
- Recreation Center – upgrade lighting and ceilings
- Faraday Hall – replace dual duct boxes and convert to VAV system
- Grant Towers, Stevenson Towers, Lincoln Hall and Douglas Hall – pulsafeeder controls for kitchen cooling towers

Upon Board of Trustees approval, a qualified firm determined utilizing the Request for Proposal (RFP) process will be selected based on a fifteen- or twenty-year payback plan not to exceed \$11.10 million in improvements, including finance charges. The benefits to the university are: (1) short-term improvement to proposed facilities, (2) documented and verified savings in energy usage for the life of the contract, and (3) long-term energy reduction after the contract expires.

Recommendation: The university requests Board of Trustees approval to complete the selection process and to execute a performance contract with the selected qualified firm to implement the proposed Energy Infrastructure Improvements-Phase X Project. Work can begin in February 2010 with completion by December 2012. Under the terms of the contract, payment commences at completion of the work, payable over the life of the contract from guaranteed energy and operational savings.

**ORACLE DATABASE CAPACITY MANAGEMENT AND
PERFORMANCE MANAGEMENT ADD-ON MODULES**

Summary: As a result of an evaluation of NIU Enterprise Resource Planning System (ERP) infrastructure, the university needs to proceed with the scheduled upgrade of its database management and ERP monitoring systems. The current hardware systems used to support university systems are reaching end of life, particularly HR and Financials, and changes are needed to support a more efficient and dynamic architecture particularly for the Student System.

The university recommends the purchase of several Oracle Database System modules including the Real Time Application Clusters and Provisioning Pack that will facilitate the replacement of existing more expensive, vertically scaled, high-end database servers with multiple less expensive, horizontally scaled, lower end servers. This change would also facilitate the expansion of database capacity, enhance performance and provide a more efficient and cost effective solution for system operations without the need to take the Student System, HR or Financials offline during such upgrades and maintenance that is required by the current architecture.

The software would also provide for database partitioning (Partitioning Module) which would insure the availability of less frequently used data while providing more efficient and faster access to more current and frequently used data. Similarly, the other performance modules (PeopleSoft Application Management Pack and PeopleSoft Real User Experience InSIght) associated with this purchase would facilitate PeopleSoft Application monitoring and end-to-end transaction monitoring of the university's PeopleSoft Student, HR and Financial Systems and assist staff in identifying system bottlenecks whether that performance issue is the user's PC or browser, the NIU network, an Internet service provider, or components of the Oracle/PeopleSoft database and application architecture.

The budget for these modular system updates has been established at \$930,000 and would be funded from existing technology institutional funds. The software is a part of NIU's enterprise license and would be available, including Oracle support, for instructional use and available for use on other administrative systems at no additional cost to the NIU community. The purchase has the potential added benefit of restructuring existing maintenance caps that are set to expire next year and extends the caps to 2014 with a cost savings of up to \$364,000 over the next four years on existing database software.

Recommendation: The university requests Board of Trustees authorization to purchase the database add-on modules including first year maintenance for an amount not to exceed \$930,000.

APPOINTMENTS WITH RANK AND TENURE

It is common practice in conducting searches for individuals to fill administrative positions at the level of chair or higher that they undergo a tenure review in conjunction with their appointments. The credentials of these individuals are subjected to the same review and approval processes at the department, college and university levels and the concurrence of the provost as NIU faculty who are awarded tenure.

As the result of national searches, two individuals have been hired as Chair, Department of Biological Sciences, and Director of Center for Southeast Asian Studies.

Barrie P. Bode

Dr. Barrie P. Bode has been selected as the new Chair of the Department of Biological Sciences. He has been recommended by the department, college and university for tenure with the rank of professor in the Department of Biological Sciences with the concurrence of the provost.

Dr. Bode received his Ph.D. degree in biochemistry and molecular biology at the University of Florida, and a B.S. degree in biology from Saint Louis University (SLU). Dr. Bode's postdoctoral research was at the Health Sciences Division of Monsanto and his first faculty position was held at Massachusetts General Hospital/Harvard Medical School. Beginning in 1999, he served as associate professor in the Biology Department at SLU for ten years, with tenure earned in 2004. In addition, Dr. Bode built and sustained a successful research program in molecular physiology and cancer biology by obtaining multiple grants and external funding that incorporated both graduate and undergraduate students.

James Collins

Dr. James Collins has been appointed to serve as Director of the Center for Southeast Asian Studies. Accompanying this appointment is an appointment as full professor with tenure in the Department of Foreign Languages and Literatures. He has been recommended by the department, college and university for tenure with the rank of professor in the Department of Foreign Languages and Literatures with the concurrence of the provost.

Dr. Collins earned a Ph.D. degree and M.S. degree in linguistics at the University of Chicago, and his B.S. in philosophy and English literature at the St. Mary of the Lake University. He has spent the last 14 years living and working in Malaysia and before that served as director for the Center for Southeast Asian Studies at University of Hawaii. He has conducted research in such places as Borneo, East Indonesia and the Malay Peninsula. While working in Malaysia, Dr. Collins produced nearly one book a year, including a recently published dictionary of a local East Indonesian language known as Asilulu. He speaks Malay, Indonesian and several local East Indonesian languages fluently and can read in Dutch and German. Dr. Collins, in addition to his accomplishments as a linguist, brings considerable experience as a center director, conference organizer and author of successful grant proposals.

NAMING OF FACILITY

Summary: Dr. John E. La Tourette has been associated with Northern Illinois University since 1979 when he came to NIU as Provost and Vice President for Academic Affairs. He served as Provost for five years and was named as NIU's tenth president in May 1986. He served as President for 14 years until his retirement on May 26, 2000, making him the longest sitting public university president in Illinois. During Dr. La Tourette's tenure, he championed the doctoral mission of Northern Illinois University. He maintained the Ph.D. programs already in place and gained approval for four new Ph.D.'s, three in science and one in mathematics. He obtained funds for facilities to complement the expansion of the science programs in Chemistry and Physics, culminating with the construction of Faraday West, which was built five years before the Ph.D. in Physics was finally approved. Through his efforts, the university's land holdings were doubled. Dr. La Tourette established the College of Engineering and Engineering Technology, nurtured the growth of a new College of Law, and developed strong outreach efforts by establishing three satellite campuses in Hoffman Estates, Naperville and Rockford. During his tenure, the campus enjoyed the restoration of Altgeld Hall, the building of the Convocation Center and eight additional buildings.

Recommendation: In honor of Dr. La Tourette's many accomplishments and contributions, the university requests Board of Trustees ratification and formal approval to name Faraday West "John E. La Tourette Hall."

Chair's Report No. 46

December 3, 2009

EXECUTIVE SESSION MINUTES REVIEW AND RELEASE

Summary: The Illinois Open Meetings Act, as amended, requires public bodies to review minutes of their executive sessions on a semiannual basis and determine what parts of such minutes they should make available to the public because they no longer require confidential treatment to either protect the public interest or the privacy of an individual. Accordingly, this item is proposed for complying with this legal requirement by taking action upon the duly approved Executive Session Minutes of January, 1996 through December, 2008 of either the full Board of Trustees or standing committees of the Board which have not previously been released from confidentiality.

Upon review and advice of the Board's General Counsel and Parliamentarian, the following sections of executive session minutes for the relevant period are proffered for release from confidentiality:

September 18 , 2008 – Executive Session of the NIU Board of Trustees

- 3.c. Litigation Report

March 26, 2009 – Executive Session of the NIU Board of Trustees

- 1. Review and Approval of Minutes of the Executive Session for December 4, 2008

June 25, 2009 – Executive Session of the NIU Board of Trustees

- 1. Review and Approval of Minutes of the Executive Session for March 26, 2009
- 3. Litigation Report
- 5. Personnel Matter

September 17, 2009 – Executive Session of the NIU Board of Trustees

- 1. Review and Approval of Minutes of the Executive Session for June 25, 2009
- 2. Litigation Report

Recommendation: The Chair recommends that the Board approve the release from confidentiality of the specified sections of executive session minutes as reviewed and advised above. Those sections, if any, which are still subject to confidentiality, together with sections from subsequent meetings, will be considered again in approximately six months.

PROPOSED BOARD OF TRUSTEES MEETING DATES FOR 2010

Following the general pattern of meeting dates for previous years and input from Board members, the following choices are offered for consideration by the Board.

February 25	(4th Thursday)
May 13	(4th Thursday)
September 16	(3rd Thursday)
December 2	(1st Thursday)

The Northern Illinois University Law and Article III of the *Bylaws of the Board of Trustees of Northern Illinois University* state that the Board shall convene at least once each quarter. These dates would meet those requirements.

In accordance with the established meeting format, the Board will convene, take roll call, approve the meeting agenda and then recess immediately to Executive Session. No other public business will be transacted until the Board returns from Executive Session.

**BOARD OF TRUSTEES
COMMITTEE MEETING DATES FOR 2010**

**Academic Affairs, Student Affairs and Personnel Committee – 8:30 a.m.
Finance, Facilities and Operations Committee – 10:00 a.m.
Legislation, Audit and External Affairs Committee – 11:00 a.m.**

February 4	(1 st Thursday)
April 29	(1 st Thursday)
August 26	(4 th Thursday)
November 11	(2 nd Thursday)

All BOT Committees will convene in the Board of Trustees Room, Altgeld Hall 315, at the listed times unless indicated otherwise in future meeting notifications.

President's Report No. 67

February 25, 2010

No item in this report for release prior to 9:00 a.m. Thursday, February 25, 2010.

A G E N D A

**BOARD OF TRUSTEES
of
NORTHERN ILLINOIS UNIVERSITY
9:00 a.m. – Thursday – February 25, 2010
Board of Trustees Room
315 Altgeld Hall**

9:00 a.m. Call to Order, Roll Call, Notice Verification, Meeting Agenda Approval, Recess to Executive Session
Executive Session – Altgeld Hall
Reconvene Board of Trustees Meeting – Board of Trustees Room



1. Call to Order and Roll Call
2. Verification of Appropriate Notification of Public Meeting
3. Meeting Agenda Approval *Action* ...79
4. Executive Session
5. Review and Approval of Minutes of December 3, 2009 *Action*1
Minutes of February 25, 2010 82
6. Chair's Comments/Announcements
7. Public Comment*
8. Reports of Board Committees and Board Liaisons
 - a. Executive Committee
 - b. Academic Affairs, Student Affairs and Personnel Committee
 - c. Finance, Facilities and Operations Committee
 - d. Legislation, Audit and External Affairs Committee
 - e. Illinois Board of Higher Education
 - f. University Civil Service Merit Board
 - g. Northern Illinois University Foundation
9. President's Report No. 67
 - a. University Recommendations Forwarded by the Board Committees
 - (1) College of Law Academic Excellence Fee *Action*..... 95
 - (2) Off-Campus Fees for Courses Associated with Certificates *Action*..... 97
 - (3) Undergraduate Regional Course Charges *Action*..... 98
 - (4) Fiscal Year 2011 Athletic Sports Camp Housing and Meal Expenditure *Action*..... 99

(5) Fiscal Year 2011 Copy Paper Contract Renewal – ITS Document Services and Materials Management	<i>Action...</i>	100
(6) Fiscal Year 2011 Document Services Copier and Controller System Contract Renewal	<i>Action...</i>	101
(7) Fiscal Year 2011 International Programs Division Expenditures	<i>Action...</i>	102
(8) Fiscal Year 2011 Mass Transit Contract Renewal	<i>Action...</i>	103
(9) Fiscal Year 2011 Materials Management Central Stores Commodities Contract Renewal - Clark Products, Inc.	<i>Action...</i>	104
(10) Fiscal Year 2011 Materials Management Central Stores Commodities Contract Renewal - Edward Don & Company	<i>Action...</i>	105
(11) Fiscal Year 2011 <i>Northern Star</i> Contract Renewal	<i>Action...</i>	106
(12) Fiscal Year 2011 Public Safety Security Services Contract Renewal	<i>Action...</i>	107
(13) Fiscal Year 2011 Student Accident and Sickness Insurance Contract Renewal	<i>Action...</i>	108
(14) Information Technology Services Hardware and Software Maintenance and Software Upgrade Contract Renewal	<i>Action...</i>	109
(15) ITS Telecommunications Services IP-Based Voice Trunking Services	<i>Action...</i>	110
(16) NIU Outreach Multi-Year Grant Regional Health Information Extension Center ..	<i>Action...</i>	111
(17) Northern Illinois Proton Treatment and Research Center Grant Amendment	<i>Action...</i>	112
(18) Cole-Stevens Complex Capital Project Approval	<i>Action...</i>	113
(19) Fiscal Year 2011 Student Fee Recommendations	<i>Action...</i>	114
(20) Fiscal Year 2011 Room and Board Rate Recommendations	<i>Action...</i>	119
(21) Recommendations for Faculty and Supportive Professional Staff Sabbatical Leaves for the 2010-2011 Academic Year	<i>Action...</i>	121
(22) Appointment of Vice President for Research and Graduate Studies	<i>Action...</i>	123
(23) Request for a New Degree Program	<i>Action...</i>	124
(24) Request for Degree Authority at Regional Sites	<i>Action...</i>	125
(25) Requests for New Minors	<i>Action...</i>	126
(26) Requests for New Emphases and a Specialization	<i>Action...</i>	128
(27) Request to Delete a Degree Program	<i>Action...</i>	130
(28) Request to Delete a Specialization	<i>Action...</i>	131
(29) Oral English Proficiency Annual Report 2008-2009	<i>Action...</i>	132
 b. University Reports Forwarded from the Board Committees		
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(2) Annual Report on the Outcomes of Sabbatical Leaves	<i>Information.....</i>	
(3) 96th General Assembly Report	<i>Information.....</i>	
(4) Congressional Report	<i>Information.....</i>	

c. Items Directly from the President

(1) Grant and Contract Awards *Information*.....

10. Chair's Report No. 47

(1) Amendment to Board of Trustees *Regulations* Freedom of Information Act (FOIA) Laws *Action*... 135

11. Other Matters

12. Next Meeting Date

13. Adjournment

*The Board and its committees comply with P.A. 91-0715 through its *Bylaws*, Article II, Section 5.B:

1. Consistent with Public Act 91-0715 and reasonable constraints determined by these *Bylaws* and the Chair, at each regular or special meeting of the Board or its committees that is open to the public, members of the public may request a brief time on the approved agenda of the meeting to address the Board on relevant matters within its jurisdiction.
2. Committees of the Board review University proposals for action and make adjustments and endorsements as appropriate for further consideration by the full Board. Public comments are generally most useful at meetings of Board committees, where proposals are first considered and the time for interaction most feasible.
3. To facilitate an orderly process, appearance requests must be registered on a Board-provided form and submitted to the Board's Parliamentarian at least 45 minutes before the meeting is scheduled to be called to order. To be recognized, the appearance request will include the name, address and position of the individual wishing to speak, the name of the organization or group represented, a concise summary of the presentation, and whether the requestor has appeared earlier on the topic before any other meeting of the Board. The Parliamentarian may confer with registered speakers to cooperatively assist the Chair of the meeting in assuring coordinated issue presentation and an efficient use of allocated time. The Parliamentarian will acquaint requestors with the generally acceptable rules of decorum for their presentations. In lieu of oral presentations, individuals may present brief written materials not to exceed five (5) pages to the Parliamentarian for distribution and consideration by the Board in advance of the meeting.
4. The Chair of the meeting will recognize duly registered individuals at the appropriate point during the meeting. Unduly repetitive comments may be discouraged and restricted by the Chair. To assure an orderly and timely meeting the Chair may limit time allotments to five minutes or less, may delay or defer appearances when appropriate, and defer or refer questions received from presenters for answers if available.

Anyone needing special accommodations to participate in the NIU Board of Trustees meetings should contact Ellen Andersen, Director of Special Events, at (815)753-1999, as soon as possible, normally at least a week before the scheduled Board meeting.

Minutes of the
BOARD OF TRUSTEES
OF NORTHERN ILLINOIS UNIVERSITY
February 25, 2010

CALL TO ORDER AND ROLL CALL

The meeting was called to order by Chair Marc Strauss at 9:03 a.m. in the Board of Trustees room, 315 Altgeld Hall. Recording Secretary Sharon Banks-Wilkins conducted a roll call of Trustees. Members present were Trustees Robert Boey, John Butler, Cheryl Murer, Manuel Sanchez, Barbara Giorgi Vella, Student Trustee Matthew Venaas and Chair Strauss. Not present was Trustee Myron Siegel. Also present were Acting Board Parliamentarian Gregory Brady and President John Peters. With a quorum present, the meeting proceeded.

VERIFICATION OF APPROPRIATE NOTICE OF PUBLIC MEETING

Confirmation of Open Meetings Act public notice compliance was provided by Acting Board Parliamentarian Gregory Brady.

MEETING AGENDA APPROVAL

After discussion with President Peters and review of the printed agenda before us, Chair Strauss said, I propose creation of a Consent Agenda that would immediately precede the beginning of the President's Report for today's meeting, and move President's Report Number 67, Action Items 9.a.(2), (3), (4), (5), (6), (7), (9), (10), (11), (12), (14), (15), (24), (25), (26), (28) and (29); and our receipt of Information Items 9.b.(1), (2), (3), (4) and 9.c.(1) to that Consent Agenda. The Chair asked for a motion to approve the meeting agenda as now proposed. Trustee Sanchez made a motion to approve the meeting agenda as amended. Trustee Murer seconded the motion. The motion was approved.

EXECUTIVE SESSION

Chair Strauss asked for a motion to close the public meeting to conduct an executive session to discuss the following subjects authorized by the Illinois Open Meetings Act: personnel matters as generally described under §2(c)(1) and (3) of the Open Meetings Act, property matters as generally described under §2(c)(5) and (6) of the Open Meetings Act, and Executive Session Minutes Matters as generally described under §2(c)(21) of the Open Meetings Act. Student Trustee Venaas so moved, seconded by Trustee Boey.

A roll call vote of the Trustees to recess to Executive Session was as follows:

Trustee Boey	Yes	Trustee Butler	Yes
Trustee Sanchez	Yes	Trustee Strauss	Yes
Trustee Vella	Yes	Student Trustee Venaas	Yes
Chair Murer	Yes		

A roll call vote of the Trustees to recess to Executive Session was unanimous.

BOARD OF TRUSTEES MEETING RECONVENED

Chair Strauss reconvened the public meeting of the Board of Trustees at approximately 11:43 a.m.

REVIEW AND APPROVAL OF MINUTES

It was moved by Trustee Murer and seconded by Student Trustee Venaas to approve the minutes of the December 3, 2009 Board meeting. The motion was approved.

CHAIR'S COMMENTS/ANNOUNCEMENTS

February has been an extraordinary month here at NIU, Chair Strauss said. We have soared to new heights as an academic institution, and we have remembered the darkest day in NIU history, resolving to continue to move forward, together, forward. I am encouraged with the speed and strength with which NIU is moving forward just this month alone. NIU political science professors were called upon to provide election analysis and insight for regional news outlets in Chicago and the suburbs for the primary elections on February 2nd. Several of our graduates ran for office in these elections, some successfully and some unsuccessfully.

Governor Quinn returned to campus and released \$10.3 million to allow renovation to begin on Cole Hall, as well as to begin the formal architectural and engineering plans and drawings necessary to update Stevens Hall. As a reminder, capital funds from the state are to be used for construction and equipment purposes only and are not available for use in university operations.

One of our alums, Ryan Diem, had the honor of playing football for the Indianapolis Colts in the Super Bowl Game. And, regardless of the outcome of the game, Ryan had most of NIU's 200,000 alums cheering for him on Super Bowl Sunday. He was definitely our MVP that day.

Our own President Peters led an effort with UI President Stan Ikenberry to coalesce all public university presidents and chancellors in Illinois around a single letter signed by every public university president and chancellor to Governor Quinn and Comptroller Hynes drawing attention to the state's lack of timely appropriation disbursements and the dire consequences of such poor public policy.

NIU announced a new academic program that will help teach and train our students in the "Green Jobs" movement sweeping the country. A consortium comprised of DeKalb County, Northern Illinois University and DeKalb Fiber Optic, working together under the banner of the DeKalb Advancement of Technology Authority, announced that they will be running fiber optic cables to every school in the county to deliver cutting edge Internet technology. The consortium was awarded nearly \$12 million in federal grant money, in addition to \$3 million in state and local funds for the project. Most schools will see their Internet speed increase one thousand-fold, and for most it will come at a lower price than their current service.

Our world-class Department of Geology faculty were called upon to provide expertise when an earthquake along a previously undiscovered fault line running through the northern part of DeKalb County awoke me and probably most of you. NIU has the only seismograph machine in the region, and faculty and students had the unique opportunity to study real time data in a real-world environment.

NIU was awarded a \$7.5 million federal stimulus grant to lead a statewide initiative to create a Health Information Technology Regional Extension Center (REC) that will help doctors adopt electronic medical record technology. The NIU center, which will be one of 70 such facilities nationwide, will assist primary care physicians all across Illinois, except in the city of Chicago where they will be served by a separate REC operated by Northwestern University. NIU and Northwestern will coordinate efforts to make a statewide system that is as seamless as possible and one that will ultimately integrate with a nationwide system.

NIU's School of Music earned international recognition last week by hosting a three-day residency of world-renowned composer Morten Lauridsen. The importance of his visit can best be summed up by an area music teacher who took time off to watch Lauridsen's rehearsals at NIU. She said to her principal,

"Imagine if Beethoven was at a university 20 miles from you for three days. Would you want me here – or there?"

Despite all of these great things happening at NIU, we were awakened last Friday morning with news of an unfortunate, yet isolated incident, involving two students outside Stevenson Towers North. Officers were on the scene within 47 seconds, medics quickly attended to the needs of the victim and the suspect was apprehended within four minutes. Our first responders and university administrators and staff who worked throughout the day, and every day, to ensure our campus is safe and secure, should be commended. There are no stronger or more enthusiastic supporters of this university than its Trustees, and we draw encouragement from our community's resolve.

What a month for NIU! Yes, we have had our challenges, but we cannot forget to fully celebrate and appreciate the myriad innovative and exciting projects our faculty, staff and students participate in every single day. We are a complex institution, and we should celebrate the academic and programmatic diversity and the opportunities created for each and every student at NIU.

Chair Strauss then welcomed University Advisory Committee representatives: Dr. Alan Rosenbaum, Dr. Ferald Bryan, Dr. Gregory Waas, Dr. Joseph Buck Stephen, Dr. Bobbie Cesarek and Mr. Jay Monteiro. We celebrate with the Board the promise of spring and the renovation of the Cole-Stevens Complex, Dr. Bryan said. We respect the Board's sensitivity for keeping increases in room and board rates for our students as low as possible, and we are also grateful for the Board's continued commitment to faculty sabbaticals which are vital to the university's research mission.

PUBLIC COMMENT

The Chair asked Acting Parliamentarian Gregory Brady if any members of the public had registered a written request to address the Board in accordance with state law and Board of Trustees Bylaws. Mr. Brady noted that no timely requests had been received to address this meeting.

REPORTS OF BOARD COMMITTEES AND BOARD LIAISONS

Executive Committee

The Executive Committee did not meet.

Academic Affairs, Student Affairs and Personnel Committee

Committee Chair John Butler reported that the Academic Affairs, Student Affairs and Personnel Committee met on Thursday, February 4, 2010. At that meeting the committee considered and endorsed the following action items: Recommendations for Faculty and Supportive Professional Staff Sabbatical Leaves for 2010 and 2011 Academic Year; the Appointment of Lisa Freeman as Vice President for Research and Graduate Studies; a request for a new degree program in the Department of Philosophy; a request for degree authority at regional sites for the Bachelor of Science in Nursing; request for new Minors in Business Innovation and Entrepreneurship, Biomedical Engineering, Electrical Engineering, and Engineering Technology; requests for new Emphases in Engineering Management within Industrial and System Engineering, and in Energy and Environmental Technology within Technology; a request for new Specialization in Nonprofit Management within the Master of Public Administration; a request to delete a program in Russian offered by the Department of Foreign Languages and Literature; a request to delete a Specialization in Human Services Administration within the Master of Public Administration; acceptance of the Oral English Proficiency Annual Report for 2008 and 2009. The committee also heard reports on the following information items: Faculty Reports on Sabbatical Leaves, Annual Report on the Outcomes of Sabbatical Leaves, College of Law Academic Excellence Fee, off-campus fees for courses associated with certificates, and undergraduate regional course charges.

Finance, Facilities and Operations Committee

Committee Chair Manny Sanchez reported that the Finance, Facilities and Operations Committee met on Thursday, February 4. The committee considered and approved the recommendations for the Fiscal Year 2011 Student Fee Recommendations, and Room and Board Rate Recommendations; other fee items including the College of Law Academic Excellence Fee, off-campus fees for certificate courses, and undergraduate regional course charges; expenditure authorizations for athletic sports camp housing and meals, International Program Division, and IP Voice-Trunking Services; FY11 Contract Renewals for Copy Paper, and Document Services Copier and Controller Systems; Mass Transit and nonfood food service-related commodities; *Northern Star* printing; security services for residence halls; student accident and sickness insurance; and hardware and software maintenance upgrades; grant expenditures and authorizations for the Regional Health Information Extension Center and the Northern Illinois Proton Treatment and Research Center; and capital project authorization for the Cole-Stevens Complex. The committee also received the following informational reports: Quarterly Summary Report of Transactions in Excess of \$100,000, Periodic Report on Investments, and a report on gasoline savings through the use of our hybrid vehicles, none of which are involved in the Toyota recall. The recommended items addressed by the Finance, Facilities and Operations Committee are included in President Peters' report that will be presented today for approval.

Legislation, Audit and External Affairs Committee

Committee Chair Murer reported that the Legislation, Audit and External Affairs Committee met in DeKalb on February 4. We were able to hear two long-awaited reports that had to be delayed due to time constraints at the November meeting. Dr. Steven Cunningham gave an extensive PowerPoint update on the benefit provisions for marital status and domestic partnerships. Included in his presentation were comparative slides of benefits such as tuition waivers, bereavement leave, sick leave, Family Medical Leave Act and how these are distributed at other Illinois state universities. We will continue to investigate this area further at future meetings. Our committee was also pleased to be formally introduced to Danielle Schultz, NIU's new Director of Internal Audit. Danielle gave us a brief overview of her department, introduced us to her audit team and was able to inform us that in FY09, 14 audits were completed. I was pleased to meet with her, subsequently, as Chair of the committee, voicing our support of the audit and compliance sector of this committee. Kathy Buettner presented the 96th General Assembly Report and highlighted several bills for our review. She then briefly talked about the state budget and reported that the Illinois Board of Higher Education had approved their FY11 budget. She listed the four options IBHE had outlined in their budget which are (1) a six percent decrease in funding, (2) the current status quo if the state puts in stimulus monies again, (3) a two percent increase, and (4) a 3.8 percent increase. President Peters also addressed the committee and commented that the state currently owes NIU \$64 million net. If we receive no more General Revenue funds, NIU will take a 65 percent revenue cut. Due to time constraints, Kathy instructed the committee members to please review the Congressional Report on their own.

Illinois Board of Higher Education

President Peters reported that the Illinois Board of Higher Education had met twice since our last meeting. The first meeting was held on December 8, 2009 at the University of Chicago. At that meeting, the IBHE unanimously approved NIU's Doctor of Physical Therapy degree in the College of Health and Human Sciences. That was the one thing they said they wanted when I visited that college ten years ago. Also at that meeting, as convener of the Public University Presidents, I brought to the attention of the IBHE the crisis that was looming with the cash flow problem at the universities, and they took very appropriate action. The second meeting of the IBHE was held January 26 at Chicago State University and was devoted, basically, to the budget.

Universities Civil Service Merit Board

Board Liaison Barbara Giorgi Vella reported that the last meeting of the Universities Civil Service Merit Board was held on January 20, 2010 in Urbana, and she participated by telephone. The board elected its officers for the upcoming year at that meeting. They were chair, Joanne Maitland, ISU; vice chair, James

Montgomery, UI. The executive committee members are Kristi DeLaurentiis and John Simmons, and the secretary is Teresa Rademacher. The key agenda item was the rule change regarding furloughs that was considered at our previous meeting. Three speakers provided comment, one from the UI, one from the Civil Service Advisory Committee and one from AFSCME. The rule change was voted on and published in the *Illinois Register* before this meeting. After receiving many comments and suggestions for changes, Director Tom Morelock prepared a second draft for consideration at the January meeting. Because the second notice of the rule change was rejected by JCAR, the director advised that we would seek an extension until March before publishing that second draft. He further noted that this delay put some universities in a bind. There probably will not be a speedy resolution of this rule change, thus, everything regarding the rule change on furloughs is on hold.

NIU Foundation

Co-Chairs Murer and Boey deferred to Mallory Simpson, President of the NIU Foundation, for this report. We are almost at the conclusion of our True North campaign, which ends June 30, Ms. Simpson said. True North stands at \$158.2 million, just over our \$150 million goal. We hope to close the campaign with about \$160 to \$165 million. As we are keenly aware, our students urgently need our help. So, even though we have gone over goal, we are not twiddling our thumbs. We have redoubled our efforts in the area of expendable scholarships. Last fall, we launched the faculty/staff portion of the campaign. This is the first time we have ever done anything like this here at Northern, and I am delighted to say that we have 20 percent participation through all classifications of employees throughout the university. We have had a little bit of friendly rivalry among the deans of the colleges, and today the College of Business has a 78 percent participation rate.

There has been a significant recovery in endowments. As you know, every portfolio in the country took a pretty big hit last year. Ours was not as bad as many, and by the end of the quarter, December 31, we had about a 14.3 percent recovery. So we have regained a great deal of ground that was lost. Many of you know that the Foundation signature event, the Red and Black, is being held this Saturday. The Red and Black gives the deans and university leaders the opportunity to celebrate and appreciate many of the donors who have contributed to the success of the campaign. Our volunteer committee raised the bar this year and worked extraordinarily hard to attract corporate sponsorships. We would not have been able to have the kind of event we have planned without the help of external funders, and we appreciate that.

Lastly, I have a couple of True North stories to share with you. One of them involves someone who was important to the university a number of years ago. David Knight, has chosen to make a gift in honor of his son, Kevin Knight, who was a student leader on campus and died tragically in an accident shortly after his graduation. He was an exemplary student leader, dedicated to improving campus life for all students. His list of accomplishments and activities when he was on campus was extraordinary and included his being selected to serve as the student body representative on the Presidential Search Committee. In honor of his son, David Knight chose to make a \$40,000 major gift commitment for student leadership activities in the Division of Student Affairs. He hopes that it will encourage future leaders like his son. David Knight is not an alumnus himself. He attended a historically black college in the south, served in the military and had a distinguished career with Pfizer Corporation. He has become increasingly involved in student leadership activities through the efforts of Vice President Brian Hemphill and his team. We are delighted to see this first major gift coming to the Student Affairs Division, and I congratulate Brian and his team for attracting that wonderful gift and working hard to engage Mr. Knight.

Even though times are tough economically, we do have people who are able to make commitments, and this couple has given again and again to Northern. Christine and Anthony Speiser, double Huskies, have funded support for a couple of our facilities and prior scholarships. Their new gift of \$160,000 is to provide \$10,000 a year scholarships for each of four years to graduates from Christine's high school, Guerin Prep High School. Christine is a Foundation Board member and has sat through our making the case for the urgent need of expendable scholarships. She heard the message, and they responded in a

big way. It is going to have a tremendous, immediate impact, and we are so grateful that Tony and Chris Speiser are still able to provide support to our students in so many different ways.

CONSENT AGENDA APPROVAL

Before beginning the President's Report, Chair Strauss asked for a motion to approve the items earlier placed on the consent agenda that include President's Report No. 67, Action Items 9.a.(2), (3), (4), (5), (6), (7), (9), (10), (11), (12), (14), (15), (24), (25), (26), (28) and (29); and receipt of Information Items 9.b.(1), (2), (3), (4) and 9.c.(1) Trustee Sanchez so moved, seconded by Trustee Vella. The motion was approved.

PRESIDENT'S REPORT NO. 67

Before I begin, President Peters said, I have been asked to deliver a personal message to NIU. It is on behalf of President Dave Williams from University of Alabama-Huntsville, with whom we have been in contact throughout the tragedy they experienced. He wanted me to pass along his appreciation and thank you to all of you who reached out and provided advice and comfort during their time of tragedy. He said it has made a very big difference.

I am very pleased, Chair Strauss, that you devoted your remarks this morning to celebrate the great and amazing opportunities that have occurred for NIU alums and faculty, staff and students in this past month alone. Plus, we won a basketball game last night.

NIU is truly a remarkable and a transformational institution. We are a very diverse and complex university. We are brimming with life with the tens of thousands of alums and students that I have been privileged to see over this past ten years as their lives have been transformed by the experiences they have had here.

The last time we met in December at our Board meeting, I spent considerable time bringing the campus up to date on the gravity of the state budget and how the state's lack of timely payments is affecting the daily operation of this university, all of the other public universities and, of course, many others. To be frank, not much has changed in the three months since then other than the fact that a continued failure to fund state universities has become an even more pressing issue. We eagerly await the Governor's budget address to the General Assembly, which has been pushed back to March 10, 2010, so we will be better able to see where we are going in FY11. I could spend my time this morning dwelling on our challenges. They are varied, and they are truly daunting, particularly the budget situation. But this university faces challenges head on. We have been tested, we have survived and, indeed, we are moving forward together at a pace that I would have thought impossible just a few years ago. We may not know what our state budget is in FY11. And while we continue to be tested when confronted with unfortunate incidents such as that which occurred last week in DeKalb, NIU students, faculty staff and alums continue to press on in good form. This great institution continues to transform the lives of its students and its alums as well as our faculty and our staff. NIU offers academic excellence and research opportunities in a campus environment which is richly diverse socially, academically and artistically. When our students graduate from NIU and find a career path, they become some of the best and brightest in northern Illinois, the Chicago area, the nation and the world. So despite almost record unemployment in Illinois – 17 percent in Rockford in our region – NIU students are still in demand by regional employers. Employers know the value of an NIU degree. They know our students are hardworking, bright, dedicated, thoroughly trained and educated in their disciplines, and ready to roll up their sleeves to work hard to help their employers succeed. Given the State's unemployment rate of 13 percent overall, I thought it important to show you how NIU is helping students transform their lives by finding careers in their field of study.

A video from Career Services featured interviews with three students from NIU who had taken advantage of the services offered there to gain employment. In the video, Cindy Henderson, Executive Director of

Career Services, stated that the primary goal of Career Services is to assist students in their internship and job search process. We like to begin with our students in their freshman year to help them develop strategies that they will learn and continue to develop throughout their four years so that when they graduate, we like to say that we will see them with a degree in one hand and a job offer in the other. Employers appreciate the holistic approach that NIU takes towards the total development of our students. So, besides their academic success, we work on things like time management, critical thinking and decision making because we are preparing them to be future leaders. I am extremely proud of the fact that we have some good, strong partnerships with employers, career services and our academic colleges. When we can perform those types of collaborations, our students will succeed in their goals, whether they be for graduate school, for future employment or for a career path. As we all work together, certainly, we walk the walk and talk the talk of what NIU does to prepare students as future leaders.

The President recognized Ms. Henderson, who was present at the meeting. Kudos to Media Services for the wonderful job they are doing in producing these high-impact videos, he said, because this is the way we have to market now and tell the world about what a great place this is. So, yes, we are forced to devote attention to our challenges, but let us not forget the purpose for which NIU was created: to mold, to shape and transform student lives to enable them to maximize their personal, professional and intellectual lifelong pursuits, and for our faculty to produce the research and the understanding that will make this a better world.

UNIVERSITY RECOMMENDATIONS FORWARDED BY THE BOARD COMMITTEES

Agenda Item 9.a.(1) – College of Law Academic Excellence Fee

The College of Law Excellence Fee, which has been well vetted by our committees, will serve to enhance opportunities for College of Law students, the President said. The proposal is to levee a fee on law students at \$40 per credit hour the first year, \$55 the second year, and \$70 in the third year, which will produce dedicated funds to help the College of Law stem the tide of the rising costs of their library serials and licensing, and also permit our new dean working with faculty and their strategic plan to embark upon any number of academic enhancements, particularly in the area of externships, internships and academic quality. The law students also have been involved in this. On page 16 is a table that shows what real value there is in an NIU law degree, particularly in relation to some of our major competitors such as John Marshall, DePaul, Loyola and Kent. Also, members of the Academic Affairs, Student Affairs and Personnel Committee and the Finance, Facilities and Operations Committee wanted us to take a look at the ratio of in-state to out-of-state fees. We are doing that and will come back to the committee with a proposal or an evaluation within the year. Chair Strauss asked for a motion to approve the College of Law Academic Excellence Fee. Trustee Vella so moved, seconded by Trustee Boey. The motion was approved.

Agenda Item 9.a.(2) – Off-Campus Fees for Courses Associated with Certificates

Agenda Item 9.a.(3) – Undergraduate Regional Course Charges

Agenda Item 9.a.(4) – Fiscal Year 2011 Athletic Sports Campus Housing and Meal Expenditures

Agenda Item 9.a.(5) – Fiscal Year 2011 Copy Paper Contract Renewal – ITS Document Services and Materials Management

Agenda Item 9.a.(6) – Fiscal Year 2011 Document Services Copier and Controller System Contract Renewal

Agenda Item 9.a.(7) – Fiscal Year 2011 International Programs Division Expenditures

Consent Agenda Items.

Agenda Item 9.a.(8) – Fiscal Year 2011 Mass Transit Contract Renewal

The Fiscal Year 2011 Huskie Mass Transit contract renewal is the second year of a four-year renewal which is negotiated by our students, the President said. The amount for this year is \$3.9 million. Chair Strauss asked for a motion to approve the FY11 Mass Transit Contract Renewal. Trustee Sanchez so moved, seconded by Trustee Murer. The motion was approved.

Agenda Item 9.a.(9) – Fiscal Year 2011 Materials Management Central Stores Commodities Contract Renewal – Clark Products, Inc.

Agenda Item 9.a.(10) – Fiscal Year 2011 Materials Management Central Stores Commodities Contract Renewal – Edward Don & Company

Agenda Item 9.a.(11) – Fiscal Year 2011 Northern Star Contract Renewal

Agenda Item 9.a.(12) – Fiscal Year 2011 Public Safety Security Services Contract Renewal

Consent Agenda Items.

Agenda Item 9.a.(13) – Fiscal Year 2011 Student Accident and Sickness Insurance Contract Renewal

This student group health insurance contract renewal is the fifth year of a nine-year renewal option, President Peters said. Every year the rate is negotiated based upon use, incidents and so forth. This is paid for with the student health insurance fee, which is at \$395 per semester, a pretty fair rate. We are asking approval of the Board for expenditure authority to our academic health plans carrier for FY11 of \$7.9 million. Chair Strauss asked for a motion to approve the FY11 Student Accident and Sickness Insurance Contract Renewal. Trustee Murer so moved, seconded by Trustee Vella. The motion was approved.

Agenda Item 9.a.(14) – Information Technology Services Hardware and Software Maintenance and Software Upgrade Contract Renewal

Agenda Item 9.a.(15) – ITS Telecommunications Services IP-Based Voice Trunking Services

Consent Agenda Items.

Agenda Item 9.a.(16) – NIU Outreach Multi-Year Grant Regional Health Information Extension Center

Approval is needed for multi-year grant expenditure authority to establish our Rural Health Information Extension Center, President Peters said. We have received an \$8.546 million grant from the U.S. Department of Health and Human Services to develop this Rural Health Information Extension Center throughout the state. It is a wonderful opportunity that is going to help cut costs for health and also provide better information for providers, particularly in rural areas. Therefore, I request Board approval to establish expenditure authority for this four-year grant in which NIU also is working with and establishing relationships with the Metropolitan Chicago Healthcare Council, Quality Quest for Health of Illinois and Southern Illinois Healthcare Foundation. Chair Strauss asked for a motion to approve the NIU Outreach Multi-Year Grant Regional Health Information Extension Center. Trustee Sanchez so moved, seconded by Student Trustee Venaas. The motion was approved.

Agenda Item 9.a.(17) – Northern Illinois Proton Treatment and Research Center Grant Amendment

This Northern Illinois Proton Treatment and Research Center (NIPTRC) Grant Amendment requests expenditure authority for Fiscal Years 2010-2012 so that NIPTRC can manage the federal grants we have received for our proton center project and our proton research, the President said. It is an amendment of \$8.155 million, which reflects the amount we have received in federal grants, and establishes a new total of \$13,155,000.

I would be remiss to not comment on how pleased we are that this grant funding continues, Trustee Murer said, and to recognize all the hard work that has been put forth. What is interesting is that this is a new stream of revenue to NIU and one that we hope will continue to be available now and in the future. Chair Strauss asked for a motion to approve the Northern Illinois Proton Treatment and Research Center Grant Amendment. Trustee Murer so moved, seconded by Trustee Butler. The motion was approved.

Agenda Item 9.a.(18) – Cole-Stevens Complex Capital Project Approval

Recently, as you know, Governor Quinn was on campus to release \$10.3 million for funds for our Cole-Stevens Complex, President Peters said. That does not provide complete funding for the total project, but it does allow us to renovate Cole Hall and plan for the Stevens renovation, and the second phase of the funding will come next year. Outside on display are drawings of our renovation plans, and we have a wonderful concept. We are going to join Stevens Hall, which is in desperate need of upgrading, and Cole Hall. The link will be a stand-alone classroom that will be in the proximity of Stevens and Cole Halls. This request is to amend the authorization you have already given us for Cole Hall and establish an estimated budget of \$35 million for the Cole-Stevens Complex project for renovation and construction. We further request approval to enter into agreements with the State Capital Development Board and private consultants to execute purchase orders, contracts, issue work orders, necessary design work, procurement and remodeling of facilities. Additionally, we request approval to raze the Stevens Annex if it is determined that space is needed for the new auditorium.

I want the record to show the gratitude of the Board of Trustees to the Governor for that action taken just shortly before a very hotly contested election, Trustee Sanchez said. For him to take the time to come out to DeKalb, especially with the second year anniversary of February 14 just having taken place, and particularly in these incredibly challenging budgetary times, I think for him to be as sensitized as he was to do that speaks volumes for his sensitivity to this issue in the hearts of everybody associated with NIU.

The Stevens project was first initiated in the early years of the formation of the Northern Illinois University Board of Trustees, Trustee Boey said. It took us 14 years to get to this point, but I am delighted that we are at least able to begin the project. Echoing Trustee Sanchez, Student Trustee Venaas said, in addition to the Board being very grateful to the Governor for coming to campus and taking this action, I know it is something our students greatly appreciate as well. Obviously, we do not have all the money for it yet, but we are finally able to get started on this process. These are desperately needed infrastructure projects, and it is something our students are very grateful for as well.

Chair Strauss asked for a motion to approve the Cole-Stevens Complex Capital Project. Trustee Sanchez so moved, seconded by Student Trustee Venaas. The motion was approved.

Agenda Item 9.a.(19) – Fiscal Year 2011 Student Fee Recommendation

Annually, we go through a very long and detailed process with student input in various committees as we move forward and analyze the needs for student fees, President Peters said. It finally rolls up with a meeting in my office where the various groups come together with their proposals. My usual directive to Dr. Williams is to try to keep these as low as possible and not above 3.0 percent if possible. So, we are at 2.97 percent with the assumption that the students are not opting out of their health insurance, which is their right. The individual fees and percentages for each are listed in your reports.

Overall, I want to express my support for the fees, Student Trustee Venaas said. As Dr. Peters stated a moment ago, this is something that students and others across campus have been heavily involved in for a significant period of time. It is a very delicate operation balancing our financial needs when at the same time, making sure we do not overly burden our students, especially in a period of significant economic difficulty. So I was pleased to see that we are able to keep the average just under 3.0 percent. In looking recently at some of the numbers I had over the last couple of years, I believe this is the lowest in terms of how much it has gone up. There was significant student input on this, and I just wanted, once again, to express my support for it.

I am big on having deliverables attached to fees, President Peters said, so when a student has to pay a fee, they should see a direct relationship between that fee and an outcome. By and large, that is what our committee structure does. If it is setting an Athletic fee, they want to see the direct result of that in benefit to the community and student athletes, and I am pleased that is happening.

Chair Strauss asked for a motion to approve the FY11 Student Fee Recommendation. Trustee Boey so moved, seconded by Trustee Sanchez. The motion was approved.

Agenda Item 9.a.(20) – Fiscal Year 2011 Room and Board Rate Recommendation

When we take a look at everything combined, room and board, the President said, the average is about 7.5 percent. In your reports, you can see the differential rates based on the residence hall and the room type. For the second year in a row, there is no increase in board, and that means food, which some of the Trustees are going to sample after this meeting.

When I first looked at these rates, Student Trustee Venaas said, I will acknowledge that they did look high. I have talked pretty extensively with some members of the RHA, including their president, Jonathan Kite, who is here today. The one thing that has reassured me, though, is the fact that the Residence Hall Association is so strongly in support of these fees. They know that, yes, the fees are going up, but they know they are going to do good things to bring our residence halls up to date with things like sprinkler systems, another unfunded mandate, thanks to Springfield, and also helping to fund our Grant renovations, which are also very desperately needed. So, their support for this really reassured me that this was the right course of action to take.

Chair Strauss asked for a motion to approve the FY11 Room and Board Rates. Trustee Sanchez so moved, seconded by Trustee Murer. The motion was approved.

Agenda Item 9.a.(21) – Recommendations for Faculty and Supportive Professional Staff Sabbatical Leaves for the 2010-2011 Academic Year

These are the recommendations for faculty and supportive professional staff sabbatical leaves for 2010-2011. One of the most wonderful things about NIU and the Trustees is their continued commitment to professional refreshment and development of our faculty and staff, President Peters said. It pays great dividends, and I am very proud that we support these.

Chair Strauss asked for a motion to approve the Recommendations for Faculty and Supportive Professional Staff Sabbatical Leaves for the 2010-2011 Academic Year. Trustee Boey so moved, seconded by Student Trustee Venaas. The motion was approved.

Agenda Item 9.a.(22) – Appointment of Vice President for Research and Graduate Studies

After a national search, the President said, Dr. Lisa Freeman has been selected for appointment as Vice President for Research and Graduate Studies, effective July 1, 2010. She is recommended for appointment at the rank of full professor with tenure in the Department of Biological Sciences. Dr. Freeman earned her Ph.D. in Pharmacology at The Ohio State University. She also received a Doctorate in Veterinary Medicine, a master's degree in Physiology and a bachelor's degree in Biology, all from Cornell University. She worked as a post-doctoral fellow and research scientist at the University of Rochester School of Medicine. She has spent the past 15 years of her career at Kansas State University where she currently serves as associate vice president for innovation and is responsible for building public-private partnerships relevant to teaching, research and outreach activities at the Olathe Innovation Campus, which is being developed to focus on commercially viable applied research and technology discovery. She also serves as liaison between the campus and the academic units and research centers on the K-State Manhattan campus. Dr. Freeman co-directs two interdisciplinary projects that are focused on strengthening the public health workforce involving collaborations between K-State colleges and campuses, public health associations and state agencies. Dr. Freeman is a highly accomplished teacher, scientist and administrator with a strong record of attracting external funding. She's experienced and effective in building collaborations among students and faculty, academic leadership, and business and community leaders. Lisa is the author of more than 40 articles published in peer review journals, and she has presented 49 national and international lectures, among other professional activities. Her work has resulted in a number of awards and recognitions, including the Award for Excellence in Faculty Mentoring at K-State College of Veterinary Medicine, which recognizes excellence in mentoring tenure-track faculty.

She also served an administrative fellowship awarded by the prestigious American Council on Education (ACE) Fellows program. Chair Strauss asked for a motion to approve the appointment of Dr. Lisa Freeman as Vice President for Research and Graduate Studies with the rank of professor with tenure in the Department of Biological Sciences effective July 1, 2010. Trustee Sanchez so moved, seconded by Trustee Boey. The motion was approved.

Chair Strauss invited Dr. Freeman to say a few words.

I am very enthusiastic about the opportunity to serve Northern Illinois University as its Vice President for Research and Graduate Studies, Dr. Freeman said. This is a very highly respected, student-centered, research university, and I look forward to both the challenges and the rewards associated with my new position. I will collaborate with stakeholders in this room and on this campus, inside and outside this region to advance NIU research. I appreciate that in the current environment, it is very important to invest limited resources strategically to realize the most possible best return on that investment. To this end, I plan to explore traditional and nontraditional sources of funding to advance and promote research growth at Northern Illinois University. My focus will be on facilitating the efforts of NIU faculty, scientists and scholars and their trainees. My approach will include making sure that NIU faculty have access to cost-effective and service-oriented research infrastructure. I will work to encourage multidisciplinary research efforts that are focused on solving complex problems, and this will include enhancing the existing collaborations between NIU and the proximate federal labs, Argonne and Fermi. I also look forward to expanding partnerships between Northern Illinois University and the regional agencies that are focused on economic development and workforce issues so that we can identify the best opportunities for synergy and pursue those vigorously. It is really a pleasure to be here and to become, officially, part of the NIU family.

We are really excited to have you, President Peters said. I want to thank Dr. Jim Erman for the great job he has done. And, I want to give recognition to our Provost, Dr. Ray Alden, along with his search committee, for conducting this search and bringing to NIU such an outstanding talent that fits our strategic direction so well.

Agenda Item 9.a.(23) – Request for a New Degree Program

The Philosophy Department felt that rather than the very traditional outside cognate of a foreign language requirement, the President said, those individuals interested in the philosophy of science could offer a laboratory science/mathematical/computational skills cognate in place of that and establish this Bachelor of Science in Philosophy. That is a great opportunity for those students who want to pursue philosophy or are interested in science, but do not necessarily want to pursue a foreign language sequence. Chair Strauss asked for a motion to approve the Request for a Bachelor of Science in Philosophy within the College of Liberal Arts and Sciences. Trustee Murer so moved, seconded by Trustee Sanchez. The motion was approved.

Agenda Item 9.a.(24) – Request for Degree Authority at Regional Sites

Agenda Item 9.a.(25) – Requests for New Minors

Agenda Item 9.a.(26) – Requests for New Emphases and a Specialization

Consent Agenda Items.

Agenda Item 9.a.(27) – Request to Delete a Degree Program

The university requests Board approval to delete the Bachelor of Arts in Russian, President Peters said. This has been thoroughly reviewed, and has everyone's consent and approval. The Chair mentioned that there was considerable discussion at the committee meeting about whether this would impact the Russian History program. President Peters said that rather than weaken the program, this would strengthen it because it frees up the professor to focus on graduate students who take Russian. At a previous meeting, Trustee Murer asked that we not only continue to add programs to the university, but

when appropriate, we should also look at programs that should be deleted. This reflects a great deal of responsibility among those who made the determination that this program was no longer needed, she said, so I commend the Provost and everyone who participated.

Chair Strauss asked for a motion to approve the request to delete the B.A. in Russian. Trustee Murer so moved, seconded by Trustee Vella. The motion was approved.

Agenda Item 9.a.(28) – Request to Delete a Specialization

Agenda Item 9.a.(29) – Oral English Proficiency Annual Report 2008-2009

Consent Agenda Items.

UNIVERSITY RECOMMENDATIONS FORWARDED BY THE BOARD COMMITTEES

Agenda Item 9.b.(1) – Quarterly Summary Report of Transactions in Excess of \$100,000

Agenda Item 9.b.(2) – Annual Report on the Outcomes of Sabbatical Leaves

Agenda Item 9.b.(3) – 96th General Assembly Report

Agenda Item 9.b.(4) – Congressional Report

There were no questions regarding the above items.

ITEMS DIRECTLY FROM THE PRESIDENT

Agenda Item 9.c.(1) – Grant and Contract Awards

Consent Agenda Item.

CHAIR'S REPORT NO. 47

Agenda Item 10.a. – Amendment to Board of Trustees *Regulations* – Freedom of Information Act (FOIA) Laws

I requested that Board Parliamentarian Ken Davidson prepare the required amendment to insure that the Board of Trustees *Regulations* conform to the latest statutory changes in the Freedom of Information Act Law, Chair Strauss said. In conformity with Board *Regulations*, Article IV, Section 7, to comply with changes in the law, these proposed amendments have been applied on an interim basis since the effective date of the revised law. The Chair asked for a motion to approve this amendment to the Board of Trustees *Regulations*. Trustee Sanchez so moved, seconded by Trustee Vella. The motion was approved.

OTHER MATTERS

I want to repeat a comment that I made in the Academic Affairs, Student Affairs and Personnel Committee meeting, Trustee Butler said. We approved today by consensus a number of minors and new specializations that are directly derived out of the university's strategic planning process. It is important to point out to those who were not at the meeting or may not have read the detailed report that we are seeing the fruition of some of these efforts in some very significant ways. Also, I appreciate the work of the deans and the faculty who have been involved in that work.

NEXT MEETING DATE

The Chair announced that the next regular full Board meeting is scheduled for Thursday, May 13, 2010, here on the campus in DeKalb.

ADJOURNMENT

Chair Strauss entertained a motion to adjourn. Trustee Sanchez so moved, seconded by Trustee Vella. The motion was approved. The meeting was adjourned at approximately 12:48 p.m.

Respectfully submitted,

Sharon Banks-Wilkins
Recording Secretary

COLLEGE OF LAW ACADEMIC EXCELLENCE FEE

Summary: The College of Law is requesting approval of an academic excellence fee to enrich the existing academic program. Such a fee would not only provide a regular source of revenue for the inflationary increases in the law library's serial collection but would also significantly add to the law students' educational experiences. More broadly, the fee would be used to build on the College of Law's academic excellence to provide better professional training for our students, to encourage additional academic pursuits consistent with a research university and to distinguish the college from its competitor schools that regularly engage in distinctive academic programs. The college's students would also benefit directly and indirectly through the enhancement of the college's reputation.

Under this proposal the fee would be incremented each year for three years to ultimately generate a total of \$504,000 per year for the College of Law. This figure and all subsequent calculations are based upon the assumptions of an annual average enrollment of 300 students who enroll in 24 semester hours of course work per year. In the 2010-2011 academic year, students would be charged an academic excellence fee of \$960 per year (\$40/credit hour) generating \$288,000. In the 2011-2012 academic year, students would be charged an academic excellence fee of \$1,320 per year (\$55/credit hour) generating \$396,000. In the 2012-2013 academic year, students would be charged an academic excellence fee of \$1,680 per year (\$70/credit hour) generating \$504,000.

The impact of the proposed academic excellence fee increments on program costs based upon current tuition rates and existing fees, is shown below.

<u>Academic Year</u>	<u>2009-2010</u>	<u>2010-2011</u>	<u>2011-2012</u>	<u>2012-2013</u>
Annual Fees	\$ 2,342	\$ 3,302	\$ 3,662	\$ 4,022
In-State Tuition & Fees	\$14,846	\$15,806	\$16,166	\$16,526
Out-of-State Tuition & Fees	\$27,350	\$28,310	\$28,670	\$29,030

Student input has been solicited since the inception of the proposal. In spring 2009 an *ad hoc* fee committee was organized, and a Student Bar Association (SBA) representative served on that committee. In fall 2009, the academic excellence fee proposal was presented to the executive committee of the SBA, then to all the SBA representatives. On January 13, 2010, an updated version of the fee proposal was supported by the SBA representatives.

The information presented in Table I shows NIU's program costs in comparison to other Illinois law schools. Even following the third year of implementation of the academic excellence fee, the tuition and fees for NIU's College of Law would remain below current costs at all Illinois law schools except SIU.

**TABLE I: Illinois Law Schools' Annual Tuition and Fees
2009/2010 Academic Year**

<u>School</u>	<u>In-State Tuition</u>	<u>Out-of-State Tuition</u>	<u>Fees</u>
SIU	\$11,022	\$29,925	\$3,115
NIU	\$12,504	\$25,008	\$2,342
U. of I.	\$33,000	\$40,000	\$3,425
Loyola	\$36,290	\$36,290	\$696
DePaul	\$37,525	\$37,525	\$441
Kent	\$37,800	\$37,800	\$1,026
John Marshall	\$37,800	\$37,800	\$199
U of C	\$43,998	\$43,998	\$714
Northwestern	\$47,202	\$47,202	\$270

The dean would set priorities for the use of the funds in consultation with the faculty and with feedback from students and with the concurrence of the provost. Plans for academic year 2010-2011, the first year the fee will be implemented, include hiring a visiting professor for fall or spring to increase course offerings; offering a half-day symposium in spring 2011 for students, alumni and others; sending three additional advocacy teams to national competitions and five students to national conferences for professional development (e.g., leadership, career) and offering one continuing legal education program for recently graduated alumni.

Longer range plans for the use of the funds generated by the proposed academic excellence fee are outlined below.

Library Resources: Additional resources are needed to ensure the quality of the law library's collection. Use of a portion of the academic excellence fee for this purpose will ensure that the College of Law can keep up with annual cost increases in the serial collection due to inflation, while ensuring that new materials can be acquired as needed to support student and faculty research. The estimated inflationary costs for 2010, 2011 and 2012 are \$87,631, \$125,556 and \$165,908, respectively.

Experiential Learning: Experiential learning that integrates knowledge of the law, skills and professional values is essential to training well-rounded and successful lawyers. Students need a variety of experiences, including clinics and externships that allow them to work in the field; interscholastic moot court and trial competitions that hone their skills at a high level and *pro bono* initiatives that are rewarding and teach professional values and assist the neediest members of the community. An experiential learning committee has been created to set forth recommendations for improving and expanding opportunities for experiential learning from orientation through graduation; the proposed fee would fund some of those recommendations to be implemented. The funds would be used primarily to hire faculty to teach clinic, skills course(s) and/or supervise externships. Other funds would provide support for additional interscholastic competition(s) including trial advocacy, appellate advocacy, mediation, client counseling and expand student *pro bono* initiatives.

Additional Programs and Initiatives: Remaining revenues would allow the College of Law to achieve some of the ambitious goals it has articulated, including ensuring the professional success of NIU law students. Some specific initiatives could include academic programming such as colloquia, symposia, and scholars-in-residence; excellence in leadership initiatives including sending students to conferences, continuing legal education programs for alumni, a judiciary "pipeline" program to develop aspiring judges or another public service leadership program; support to develop additional international programs, including study abroad and support for faculty development.

Recommendation: The university requests Board of Trustees approval of the College of Law Academic Excellence Fee to be implemented as follows: \$40 per credit hour effective Fall 2010 semester; \$55 per credit hour effective Fall 2011 semester; \$70 per credit hour Fall 2012 semester. The fee will be reassessed by the College at the end of the initial and subsequent three-year periods.

OFF-CAMPUS FEES FOR COURSES ASSOCIATED WITH CERTIFICATES

Summary: In a rapidly changing economy, and particularly at a time when working (or recently unemployed) adults are seeking additional educational credentials to improve their employability, the university is experiencing increasing demand for specialized course sequences which can culminate in the award of a certificate. Such programs are generally comprised of four or five (occasionally six or seven) existing courses (often from more than one field) and are delivered at off-campus sites on weekends or in the evening. Recent requests have included certificate programs in "entrepreneurship," "facilities management," "green technology," "traffic safety," "association management," "bioinformatics," "computing security technology, and "nursing informatics."

The university has the authority to offer organized course sequences that lead to certificates, but its ability to deliver those sequences at off-campus sites is now constrained by fee policies established in a very different environment. Offering courses off campus almost always entails additional expenses over and above those that might be incurred in offering these courses on campus. Degree programs offered off campus therefore carry specific, Board-approved, off-campus course delivery fees. Typical fees include those currently set at \$56- \$181/credit hour for programs in the College of Education and the College of Engineering and Technology, \$106-\$181/credit hour for programs in the College of Liberal Arts and Sciences and the College of Health and Human Sciences, and \$321/credit hour for programs in the College of Business. Thus, at present, the lowest off-campus Board-approved fee is \$56/credit hour, and the highest off-campus Board-approved fee is \$321/credit hour. Since certificate programs are frequently interdisciplinary, this range confronts students with widely varying costs for courses in the same program.

In order for NIU to remain competitive and effectively address a changing and emerging market for certificate programs, the university needs to establish a streamlined process to assess and charge appropriate fees for cost recovery for these programs. The university therefore recommends that the Board authorize an off-campus fee procedure for certificate programs of three to seven courses based on the actual additional expenses associated with offering the program at off-campus locations. Fees established by this mechanism would be approved by the offices of both the Executive Vice President and Provost and the Vice President for Administration and University Outreach and would not be set outside of the existing range established for such fees without explicit Board approval. This approach would allow the university to establish certificates expeditiously, market them effectively, and offer them at a cost to students sufficient to cover the expenses incurred. The university will provide an annual report to the Finance, Facilities and Operations Committee (FFOC) of the Board listing the fees associated with approved off-campus certificates.

Recommendation: The university requests Board of Trustees authorization to establish fees for approved off-campus certificates consisting of three to seven courses, based on actual cost recovery and the existing established range for such fees. The university will annually report the off-campus certificates and fees to the Finance, Facilities and Operations Committee of the Board of Trustees.

UNDERGRADUATE REGIONAL COURSE CHARGES

Summary: The university's successful development of a baccalaureate completion program (the Bachelor of Science in Applied Management-BSAM), which responds to the needs of community college students with Associate of Applied Science degrees, has been enthusiastically received by prospective students and community college administrators across the region. While our initial offerings involve emphases in public safety and computer science, our community college partners are asking NIU to develop emphases in a variety of other fields, a request we hope to respond to in the future.

The interdisciplinary nature of NIU BSAM program has had the unintended consequence of focusing attention on the wide variation in regional course charges associated with off-campus courses in different disciplines. These charges, established at different points in time, were usually associated with single-discipline programs and range up to \$181 per credit hour. As courses from different disciplines are now combined to create new interdisciplinary programs, students are confronted with situations in which a single program can involve courses charged at three different rates. This inconsistency is difficult to explain and greatly complicates university marketing campaigns. Moreover, in some instances, the cost of off-campus courses is now less than the cost of on-campus courses (in spite of the added travel, facility and infrastructure costs associated with off-campus course delivery), thereby encouraging residential students to enroll at regional sites.

The university therefore recommends that the regional course charges associated with off-campus courses be set at a uniform rate (\$50/credit hour) for all undergraduate programs. Under this recommendation, regional charges for off-campus undergraduate courses in Nursing, the Bachelor of General Studies in Health and Human Sciences, and the Bachelor of General Studies in Liberal Arts and Sciences would be unchanged. Charges associated with other undergraduate programs in Health and Human Sciences and in Liberal Arts and Sciences would be reduced, and charges associated with undergraduate courses in the Colleges of Education, Engineering and Engineering Technology, Visual and Performing Arts and Business would be increased. Charges for the BSAM programs, regardless of the emphasis and regardless of the delivery site, would be uniform. Charges associated with graduate programs and with existing undergraduate cohort programs would not be affected.

Recommendation: The university requests Board of Trustees approval to set regional course charges associated with off-campus courses at a uniform rate of \$50 per credit hour for all undergraduate programs effective with the Fall 2010 semester.

**FISCAL YEAR 2011 ATHLETIC SPORTS CAMP
HOUSING AND MEAL EXPENDITURE**

Summary: Intercollegiate Athletics operates summer sports camps for participants up to 18 years of age. Some campers are provided housing and meals, while others commute and receive only meal services. The camps, which are very popular among high schools in Illinois, are entirely self-funded from fees charged to campers for services provided.

Camps offered include basketball, football, soccer, softball, volleyball, wrestling, and athletic training. These camps begin the first week of June and are offered at various times throughout the summer, ending the third week of July.

These summer programs have been successful, and it is anticipated that attendance this summer will equal or exceed that of last year. This year, the Athletic Department will again utilize university residence halls, dining services, recreational facilities and meeting rooms for these activities.

Funding: Institutional – Local Funds

Recommendation: The university requests Board of Trustees approval of expenditure authority for FY11 as follows:

Student Housing and Dining Services\$275,000

**FISCAL YEAR 2011 COPY PAPER CONTRACT RENEWAL –
ITS DOCUMENT SERVICES AND MATERIALS MANAGEMENT**

Summary: Document Services and Materials Management request permission to issue open orders for purchases of various printing papers, envelopes and supplies on an as-needed basis for the period July 1, 2010-June 30, 2011 for campus resale. Pricing will be based on industry market pricing for each quarter. This is the second year of five renewal options based on a proposal opened on February 27, 2008. The renewal award was advertised in the *Illinois Higher Education Procurement Bulletin*.

Funding: *Institutional – Revenue Bond
**Institutional – Local Funds

Recommendation: The university requests Board of Trustees approval of expenditure authority for FY11 as follows:

<i>Lindenmeyr Munroe – Carol Stream, IL</i>	<i>\$830,000</i>
<i>Source of Funds:</i>	
<i>Materials Management</i>	<i>\$400,000*</i>
<i>ITS-Document Services</i>	<i>\$430,000**</i>

**FISCAL YEAR 2011 DOCUMENT SERVICES COPIER AND
CONTROLLER SYSTEM CONTRACT RENEWAL**

Summary: Document Services operates a campus copier program consisting of approximately 270 copiers of various configurations. The annual volume of copies is approximately 30 million. This program is provided under a lease agreement based on a flat rate per copy charge, which includes all equipment, toner and maintenance. Machines located in the libraries and other public areas are operated with a campus copier card controller system. Peripheral devices, such as fax boards and networking cards, are included in the contract. This is the ninth year of the contract, which offers optional annual renewals for a maximum of ten years. The renewal award was advertised in the *Illinois Higher Education Procurement Bulletin*.

Funding: Institutional – Local Funds

Recommendation: The university requests Board of Trustees approval of expenditure authority for FY11 as follows:

Gordon Flesch Co. - Geneva, IL\$950,000

**FISCAL YEAR 2011 INTERNATIONAL PROGRAMS
DIVISION EXPENDITURES**

Summary: Northern Illinois University's International Programs Division is given an annual authorization for expenditures for foreign study programs. All expenditures are made from payments received from the approximately 600 students expected to enroll in these programs. Costs include travel, overseas instructional and administrative services, room and board, and local tuition. Expenditures never exceed revenues. Once program enrollments are determined, payments are made immediately to secure and guarantee registration, accommodations and other program-related costs.

Due to the many variables, including actual number of enrollees in each program, program choices and currency fluctuations, the amount of authorization needed for specific programs is unpredictable. Consequently, aggregate expenditure authority is requested within which the International Programs Division can secure specific program and group arrangements. Under this authority, specific transactions will be processed in accordance with the Procurement Code and internal approval procedures. Overall, the university does not expect the program level to fluctuate significantly from FY10. All funds and disbursements remain subject to university accounting controls and management.

Funding: Appropriated
Institutional – Local Funds

Recommendation: The university requests Board of Trustees approval of expenditure authority for FY11 as follows:

Various Vendors..... Not to Exceed \$3,000,000

FISCAL YEAR 2011 MASS TRANSIT CONTRACT RENEWAL

Summary: The Student Mass Transit Board oversees operations of a campus busing system that provides services on campus and to residential and business areas of DeKalb and Sycamore. The Student Bus Fee supports this contract. The terms and conditions are based upon pricing specified for the second year of a four-year renewal option from the sealed bid opened on September 11, 2007. The renewal award was advertised in the *Illinois Higher Education Procurement Bulletin* and has been waived by the Procurement Policy Board.

Funding: Institutional – Local Funds

Recommendation: The university requests Board of Trustees approval of expenditure authority for FY11 as follows:

Veolia Transportation Services Inc. – Lombard, IL..... \$3,900,000

**FISCAL YEAR 2011 MATERIALS MANAGEMENT
CENTRAL STORES COMMODITIES CONTRACT RENEWAL
Clark Products, Inc.**

Summary: Renewal is required of an open order utilized for the purchase of miscellaneous non-food, food service related commodities sold through Materials Management's resale program. This is the second year of five renewal options based on a bid opened on April 2, 2008. The renewal award was advertised in the *Illinois Higher Education Procurement Bulletin*.

Funding: Institutional – Revenue Bond

Recommendation: The university requests Board of Trustees approval of expenditure authority for FY11 as follows:

Clark Products Inc. – Elk Grove Village, IL\$350,000

**FISCAL YEAR 2011 MATERIALS MANAGEMENT
CENTRAL STORES COMMODITIES CONTRACT RENEWAL
Edward Don & Company**

Summary: Renewal is required of an open order utilized for the purchase of miscellaneous non-food, food service related commodities sold through Materials Management’s resale program. This is the fourth year of five renewal options based on a bid opened on March 23, 2006. The renewal award was advertised in the *Illinois Higher Education Procurement Bulletin*.

Funding: Institutional – Revenue Bond

Recommendation: The university requests Board of Trustees approval of expenditure authority for FY11 as follows:

Edward Don & Company – N. Riverside, IL\$275,000

FISCAL YEAR 2011 *NORTHERN STAR* CONTRACT RENEWAL

Summary: The *Northern Star* is a student-run newspaper employing approximately 150 students. Annually, they produce 155 issues averaging 16,000 copies each, Monday through Friday. The service area for the paper includes the campus community as well as the DeKalb and Sycamore areas. Student employees gain practical experience performing all the writing, editing, photography set-up, management, and advertising sales. Advertising revenue is approximately \$800,000 per year and covers the cost of printing. The base contract amount is calculated using the number of issues and estimated size of each issue. This is the third year of four renewal options based on a proposal opened on March 20, 2007. The renewal award was advertised in the *Illinois Higher Education Procurement Bulletin*.

Funding: Institutional – Local Funds

Recommendation: The university requests Board of Trustees approval of expenditure authority for FY11 as follows:

Castle Printech – DeKalb, IL

Order Amount.....	\$250,000
Contingency	13,000

FISCAL YEAR 2011 PUBLIC SAFETY SECURITY SERVICES CONTRACT RENEWAL

Summary: The Department of Public Safety requests permission to renew the contract with a private security firm to provide security services for the residence facilities and/or other university facilities as required for the Fall 2010 and Spring 2011 semesters. This is the second year of five renewal options based on a proposal opened on July 1, 2008. The renewal award was advertised in the *Illinois Higher Education Procurement Bulletin* and has been waived by the Procurement Policy Board.

Funding: Appropriated

Recommendation: The university requests Board of Trustees approval of expenditure authority for FY11 as follows:

St. Moritz Security Services Inc. – Chicago, IL.....\$650,000

**FISCAL YEAR 2011 STUDENT ACCIDENT AND
SICKNESS INSURANCE CONTRACT RENEWAL**

Summary: University Health Services provides group health insurance, funded by student fees, to students and their families. The semester rate of \$395 is included in the FY11 fee recommendations. Students may waive their participation in this plan if they have proof of other comparable health insurance.

The recommended vendor was selected through competitive bidding. All renewals for a maximum ten-year term are at the discretion of the university and the vendor, with the rates determined through negotiations between the vendor and the Student Health Insurance Committee. Rates will change based on claims history for prior years and changes in policy terms. This is the fifth year of nine renewal options based on a proposal opened on January 14, 2005. The renewal award was advertised in the *Illinois Higher Education Procurement Bulletin*.

Funding: Agency Funds

Recommendation: The university requests Board of Trustees approval of expenditure authority for FY11 as follows:

Academic Health Plans – Colleyville, TX.....\$7,900,000

**INFORMATION TECHNOLOGY SERVICES HARDWARE AND SOFTWARE
MAINTENANCE AND SOFTWARE UPGRADE CONTRACT RENEWAL**

Summary: ITS requests permission to renew an existing contract for an additional three-year term for maintenance service on their Cisco Systems hardware and software which will provide repair service on the equipment and software upgrades as they are released. This contract will cover the period of July 1, 2010 through June 30, 2013. This multiyear commitment affords the university considerable savings over a year-to-year service contract. ITS is purchasing this service through AT&T (Cisco’s authorized reseller) and utilizing Cisco’s sole provider of public sector financing, Key Government Finance, to finance this three-year agreement. This order is exempt from the Illinois Procurement Code because the purchase is covered by an existing State of Illinois contract.

Funding: Institutional – Local Funds

Recommendation: The university requests Board of Trustees approval of expenditure authority for FY11-FY13 as follows:

Key Government Finance, Inc. – Superior, CO\$420,000

**ITS TELECOMMUNICATIONS SERVICES
IP-BASED VOICE TRUNKING SERVICES**

Summary: ITS Telecommunications Services requests permission to purchase a multi-year agreement for internet protocol (IP) based session initiated protocol (SIP) voice trunking services to replace their current digital channel service contract that expires in March. It is anticipated that this agreement will be for a five-year contractual period. A sealed bid to seek qualified vendors will be advertised on the *Illinois Higher Education Procurement Bulletin* as soon as possible.

Funding: Institutional – Local Funds

Recommendation: The university requests Board of Trustees approval of expenditure authority for FY10-FY15 as follows:

Vendor to be determined by sealed bid \$2,000,000

**NIU OUTREACH MULTI-YEAR GRANT
REGIONAL HEALTH INFORMATION EXTENSION CENTER**

Summary: NIU Outreach received an \$8.546 million dollar grant from the Department of Health and Human Services to develop a Regional Health Information Extension Center. The program is funded by the American Recovery and Reinvestment Act of 2009 and requires physicians receiving assistance to provide an additional \$5.1 million. The grant provides multi-year funding for a central office plus four regional offices throughout Illinois to assist physicians in the transition to achieving meaningful use of electronic health records systems which will promote efficiency in the delivery of healthcare. As specified in the award, in addition to hosting the central office, NIU will serve as one of the regional offices and enter into contracts with the other three regional offices to assist physicians in their geographic region. Contracts with regional centers will not exceed the following amounts over the four-year period. These orders are exempt from the Illinois Procurement Code because the vendors are named in the grant.

Funding: Sponsored Projects

Recommendation: The university requests Board of Trustees approval of expenditure authority for FY10-FY14 as follows:

<i>Metropolitan Chicago Healthcare Council</i>	<i>\$5.0 million</i>
<i>Quality Quest for Health of Illinois</i>	<i>\$3.0 million</i>
<i>Southern Illinois Healthcare Foundation</i>	<i>\$2.0 million</i>

**NORTHERN ILLINOIS PROTON TREATMENT
AND RESEARCH CENTER GRANT AMENDMENT**

Summary: NIU Outreach requests permission to extend and expand the contract with the Northern Illinois Proton Treatment and Research Center (NIPTRC) to assist in providing management and implementation of the activities outlined in the U.S. Department of Defense grant to the University in an amount not to exceed \$8,155,000 over the two-year period of funding. Funding will be provided through a U.S. Department of Defense grant. Original board approval was given on September 18, 2008. This order is exempt from the Illinois Procurement Code because the vendor is named in the grant.

Funding: Sponsored Projects

Recommendation: The university requests Board of Trustees approval of expenditure authority for FY10-FY12 as follows:

<i><u>Northern Illinois Proton Treatment and Research Center, LLC</u></i>	
<i>Prior amount</i>	<i>\$ 5,000,000</i>
<i>Amendment.....</i>	<i>\$ 8,155,000</i>
<i>New total</i>	<i>\$13,155,000</i>

**COLE-STEVEN'S COMPLEX
Capital Project Approval**

Summary: Pursuant to the approved July 13th, 2009 Capital Bill, which includes appropriations for both Cole Hall and the Stevens Building, Governor Quinn announced on Wednesday, January 27, the release of \$10.3 million for the Cole-Stevens Complex project. While this does not provide for the complete funding for this combined project, these funds will allow NIU to design and renovate Cole Hall while concurrently planning the design of the Stevens renovation. At the September 2009 Board of Trustees meeting the Board approved and authorized the Cole Hall project subject to state funding. Given the release of funds the university now requests authorization to proceed with the combined Cole and Stevens projects.

Recommendation: The university requests Board of Trustees authorization to amend the Cole Hall authorization to include the Stevens Building project and therefore establish an estimated total project budget of \$35 million for the Cole-Stevens Complex project renovation and construction. The university further requests approval to enter into agreements with the Capital Development Board and private consultants, execute purchase orders, contracts and issue work orders as necessary for the design, bidding, procurement, and remodeling of the facilities. Additionally the university requests approval to raze the Stevens Annex if it is determined during design that the space is needed for the new auditorium.

FISCAL YEAR 2011 STUDENT FEE RECOMMENDATIONS

Summary: The university has several activities, programs, services and operations that are supported to various degrees by the assessment of student fees. The following table provides a summary of proposed FY11 rates resulting from recommendations received and evaluated by the President. These recommendations are developed through a representative process involving subcommittees (consisting of student representatives and staff) for each major fee category. The subcommittees are responsible for evaluating and subsequently developing the fee recommendation forwarded to the President. The average aggregate increase reflected in the table is 2.97 percent; which includes a zero percent increase in the Student Health Insurance contract based on negotiations with the insurance carrier. **The increases recommended for approval represent an average of 2.97 percent for students who pay for health insurance coverage. For students who opt out of health insurance, this represents an average increase of 4.37 percent.** An executive summary is provided to detail each fee area and the recommended fee rate.

Recommendation: The university requests approval of the recommended FY11 student fee rates as presented.

**FISCAL YEAR 2011 FEE RECOMMENDATIONS
PER CREDIT HOUR COSTS
(Including Pre-Approved Fee)**

FEE	CURRENT FEE		RECOMMENDED INCREASE/DECREASE Per Credit Hour	PROPOSED FEE		PERCENT INCREASE/ DECREASE
	Per Credit Hour	@12 Credit Hours or More		Per Credit Hour	@12 Credit Hours or More	
ACTIVITY						
Undergraduate	3.99	47.88	0.04	4.03	48.36	1.00%
Graduate	1.75	21.00	0.02	1.77	21.24	1.14%
Professional	2.64	31.68	0.03	2.67	32.04	1.14%
ATHLETICS	17.57	210.84	1.31	18.88	226.56	7.46%
BOND REVENUE	31.14	373.68	1.00	32.14	385.68	3.21%
<i>Bond Facilities</i>	<i>27.44</i>	<i>329.28</i>	<i>1.10</i>	<i>28.54</i>	<i>342.48</i>	<i>4.01%</i>
<i>West Campus</i>	<i>3.70</i>	<i>44.40</i>	<i>-0.10</i>	<i>3.60</i>	<i>43.20</i>	<i>-2.70%</i>
BUS	7.54	90.48	0.38	7.92	95.04	5.04%
HEALTH INSURANCE (Full-Time Students Only)	--	395.00	0.00	--	395.00	0.00%
HEALTH SERVICE	8.53	102.36	0.34	8.87	106.44	3.99%
GRANTS-IN-AID	0.75	9.00	0.00	0.75	9.00	0.00%
STUDENT-TO- STUDENT GRANT	0.50	6.00	0.00	0.50	6.00	0.00%
LAW	2.35	28.20	0.00	2.35	28.20	0.00%
GRADUATE COLLOQUIUM	2.00	24.00	0.00	2.00	24.00	0.00%
TOTAL IF REGISTERED FOR 12 OR MORE SEMESTER CREDIT HOURS						
		2009-10 Per Semester			2010-11 Per Semester	Amount/Percent Increase or (Decrease)
UNDERGRADUATE		1235.24			1272.08	\$36.84 2.98%
GRADUATE		1226.36			1262.96	\$36.60 2.98%
PROFESSIONAL		1241.24			1277.96	\$36.72 2.96%

FY11 STUDENT FEE RATES Executive Summary

Recommended fee increases apply to undergraduate, graduate and professional students. This distinction has been noted in those instances where fees differ between the groups. Health Insurance and Student-to-Student Grants are flat fees; all other fees are assessed at a per credit hour rate through the first twelve credit hours. The Health Insurance Fee is assessed to all students enrolled in nine or more semester hours, but is refundable upon proof of comparable health insurance. References to annual fee increases assume enrollment in at least twelve credit hours per semester and enrollment for the academic year – that is, during both the fall and spring semesters, but not summer session.

Activity Fee

The Student Association recommends allocations from collected Activity Fees, which are used to support student organizations, activities and programs including concerts, films, speakers, etc. The fees collected from undergraduate, graduate and professional students vary. **The Student Activity Fee Review Committee is recommending a \$.04 increase from \$3.99 to \$4.03 per semester credit hour for undergraduate students; a \$.02 increase from \$1.75 to \$1.77 per semester credit hour for graduate students; and a \$.03 increase from \$2.64 to \$2.67 per semester credit hour for professional students.** The increases, ranging from 1.00 percent to 1.14 percent, are needed to support allocations and supplemental funding to student organizations.

Athletic Fee

Intercollegiate Athletics maintains sixteen sports (7 men's and 9 women's) at the NCAA Division I-A level. The Athletic Fee is the primary source of fiscal support for Intercollegiate Athletics. In order to address general operating cost increases for fiscal year 2011, **an Athletic Fee increase of \$1.31 (from \$17.57 to \$18.88) per credit hour, 7.46 percent, is recommended.**

Revenue Bond Fees

Revenue Bond Fees are used to support facilities and operations that have been established through the issue of revenue bonds. The recommended FY11 bond fee rates, along with prudent budget management, would provide for 2.00 percent general price increases, 10.0 percent increase in utilities expenses, minor operating cost increases for individual units, and provisions for contributions to both the debt service and replacement reserves. In addition, this fee increase supports estimated salary increments scheduled for FY11 and the scheduled increase in minimum wage rates. Included in the Revenue Bond fee is the 1996 Bond Series fee. The 1996 Bond Series (West Campus Improvements) bond fee structure was established in 1997 and initiated in FY98 at an initial rate of \$1.50 per credit hour. The approved structure provided a specific schedule for 1996 Bond Series fees through calendar year 2022, which began decreasing in FY03; therefore, a decrease of \$0.10, from \$3.70 to \$3.60 per credit hour, is included in the overall bond fee package. The recommendations for each Revenue Bond fee are as follows:

Holmes Student Center – An increase of \$0.50, from \$11.45 to \$11.95 per credit hour is recommended.

Recreation Center I – An increase of \$0.16, from \$4.12 to \$4.28 per credit hour is recommended.

Recreation Center II (Formerly Evans Field House) – An increase of \$0.08, from \$2.05 to \$2.13 per credit hour is recommended.

Huskie Stadium – An increase of \$0.06, from \$2.24 to \$2.30 per credit hour is recommended.

Convocation Center – An increase of \$0.30, from \$7.58 to \$7.88 per credit hour is recommended.

FY96 Bond Series (West Campus Improvements) – The previously approved fee decrease of \$0.10, from \$3.70 to \$3.60, per credit hour is included.

The FY11 recommended bond fee package is an increase of \$1.00, from \$31.14 to \$32.14, per credit hour, a 3.21 percent increase.

Student Bus Service Fee

The Bus Fee supports the university's Huskie Line bus and Freedom Mobile paratransit services. All fee-paying students are eligible to utilize Huskie buses without being charged fares. **The Bus Fee Review Committee is recommending a \$0.38 increase from \$7.54 to \$7.92 per semester credit hour per academic semester and a \$0.13 increase from \$2.53 to \$2.66 per semester credit hour for the summer session.** The increases, ranging from 4.99 percent to 5.14 percent, are needed to fund an increase in contractual obligations due to the purchase of new buses on a rotational basis, to maintain an adequate reserve to meet contract needs, and to continue the advancement of biodiesel and other environmentally friendly initiatives for the good of the university and surrounding community of DeKalb.

Health Insurance Fee

The student health insurance plan provides comprehensive medical insurance for students and their dependents. The Health Insurance fee is a flat fee, which provides coverage for all students registered for nine or more credit hours of on-campus instruction, unless proof of comparable health insurance coverage is provided. It should be noted that Spring Semester enrollment in the plan includes summer coverage regardless of whether the student is registered for summer session instruction. This assures year-round health insurance coverage for participating students. **The Student Health Insurance Fee Review Committee is recommending acceptance of the proposal offered by Academic Health Plans (plan administrator), with Aetna Insurance Company as the underwriter, claims payer and preferred provider for discounted healthcare services. Acceptance will result in a \$12.00 per semester decrease in the Health Insurance Fee and a \$12.00 per semester increase in the administrator portion fee to cover remaining deficits because of the Illinois Veteran Grant (IVG) program. The net premium will remain the same at \$395.00 per semester.** Changes to the plan benefits include increasing the Lifetime Maximum from \$250,000 to \$500,000.

Health Service Fee

The Health Service Fee supports the University Health Service, which provides comprehensive ambulatory health care and health education for students. **The Health Fee Review Committee is recommending a \$0.34 increase from \$8.53 to \$8.87 per semester credit hour.** This 3.99 percent increase is needed to support operational cost increases, to offset decreased service charge and interest income, and to provide the full funding for Health Enhancement and federally mandated services provided by the Center for Access-Ability Resources, which were previously funded by the Department of Rehabilitation Services.

Grants-in-Aid Fee

The Grants-in-Aid Fee supports the University Scholar and Academic Finalist Awards Program, a scholarship-based financial aid program. It is the only major academically focused scholarship program available at Northern Illinois University for outstanding incoming new freshmen and community college transfers. Currently, the Grants-in-Aid fee is \$.75 per semester credit hour. **The Grants-in-Aid Fee Review Committee is not recommending an increase at this time.**

Student-to-Student Grant

Revenue collected from the Student-to-Student Grant Fee is matched by the State of Illinois and supports a need-based financial aid program for economically disadvantaged students. The fee is assessed only to undergraduate students registered for twelve or more credit hours of on-campus instruction and is refundable upon request. **The fee is presently at the ISAC statutory maximum of \$6.00 per**

semester. At this time, the Student-to-Student Grant Fee Review Committee is not recommending an increase of this fee.

Law Fee

The Law Fee supports activities of the Student Bar Association and is assessed to College of Law students only. Currently, the Law Fee is \$2.35 per semester credit hour. **The Law Fee Review Committee is not recommending an increase at this time.**

Graduate Colloquium Fee

The Graduate Colloquium Fee supports programs offered as part of the Graduate Colloquium Series. This fee is assessed to graduate students only. Currently, the Graduate Colloquium Fee is \$2.00 per semester credit hour. **The Graduate Colloquium Fee Review Committee is not recommending an increase at this time.**

FISCAL YEAR 2011 ROOM AND BOARD RATE RECOMMENDATIONS

Summary: The collection of room and board from students living in university residence halls supports Student Housing and Dining Services operations and related Revenue Bond obligations. Room rate recommendations for FY11 address increased cost of goods sold, minimum wage, contractual services, and general operating expense increases, and contributions to the reserves for both state mandated projects and residence hall improvements. Room and board rate recommendations do not reflect any significant program changes. The Room and Board Rate Review Committee is recommending an increase in room rates averaging 9.60 percent and a zero percent increase in board rates. **When combined, these changes represent an average 7.50 percent net affect in standard room and board rates.** A summary is provided to detail each residence hall room rate and board plan with their corresponding increases.

Recommendation: The university requests approval of the recommended FY11 room and board rates as presented.

FY11 RESIDENCE HALL ROOM AND BOARD RATES

Room and board fees provide funds to support the operation of campus residence halls. Increases recommended in room and board rates are required to offset various cost increases including cost of goods sold, minimum wage adjustments, and residence hall improvement projects. Recommended room rates reflect an average increase of 9.60 percent for all residence halls and board rates reflect a zero percent increase. With the combination package of the increased room and board rates (using the minimum Dining Dollars Plan), **the overall net affect is a 7.50 percent increase in rates for FY11.**

<u>Residence Hall</u>	Per Semester		\$ Increase	% Change
	FY10	FY11		
Grant Double	\$3,034	\$3,373	\$339	11.2%
Grant Single	3,994	4,308	314	7.9%
Stevenson Double	3,525	3,873	348	9.9%
Stevenson Single	4,185	4,508	323	7.7%
Stevenson Suite w/o Bathroom	3,751	4,098	347	9.3%
Stevenson Suite w/Bathroom	4,012	4,328	316	7.9%
Low Rise Double	3,034	3,373	339	11.2%
Low Rise Single	3,994	4,308	314	7.9%
Low Rise Triple - Lincoln/Douglas	2,698	3,008	310	11.5%
Low Rise Suite - Lincoln	3,540	3,948	408	11.5%
Winter Break Fee	100	100	-	0%
Academic Residential Programs	50	50	-	0%
 <u>Board Rates</u>				
Dining Dollar Plan - Gold (minimum buy-in)	960	960	0	0.0%
Dining Dollar Plan - Platinum	1,440	1,440	0	0.0%
Dining Dollar Plan - Titanium	1,760	1,760	0	0.0%

**RECOMMENDATIONS FOR FACULTY AND SUPPORTIVE PROFESSIONAL STAFF
SABBATICAL LEAVES FOR THE 2010-2011 ACADEMIC YEAR**

The following individuals are being recommended to the President for sabbatical leave. The President may also approve a request by an individual to change the period of the leave from one semester to another within the academic year.

<u>Faculty Member</u>	<u>Department/School</u>	<u>Semester</u>
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COLLEGE OF BUSINESS

Fredericks, Elisa	Marketing	Spring 2011
Zahay-Blatz, Debra	Marketing	Fall 2010

COLLEGE OF EDUCATION

Daniel, Mayra	Literacy Education	Spring 2011
Looney, Marilyn	Kinesiology and Physical Education	Spring 2011
Wasonga, Teresa	Leadership, Educ. Psychology & Foundations	Fall 2010

COLLEGE OF ENGINEERING & ENGINEERING TECHNOLOGY

Kostic, Milivoje	Mechanical Engineering	Fall 2010
Song, Xueshu	Technology	Fall 2010

COLLEGE OF HEALTH & HUMAN SCIENCES

Hertz, Judith	School of Nursing and Health Studies	Spring 2011
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COLLEGE OF LAW

Schlam, Lawrence	Law	Spring 2011
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COLLEGE OF LIBERAL ARTS & SCIENCES

Awanou, Gerard	Mathematical Sciences	Fall & Spring 2010-11
Bah, Abu	Sociology	Fall 2010
Birberick, Anne	Foreign Languages and Literatures	Fall & Spring 2010-11
Bloom, Frederick	Mathematical Sciences	Spring 2011
Bujarski, Jozef	Biological Sciences	Spring 2011
Callary, Edward	English	Fall 2010
Ferris, Kerry	Sociology	Spring 2011
Freedman, Reva	Computer Science	Fall 2010
Garver, Valerie	History	Fall 2010
Gonzales, Michael	History	Spring 2011
Hedin, David	Physics	Spring 2011
Hosmane, Balakrishna	Statistics	Fall 2010
Kapitan, Tomis	Philosophy	Fall 2010

Kwong, Ying	Mathematical Sciences	Fall & Spring 2010-11
La France, Betty	Communication	Spring 2011
Ledgerwood, Judy	Anthropology	Fall 2010
Lin, Chhiu-Tsu	Chemistry & Biochemistry	Fall 2010
Linner, Anders	Mathematical Sciences	Fall 2010
Meganathan, R.	Biological Sciences	Spring 2011
Mehrer, Mark	Anthropology	Fall & Spring 2010-11
Henningsen, Mary Lynn	Communication	Fall 2010
Moremen, Robin	Sociology	Spring 2011
Naples, Virginia	Biological Sciences	Fall 2010
O’Gorman, Thomas	Statistics	Spring 2011
Pittman, Laura	Psychology	Spring 2011
Schaeffer, John	English	Fall & Spring 2010-11
Song, Jie	Geography	Fall 2010
Stafstrom, Joel	Biological Sciences	Spring 2011
Streb, Matthew	Political Science	Fall 2010
Swanson, Diana	English	Spring 2011
Swedlow, Brendon	Political Science	Spring 2011
Sytsma, Sharon	Philosophy	Fall 2010
Valentiner, David	Psychology	Fall 2010
van Veenendaal, Michel	Physics	Spring 2011
Wood, Curtis	Public Administration	Fall 2010
Zollman, Alan	Mathematical Sciences	Spring 2011

COLLEGE OF VISUAL & PERFORMING ARTS

Chappell, Robert	Music	Fall & Spring 2010-11
Jaffee, Barbara	Art	Fall & Spring 2010-11
LoFaso, Christine	Art	Spring 2011
Sims, Robert	Music	Spring 2011

SUPPORTIVE PROFESSIONAL STAFF

Bohanon, Felicia	Office of Precollegiate Programs	Oct 1-Feb 18, 2011
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UNIVERSITY LIBRARIES

Wright, H. Stephen	Cataloging Department	Summer 2010 & 11
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Recommendation: The university requests Board of Trustees approval of its Recommendations for Faculty and Supportive Professional Staff sabbatical leaves for the 2010-2011 Academic Year.

**APPOINTMENT OF VICE PRESIDENT
FOR RESEARCH AND GRADUATE STUDIES**

Vice President for Research and Graduate Studies

Following a national search, Dr. Lisa Freeman has been selected for appointment as Vice President for Research and Graduate Studies effective July 1, 2010. She is recommended for appointment at the rank of professor with tenure in the Department of Biological Sciences. Dr. Freeman earned a Ph.D. in Pharmacology at The Ohio State University and also received a doctorate of veterinary medicine, master's degree in physiology and bachelor's degree in biology all from Cornell University. She worked as a postdoctoral fellow and research scientist at the University of Rochester School of Medicine. She has spent the past 15 years of her career at Kansas State University where she currently serves as Associate Vice President for Innovation and is responsible for building public-private partnerships relevant to teaching, research and outreach activities at the Olathe Innovation Campus, which is being developed to focus on commercially viable applied research and technology discovery. She also serves as liaison between the campus and the academic units and research centers on the K-State Manhattan campus. Dr. Freeman also co-directs two interdisciplinary projects that are focused on strengthening the public health workforce involving collaborations between K-State colleges and campuses, public health associations and state agencies.

Dr. Freeman is a highly accomplished teacher, scientist and administrator with a strong record of attracting external funding. She is experienced and effective in building collaborations among students, faculty, academic leadership, and business and community leaders. Dr. Freeman is the author of more than 40 articles published in peer reviewed journals, has presented 49 national and international lectures, and has served as director of mentored training. Her work has resulted in a number of awards and recognitions including the Award for Excellence in Faculty Mentoring from K-State College of Veterinary Medicine, recognizing excellence in mentoring of tenure-track faculty. She also served an administrative fellowship awarded by the American Council of Education (ACE) Fellows Program.

Recommendation: The university requests Board of Trustees approval of its appointment of Dr. Lisa Freeman as Vice President for Research and Graduate Studies, with the rank of professor with tenure in the Department of Biological Sciences, effective July 1, 2010.

REQUEST FOR A NEW DEGREE PROGRAM

All new degree programs require the approval of the Board of Trustees and the approval of the Illinois Board of Higher Education. This new program request has received all required curricular approvals at the department, college and university levels, endorsement by the Academic Planning Council and the concurrence of the provost.

B.S. in Philosophy

Description: The university proposes to offer a B.S. degree program in philosophy in the Department of Philosophy within the College of Liberal Arts and Sciences.

Rationale: The Department of Philosophy currently offers a bachelor of arts (B.A.) degree program in philosophy; the B.A. degree has a foreign language sequence requirement. Adding the bachelor of science (B.S.) degree program in philosophy, which has a laboratory science/mathematical/computational skills sequence requirement rather than foreign language sequence, will be an attractive option for undergraduate students. Requirements within the major in philosophy for the B.S. degree will be identical to those for the B.A. degree; the differences between the two programs will be in whether the students complete the foreign language sequence (B.A.) or the laboratory science/mathematical/computational skills sequence (B.S.). To earn a B.A. or a B.S. degree, students must complete a minimum of 120 semester hours of course work.

Many students who choose to study philosophy have deep interests in the sciences and mathematics, and they become drawn to philosophy through the department faculty's strength and curricular offerings in philosophy of science and logic. These students are better served by completing the standard laboratory science/math sequence for the B.S. degree than by completing the language requirement for the B.A. degree. The laboratory science sequence provides the appropriate cognate training for the study of logic and the philosophy of science. In addition, some students who have attained junior standing in the pursuit of a B.S. degree change their majors. Most of these students do not have foreign language backgrounds, and they are unwilling to consider switching to a major in philosophy that will require them to complete a lengthy foreign language sequence. Some of these students have declared minors in philosophy, but decide against declaring a major in philosophy because of the foreign language requirement for the B.A. degree. Adding a B.S. degree option in philosophy would provide an additional option for these students.

Costs: No new resources are needed to implement the proposed B.S. degree program in philosophy; the requirements for the bachelor of science degree are staffed and funded.

Recommendation: The university requests Board of Trustees approval of its request for a B.S. degree in philosophy in the Department of Philosophy within the College of Liberal Arts and Sciences.

REQUEST FOR DEGREE AUTHORITY AT REGIONAL SITES

The university seeks approval from the Board of Trustees before forwarding requests for off-campus degree authority for academic programs to the Illinois Board of Higher Education. The IBHE uses the boundaries of the regional consortia created for off-campus planning to define the area for degree authority.

B.S. in Nursing in Region 5 (Central), Region 6 (South Metro) and Region 10 (Chicago)

Description: The university seeks approval to deliver the B.S. degree program in nursing for registered nurses (R.N.s) on a rotating basis in three regions: Region 5 (Central), Region 6 (South Metro) and Region 10 (Chicago). The program will be administered by the School of Nursing and Health Studies in the College of Health and Human Sciences.

Rationale: This proposal is consistent with regional and statewide needs to prepare registered nurses with the skills necessary to function in a complex health care environment. NIU initiated its B.S. degree-completion program in nursing for R.N.s in 1964 and currently offers this program face-to-face at several community college sites on a rotating basis as well as through blended online courses. The university has immediate plans to offer the B.S. in Nursing degree program for R.N.s in Region 10 (Chicago), specifically at Wilbur Wright College, one of the City Colleges of Chicago. Wilbur Wright College's dean of Allied Health Programs contacted the university about the possibility of offering the baccalaureate degree-completion program for R.N.s on their campus. The health programs of Wilbur Wright College are offered in Humboldt Park, a predominantly Latino community, and the college wants to facilitate the career progression for its graduates with associate degrees in nursing by making a baccalaureate degree-completion program available locally. This program would also be open to all interested R.N.s in the area.

In addition, based upon the documented shortages of R.N.s with bachelor's degrees in the work force and recent discussion with community college representatives, the university anticipates that there will be future opportunities for this program in Regions 5 (Central) and 6 (South Metro). Demands for the program in these regions could be met on a rotating basis.

Costs: No new resources are required to deliver this degree in Region 5 (Central), Region 6 (South Metro) and Region 10 (Chicago); these sites will be added to the rotation for program delivery. The program will also continue to seek external grant funding and other funding mechanisms for off-campus program delivery that would increase the number of sites where it could be delivered simultaneously.

Recommendation: The university requests Board of Trustees approval of its request for off-campus degree authority for the Bachelor of Science in Nursing in Region 5 (Central), Region 6 (South Metro) and Region 10 (Chicago).

REQUESTS FOR NEW MINORS

New subdivisions of existing programs, including minors, require the approval of the Board of Trustees. Under the state system created to streamline the processes for the development of academic programs, the approval of a minor by the Northern Illinois University governing board completes the approval process. Approval of the minors will be reported in the university's Annual Listing of Changes sent to the IBHE each June. These requests are brought to the Academic Affairs, Student Affairs and Personnel Committee after receiving the approval of the department, college and the Undergraduate Coordinating Council and the concurrence of the provost.

Minor in Business Innovation and Entrepreneurship

Description: The university proposes to offer a minor in business innovation and entrepreneurship, which will be administered by the Department of Management within the College of Business.

Rationale: The proposed minor in business innovation and entrepreneurship would offer students an opportunity to: understand key concepts in and language of commerce and entrepreneurship, recognize opportunities for products and services, discover unmet needs among clients, develop alternative ways to provide value to consumers and generate revenue streams from them and evaluate the likelihood of success for a given enterprise. These skills will prepare students for their careers within existing organizations and/or facilitate students' creating their own independent ventures. The proposed minor would require the completion of 18-27 semester hours of course work in accountancy, finance, management, marketing and operations management and information systems. It would be available to undergraduate students in good academic standing, including students with a major in management. Completion of the requirements for the minor will enhance employment prospects and be noted on the student's transcript.

Costs: No new resources are needed to implement the proposed minor in business innovation and entrepreneurship. Many courses for the minor are currently taught, and additional students could be accommodated in existing class sections. New courses will be taught by an instructor hired from internally reallocated funds and/or a faculty member hired into a previously approve personnel line.

Minor in Biomedical Engineering

Description: The university proposes to offer a minor in biomedical engineering, which would be administered by the Department of Electrical Engineering in the College of Engineering and Engineering Technology.

Rationale: The proposed minor in biomedical engineering will provide students the opportunity to acquire the interdisciplinary skills essential to understand and use biomedical systems. Having such skills will allow students to apply biomedical engineering concepts within their major and help them gain knowledge of advanced technological fields. The minor would require completing 22-23 semester hours of course work in electronic circuits and circuit analysis, signals and systems, signal processing, medical instrumentation and human anatomy. Completion of the requirements for the minor in biomedical engineering will make graduates attractive to employers and would be noted on the student's transcript.

Costs: No new resources are needed to implement the proposed minor. All courses for the minor are currently taught, and additional students could be accommodated in existing class sections.

Minor in Electrical Engineering

Description: The university proposes to offer a minor in electrical engineering, which would be administered by the Department of Electrical Engineering in the College of Engineering and Engineering Technology.

Rationale: The proposed minor in biomedical engineering will offer students an opportunity to gain the skills required to understand and use electrical systems. Having such skills will allow students to gain knowledge of electrical, electronic and computer engineering. The minor would require completing 21-23 semester hours of course work in electronic circuits and circuit analysis, computer engineering, signals and systems and/or semiconductor devices, communication systems or electromagnetics. Completion of the requirements for the minor will make graduates attractive to employers and would be noted on the student's transcript.

Costs: No new resources are needed to implement the proposed minor. All courses for the minor are currently taught, and additional students could be accommodated in existing class sections.

Minor in Energy Technology

Description: The university proposes to offer a minor in energy technology, which would be administered by the Department of Technology in the College of Engineering and Engineering Technology. The concepts for this emphasis arose as a component of the Great Journeys Strategic Plan.

Rationale: The proposed minor in energy technology will offer students an opportunity to gain knowledge of the applications of and needs in energy that use "green" principles and materials. The minor would be available to undergraduate students, including students who are majors in the Department of Technology. It would require completing 24 semester hours of course work in technology and will introduce students to topics in climate control and bio-based fuels as well as alternative energy, including the operation and manufacture of solar cells and the production of wind, thermal and hydro-electric power. Students will be able to examine the carbon footprint in various sectors and to develop solutions that reduce energy consumption. The completion of the minor will be noted on the student's transcript.

Costs: No new resources are needed to implement the proposed minor. Courses for the minor are currently taught, and additional students could be accommodated in existing class sections.

Recommendation: The university requests Board of Trustees approval of a Minor in Business Innovation and Entrepreneurship, to be administered by the Department of Management, within the College of Business; a Minor in Biomedical Engineering, to be administered by the Department of Electrical Engineering, within the College of Engineering and Engineering Technology; a Minor in Electrical Engineering, to be administered by the Department of Electrical Engineering, within the College of Engineering and Engineering Technology; and a Minor in Energy Technology, to be administered by the Department of Technology, within the College of Engineering and Engineering Technology.

REQUESTS FOR NEW EMPHASES AND A SPECIALIZATION

New subdivisions of existing undergraduate programs are called emphases, and new subdivisions of graduate programs are called specializations. The creation of both of these subdivisions requires the approval of the Board of Trustees. If the board approves the addition of new emphases or specializations, the university will report them in the Annual Listing of Changes sent to the Illinois Board of Higher Education each June. These requests come to the Academic Affairs, Student Affairs and Personnel Committee after receiving approval from the curriculum committees at the department, college and university levels and the concurrence of the provost.

Emphasis in Engineering Management (within the B.S. in Industrial and Systems Engineering)

Description: The university proposes to offer a new emphasis in engineering management within the B.S. degree in industrial and systems engineering in the Department of Industrial and Systems Engineering within the College of Engineering and Engineering Technology.

Rationale: The proposed emphasis in engineering management will prepare students who are interested in pursuing management positions in engineering and/or technologically oriented companies. Many of the graduates of the B.S. degree program in Industrial and Systems Engineering will work in supervisory or managerial positions shortly after they graduate; this new emphasis will equip graduates with the skills and competencies they will need as engineering managers. In addition to the 45 semester hours of course work (including a design project) required of all majors in the degree program, students electing the proposed emphasis will complete three courses in project management, decision analysis and systems or risk management; one course in accountancy or economics; and one course in business, organizational or professional communication. The completion of the emphasis will be noted on the student's transcript.

Costs: No new resources are needed to implement the proposed emphasis. With the exception of two new courses required for the emphasis, all courses currently exist.

Emphasis in Energy and Environmental Technology (within the B.S. in Technology)

Description: The university proposes to offer an emphasis in energy and environmental technology within the B.S. degree program in technology in the Department of Technology within the College of Engineering and Engineering Technology.

Rationale: The proposed emphasis in energy and environmental technology would provide undergraduate students with an understanding of the application of and need for new technologies and materials that employ "green principles." The curriculum will introduce students to topics in climate control and bio-based fuels as well as alternative energy, including the operation and manufacture of solar cells and the production of wind, thermal and hydro-electric power. Graduates will be able to examine the carbon footprint in various sectors and to develop solutions that reduce energy consumption. The completion of the emphasis will be noted on the student's transcript.

The proposed emphasis was developed from a multidisciplinary perspective and incorporates existing courses from the Colleges of Engineering and Engineering Technology and Liberal Arts and Sciences as well as several newly developed courses that focus on environmental issues. The concepts for this emphasis arose as a component of the Great Journeys Strategic Plan.

Costs: The funding needed to implement the proposed emphasis in energy and environmental technology will be provided from resources allocated to the Great Journeys Strategic Plan. It is anticipated that one new faculty member with expertise in "green" technology will be hired.

Specialization in Nonprofit Management (within the Master of Public Administration)

Description: The university proposes to offer a specialization in nonprofit management in the Master of Public Administration (M.P.A.) degree program in the Division of Public Administration within the College of Liberal Arts and Sciences. The concepts for this specialization arose as a component of the Great Journeys Strategic Plan.

Rationale: Governments at all levels throughout the world increasingly contract with nonprofit organizations (commonly called nongovernmental organizations, or NGOs) to deliver a wide range of services. Understanding NGOs and the role they play in service delivery has become an important element of being a successful public manager. At the same time, the increased role of NGOs in service delivery has also created a growing demand for public managers specifically skilled in leading and managing the NGOs. The proposed specialization in nonprofit management insures that NIU can prepare students with the knowledge and competencies graduates need to be successful NGO managers. Requirements for the specialization consists of 42 semester hours of course work including 27 hours of core courses in data and resource analysis, evaluation methods, organizational theory, personnel and information management and research methods; nine hours of course work in resource management, non-government organizations and government and management in nonprofit organizations and an internship. The specialization will be noted on the student's transcript.

Costs: The funding needed to implement the proposed specialization in nonprofit management will be provided from resources allocated to the Great Journeys Strategic Plan. A new faculty member with expertise in nonprofit management has been hired.

Recommendation: The university requests Board of Trustees approval of its request for an Emphasis in Engineering Management within the B.S. in Industrial and Systems Engineering, an Emphasis in Energy and Environmental Technology within the B.S. in Technology, and a Specialization in Nonprofit Management within the Master of Public Administration.

REQUEST TO DELETE A DEGREE PROGRAM

Public university governing boards have the final authority to delete programs. These requests are brought to the Academic Affairs, Student Affairs and Personnel Committee of the Board of Trustees after receiving approval from curriculum committees at the department, college and university level and the concurrence of the provost.

B.A. in Russian

Description: The university proposes to delete the B.A. in Russian offered by the Department of Foreign Languages and Literatures within the College of Liberal Arts and Sciences.

Rationale: In the program review conducted by the Academic Planning Council in 2007-2008 it was noted that an average of 2.5 students per year were enrolled in the major in Russian. As a result of that review, the department was asked to undertake a series of actions including an evaluation of the curriculum and recruitment strategies and the submission of a follow-up report on enrollments and costs in 2010. Based upon an analysis of demands, costs and existing resources the Department of Foreign Languages and Literatures initiated a proposal to delete the Russian major. Currently one faculty member teaches course work in Russian.

The department will continue to offer the minor in Russian, which serves approximately 10 students per year. The minor in Russian requires the completion of eight of the thirteen language and literature courses students enrolled in the major must complete. Arrangements will be made for students who are declared Russian majors to complete the program of study within a specified time frame; no new students will be admitted to the major.

Costs: No reduction in costs will occur with the deletion of this major; the faculty member teaching in Russian studies will continue to deliver the courses needed for the minor.

Recommendation: The university requests Board of Trustees approval of its request to delete the B.A. in Russian offered by the Department of Foreign Languages and Literatures within the College of Liberal Arts and Sciences.

REQUEST TO DELETE A SPECIALIZATION

Public university governing boards have the final authority to delete subdivisions of major programs. These requests are brought to the Academic Affairs, Student Affairs and Personnel Committee of the Board of Trustees after receiving approval from curriculum committees at the department, college and university level and the concurrence of the provost.

Specialization in Human Services Administration (within the Master of Public Administration)

Description: The university proposes to delete the specialization in human services administration within the Master of Public Administration (M.P.A.) degree program offered by the Division of Public Administration in the College of Liberal Arts and Sciences.

Rationale: The specialization in human services administration is no longer serving its intended purpose, and it attracts very few students. The specialization requires completion of a course in social policy and an internship plus three approved electives. Students currently enrolled in the specialization will be able to complete it; no additional students will be enrolled in the specialization.

Costs: No reduction in costs will occur with this deletion because the courses for the specialization in human services administration are also available as electives for students in public administration or political science.

Recommendation: The university requests Board of Trustees approval of its request to delete the Specialization in Human Services Administration within the Master of Public Administration.

ORAL ENGLISH PROFICIENCY ANNUAL REPORT 2008-2009

The governing boards of Illinois public institutions are required by Public Act 84-1434 (110 ILCS 685/30-70) to take appropriate steps to ensure the oral English language proficiency of all individuals who provide classroom instruction. In order to comply with this statute, universities are expected to implement policies and practices that verify oral English language proficiency in the delivery of classroom instruction. It is further required by NIU Board of Trustees Regulations, Section I., F., that the university maintain a record of this compliance on behalf of the Board of Trustees.

Northern Illinois University has taken a series of steps to make certain that classroom instruction is not affected by lack of English proficiency. Graduate teaching assistants whose native language is not English, and who are engaged in oral instruction in the classroom, must have achieved a score of at least 50 on the nationally standardized Test of Spoken English (TSE), or its equivalent (unless the language of instruction is not English). The university offers assistance for instructors and faculty to improve their oral English proficiency beyond the minimum requirement. This is done through clinics in two departments: (1) the English as a Second Language (ESL) Clinic in the Department of English; and (2) the Speech, Language and Hearing Clinic in the Department of Allied Health and Communicative Disorders. These efforts have resulted in a decline in the number of student complaints related to oral English proficiency.

The oral English proficiency requirement of the State of Illinois is clearly communicated in several university publications, including the *Student Handbook*, the *Undergraduate Catalog*, and the *Graduate Catalog*. The university also takes advantage of its orientation programs and its university-wide orientation course (UNIV 101) to inform students about NIU's policy on oral English proficiency. Included in these announcements of the policy is the procedure by which students can communicate any complaints.

All academic departments are asked annually to document student complaints regarding English proficiency and the corrective actions that were taken to remedy the problem. All student complaints were investigated and prompt action was taken as appropriate. This year of the 43 departments that were requested to provide information on ESL, one department reported student complaints.

The following is a summary of the complaints and the actions taken by departments to remedy them. The departmental reports are kept on file in the Office of the Provost.

**Complaints Regarding Oral English Communication
of Instructional Personnel
Academic Year 2008-2009**

Complaint Number	Departmental Unit	Professional Status of Instructional Person	Resolution
1	English/ First-Year Composition	Graduate Teaching Assistant	Complaint on effective oral communication found unjustified; however, instructor has been assisted in improving teaching effectiveness in other regards.
2	Geography	Professorial	Complaint dealt more with speed of speech not enunciation. Faculty member agreed to participate in conversational English workshop to improve oral speaking habits (i.e., slow down).
3	Leadership, Educational Psychology and Foundations	Professorial	Complaint about oral communication skills found unjustified; instructor was provided support to assist in improving instructional technique.

Recommendation: The University requests that the Board of Trustees accept the annual report of the University on its compliance with Public Act 84-1434.

Chair's Report No. 47

February 25, 2010

**AMENDMENT TO BOARD OF TRUSTEES *REGULATIONS*
FREEDOM OF INFORMATION ACT (FOIA) LAWS**

Amendments to the Board of Trustees *Regulations* are necessary to implement and conform to recent changes in the Illinois Freedom of Information Act. In conformity with Board *Regulations*, Article IV, Section 7, to comply with changes in the law, these proposed amendments have been applied on an interim basis since the effective date of the revised law.

SECTION VII. OTHER OPERATIONAL MATTERS

Subsection C. Freedom of Information Act

1. FORM OF REQUESTS

Requests ~~for information~~ to inspect or copy "public records," as defined by the [Illinois Freedom of Information Act](#) shall be in writing and shall identify the requester by name, address and organization, if any. The request shall identify the ~~information-records~~ requested as specifically as possible. The request shall specify whether the request is for the inspection and ~~photo~~copying of the ~~information-records~~ or for the ~~photo~~copies of the ~~information-records~~ only. If certified copies are required, the request shall so state.

2. SUBMISSION OF REQUESTS

Requests for information concerning records of Northern Illinois University or the Board of Trustees shall be submitted to the following address:

Freedom of Information Act Request
Northern Illinois University
~~Office of~~ University Legal Services
[Altgeld Hall 330](#)
[DeKalb, IL 60115](#)

Requests shall be received at the date and time that the request is received at the specified address. Failure to submit the request to the appropriate address may cause a delay in receipt of the request. All formal requests for inspection and copying of records received by NIU employees shall be immediately forwarded to University Legal Services.

3. RESPONSE TO REQUESTS

The General Counsel, or designee, as the institution's duly designated Freedom of Information officer, shall review and act upon requests in consultation with relevant divisional record-custodians disclosure administrators. Noteworthy requests may be brought to the attention of university administrators, the president and the Chair of the Board of Trustees. So long as it is not a request for a commercial purpose, ~~the~~ requester shall normally be notified in writing that the request has been approved, denied or extended within 5 university business days after its receipt by the FOI officer, or designee, pursuant to the Freedom of Information Act. A failure to comply with a written request, extend the time for response, or deny a request within 5 university business days after its receipt will be considered a denial of the request, so long as the request is not for a commercial purpose.

a. Extension of Time

Response to a request may be extended for not more than 5 university business days from the original due date for any of the reasons outlined within the Act. In the event of an extension, the requester will normally receive written notice within 5 university business days from the date of the request indicating the reason for the extension and the date by which the response to the request will be forthcoming. The person making the request and the FOI officer, or designee, may agree in writing to extend the time for compliance for a period to be determined by the parties.

b. Approval of Request

The approval of a request for inspection shall identify the documents determined to be in response to the request and the approximate number of pages involved. ~~If the information requested is stored as computer data and not available in a comprehensible printed form, the~~

~~approval shall identify the data, the actual cost of providing a comprehensible printed form and the amount of time necessary to provide the requester with the printed form.~~ The approval of a request for ~~photocopies~~ shall identify the documents, the exact number of pages and the fee for ~~photocopying~~, postage and certification, if certified copies are requested. When a person requests a copy of a record maintained in an electronic format, NIU will furnish it in the electronic format specified by the requester, if feasible. If not feasible, NIU will furnish the record in the format which it is maintained at NIU, or in paper format, at the option of the requester.

c. Denials of Requests

When NIU denies a request for public records, it will notify the requester in writing of the decision to deny the request, the reasons for the denial, including a reasonably detailed factual basis for the application of any exemption claimed, and the names and titles or positions of each person responsible for the denial. Each notice of denial will also inform such person of the right to request a decision review by the Public Access Counselor and provide the address and phone number for the Public Access Counselor. Each notice of denial shall inform such person of his/her right to seek judicial review under the Freedom of Information Act. A copy of each denial and an affidavit of mailing of the denial shall be on file at the office to which the request was made. Copies of all notices of denial will be retained in a single central office file maintained by the FOI officer that is open to the public and indexed according to the type of exemption asserted and, to the extent feasible, according to the types of records requested.

In the event that a request would be denied as being "unduly burdensome," NIU will extend to the requester an opportunity to confer with the FOI officer, or designee, in an attempt to clarify or reduce the request to manageable proportions. Repeated requests from the same person for the same records that are unchanged or identical to records previously provided or properly denied shall be deemed unduly burdensome, pursuant to the Act.

When NIU asserts that the requested records are exempt under subsection (1)(c) or (1)(f) of Section 7 of the Freedom of Information Act, it will, within the time periods provided for responding to a request, provide written notice to the requester and the Public Access Counselor of its intent to deny the request in whole or in part. Upon receipt of a notice of intent to deny access, the Public Access Counselor shall determine whether further inquiry is warranted and notify NIU and the requester of this determination normally within 5 working days after receipt of the notice of intent to deny. If the Public Access Counselor determines that further inquiry is warranted, the time periods for a response of compliance by NIU will be tolled until the Public Access Counselor concludes his or her inquiry. Such further inquiry will be carried out according to the procedures set forth within the Freedom of Information Act.

d. Requests for Commercial Purposes

NIU shall respond to a request for records to be used for a commercial purpose within 21 university working days after receipt. The response will: (1) provide to the requester an estimate of the time required by the public body to provide the records requested and an estimate of the fees to be charged, which NIU may require the requester to pay in full before copying the requested documents; (2) deny the request pursuant to one or more of the exemptions set out in the Act; (3) notify the requester that the request is unduly burdensome and extend an opportunity to the requester to attempt to clarify or reduce the request to manageable portions, or (4) provide the records requested.

Unless the records requested for a commercial purpose are exempt from disclosure, NIU will comply with the request within a reasonable period considering the size and complexity of the request, and giving priority to records requests for non-commercial purposes. It is a violation of the Freedom of Information Act for a person to knowingly obtain a public record for a commercial purpose without disclosing that it is for a commercial purpose, if requested to do so by NIU officials.

4. TIME AND PLACE OF ACCESS

The approval of a request for inspection shall inform the requester where the information will be available for inspection. The approval of a request for ~~photocopies or computer-stored data~~records stored in an electronic format will inform the requester that upon receipt of the appropriate fee, if applicable, the material will be mailed or available for pick-up at a specific place. Information will be made available for 14 university business days after the mailing of the approval.

5. STATUTORY FEES AND COSTS

No fees will be charged for the first 50 pages of black and white, letter or legal sized copies sought by a requester. After this threshold, the cost for ~~photocopies~~ copies of black and white, letter or legal sized records which can be readily made on available equipment shall not exceed 15 cents per page ~~be thirty-five cents per page~~. If NIU provides copies in color or in a size other than letter or legal, NIU will charge the actual cost for reproducing the records; ~~not including~~ excluding the costs of any search for and review of the records or other personnel costs associated with reproducing the records. ~~Photo~~Copies which cannot be made on available equipment will be photocopied through a commercial photocopy service at the cost charged by the service. The cost for the mailing of photocopies will be the actual postage. The fee for certification is one dollar per document or set of documents. The cost for the preparation of a comprehensible printed form of computer-stored data is the actual cost of programming, computer usage and printing. If NIU furnishes a record in an electronic format, NIU will charge the requester for the actual cost of purchasing the recording medium, whether disc, diskette, tape or other medium upon which the record is delivered. NIU will not charge the requester for the costs of any search for and review of the records or other personnel costs associated with reproducing the electronic records.

Documents shall be furnished without charge or at a reduced charge, as determined by NIU, if the person requesting the documents states the specific purpose for the request and indicates that a waiver or reduction of the fee is in the public interest. Waiver or reduction of the fee is in the public interest if the principal purpose of the request is to access and disseminate information regarding the health, safety, and welfare or the legal rights of the general public and is not for the principal purpose of personal or commercial benefit, as defined by the Act.

In the event that NIU fails to respond to a request within the requisite periods in the Act but thereafter provides the requester with copies of the requested records, NIU is prohibited at that point from imposing any fees for such copies.

6. APPEAL REQUEST FOR REVIEW OF A DENIAL

A person whose request to inspect or copy a public record is denied may file a request for review with the Public Access Counselor established in the Office of the Attorney General not later than 60 days after the date of the final denial. Upon receipt of a request for review, the Public Access Counselor shall determine whether further action is warranted. The Public Access Counselor may determine that any alleged violation of the Act is unfounded, upon which no further action will be taken. In all other cases, the procedures for such review as outlined in the Freedom of Information Act, as amended, will be followed. Pursuant to those procedures, the Attorney General is required to issue to the requester and NIU a binding opinion in response to the request for review as to whether a violation of the Freedom of Information Act has occurred. The Attorney General is also afforded the discretion to choose to resolve the request for review by mediation or by a means other than the issuance of a binding opinion.

The appeal of a denial of a request for information under the Freedom of Information Act shall be made in writing to the Office of the President, Northern Illinois University, DeKalb, IL 60115. The appeal must be postmarked or delivered to the President's Office within 14 days of the mailing to the requester of the denial of the request. The appeal need not state the basis for the appeal, but must

include a copy of the written denial. A copy of the appeal shall be sent to the denying office at the same time that the appeal is sent to the president.

7. ~~DECISION OF THE PRESIDENT~~

The president shall review the denial and issue a written decision as to the denial. The president may uphold, reverse or modify the decision of the denying office.



Special Meeting
of the
Board of Trustees

April 29, 2010

No item in this report for release prior to 11:30 a.m. Thursday, April 29, 2010.

A G E N D A

**BOARD OF TRUSTEES
of
NORTHERN ILLINOIS UNIVERSITY
11:30 a.m. – Thursday – April 29, 2010
Board of Trustees Room
315 Altgeld Hall**

9:00 a.m. Call to Order, Roll Call, Notice Verification, Meeting Agenda Approval, Recess to
Executive Session
Executive Session – Altgeld Hall
Reconvene Board of Trustees Meeting – Board of Trustees Room



1. Call to Order and Roll Call
2. Verification of Appropriate Notification of Public Meeting
3. Meeting Agenda Approval *Action*..... 141
Minutes of April 29, 2010..... 144
4. Executive Session
5. Chair's Comments/Announcements
6. Public Comment*
7. President's Report No. 68
 - a. Honorary Doctorate Recommendation – L. Tammy Duckworth..... *Action*..... 148
 - b. First Year Residence Hall Project..... *Action*..... 149
8. Other Matters
9. Next Meeting Date
10. Adjournment

*The Board and its committees comply with P.A. 91-0715 through its *Bylaws*, Article II, Section 5.B:

1. Consistent with Public Act 91-0715 and reasonable constraints determined by these *Bylaws* and the Chair, at each regular or special meeting of the Board or its committees that is open to the public, members of the public may request a brief time on the approved agenda of the meeting to address the Board on relevant matters within its jurisdiction.
2. Committees of the Board review University proposals for action and make adjustments and endorsements as appropriate for further consideration by the full Board. Public comments are generally most useful at meetings of Board committees, where proposals are first considered and the time for interaction most feasible.
3. To facilitate an orderly process, appearance requests must be registered on a Board-provided form and submitted to the Board's Parliamentarian at least 45 minutes before the meeting is scheduled to be called to order. To be recognized, the appearance request will include the name, address and position of the individual wishing to speak, the name of the organization or group represented, a concise summary of the presentation, and whether the requestor has appeared earlier on the topic before any other meeting of the Board. The Parliamentarian may confer with registered speakers to cooperatively assist the Chair of the meeting in assuring coordinated issue presentation and an efficient use of allocated time. The Parliamentarian will acquaint requestors with the generally acceptable rules of decorum for their presentations. In lieu of oral presentations, individuals may present brief written materials not to exceed five (5) pages to the Parliamentarian for distribution and consideration by the Board in advance of the meeting.
4. The Chair of the meeting will recognize duly registered individuals at the appropriate point during the meeting. Unduly repetitive comments may be discouraged and restricted by the Chair. To assure an orderly and timely meeting the Chair may limit time allotments to five minutes or less, may delay or defer appearances when appropriate, and defer or refer questions received from presenters for answers if available.

Anyone needing special accommodations to participate in the NIU Board of Trustees meetings should contact Ellen Andersen, Director of Special Events, at (815)753-1999, as soon as possible, normally at least a week before the scheduled Board meeting.

**President's Report
No. 68**

April 29, 2010

Minutes of a
Special Meeting of the
BOARD OF TRUSTEES
OF NORTHERN ILLINOIS UNIVERSITY
April 29, 2010

CALL TO ORDER AND ROLL CALL

The meeting was called to order by Chair Marc Strauss at 11:32 a.m. in the Board of Trustees room, 315 Altgeld Hall. Recording Secretary Sharon Banks-Wilkins conducted a roll call of Trustees. Members present were Trustees Robert Boey, John Butler, Cherilyn Murer, Manuel Sanchez, Barbara Giorgi Vella, Student Trustees Matthew Venaas and Chair Strauss. Not present was Trustee Myron Siegel. Also present were Board Parliamentarian Kenneth Davidson and President John Peters. With a quorum present, the meeting proceeded.

VERIFICATION OF APPROPRIATE NOTICE OF PUBLIC MEETING

Confirmation of Open Meetings Act public notice compliance was provided by Board Parliamentarian Kenneth Davidson.

MEETING AGENDA APPROVAL

Trustee Vella made a motion to approve the meeting agenda. Student Trustee Venaas seconded the motion. The motion was approved.

EXECUTIVE SESSION

Chair Strauss asked for a motion to close the public meeting to conduct an executive session to discuss the following subjects authorized by the Illinois Open Meetings Act: personnel matters as generally described under §2(c)(1) and (3) of the Open Meetings Act, collective bargaining matters as generally described under §2(c)(2) of the Open Meetings Act and property matters as generally described under §2(c)(5) and (6) of the Open Meetings Act. Trustee Vella so moved, seconded by Trustee Boey.

A roll call vote of the Trustees to recess to Executive Session was as follows:

Trustee Boey	Yes	Trustee Butler	Yes
Trustee Murer	Yes	Trustee Sanchez	Yes
Trustee Vella	Yes	Student Trustee Venaas	Yes
Chair Strauss	Yes		

A roll call vote of the Trustees to recess to Executive Session was unanimous.

BOARD OF TRUSTEES MEETING RECONVENED

Chair Strauss reconvened the public meeting of the Board of Trustees at approximately 1:18 p.m.

CHAIR'S COMMENTS/ANNOUNCEMENTS

We have two exciting items on our agenda for Board review today, Chair Strauss said, the awarding of the university's most prestigious honor, that of an honorary doctorate to a worthy individual you will hear more about in a few minutes, as well as Board approval for the concept of a public-private partnership arrangement to construct new single room, clustered residence halls for first year students at NIU.

Several of my colleagues on this Board toured existing university residence halls in March and encouraged President Peters and NIU senior administrators to develop plans to replace and renovate our existing on-campus housing for NIU students while keeping with our historical capacity standard of 6,000 on-campus beds. Today represents the first of a series of steps that NIU will be taking in 2010 as part of an effort to bring our on-campus housing options for students up to current standards and codes. Other public universities in the Midwest and in Illinois are taking steps similar to those NIU will take this year, and it is important that NIU do so in order to remain competitive and meet the demands by new students for clustered, community-based, on-campus living.

The Chair then recognized the University Advisory Committee representatives: Dr. Alan Rosenbaum, Dr. Ferald Bryan, Dr. Gregory Waas, Dr. Joseph Buck Stephen, Dr. Bobbie Cesarek and Mr. Jay Monteiro.

PUBLIC COMMENT

Chair Strauss asked Board Parliamentarian Kenneth Davidson if any members of the public had registered a written request to address the Board in accordance with state law and Board of Trustees *Bylaws*. Mr. Davidson noted that he had received one timely request to address this meeting. He recommended that Mr. Khaled Ismail, Prism Activist Committee Chair, be recognized for remarks not to exceed five minutes in duration.

Before we receive this presentation, the Chair said, I want to remind the Trustees and the members of the public who are present today that these presentations are mainly for providing special information to the Board concerning its pending business, and the Chair will take under advisement any follow-up presentations, if any, that may be appropriate. The Chair then recognized Kahled Ismail for a presentation of no more than five minutes.

A summary of Mr. Ismail's presentation follows:

Mr. Ismail stated that he was speaking as a concerned member of the NIU community and on behalf of the NIU Lesbian, Gay, Bisexual and Transgender community on campus in order to shed light on the need to add gender identity and expression to the university's nondiscrimination policy. He stated that NIU is ranked among the top 100 LGBT friendly schools in the nation. The resources and protections provided for lesbian, gay and bisexual students and community members emphasize the university's continuing efforts to create an inclusive campus for students, faculty and staff. As a gay student, he said that he is protected by the university's nondiscrimination policy, but his transgender peers are not. Mr. Ismail named nine public universities and community colleges in Illinois that have gender identity and expression in their affirmative action nondiscrimination policy. He also stated that the Illinois Safe Schools Alliance published a Visibility Matters report, which grades institutions "A" through "F," in the summer of 2008, grading NIU "F" because its nondiscrimination policy did not include gender identity. Mr. Ismail said that he had 270 letters signed by people advocating the addition of gender identity and expression to the university's nondiscrimination policy.

PRESIDENT'S REPORT NO. 68

I know I am not alone in eagerly anticipating the renewal and energy that the spring season brings us each year, President Peters said. Around campus, spring, warmer temperatures, sunshine, spring break trips for students, pick-up games on our recreation fields, students gathered in groups relaxing near the lagoon and throughout the MLK Commons, final exams and, for many of our students, the ultimate goal they have worked towards, and that is commencement.

So, before I present my report this morning, I want to take an opportunity to congratulate Trustee Cheryl Murer and NIU's First Lady, Barbara Cole Peters, for their outstanding accomplishments, which will be celebrated by the NIU Alumni Association tonight at its annual spring awards ceremony. Trustee Murer has been selected to receive the Distinguished Alumni Award for her dedicated service to the

university. And Barbara Cole Peters will receive the F.R. Geigle Service Award from the Alumni Association.

I also want to offer our own Media Services staffer, Tony Del Fiacco, my heartiest congratulations on receipt of his baccalaureate degree from NIU College of Business next weekend, and of course, our Student Trustee Matt Venaas, who will receive his degree in political science. Spring truly provides a time for celebrating, refreshment and renewal.

Agenda Item 7.a. – Honorary Doctorate Recommendation – L. Tammy Duckworth

An Honorary Degree, the university's highest honor, which in this case is the Doctorate of Humane Letters, is being conferred upon L. Tammy Duckworth, Assistant Secretary for Public and Intergovernmental Affairs at the U.S. Department of Veterans Affairs. She is a decorated Blackhawk helicopter pilot who served in Iraq. Secretary Duckworth's nomination for this honor was put forth by NIU's Department of Political Science. During the 1990s, Secretary Duckworth began pursuit of her doctoral degree in NIU's Department of Political Science in Comparative Politics and International Relations with an Emphasis on Southeast Asia, a university-wide area of specialization. She is fluent in both Thai and Indonesian languages. During her studies at NIU, Secretary Duckworth was a recipient of the highly competitive Foreign Language and Area Studies Fellowship offered by the NIU Center for Southeast Asia Studies. She also spent time working as a research assistant in the Center for Governmental Studies and coordinated a university project to measure radon levels in DeKalb County homes. Her study was the first ever radon measurement program of more than 500 homes in a single U.S. county.

Secretary Duckworth's doctoral studies at NIU were cut short when her Illinois Army National Guard unit was deployed to Iraq. During a mission north of Baghdad in 2004, her aircraft was ambushed and a rocket-propelled grenade struck the helicopter she was co-piloting. She continued to attempt to pilot the aircraft until losing consciousness from blood loss. As a result of the attack, Secretary Duckworth lost the use of both of her legs and partial use of one arm. She has received many decorations for her actions, including the Purple Heart, the Air Medal and the Combat Action Badge.

Following her recovery, Secretary Duckworth dedicated her life to public service and emerged as a national hero and role model, advocating on behalf of veterans and disability rights. She has subsequently served as Director of the State of Illinois Department of Veterans Affairs and was appointed by President Obama to serve in her current capacity. She was confirmed by the U.S. Senate and sworn into office on April 24, 2009. But her story does not end there. A Major in the Illinois Army National Guard, Secretary Duckworth declined medical retirement to continue her service. In 2008 and 2009, she completed the Chicago Marathon on a hand-cranked bicycle, and she also resumed flying as a civilian pilot. NIU Department of Political Science Chair Dr. Chris Jones said it best, "Tammy Duckworth is an inspiration to millions of Americans." And I would add that she is a true American hero who has served her country with valor and distinction. We look forward to welcoming her home to NIU to present her with the honorary doctorate degree she so richly deserves. Chair Strauss asked for a motion to approve the conferring of the Doctorate of Humane Letters upon L. Tammy Duckworth, Assistant Secretary for Public and Intergovernmental Affairs at the U.S. Department of Veterans Affairs. Trustee Sanchez so moved, seconded by Trustee Murer. The motion was approved.

Agenda Item 7.b. – First Year Residence Hall Project

This is the first part of an exciting and under development comprehensive replacement and renovation plan for on-campus university residence halls, the President said. Today's item requests Board approval to develop a potential partnership arrangement with a private sector developer to build new, state-of-the-art, single room on-campus residence halls for up to 1,000 students in an effort to meet the needs of new, first year students. NIU opened its last undergraduate residence hall more than 40 years ago. Our on-campus residential housing options are aging and in need of replacement or renovation. The university is currently developing a comprehensive plan for most of our older residence halls to meet changes in student residence hall expectations. All accommodations in this new complex would be single

rooms with a private bath or two single rooms sharing a private bath, reflecting the greater level of independence and privacy preferred by today's students. The overall setting, however, will retain the most desirable features of on-campus housing, including convenience, security, community and peer support, strong ties to the university and availability of food service.

The buildings in this new "clustered" housing complex will be built using the same sort of partnership that allowed NIU to build Northern View apartments in 2007. Under that arrangement, a private company assumed the cost of construction, with the actual facilities managed by the university. At the end of a predetermined period of time, the university will take ownership of the facilities. This is an affordable way for us to address what has developed into one of the greatest needs on our campus. Competition for students is becoming increasingly intense and our aging housing stock simply cannot compete with the newer, more modern options offered at other universities. Simply put, to continue to properly serve the northern Illinois region, replacing and renovating our on-campus housing to reflect the needs and interests of today's students is an issue that we must address.

As part of the university's comprehensive plan to replace and/or renovate existing residence halls, we will continue to maintain our historic on-campus housing capacity at 6,000 beds. Most of the Board toured the residence halls recently and saw firsthand the importance of and urgent need for renovation and/or replacement of our on-campus housing stock. I want to thank the Board for its support of this important issue and for your encouragement in urging the expeditious development of a comprehensive plan to renovate our older halls.

Vice President of Student Affairs and Enrollment Management Brian Hemphill, Provost Alden, Dr. Williams and I are working diligently to bring back a final recommendation to the Board on this first phase of a comprehensive plan, a partnership with a private sector developer to construct a new single room housing complex that could open to incoming students as early as 2012. We plan to return to the Board with further details at the Board's May 13 meeting.

Student Trustee Venaas stated that he was very much in support of this measure. It is critical that we move forward on this project, he said. This has been a big issue for students who live on campus since I came here in 2006 and was a part of the Residence Hall Association.

Chair Strauss asked for a motion to approve the First Year Residence Hall Project. Trustee Vella so moved, seconded by Trustee Boey. The motion was approved.

NEXT MEETING DATE

The Chair announced that the next regular meeting of the full Board is scheduled for Thursday, May 13, 2010, on the main campus in DeKalb.

ADJOURNMENT

Chair Strauss asked for a motion to adjourn. Student Trustee Venaas so moved, seconded by Trustee Vella. The motion was approved. The meeting was adjourned at approximately 1:37 p.m.

Respectfully submitted,

Sharon Banks-Wilkins
Recording Secretary

HONORARY DOCTORATE RECOMMENDATION

Summary: The Honorary Degree Committee met on February 3, 2010 and unanimously voted to award the Honorable L. (Ladda) Tammy Duckworth an Honorary Doctorate of Humane Letters. She was nominated by Christopher Jones, Chair and Professor of the Department of Political Science, and her nomination was endorsed by the faculty members of Political Science. Assistant Secretary Duckworth holds a B.A. in Political Science from the University of Hawaii and a M.A. in International Affairs from The George Washington University. She was a doctoral candidate in the Department of Political Science at NIU, but was unable to complete her doctoral work because she was deployed to Iraq to participate in Operation Iraqi Freedom.

A Major in the Illinois Army National Guard, L. Tammy Duckworth served in Iraq as an Assistant Operations Officer and also flew combat missions as a Black Hawk helicopter pilot. During a mission north of Baghdad in 2004, her aircraft was ambushed and a rocket-propelled grenade struck the helicopter she was co-piloting. She continued to attempt to pilot the aircraft until passing out from blood loss. As a result of the attack, Duckworth lost both of her legs and partial use of one arm. She received many decorations for her actions, including the Purple Heart, the Air Medal and the Combat Action Badge.

Since her recovery, Duckworth has dedicated her life to public service, advocating on behalf of disability rights and veterans. She testified several times before Congress regarding medical care and employment for Veterans. In 2006, Duckworth ran for the U.S. House of Representatives, losing by less than two percent of the vote. In 2007, she received the Hubert H. Humphrey Civil Rights Award and was named the 2008 Disabled Veteran of the Year by the Disabled American Veterans. In 2008, she was selected by Presidential Candidate Barack Obama to deliver the presidential campaign's key address on veterans' rights at the Democratic National Convention. In 2009, she was named an American Veterans (AMVETS) Silver Helmet award recipient. Since April 2009, Duckworth has served as Assistant Secretary for Public and Intergovernmental Affairs at the U.S. Department of Veterans Affairs.

The NIU Committee felt that her outstanding public service, national prominence, powerful personal story, commitment to civil rights and social justice, and connection to NIU and the State of Illinois made her an appropriate and meritorious candidate for an honorary degree from NIU.

Recommendation: The university requests Board of Trustees approval to present the Honorable L. Tammy Duckworth with an Honorary Doctorate of Humane Letters at the May 7, 2010 Graduate School commencement ceremony.

FIRST YEAR RESIDENCE HALL PROJECT

Summary: In the competitive market of Higher Education, residence halls are amongst the primary areas of concern for the entering first-year student. The university is seeking to augment its current on-campus housing offerings to meet the needs of first-year students in a housing type not readily available on the campus. The university wishes to pursue a public-private partnership arrangement with a capable firm that culminates as a goal in ownership of the asset by NIU after a stated period of time, and includes an option for an early termination or buy-out by NIU. NIU will position itself to attract new students with new residence halls for freshmen as early as fall of 2012.

All accommodations will be single rooms with a private bath or two single rooms sharing a private bath, reflecting the greater level of independence and privacy preferred by today's students, but in an overall setting that retains the most desirable features (convenience, security, community and peer support, strong tie to the university, availability of food service) of on-campus housing. The ratio of private baths to shared baths will be determined early in the schematic design phase. While these accommodations will not be apartments, community space for interaction, both academic and social, are a critical element of this living and learning community. Community space will be configured so that every 10-12 students share such common space. The configuration is referred to as a "cluster."

University campus housing departments across the country are finding "clustered" community-based living to be in demand by new students. The university, in preparing this recommendation, has recently surveyed NIU students and has learned that they are also very interested in this type of campus housing.

Recommendation: The university requests Board of Trustees approval to receive, evaluate and make recommendations regarding this project including financing, management and possible ground lease, all of which will be brought to the Board for final approval and permission to enter into associated contracts and agreements. The university further requests Board of Trustees authorization for the Executive Committee of the Board to be authorized to grant the necessary approvals in the event the recommendations are determined after the scheduled Board meeting.

President's Report

No. 69

May 13, 2010

No item in this report for release prior to 9:00 a.m. Thursday, May 13, 2010.

A G E N D A

**BOARD OF TRUSTEES
of
NORTHERN ILLINOIS UNIVERSITY
9:00 a.m. – Thursday – May 13, 2010
Board of Trustees Room
315 Altgeld Hall**

9:00 a.m. Call to Order, Roll Call, Notice Verification, Meeting Agenda Approval, Recess to Executive Session
Executive Session – Altgeld Hall
Reconvene Board of Trustees Meeting – Board of Trustees Room



1. Call to Order and Roll Call
2. Verification of Appropriate Notification of Public Meeting
3. Meeting Agenda Approval *Action... 151*
4. Executive Session
5. Review and Approval of Minutes of February 25, 2010 *Action.....*
Minutes of May 13, 2010 154
6. Chair's Comments/Announcements
7. Election of Board of Trustees Officers for Fiscal Year 2011..... *Action*
8. Public Comment*
9. Reports of Board Committees and Board Liaisons
 - a. Executive Committee
 - b. Academic Affairs, Student Affairs and Personnel Committee
 - c. Finance, Facilities and Operations Committee
 - d. Legislation, Audit and External Affairs Committee
 - e. Illinois Board of Higher Education
 - f. University Civil Service Merit Board
 - g. Northern Illinois University Foundation
 - h. Northern Illinois Research Foundation
10. President's Report No. 69
 - a. University Recommendations Forwarded by the Board Committees
 - (1) Fiscal Year 2011 Gasoline 10 Percent Ethanol Blend *Action... 174*
 - (2) Fiscal Year 2011 NIU Foundation Professional Services Contract..... *Action... 175*
 - (3) Fiscal Year 2011 ITS - Telecommunications Services Cellular Service
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*The Board and its committees comply with P.A. 91-0715 through its *Bylaws*, Article II, Section 5.B:

1. Consistent with Public Act 91-0715 and reasonable constraints determined by these *Bylaws* and the Chair, at each regular or special meeting of the Board or its committees that is open to the public, members of the public may request a brief time on the approved agenda of the meeting to address the Board on relevant matters within its jurisdiction.
2. Committees of the Board review University proposals for action and make adjustments and endorsements as appropriate for further consideration by the full Board. Public comments are generally most useful at meetings of Board committees, where proposals are first considered and the time for interaction most feasible.
3. To facilitate an orderly process, appearance requests must be registered on a Board-provided form and submitted to the Board's Parliamentarian at least 45 minutes before the meeting is scheduled to be called to order. To be recognized, the appearance request will include the name, address and position of the individual wishing to speak, the name of the organization or group represented, a concise summary of the presentation, and whether the requestor has appeared earlier on the topic before any other meeting of the Board. The Parliamentarian may confer with registered speakers to cooperatively assist the Chair of the meeting in assuring coordinated issue presentation and an efficient use of allocated time. The Parliamentarian will acquaint requestors with the generally acceptable rules of decorum for their presentations. In lieu of oral presentations, individuals may present brief written materials not to exceed five (5) pages to the Parliamentarian for distribution and consideration by the Board in advance of the meeting.
4. The Chair of the meeting will recognize duly registered individuals at the appropriate point during the meeting. Unduly repetitive comments may be discouraged and restricted by the Chair. To assure an orderly and timely meeting the Chair may limit time allotments to five minutes or less, may delay or defer appearances when appropriate, and defer or refer questions received from presenters for answers if available.

Anyone needing special accommodations to participate in the NIU Board of Trustees meetings should contact Ellen Andersen, Director of Special Events, at (815)753-1999, as soon as possible, normally at least a week before the scheduled Board meeting.

Minutes of the
BOARD OF TRUSTEES
OF NORTHERN ILLINOIS UNIVERSITY
May 13, 2010

CALL TO ORDER AND ROLL CALL

The meeting was called to order by Chair Marc Strauss at 9:03 a.m. in the Board of Trustees Room, 315 Altgeld Hall. Recording Secretary Sharon Banks-Wilkins conducted a roll call of Trustees. Members present were Trustees Robert Boey, John Butler, Cheryl Murer, Manuel Sanchez, Barbara Giorgi Vella, Student Trustee Matthew Venaas and Chair Strauss. Not present was Trustee Myron Siegel. Also present were Board Parliamentarian Kenneth Davidson and President John Peters. With a quorum present, the meeting proceeded.

VERIFICATION OF APPROPRIATE NOTICE OF PUBLIC MEETING

Confirmation of Open Meetings Act public notice compliance was provided by Board Parliamentarian Kenneth Davidson.

MEETING AGENDA APPROVAL

After discussion with President Peters and review of the printed agenda before us, Chair Strauss said, I propose creation of a Consent Agenda that would immediately precede the beginning of the President's Report for today's meeting, and move President's Report Number 69, Action Items 10.a.(1), (2), (3), (4), (5), (6), (7), (8), (9), (10), (11) and (17); and our receipt of Information Items 10.b.(1), (2), (3), (4) and (5) and 10.c.(9) to that Consent Agenda. The Chair asked for a motion to approve the meeting agenda as now proposed. Trustee Sanchez made a motion to approve the meeting agenda as amended. Trustee Vella seconded the motion. The motion was approved.

EXECUTIVE SESSION

Chair Strauss asked for a motion to close the public meeting to conduct an executive session to discuss the following subjects authorized by the Illinois Open Meetings Act: personnel matters as generally described under §2(c)(1) and (3) of the Open Meetings Act, property matters as generally described under §2(c)(5) and (6) of the Open Meetings Act, and Executive Session Minutes Matters as generally described under §2(c)(21) of the Open Meetings Act. Trustee Boey so moved, seconded by Trustee Murer. A roll call vote of the Trustees to recess to Executive Session was unanimous.

A roll call vote of the Trustees to recess to Executive Session was as follows:

Trustee Boey	Yes	Trustee Butler	Yes
Trustee Murer	Yes	Trustee Sanchez	Yes
Trustee Vella	Yes	Student Trustee Venaas	Yes
Chair Strauss	Yes		

The roll call vote of the Trustees to recess to Executive Session was unanimous.

BOARD OF TRUSTEES MEETING RECONVENED

Chair Strauss reconvened the public meeting of the Board of Trustees at approximately 10:53 a.m.

REVIEW AND APPROVAL OF MINUTES

It was moved by Student Trustee Venaas and seconded by Trustee Vella to approve the minutes of the February 25, 2010 Board meeting. The motion was approved.

CHAIR'S COMMENTS/ANNOUNCEMENTS

The Chair recognized the University Advisory Committee representatives: Dr. Alan Rosenbaum, Dr. Ferald Bryan, Dr. Gregory Waas, Dr. Joseph Buck Stephen, Dr. Bobbie Cesarek and Mr. Jay Monteiro. On behalf of the faculty and staff of the university, Dr. Rosenbaum said, I want to thank both the Board and President Peters for your efforts to maintain both the quality of life and education at NIU in the face of fiscal irresponsibility on the part of the State of Illinois and their failure to live up to their obligations to the university and the state.

Since our Board meetings in May and June every year contain the longest agendas by far, Chair Strauss said, I intend to keep my remarks this morning as brief as I can. I had the privilege of participating in and speaking at our commencement ceremonies last week. It is truly an honor and one of the highlights of serving as a member of this Board of Trustees. So often, we are mired in the minutiae of budgets, contracts and daily operations of the university that we do not stop to remember the incredible achievement of thousands of NIU students, baccalaureate and graduate, who cross that platform on graduation day with a diploma from this great university. The diploma represents sacrifice, hard work, dedication, and the care and mentoring of many by our terrific NIU faculty and staff. What a joy and privilege it was to be a part of such a momentous day in thousands of lives, transformed by their NIU experience.

Unfortunately, the responsibility to these students and their families to maintain this university seems to escape many of our policymakers in Springfield, as evidenced by the "budget" that they crafted for Fiscal Year 2011 that leaves more unanswered questions than funds to operate the state's educational and human service institutions. I am deeply disappointed by the inaction of the General Assembly towards permanently resolving what is now the country's second largest state fiscal crisis, just behind California.

So many questions remain unanswered in the FY11 budget that speculation about how NIU is going to weather the new fiscal year is premature. We will take it as it comes. What we do have going for us here is the undeniably strong combined expertise of our president, John Peters and Executive Vice President & Chief of Operations Eddie Williams. Between the two of them, they have over 80 years of first-hand budget expertise at the university level, with over 50 of those years combined here at NIU. No other public university in Illinois can claim this depth of leadership, wisdom and understanding to meet the State's fiscal challenges and lack of decision-making head-on. NIU will not only continue operating in FY11, but it will flourish and grow, as it must, as a vibrant university with new opportunities for residence halls and campus renovations to meet the future needs of our students in the years to come.

We will hear more about these exciting new plans later this morning. Suffice it to say, NIU will not stand still while Springfield figures out a solution to the state's fiscal crisis. We will continue to move forward, together.

ELECTION OF BOARD OF TRUSTEES OFFICERS FOR FISCAL YEAR 2011

This is the time of year when our Board looks to the future with its annual elections, the Chair said. I would like to call on Trustee Sanchez to nominate the slate of elected officers for the Board for Fiscal Year 2011.

At this time, Trustee Sanchez said, it is my privilege to place into nomination the following slate of officers to be elected for Fiscal Year 2011:

Chair – Trustee Marc Strauss
Vice Chair – Trustee John Butler
Secretary – Trustee Bob Boey
Fourth Member of the Executive Committee – Trustee Cherilyn Murer
Civil Service Merit Board Representative – Trustee Barbara Giorgi Vella

As the movant, Trustee Sanchez said, it truly is a privilege for me in these very challenging times, with all the other things that we have to manage, to ask all of you to again be willing to assume these positions, continue fighting the fight and leading the way on behalf of NIU. I say that with a great deal of pleasure, and also recognizing the responsibilities that you are going to assume for another calendar year.

Student Trustee Venaas seconded the motion. The motion was approved.

In accordance with Board *Bylaws*, the Chair said, we are going to proceed with the distribution of secret ballots containing this slate for the election of the Board members in order to assure compliance with State statute. After the ballots were distributed, Chair Strauss asked that the Board members mark the ballots and return them to Mr. Davidson, who would then tally and announce the results at the conclusion of the Chair's Report.

PUBLIC COMMENT

The Chair asked Parliamentarian Ken Davidson if any members of the public had registered a written request to address the Board in accordance with state law and Board of Trustees *Bylaws*. Mr. Davidson noted that he had received no timely requests to address this meeting.

REPORTS OF BOARD COMMITTEES AND BOARD LIAISONS

Executive Committee

The Executive Committee did not meet.

Academic Affairs, Student Affairs and Personnel Committee

Committee Chair John Butler reported that the Academic Affairs, Student Affairs and Personnel Committee met on Thursday, April 29. At that meeting the committee considered and endorsed the following action items: Recommendations for Faculty Promotions, Tenure, and Promotions with Tenure for the 2010-3022 Academic Year; new degree programs in Athletic Training, Community Leadership and Civic Engagement, and Environmental Studies; a request for degree authority at a regional site; and a request for a new Minor in Sustainable Engineering.

Finance, Facilities and Operations Committee

Committee Chair Manny Sanchez reported that the Finance, Facilities and Operations Committee met on Thursday, April 29. At that meeting, the committee considered and approved the following recommendations; contracts and purchase authorizations for Fiscal Year 2011 Gasoline 10 Percent Ethanol Blend Purchase, Fiscal Year 2011 NIU Foundation Professional Services Contract, Fiscal Year 2011 Cellular Service Open Order, Fiscal Year 2011 Telephone Hardware Maintenance Contract Renewal, Fiscal Year 2011 NIU Naperville Catering Service Contract Renewal, Fiscal Year 2011 Radiation Oncology Physician Services Contract Renewal, Fiscal Year 2011 Waste Removal and Recycling Contract Renewal, Fiscal Year 2011 NIU Fermilab Neutron Center Therapy Agreement Extension, the Phase X Performance Contract Amendment, the Central Stores Contract Amendment, and the Biological Services Research Project Amendment. The committee also received reports regarding procurement reform legislation, the Quarterly Summary Report of Transactions in excess of \$100,000, the Periodic Report on Investments and the Semi-Annual Progress Report on Active Capital Projects in Excess of \$100,000. Many of these items are included in the President's Report for Board approval at today's meeting.

Legislation, Audit and External Affairs Committee

Committee Chair Murer reported that the Legislation, Audit and External Affairs Committee met on Thursday, April 29 in DeKalb. Although we had a shortened meeting, I am pleased to report that our committee accomplished a great deal and is sending two matters to the full Board for consideration today. Kathy Buettner began our meeting with a brief report on pertinent legislation before the General Assembly and gave an overview of the State budget situation. At the time of our meeting, the General Assembly had not decided upon the Fiscal Year 2011 budget. The legislators will return to Springfield next week to again attempt to agree on a budget. Bob Albanese and Keith Jackson gave the committee a review of the Fiscal Year 2009 Financial Audit findings. And Mr. Davidson addressed the committee with a request to consider an amendment to the Board of Trustees current *Regulations* pertaining to the processing of Freedom of Information Act requests. This item was approved by the LAEA Committee and is presented today for consideration. The Committee also approved the Internal Audit Department Charter with a small modification, and that also is being presented to the full Board today for consideration. Finally, Steve Cunningham gave thorough presentations on changes to the Illinois Pension Code with regard to the State Universities Retirement System and the recently passed Procurement Reform Legislation and what measures the university will need to take to comply with these mandates.

Illinois Board of Higher Education

There was no report from the Illinois Board of Higher Education.

Universities Civil Service Merit Board

Board Liaison Barbara Giorgi Vella reported that the Universities Civil Service Merit Board held a special meeting on Thursday, March 18, which she attended telephonically. The major focus of that meeting was the furlough policy. Those aspects of the policy that were voted on at the meeting were forwarded to the Joint Committee on Administrative Rules.

NIU Foundation

Trustee Boey deferred to Mallory Simpson, President of the NIU Foundation, for this report. On June 30, Ms. Simpson said, we will be completing our TrueNorth Campaign, the university's first-ever comprehensive fundraising campaign. We have surpassed our \$150 million goal by \$9.4 million and anticipate concluding at between \$160 and \$165 million, so we are now enjoying the task of planning suitable celebrations through the summer and early fall for our different levels of donors. This is the first time we have ever done a concerted faculty/staff effort, and I am delighted to report that we have had very good success this year. Our main emphasis was participation rate, not dollar size, and that participation rate is currently at 28 percent, which is really quite remarkable. There was a little friendly competition among some of the colleges and units, with the College of Business at the top right now with participation at 84 percent. I want to commend Dean Schoenbachler and her team for their concerted effort in the college. Economic climate has slowed overall giving to date in some areas, but cash giving this year is a million dollars ahead of where it was last year, due largely to the receipt of some estate distributions. Our Plan Giving Program, which had a goal of \$4 million in new bequest intentions, has exceeded its goal this year with \$5 million in new bequest intentions, and we are very pleased with John Sentovich's leadership in that area.

We have had two wonderful new commitments I would like to share with you. In the College of Engineering and Engineering Technology recently, Dean Promod Vohra hosted a celebration to dedicate the Dean's suite. It is called the Arthur and Florence Graffam Dean's Suite in the College of Engineering and Engineering Technology. Arthur has made a \$250,000 bequest intention. He is a longstanding activist and supporter of the College of Engineering and Engineering Technology, has long distinguished service as a teacher, and was one of the cofounders of the Alumni Society and served in that capacity.

Someone who has given generously through the years is Lester Smith, and he has made a new gift of \$110,000 to Visual and Performing Arts for music and art students. He was planning to leave most of his additional giving through his bequest. But when he heard a musical performance at Oak Crest recently,

he was so impressed with the caliber of the music students that he decided he wanted to do more while he could enjoy it personally. There are now two new endowed scholarships thanks to Lester Smith's generosity. The economy is gloomy, but alumni and friends are still finding ways to do great things at NIU.

Northern Illinois Research Foundation

Board Liaison Barbara Giorgi Vella reported that, the NIRF Board met on December 3 and discussions included the following: a brief update of NIPTRC from Dr. Alden and Dr. Williams; a brief summary of the intellectual property activities for the year 2009 from Rita Yusko; NIRF President Jerry Zielinski tendered his resignation to the board effective December 31, 2009; Dr. Jim Erman resigned as secretary; Dr. Kaplan was elected secretary of the NIRF Board and Patti Miller was elected assistant secretary. All of these actions were approved by the NIRF Board. Dr. Erman was appointed President of the board by President Peters in January 2010. Mr. Zielinski and Dr. Erman created a survey for all faculty at NIU on their interest in commercialization, and that survey was expected to be released to the faculty in the early part of the spring semester. Dr. Alden suggested focusing on a study for best practices and how to safeguard intellectual property for the protection of the students as well as the university. In Mr. Zielinski's parting remarks, he advised the NIRF Board that they should focus on finding experienced entrepreneurs who have commercialized research and encouraging them to share their experiences with the NIRF Board.

The NIRF Board met again on December 22, 2009 via a conference call. NIPTRC, through Northern Illinois Proton Treatment Lending, entered into an agreement with JPMorgan Chase on September 30, 2008, to provide interim financing for the proton facility. The original loan provided for a maturity of June 15, 2009. On December 22, a second amendment was added further extending the JPMorgan Chase loan to June 30, 2010.

CONSENT AGENDA APPROVAL

Before beginning the President's Report, Chair Strauss asked for a motion to approve the items earlier placed on the consent agenda that include President's Report No. 69, Action Items 10.a.(1), (2), (3), (4), (5), (6), (7), (8), (9), (10), (11) and (17); and our receipt of Information Items 10.b.(1), (2), (3), (4) and (5) and 10.c.(9). Trustee Murer so moved, seconded by Student Trustee Venaas. The motion was approved.

PRESIDENT'S REPORT NO. 69

We are live streaming today, President Peters said, so I would like to say welcome Mr. Chair, Board members, and everyone in the audience, including those out there in cyberspace, and I hope this message comes through loud and clear. Because of the numerous items on the agenda today, I will keep my opening remarks brief. I do want to offer, however, my personal appreciation to Dr. Jim Erman, Acting Vice President for Research and a member of the President's Cabinet, for putting his retirement on hold for the last two years to serve NIU in that capacity. He's done an outstanding job and has provided wise counsel in the research and graduate areas. Today is his last Board meeting as a sitting vice president, and next month, NIU welcomes Dr. Lisa Freeman to this critical position. Thank you, Jim, for your service to me and NIU; we wish you the best. I want to recognize Dr. Harold Kafer, long-time Dean of Visual and Performing Arts and Deputy Provost. He is retiring and this is his last meeting as well. I want to thank you and your lovely wife for all the contributions you have made to the NIU community and particularly the arts scene.

I wish I had better news to share related to our state operating budget for 2011 other than the fact that as of today we are still owed \$43 million plus with five and a half weeks left to go in the fiscal year. If someone last year had told me that a year from now that NIU would have a 40 percent rescission in its state General Revenue and were still required to keep students educated, take care of our physical plant, meet payroll, buy necessary supplies, "I would have said you're crazy, and I don't know how we could do

that." Well, I am not crazy and we did it, and thanks to all of you, the staff and administration, and Board of Trustees for helping us get through. If we receive no further payments, the legislature has granted authority to the Governor to extend the fiscal year through December at which point that money must be paid to us.

I also want to correct a public misperception that may be out there. On the Governor's desk right now is a piece of legislation referred to as "The University Borrowing Bill." Some think this is a panacea or a solution. It is not. It is a particularly bad piece of legislation, and yet it may be necessary. The Borrowing Bill gives us the authority to borrow up to 75 percent of the operating funds owed us. It is, of course, something we hope we will never have to use because it is a particularly bad piece of public policy. There is a simple solution to this and that is, the state should just pay us what was appropriated to us and owed us so we would not be in this situation, because it will just be a short-term fix with costs. Who will be paying the interest costs? That will probably have to come out of students' tuition, and that is not a good thing. So I just wanted to make sure that you all understood and especially that the public would understand that this is not a solution. The State should pay us what they owe us and what was appropriated last year.

No news on the FY12 budget is not good news. As most of you know, the legislature temporarily recessed last week to provide leaders and the Governor with further time to develop a budget compromise that can pass the General Assembly. They have until May 31, 2010 to resolve the budget dilemma with a simple majority vote of the General Assembly. After that time, an extraordinary majority is required to pass the budget providing the minority party, in this case the Republicans, with further input into the budget decisions for next year, and what is still on the table: pension payments, healthcare premium costs for employees and annuitants, funds for the MAP Scholarships, operating funds for public universities. These are all critical and pressing issues that the General Assembly and the Governor must balance in order to develop a truly workable, functional operating budget for FY11. I urge you to follow the budget debate in Springfield over the coming weeks closely and monitor our budget web site which is updated continually.

UNIVERSITY RECOMMENDATIONS FORWARDED BY THE BOARD COMMITTEES

Agenda Item 10.a.(1) – Fiscal Year 2011 Gasoline 10 Percent Ethanol Blend

Agenda Item 10.a.(2) – Fiscal Year 2011 NIU Foundation Professional Services Contract

**Agenda Item 10.a.(3) – Fiscal Year 2011 ITS Telecommunications Services Cellular Service
Open Order**

**Agenda Item 10.a.(4) – Fiscal Year 2011 ITS Telecommunications Services Telephone
Hardware Maintenance Contract Renewal**

Agenda Item 10.a.(5) – Fiscal Year 2011 NIU Naperville Catering Services Contract Renewal

**Agenda Item 10.a.(6) – Fiscal Year 2011 Radiation Oncology Physician Services Contract
Renewal**

**Agenda Item 10.a.(7) – Fiscal Year 2011 Office of Waste Management and Utilities Solid
Waste Removal and Recycling at NIU DeKalb Contract Renewal**

**Agenda Item 10.a.(8) – Fiscal Year 2011 NIU/Fermilab Neutron Cancer Therapy Agreement
Extension**

**Agenda Item 10.a.(9) – Energy Infrastructure Improvements – Phase X Performance
Contract Amendment**

Agenda Item 10.a.(10) – Materials Management Central Stores Commodities Amendment

Agenda Item 10.a.(11) – Department of Biological Sciences Research Project Amendments

Consent Agenda Items.

**Agenda Item 10.a.(12) – Recommendations for Faculty Promotions, Tenure, and Promotions
with Tenure for the 2010-2011 Academic Year**

It is always a privilege for me to annually bring forward the Recommendations for Faculty Promotions, Tenure, and Promotions with Tenure, President Peters said, and these recommendations are for the

2010-11 Academic Year. This year 54 faculty members from various colleges and departments across the university are included on the list. Chair Strauss asked for a motion to approve the Recommendations for Faculty Promotions, Tenure, and Promotions with Tenure for the 2010-2011 Academic Year. Trustee Boey so moved, seconded by Trustee Butler. The Chair called for a roll call vote on the motion which was as follows:

Trustee Boey	Yes	Trustee Butler	Yes
Trustee Murer	Yes	Trustee Sanchez	Yes
Trustee Vella	Yes	Student Trustee Venaas	Abstain
Chair Strauss	Yes		

The motion was approved with six voting yes and the Student Trustee abstaining in accordance with Illinois statutes which prohibit the student member voting on matters involving faculty promotion or tenure.

Agenda Item 10.a.(13) – Requests for New Degree Programs

The university is requesting three new degree programs, including (1) a B.S. in Athletic Training, (2) a B.A./B.S. in Community Leadership and Civic Engagement on Campus and in Regions 1 and 3, and (3) a B.A./B.S. in Environmental Studies, the President said. These new program requests have received curricular approvals at the department, college and university levels as well as endorsement by the Board’s Academic Affairs, Student Affairs and Personnel Committee. Chair Strauss asked for a motion to approve these three new degree program requests. Trustee Sanchez so moved, seconded by Trustee Murer. The motion was approved.

Agenda Item 10.a.(14) – Request for Degree Authority at Regional Site

The President requested degree authority for NIU’s M.B.A. program in Region 10, Chicago. Board approval is necessary for submission to the Illinois Board of Higher Education. Dean Schoenbachler stated that the program would use the NIU facility on LaSalle Street in downtown Chicago. If the program expands beyond that point, new space would be sought. Chair Strauss asked for a motion to approve the request for degree authority for NIU’s M.B.A. program in Region 10, Chicago. Trustee Murer so moved, seconded by Student Trustee Venaas. The motion was approved.

Agenda Item 10.a.(15) – Request for a New Minor

The new Minor in Sustainable Engineering within the College of Engineering and Engineering Technology will equip graduates with the tools they need to meet the challenges associated with delivering goods, energy and services through sustainable means, the President said. Support for the delivery of the minor will be allocated from a combination of existing resources and strategic planning funding. Several of the courses in the minor already exist and are delivered in the College of Liberal Arts and Sciences and the College of Engineering and Engineering Technology on a regular basis. Chair Strauss asked for a motion to approved the request for a new Minor in Sustainable Engineering. Trustee Murer so moved, seconded by Trustee Boey. The motion was approved.

Agenda Item 10.a.(16) – Amendment to Board of Trustees *Regulations* – Freedom of Information Act (FOIA) Laws

This amendment to the Board of Board *Regulations* implements a realignment of responsibilities for handling formal information requests under the Illinois Freedom of Information Act. This updated structure brings NIU in line with how other Illinois public universities handle FOIA requests, President Peters said. University Legal Services, which handles it now, will continue to be a source of legal advice for appropriate handling of formal FOIA requests to the university.

My position on this in the committee meeting was to oppose it, Trustee Butler said, but I am going to support it today. At the time that I opposed the move, it seemed that this was a serious burden on the university, and I was not clear as to how the change was going to lessen that burden or make the

process smoother and more efficient. Since that time, I have talked to some people and am convinced that it may. I would like to ask that we remain diligent in our monitoring of this as we said we would in the committee.

Chair Strauss asked for a motion to approve the Freedom of Information Act Amendment to Board of Trustees *Regulations*. Trustee Sanchez so moved, seconded by Trustee Vella. The motion was approved.

Agenda Item 10.a.(17) – Internal Audit Department Charter

Consent Agenda Item.

UNIVERSITY RECOMMENDATIONS FORWARDED BY THE BOARD COMMITTEES

Agenda Item 10.b.(1) – Quarterly Summary Report of Transactions in Excess of \$100,000

Agenda Item 10.b.(2) – 96th General Assembly Report

Agenda Item 10.b.(3) – Congressional Report

Agenda Item 10.b.(4) – Public Act 96-0889 Illinois Pension Code Amendments applicable to State Universities Retirement System (SURS) Participants Employed as of January 1, 2011 and Thereafter

Consent Agenda Items.

ITEMS DIRECTLY FROM THE PRESIDENT

Agenda Item 10.c.(1) – Appointment of the Dean of the College of Education

The is requesting Board approval to grant Dr. La Vonne Neal tenure and the rank of professor in conjunction with her appointment as Dean of the College of Education effective July 1, 2010. President Peters stated that Dr. Neal earned a Ph.D. in Special Education with an Emphasis in Multicultural Education from the University of Texas at Austin. After five years as a social studies teacher in Texas, she joined the faculty at Southwestern University in Georgetown, Texas and served as director of the university's Secondary Education Teaching Certification Program. For the past five years, Dr. Neal has served as professor and dean of the College of Education, the University of Colorado at Colorado Springs where she implemented programmatic changes in assessment; a new doctoral program in educational leadership, research and policy; and online master's degree programs in curriculum and instruction, special education, and counseling. With great pleasure, I ask your approval of this appointment, and I want to thank Provost Alden for the tremendous search he conducted to find this outstanding national individual to lead our College of Education forward.

I had a chance to meet Dr. Neal and have dinner with her, Trustee Vella said, and she really is an outstanding woman, very dynamic with a lot of pizzazz. I second that, Trustee Boey said. She is one of those rare persons that I have met who goes from the military to a very high position in private industry and then returns to an academic world. That speaks volumes as to her direction and what she feels is important. As you said, Trustee Butler added, Dr. Neal has found a way to find something that concerned her in her corporate life that led to a passionate pursuit of an academic area that led her, ultimately, to become a candidate for this position. She is an extraordinarily vibrant and interesting person. She has been in some really interesting places in history, which I hope we will all learn about, and she has had a major role in influencing the outcomes of those various situations. I did not have an opportunity to sit down and meet with her, Student Trustee Venaas said. But from everything I have read about her background and heard about her, I think she has a very exciting and dynamic background, and I am really excited to see the direction she takes the College of Education in the future.

Chair Strauss asked for a motion to approve the appointment of Dr. La Vonne Neal to the position of Dean of the College of Education with tenure and the rank of professor. Trustee Boey so moved, seconded by Trustee Vella. The Chair asked for a roll call on the motion, which was as follows:

Trustee Boey	Yes	Trustee Butler	Yes
Trustee Murer	Yes	Trustee Sanchez	Yes
Trustee Vella	Yes	Student Trustee Venaas	Abstain
Chair Strauss	Yes		

The motion was approved with six voting yes and the Student Trustee abstaining in accordance with Illinois statutes which prohibit the student member voting on matters involving faculty promotion or tenure.

Although he is not here today, President Peters said, we should thank the current Dean of the College of Education, Dr. Lemuel Watson, who is a tremendous individual and has done so much for the college and the university. Fortunately, he will be continuing with the university, but stepping out of this deanship, and I want the record to show how much we appreciate his leadership these past few years. Chair Strauss stated his hope that the record would reflect that on behalf of all the Trustees as well.

Agenda Item 10.c.(2) – Fiscal Year 2011 Tuition Recommendations

Each year the university carefully reviews and evaluates tuition charges in order to recommend tuition rates that will generate adequate resources necessary to support the quality of academic programs and services provided and yet remain consistent with the university’s commitment to affordability and access. As a state institution, the President said, our tuition costs are directly correlated with state support for NIU’s operating budget. Despite the fact that NIU was appropriated \$107 million from the state this year, over \$43 million of those funds have not been transferred to NIU, with only five and a half weeks left in the fiscal year. How are we meeting our payroll, keeping our doors open, our lights on and our students learning? Only through the creative budgeting and full engagement, cooperation and sacrifice of every division and unit in the university, including faculty and staff, and we have used extensive internal reallocation and the use of every last tuition dollar where available. Gone are our meager reserves that we were able to set aside for a rainy day. It is no longer a rainy day. And like the weather last night, severe thunderstorms are predicted for Illinois and fiscal 2011. Due to the financial condition of the state, as Chair Strauss said, we now have the distinction of being second in the nation behind California in state fiscal crisis. We cannot possibly raise tuition to a level that offsets the state’s delinquency in its support levels, nor should we ever contemplate that. NIU is a “state” university. We used to be state funded, and then we were state supported, and now we are state assisted. Our role and mission in the region is to provide high quality, first-rate, higher education at the baccalaureate, masters and doctoral levels for the people of Illinois. We will not fail them despite the state’s problems.

Today’s tuition recommendation represents a 9.5 percent increase for incoming students only. Most continuing NIU students will not see their tuition increase one penny. Currently, NIU guarantees tuition rates for up to nine consecutive semesters. This 9.5 percent under the current process is the equivalent of a 2.0 percent increase in tuition each year. We have to think nine semesters out what the inflationary costs might be for providing an adequate education for an incoming student. The Consumer Price Index is not enough, alone, for us to get at an accurate estimate, because the Higher Education Consumer Price Index is always higher due to the fact that we are so technology laden. Under legislation currently on the Governor’s desk, the state’s new Truth-in-Tuition program will be extended further to require public universities to guarantee tuition for most students up to 12 semesters or six years. That means a student coming in under this law, at a fixed tuition rate, is guaranteed that rate for six years. The Governor is expected to sign that legislation soon. With those new regulations, our recommended tuition increase is approximately 1.5 percent per year for that incoming student. This by no means even covers our annual increase and operating costs much less provides opportunities for NIU to enhance or invest in the kind of new initiatives that students are seeking. A 9.5 percent tuition increase for incoming students only will generate only approximately \$4.5 million in new revenue at NIU. Where will NIU allocate those revenues? If we were, for example, to allocate every cent of the new tuition revenue to relieving the burden of our major unfunded state mandates, these funds would not cover even one-half of the \$10.4 million cost we estimate for new and continuing mandates with which we are required to comply. So it gets eaten up right away on things that are passed down to us. Yet there are other funding

challenges that also must be addressed, including the necessity to adequately cover state cash flow shortfalls and the need to address the annual increases in operating costs for goods, services, commodities and utilities where we spend millions annually to keep the lights on, the temperature comfortable and our operations functioning. By now, you see the challenge that NIU administrators have to stretch our precious dollars to cover critical operating expenses the university faces daily, and I have not even mentioned the need to give our award winning faculty and staff consideration for a much deserved salary increase, especially given the fact that due to the state budget we were unable to give increases this year. So I bring this recommendation for a 9.5 percent tuition increase today with a heavy heart, but also with a sense of determination.

I am going to vote yes for this, Student Venaas said, but I want to make sure that I am on the record, particularly as a student, to acknowledge the concerns I have about how much this is going to burden our incoming students. However, I know the financial reality is that we need to do this. At the end of the day, there is a distinction between us maintaining our affordability and being cheap, and we need to make sure that an NIU degree means something and that there is some value behind it. Ensuring that our academic programs are strong and ensuring that our students get a good education is our top priority.

I want to also go on record to say that fulfilling your fiduciary responsibility is sometimes a very difficult thing to do, Trustee Murer said. I know I speak for the Board in saying that this is something we have debated and we move forward with only because we are looking forward to future generations to be able to come to NIU and receive the same type of education.

Back in my days as a student regent, Trustee Butler said, if you had told me I would ever be voting for a 9.5 percent tuition increase, I would never have believed it, and this should be an indicator of how serious the situation is. I applaud Trustee Venaas's commitment to put this on the record and to state his concerns publicly, because I do not think this is easy for him either. I hope this lessens some of the pain, but as we know, it will not solve the problem. We are going to need a lot of support from the incoming students and the current students to make known the impact of these increases to the legislature.

Chair Strauss asked for a motion to approve the Fiscal Year 2011 Tuition Recommendations. Trustee Sanchez so moved, seconded by Trustee Murer. The motion was approved.

Agenda Item 10.c.(3) – Fiscal Year 2011 Internal Operating Budget Interim Approval

Statute requires Board approval for the Fiscal Year 2011 Internal Operating budget before we can expend any new funds beginning July 1, 2011, President Peters said. We are still uncertain how the budget issues will shake out for FY11, and even once we have a budget, how the state will manage its fund obligations to NIU and other universities. This item provides interim approval from the Board to allow continued operations after July 1 until we are able to gain a better sense of what the actual budget and revenues from the state will be in FY11. I anticipate bringing a formal internal operating budget to the Board at its September 2010 meeting. Chair Strauss asked for a motion for Fiscal Year 2011 Internal Operating Budget Interim Approval. Trustee Murer so moved, seconded by Student Trustee Venaas. The motion was approved.

Agenda Item 10.c.(4) – Zeke Giorgi Law Clinic Lease Renewal

The Zeke Giorgi Legal Clinic, named after Trustee Vella's distinguished father and located in downtown Rockford, provides legal services primarily to individuals who may not otherwise be able to secure legal advice, the President said. Third year law students from the college assist with legal representation under the provision of staff who are licensed attorneys. NIU's current lease for this clinic expires June 30, 2010. The lease was rebid, and it was determined that it was in the best interest of the university law clinic to remain in its current location within walking distance of court houses, public transportation routes and it has adjacent parking available. Chair Strauss asked for a motion to approve

the Zeke Giorgi Law Clinic Lease Renewal. Trustee Sanchez so moved, seconded by Student Trustee Venaas. The Chair then asked for a roll call vote, which was as follows:

Trustee Boey	Yes	Trustee Butler	Yes
Trustee Murer	Yes	Trustee Sanchez	Yes
Trustee Vella	Abstain	Student Trustee Venaas	Yes
Chair Strauss	Abstain		

The motion was approved with five voting yes and two abstentions.

Agenda Item 10.c.(5) – Center for Governmental Studies Medicaid Fraud Project Amendments

In Fiscal Year 2008, the NIU Center for Governmental Studies entered into an agreement with the Department of Healthcare and Family Services for a review of historical data on Medicaid fraud cases in Illinois over the past 15 years, President Peters said. The contract language allowed for a possible time extension if needed. Additional tasks have been requested requiring Board approval for an amendment of \$32,000 for this contract. This is a pass-through from a grant. Chair Strauss asked for a motion to approve the Amendment to the Center for Governmental Studies Medicaid Fraud Project. Trustee Murer so moved, seconded by Trustee Vella. The motion was approved.

Agenda Item 10.c.(6) – Information Technology Services Expansion of NIUNet

Board approval is requested for expenditure authority related to an expansion and upgrade of NIUNet in support of the Rural HealthNet, the President said. Three years ago, NIU wrote a \$22 million grant on behalf of healthcare facilities throughout the state of Illinois to build a high speed network for healthcare. The grant was approved and NIU received funds to manage the project. The project has entered the building phase of the program and has selected NIUNet to deliver backbone services to the northern Illinois region. The upgrades for NIUNet are within the intended guidelines and goals of NIUNet to support research, education, healthcare and local government services. The expansion of NIUNet will extend the fiber optic network from NIU Hoffman Estates into Chicago using multivendor and multiyear leases on fiber optic cable and increased broadband capacities in the existing NIUNet infrastructure. Funding to support this request is from an award through the FCC to the Illinois Rural Health Network Grant.

This is NIU at its finest, Trustee Murer said, when we take leadership roles in the state of Illinois and especially as we move forward with technology. Of course, healthcare is a particular area of concern to me, so I am delighted that we are doing this.

Trustee Butler asked for clarification on what it meant that the vendor is contracted by the Chicago Transit Authority. Also, he said, it seems odd to me that we are approving an expenditure for an amount that is to be bid still. In reply to his questions, Wally Czerniak, Director of Information Technology Services stated, regarding the CTA bid, that intergovernmental agreements do not have to be bid out, so we are just leasing fiber they already have, and it is low cost. On the other items, Mr. Czerniak said, we have not bid them out as yet because there are some questions. However, we wanted to do this before the next Board meeting because part of the agreement with them is to provide this service before yearend. We were not able to get everything bid out and brought to the Board before this meeting, so we are only asking for authority to get the bid pieces on those items that we can. Dr. Williams stated that this approval is a little unusual, but the circumstances required it. Also, the Board item sets a not-to-exceed number for the bid, so that does put it in context. There are extraordinary circumstances that occur, especially when we have the gap between the May and June meetings and the next Board meeting, in September, he said. If we are to live up to the contract agreements, we need to have these approvals in place.

I just wanted to add, from a local community viewpoint, that the laser NIU fiber optic network certainly has influenced a lot of outsiders to relocate to the community, Trustee Boey commented. The fiber optic

network was a definite plus in terms of being advantageous to the community. Congratulations for all the foresight you have put into it.

Chair Strauss asked for a motion to approve the Information Technology Services Expansion of NIUNet. Trustee Boey so moved, seconded by Trustee Butler. The motion was approved.

Agenda Item 10.c.(7) – Bond Resolution for Existing Residence Halls and Other Infrastructure Improvements

As most of you know, NIU opened its last undergraduate residence hall more than 40 years ago. Our on-campus residential housing options are aging and in need of replacement or major renovation. The university is developing a comprehensive plan to flip most of our older residence halls to meet the changes in student residential housing and learning expectations. The resolution before the Board this afternoon requests approval to formally investigate the option of using revenue bonds to address much-needed repairs, deferred maintenance and improvements to existing residence hall facilities as well as to address other capital improvements necessary in, for instance, the campus parking system, campus recreation, the Holmes Student Center, and other infrastructure facility needs and improvements. The opportunity to pursue and use revenue bonds is greatly enhanced and attractive at this point in time because of the federal government's Build America Bond Program that allows universities to issue revenue bonds for improvements with a federal government commitment to pay up to 35 percent of the annual interest on the bonds through the life of the bonds. This new program at the federal level is part of the economic stimulus package Congress passed last year. The program, however, has limited shelf life and there is a narrow window. Thus, expediency indicates the need for the authorization resolution before you today, which allows the university, as a first step, to thoroughly investigate, explore and develop options. Once further information is developed in relation to bond issuance, the university will report back to the Board on its findings and recommendations. I want to clarify that as part of the university's comprehensive plan to replace and/or renovate our existing residence halls, we will continue to maintain our historic on-campus housing capacity at 6,000 beds. Dr. Hemphill, Dr. Williams, Provost Alden and I will continue to work diligently on both the public-private sector initiative for new residence halls and the renovation plan for existing residence halls.

As President Peters pointed out, Trustee Sanchez said, it has been almost 44 years ago that I had the privilege of moving into Grant Towers North when it was brand new. In the fall of 1966, I remember how important it was to me and my parents to see that I was moving into not just a habitable, but a beautiful, brand new state-of-the-art facility. Having passed that same facility last Saturday, I saw the dire needs for rehabilitation and repair work on that building. Frankly, I recall at that same time that the building we are sitting in today was a venerable old building, and had Altgeld Hall not been renovated in the last decade, we would not be sharing the wonderful accommodations we have today. This is a commitment the Trustees take very seriously. We need it to grow this university and encourage the families and students that come here with nice accommodations, so that when people talk about the main campus in DeKalb they can say, not only do I get a great education there, but I have a great residence hall. My biggest concern at that time was that it was so far from the center of campus. Who would have thought we would continue to expand and grow as we have. It is with great delight that I support this motion. Because the university has grown the way it has, Trustee Boey noted, today Grant Towers is in a great location, almost in the center of campus.

I completely agree wholeheartedly with Trustee Sanchez's comments, Student Trustee Venaas said. Also, it is important to recognize that having quality residential facilities for students that supplement the academic facilities and give them the resources they need to succeed academically is important as well. As we go through and upgrade these facilities over time, it is going to complement the academic experiences by providing new facilities and new resources to insure student success, which is also critically important.

Because this is a very serious matter for all of us, Trustee Vella said, I would like to thank Dr. Williams for in taking advantage of creative financing and the federal dollars out there and for being proactive in this

matter. We want the best quality living facilities for our students so that they want to come here, are comfortable and want to succeed. The Board thanks both Dr. Williams, President Peters and their teams for being so proactive and creative.

From my vantage point, the Chair has been very diligent in introducing the Board to the problems here and in directing and supporting necessary research and activity, Trustee Butler said, so I want to add Chair Strauss to that thanks. I also very much appreciate the work of Dr. Hemphill, Dr. Williams, the students and other Student Affairs professionals who have worked with them. This is an ambitious project and a very worthwhile one.

I want to reiterate all the congratulations, Trustee Murer said, but also to say on the record that, although we deal with such difficult financial issues right now, this Board did not vacillate in any way in knowing that the new direction we are taking is to assure that the residence halls are a positive environment for learning. It is not just the classroom you are looking at 24 hours a day, because a great deal of that time is spent in the residence halls, and that has to be as conducive to the learning process as any other part of the campus. There was unanimity in opinion that although we face difficult financial times, moving forward means we need to look to renovations of our residence halls.

Chair Strauss asked for a motion to approve the authorization resolution referenced in Agenda Item 10.c.(7)., Bond Resolution for Existing Residence Halls and Other Infrastructure Improvements. Trustee Sanchez so moved, seconded by Trustee Boey. The motion was approved.

Agenda Item 10.c.(8) – Cole-Stevens Complex Presentation

One of the few commitments the state has honored this year has been the release of capital funds necessary to begin the Cole Hall renovation. We have asked Jeff Daurer to provide the Board with a brief summary of the actual project now that all general programmatic decisions have been made for the building, and the architects and the engineers are actively engaged in the planning.

In response to the greatest tragedy NIU has ever endured, Mr. Daurer said, our leadership came forward with direction and purpose for the future of Cole Hall. Dr. Peters addressed the campus on April 28, 2008, when he wrote, "First, I want to report that the majority opinion on key issues differed very little from group to group. In ratios ranging from 3:1 to 4:1, our campus community asked that Cole Hall remain standing, but that it not be used for instructional purposes in its current configuration. Many of you invoke the memories of those whom we lost and expressed the desire to honor them by giving new life to the building where they died." The planning team took Dr. Peters' words about Cole having new life very seriously. Upon the Governor's funding announcement this past January, we began our search for a strong architectural firm. Cordogan Clark & Associates out of Aurora is that firm. They have both the sensitivity and the expertise to bring this project in on time, on budget and on scope.

Further survey efforts by the university determined that Jameson Auditorium should be renovated and recommissioned as a modern auditorium. We are going to take an auditorium that was essentially an airplane hanger with about 500 seats and turn it into a state-of-the-art, beautiful learning auditorium. It will be contain 350 seats with cutting edge technology, collaborative seating, and professional lighting and acoustical engineering that will make this a place that students can hear and see and understand what is going on. We will also come up to modern standards for life safety and ADA codes.

In a depiction of how Jameson Auditorium could look, it showed the seating set up in tiers for traditional lecture style presentations by professors. But at some point, every other row will swivel 180 degrees so that students can work together on a table. While Jameson Auditorium will remain an auditorium, the rest of the first floor of Cole will be altered beyond recognition, Mr. Daurer continued. Our forward commitment is as follows. The intent is to relocate, redesign, modernize and improve upon the Anthropology Museum and the Stephens Annex Computer Lab as these move into the space previously used as Collins Auditorium, which will be completely reconfigured. The space will be intended for two major purposes. The Student Centered Active Learning Emporium for Typically Undergraduate Programs,

or SCALE-UP for short. There are six pods with nine work stations at each of the pods. Students will be able to come together collaboratively on a project with a technology at these stations such as a touch screen or an LCD projector displaying the images of the project they are working on. The other major component is the Anthropology Museum. The new Anthropology Museum will remind us where we have been as a developing human culture, where we might be going, and the importance of the human interaction and cooperation in problem solving as we move forward, together.

Other building improvements that we intend to address during the renovation include the building façade, so that in the future when students come to campus, they will see a different building front, the egress and the traffic patterns will be enhanced significantly so that students can move through the building easier. Also a major overhaul will be done of the mechanical systems, including special temperature and humidity controls for the collections and the museum. Not to be forgotten, a major portion of our project is the replacement of the auditorium that will be built into the Stephens Building as part of the Stephens renovation in Phase II.

The project schedule is aggressive. We will be in schematic design until the middle of June, going on to design development into the middle of August. We will be working on our construction documents into November, then comes bidding, contracts. We will be begin the renovation in January with completion by August. It will not be easy to complete in this timeframe, Mr. Daurer concluded, but we have the right team with the right attitude, and the input and the support of the faculty and the Provost.

Agenda Item 10.c.(9) – Grant and Contract Awards

Consent Agenda Item.

Just before the Chair began his report, Trustee Boey asked everyone to recognize Mrs. Barbara Cole Peters, who was present in the audience.

CHAIR'S REPORT NO. 47

Agenda Item 11.a. – Tenured Faculty Appeal Matter

In accordance with Board of Trustees *Regulations*, Chair Strauss said, an attorney in the General Counsel's Office, Deputy General Counsel for Employment and Labor Law Vickie Gillio, has been asked to provide an independent procedural review for the Board of a faculty dismissal matter. Ms Gillio has concluded that review with a determination that all requisite procedures have been handled appropriately by the University. Accordingly, I now ask for a motion to conclude that due to no prejudicial procedural error having been found, the Board of Trustees declines further consideration of the appeal of Dr. Qingwei Yao and that the dismissal from employment is implemented. Trustee Vella so moved, seconded by Trustee Boey. The motion was approved.

Agenda Item 11.b. – Executive Session Minutes Review and Release

The Chair stated that the Illinois Open Meetings Act requires public bodies to review the minutes of their executive sessions on a semiannual basis and determine what parts of the minutes they should make available to the public because they no longer require confidential treatment. Accordingly, this item is proposed for compliance with the legal requirement by taking action upon the duly approved Executive Session Minutes of January 1996 through December 2009 of either the full Board of Trustees or standing committees of the Board which have not been previously released from confidentiality. Upon review and advice of the Board's General Counsel and Parliamentarian, the following sections of executive session minutes for the relevant period are proffered for release from confidentiality: Portions of the Executive Session Minutes of the NIU Board of Trustees or its committees from the following dates: June 17, 2004; September 23, 2004; December 9, 2004; March 24, 2005; June 16, 2005; September 15, 2005; December 1, 2005; February 28, 2006; March 23, 2006; June 15, 2006; December 7, 2006; June 21, 2007; August 6, 2008; September 18, 2008; and December 3, 2009. Those sections which are still subject to confidentiality, together with sections from subsequent meetings, will be considered again in

six months. Chair Strauss asked for a motion to approve this review and determination as stated in the action item. Trustee Murer so moved, seconded by Student Trustee Venaas. The motion was approved.

Agenda Item 11.c. – Resolution Honoring Student Trustee Matthew Venaas

I want to personally thank you again, Matt, for your leadership and service to this Board, Chair Strauss said. You have been a valued member and a good representative for the students. Their viewpoints have been heard because of your insight and perspective. On behalf of my colleagues, I request a motion to approve the Resolution before you today honoring Matt’s contributions to the Board. Trustee Boey so moved, seconded by Trustee Murer. The motion was approved.

I just want to wish you the very best, Matt, as you move forward into your life, Trustee Murer said, you have been terrific. I have been so impressed with how articulate you have been and how willing to stand up for the positions of the students, while also understanding your responsibilities on this Board.

More so than when I was a student representative, Trustee Butler said, the student trustee in this day and age exercises a great deal of advocacy behind the scenes and in individual conversations with Board members as well as through the shared governance process on a number of university committees. There is no doubt in my mind that Matt Venaas has been an exceptional advocate for student interests. I have appreciated his friendship and his support. I wish you very good luck and Godspeed in your graduate pursuits.

I want to thank Matt too, Trustee Vella said, he is a great guy and a colleague. He really has been one of us, and we have learned from him as much as I am sure he has learned from us. I really appreciate this year with you and wish you well, Matt.

I have certainly been very impressed with Matt through these two years, Trustee Boey said. I have seen him in action both internally with the Board of Trustees as well as externally for presentations at the NIU Foundation Board. There is no question in my mind, Matt, as to your success in the future, and you have my very best wishes.

I want to echo all my fellow Trustees comments, Trustee Sanchez said, and add something that has not been mentioned. I have seen Matt perform as a Student Trustee at extracurricular activities whether it was in the stadium watching a football game or in Canada watching the bowl activities. You really exemplified a true NIU student and now, as an alum, since you received your degree on Saturday, and we all expect big things from you as an NIU alum. Thank you for allowing us to share our trusteeship with you this past year.

Chair Strauss asked Matt to join him at the podium, and presented him with the following resolution:

R E S O L U T I O N

HONORING

STUDENT TRUSTEE MATTHEW VENAAS

WHEREAS, Matthew Venaas has faithfully served as a student member of the Northern Illinois University Board of Trustees from July 1, 2009 through June 30, 2010 and

WHEREAS, prior to his election as student trustee in 2009, Matthew Venaas served in many capacities at Northern Illinois University, including Speaker of the Senate for the Student Association, Student Association Senator, and President and Vice of the Douglas Hall Council; and

WHEREAS, Matthew Venaas is currently a member of the Pleiades Chapter of the Mortar Board National College Senior Honor Society, the Political Science Student Advisory Committee and the Northern Illinois University Honors Program; and

WHEREAS, Matthew has received the Student Involvement and Leadership Development Junior Leadership Award, the Peters Scholarship for Outstanding Public Service in Political Science, the

Residence Hall Association Outstanding Service Award, and other awards and honors during his time at Northern Illinois University; and

WHEREAS, Matthew Venaas invested much time and energy in his studies at Northern Illinois University as an undergraduate student, as well as in service to students; and

WHEREAS, Matthew has contributed valuable insight and information to the Board of Trustees regarding the student perspective on the rising cost of tuition, and striving to maintain NIU's affordability despite major budget reductions from the state; and

WHEREAS, we, as his colleagues on the Board of Trustees, want to express our appreciation for his service to the NIU students and community; and

WHEREAS, we are proud of his graduation from Northern Illinois University with a Bachelor of Arts in Political Science in May 2010 and his continued pursuit of a Master of Arts in Political Science with an Emphasis in American Government;

NOW, THEREFORE, BE IT RESOLVED that the Board of Trustees of Northern Illinois University in formal meeting herein assembled, extends its grateful appreciation to Matthew Venaas for his leadership and service to Northern Illinois University students and the Board of Trustees.

BE IT FURTHER RESOLVED that this **RESOLUTION** be presented to Matthew Venaas and a copy of this document be placed in the official files of the Board of Trustees as part of the permanent record of the university and the great State of Illinois and as a lasting tribute to the accomplishments of Matthew Venaas.

Adopted in a regular meeting assembled this **13th** day of **May, 2010**.

**BOARD OF TRUSTEES OF
NORTHERN ILLINOIS UNIVERSITY**

Marc J. Strauss
Chair

Robert T. Boey
Secretary



I am very humbled and truly touched by all the kind things that you, my colleagues, had to say about me, Matt said. This has just been an incredibly rewarding and valuable experience, and I treasure the memories and experiences we have had together. I want to thank you all for your insight and the help you have given me throughout the year. I also want to thank my colleagues in the Student Association, both our outgoing and incoming executive officers, specifically my successor, Rob Sorsby, who could not be here today. I am very confident with him taking my place on the Board, with the leadership of you all, including Dr. Peters and others in the administration, and I am very excited and very confident in the direction of this institution. Very serious challenges lie ahead with our state financial situation. We have a very ambitious residence hall project we are about to begin in the near future. But I am incredibly confident in the direction that this university is going, and I look forward to staying in touch with all of you in the future.

Agenda Item 11.d. – Resolution Honoring President John Peters for Ten Years of Exemplary Leadership

It is my privilege to bring a resolution celebrating the tenth anniversary of John Peters' presidency of Northern Illinois University, Chair Strauss stated. NIU and its Board of Trustees have benefitted immeasurably from John's steady leadership and profound understanding of higher education and, specifically, the vast array of departments, budgetary and policy resources and obligations of NIU. This is a half-billion dollar corporation with over 30,000 people – faculty, staff and students.

We all live daily with the ramifications of the state's worst fiscal crisis since the Great Depression. Yet, John Peters and his executive team, have effectively led this university through these hard times,

routinely working 15-hour days in order for NIU to emerge meeting its mission of providing quality programs and services to our students and region, yet minimizing the impact on our valued faculty and staff.

As Chair of the Board, I bring this resolution commending John Peters for ten years of excellence at the helm of NIU. Simply put, John, NIU needs your wisdom, expertise and counsel in the coming months and years. The Chair then asked for a second to his motion to honor the President for his exemplary leadership and distinguished service to NIU. Student Trustee Venaas seconded the motion. The motion was approved.

I still vividly recall when Trustee Boey and I had the privilege of serving on the selection committee when we had the final interviews with the finalists and leaving that site before Myron and others had gone down to talk to John about coming up, thinking how blessed we would be if he were to choose to come to NIU. I had big, positive, ambitious plans for this university with our new leader, and he has fulfilled everyone of them, notwithstanding the very challenging times we are in. So, thank you John for everything you and Barb have brought to this campus and continued good health. We are blessed to have had your leadership.

Well, to continue a little where Manny let off, Trustee Boey said, we were interviewing the final eight candidates, and I think John Peters may have been the third one. At the end of his interview, I knew right then and there, that we had our president. The job remaining was to convince him that it was in his best interest to come here. To our great fortune, he did, and he has exceeded even our biggest expectations. No question about it. Denise Schoenbachler, Dean of our College of Business, also was part of that search committee, and she will verify exactly my feelings from that meeting. Thank you so much John and Barbara for being here with us through all the successes and the sorrows.

So many words can and will be said about John Peters, Trustee Murer said, but the most important thing to tell you is how beloved you are by this university. You are NIU and NIU is you. And we appreciate Barbara Peters, and all the work that you have always done side by side with John. This is ten years down, ten more to go, John.

To me, President Peters is a leader, Trustee Vella stated. He has a great vision for this university. Sometimes we can be in the depths of a very depressing discussion, and he can just lift us up with a good idea and turn things around so we see the positive side of it. That is leadership. Also, he is very hard working, and I thank Barbara for sharing him with us. It is a 24/7 job. It is not one of those jobs you can just walk away from. Another thing that really amazes me is how much finesse he has in knowing how to get people on board and working with him. I really appreciate all the hard work that the Peters' have done for this university.

At the Student Association inauguration on April 30, Trustee Butler said, I noticed that there was a quote from John Peters in the back of the program along with a photo of him. It caused me to realize just how admired you are to the students. So much so that you are the person they quote on that very important and official day. From my perspective as a Trustee, I just met you recently, and I appreciate very much how welcoming you were and the time you have spent with me to see that the issues I was concerned about were talked about and received the due attention. But, just as a person whose area of interest and expertise is public argumentation, I wanted to add that it is probably the area where John has most impressed me. Few of you are privileged enough to see John in a sort of close interaction with the leaders in the state legislature. I have seen that before, and he is really quite an extraordinary advocate. I found myself in awe in some cases, not just with the arguments that he was making, but with the careful strategy that he works out ahead of time and the thoughtfulness that he uses in executing that very strategy. Congratulations, John, on ten years.

Being a student member of this Board, Student Trustee Venaas said, there are not a lot of things, such as having to vote on tuition and fees, that I can confidently stand up and say I speak for the entire student body on. But this is something that I know the students stand behind me on when I say that we greatly

appreciate and value your service to the institution. Both as a student and a Trustee, I know that you are someone a lot of us look up to for your strong leadership traits and your outstanding morals and character. You really are a very strong advocate for the students on this campus, both publicly and privately. Thank you for all that you do for NIU.

Chair Strauss asked President Peters and Mrs. Barbara Peters to join him at the podium where he presented the President with the following resolution.

R E S O L U T I O N
HONORING
PRESIDENT JOHN G. PETERS
FOR EXEMPLARY LEADERSHIP AND SERVICE
TO NORTHERN ILLINOIS UNIVERSITY

WHEREAS, in June 2000, John G. Peters was unanimously appointed President of Northern Illinois University where he has effectively and faithfully served and is now celebrating ten years of exemplary leadership; and

WHEREAS, just as in his prior position as Provost and Senior Vice Chancellor of the University of Tennessee at Knoxville where he was known as the "student's provost," John Peters quickly developed a student-centered presidency at Northern Illinois University focused on and committed to the needs and welfare of students where he regularly engages students to seek opinions, answer questions and listen to concerns; and

WHEREAS, the National Association of Student Affairs Administrators in Higher Education recently awarded John Peters its highest honor, the President's Award, citing John's "vision for and stewardship of Northern Illinois University over the past decade..." that continues to advance the quality of student life on campus; and

WHEREAS, having a decade of distinguished and exemplary service as president, John G. Peters stands as the senior and highly respected dean among the presidents of Illinois public universities sharing his experience and leadership as convener of the State Council of Presidents and Chancellors; and

WHEREAS, since John Peters assumed the helm of Northern Illinois University, NIU has been admitted to the Association of Public and Land-grant Universities, has been granted full membership in the prestigious Universities Research Association and has earned the selective Research Universities – High Research Activity designation of the Carnegie Foundation for the Advancement of Teaching; and

WHEREAS, John G. Peters' leadership as President has further resulted in the successful completion of the university's first-ever comprehensive private fundraising campaign exceeding its \$150 million goal, thereby providing much needed funding to support more than twenty named professorships and distinguished faculty chairs, to further support quality teaching and research, and to provide over \$8.2 million in scholarship support for over 13,700 NIU students; and

WHEREAS, John G. Peters has led the effort for NIU to obtain tens of millions of dollars in federal funding in support of the academic programs, research, and student and public services of the university including the development of one of the finest university clinical care facilities at the Family Health, Wellness and Literacy Center, a state-of-the-art Community Cares primary care clinic in partnership with Kishwaukee Community Hospital, construction of a freestanding research facility that houses the university's premier Center for the Study of Family Violence and Sexual Assault, an entire roadway system for over 200 acres on the West Campus, university management of one of only two neutron cancer treatment and research facilities in the United States, funds to develop and construct a high-speed fiber optic network providing municipalities, schools, libraries, hospitals, research facilities and clinics in the university's service region with enhanced broadband capacity to fuel economic development and improved health care and enhanced faculty and student research in the Departments of Physics, Chemistry, Psychology, the College of Engineering and Engineering Technology, the College of Education, and the College of Health and Human Sciences; and

WHEREAS, despite having to serve during a period of unprecedented state budget reductions, limitations, and uncertainty, President Peters has provided exceptional and dynamic leadership and has forged ahead to preserve this great university, its quality academic programs and services, and yet has held as a priority the welfare of our faculty, staff, students and their families despite reduced and uncertain state support; and

WHEREAS, in spite of limited resources and state support for capital improvements, President Peters' leadership and perseverance has allowed the institution to address any identified health and safety concerns and also obtained funding for the completion of the renovations and reopening of NIU's signature building, Altgeld Hall; built an extensive new chiller system to efficiently regulate temperatures in campus facilities; developed the architectural plans and final engineering drawings to renovate Stevens Hall, home of the university's theatre and dance and anthropology programs; and procure funds to complete the renovation and re-opening of Cole Hall, site of the tragic shootings on February 14, 2008; and

WHEREAS, John G. Peters demonstrated compassion, dignity, strength and leadership during the immediate and continuing aftermath of the February 14, 2008 campus tragedy, including his service as the face and voice of Northern Illinois University to citizens and media representatives throughout the campus, city, region, state, country and world during those critical hours and days following the tragic shootings that claimed the lives of five students and injured 21 others; and

WHEREAS, John G. Peters, in a presidency in which he is credited with leading by example, has established the John G. and Barbara Cole Peters Scholarship for Outstanding Public Service, which was established for students who intend to pursue a public service career; and

WHEREAS, John Peters' presidency is critically vital and has served in the best interest of this university through superior, creative and courageous leadership, especially in these challenging times;

NOW, THEREFORE, BE IT RESOLVED that the Board of Trustees of Northern Illinois University in formal meeting herein assembled, extends its grateful appreciation to John and Barbara Peters for ten years of distinguished, dynamic, and exemplary service and leadership of Northern Illinois University and that the Board of Trustees fully supports, encourages and looks forward with great anticipation and confidence to President Peters' continued service and leadership of this great university.

BE IT FURTHER RESOLVED that this **RESOLUTION** be presented to John G. Peters and a copy of this document be placed in the official files of the Board of Trustees as part of the permanent record of the university and the state of Illinois and as a lasting tribute to the on-going accomplishments and contributions of John G. Peters as President of Northern Illinois University.

Adopted in a regular meeting assembled this **13th** day of **May, 2010**.

**BOARD OF TRUSTEES OF
NORTHERN ILLINOIS UNIVERSITY**

Marc J. Strauss
Chair

Robert T. Boey
Secretary



Barb and I are very appreciative of this, President Peters said. It was more than ten years ago when we stepped on campus, and we immediately fell in love with it because of the students and because we thought it fit us. It was our backgrounds, working-class kids who wanted to work hard and get a good education. It does not seem like ten years, it happened so fast, and I have met so many wonderful students like Matthew, and the Trustees have been great. I cannot say it has been easy, but I would do it all over again – if I had another ten years.

Thank you so much Board members and others. We are touched and humbled by your resolution. It has truly been my honor and privilege to serve as NIU's President these past ten years. And, of course, Barbara joins me in that sentiment. All those accomplishments that you heard are the result of many things, and I am probably the least of them, the most important of which is NIU's ability to work together for the benefit of our students and this great institution. At NIU, shared governance is not merely a phrase, it is an operating principle. As President, I can personally attest to the academic excellence and talent of our faculty, the dedication and professionalism of our staff, the commitment and experience of our senior administration, and the cohesiveness and unwavering support of our Board of Trustees.

The next weeks, months and the next academic year are going to be challenging. But as reported in today's meeting, we are also embarking on many new and exciting enhancements to NIU. If we continue to work together in the spirit of shared governance, I am confident that we will meet, and in true NIU fashion, exceed the bold vision and goals we have set for the next ten years. Thank you again for this gratifying resolution and God bless Northern Illinois University.

Agenda Item 11.e. – Fiscal Year 2011 Board of Trustees Officer Election Results

Chair Strauss asked Ken Davidson to provide the results of the secret balloting regarding the FY11 slate of officers for the Board.

Mr. Davidson reported that he had collected and tallied the ballots, and had the count verified by Board Recording Secretary Sharon Banks-Wilkins. No absentee ballots were cast. Each nominated officer received at least a majority of the members of the Board eligible to vote, and that would be five of eight. Trustees duly elected by secret ballot for Fiscal Year 2011 are:

Board Chair	Trustee Marc Strauss
Board Vice Chair	Trustee John Butler
Board Secretary	Trustee Bob Boey
Fourth Trustee Member of the Executive Committee	Trustee Cherilyn Murer
Delegate to the Universities Civil Service Merit Board	Trustee Barbara Giorgi Vella

NEXT MEETING DATE

The Chair announced that the next regular full Board of Trustees meeting is scheduled for September 16, 2010 on the DeKalb campus.

ADJOURNMENT

There being no Other Matters, Chair Strauss requested a motion to adjourn. Trustee Sanchez so moved, seconded by Trustee Vella. The motion was approved. The meeting was adjourned at approximately 12:38 p.m.

Respectfully submitted,

Sharon Banks-Wilkins
Recording Secretary

FISCAL YEAR 2011 GASOLINE 10 PERCENT ETHANOL BLEND

Summary: Transportation Services requests the purchase of 10 percent ethanol blended regular gasoline for use by both Transportation Services and the Grounds Department. Under Illinois Compiled Statutes, 110 ILCS 65/5, universities are required to purchase ethanol blended gasoline. The 10 percent ethanol blend uses renewable energy components as well as increasing the demand for Illinois grown farm products. The recommended vendor for gasoline offers a fixed price of \$2.571/gallon, with all applicable taxes included, for the entire year. In order to provide a letter of intent to lock in the fixed price, this item was submitted for approval in the amount of \$245,000 in the April 23, 2010, President's Weekly Procurement Report. The sealed bid was opened on March 30, 2010. The intent to award this contract was advertised in the *Illinois Higher Education Procurement Bulletin*.

Nine (9) vendors were solicited.
Four (4) bids were received.
Five (5) vendors did not respond.

Funding: Institutional – Local Funds

Recommendation: The university requests Board of Trustees approval of expenditure authority for FY11 as follows:

Conserv FS – Woodstock, IL\$285,000

FISCAL YEAR 2011 NIU FOUNDATION PROFESSIONAL SERVICES CONTRACT

Summary: The Northern Illinois University Foundation contract supports the fundraising services and activities provided by the Foundation on behalf of the university. This contractual agreement is in accordance with the Legislative Audit Commission Guidelines. The contract amount will be offset by the Foundation payment to the university for personnel services, fringe benefits, administrative services, facilities and program expenditures to meet the contract obligations.

Funding: Appropriated

Recommendation: The university requests Board of Trustees approval of a renewal order for the FY11 contract for the Northern Illinois University Foundation in the amount of \$597,868.

**FISCAL YEAR 2011 ITS – TELECOMMUNICATIONS SERVICES
CELLULAR SERVICE OPEN ORDER**

Summary: ITS Telecommunications Services requests permission to issue an open order for cellular services and equipment which university departments may rent for faculty and staff for university business. These services include cellular voice services, cellular data plans for Internet and e-mail services from smart devices and wireless network interface cards for laptop mobility. International services are also available for faculty and staff traveling outside the U.S. on university business. Stock cellular phones with services enabled are kept for emergency situations when additional communications need to be set up expeditiously. Specialty services used for GPS applications are available for utility location services, locations where wired lines are not effective, and mobile communications in police emergency vehicles. This item is exempt from posting on the *Illinois Higher Education Procurement Bulletin* because the order is being purchased under an existing State of Illinois contract.

Funding: Institutional – Local Funds

Recommendation: The university requests Board of Trustees approval of expenditure authority for FY11 as follows:

Verizon Wireless -- Rockford, IL\$375,000

**FISCAL YEAR 2011 ITS – TELECOMMUNICATIONS SERVICES
TELEPHONE HARDWARE MAINTENANCE CONTRACT RENEWAL**

Summary: ITS Telecommunications requests permission to renew the maintenance agreement on NIU’s Nortel CS2100-SL100 hybrid telephone switch covering the period July 1, 2010 through June 30, 2011. This is the first year of three renewal options based on a bid that was opened on June 15, 2009. The renewal award was advertised in the *Illinois Higher Education Procurement Bulletin*.

Funding: Institutional – Local Funds

Recommendation: The university requests Board of Trustees approval of expenditure authority for FY11 as follows:

Shared Technologies, Inc. – Naperville, IL\$275,000

**FISCAL YEAR 2011 NIU NAPERVILLE
CATERING SERVICES CONTRACT RENEWAL**

Summary: Renewal is required of the open order used to provide catering services for NIU Naperville for the period July 1, 2010 through June 30, 2011. This vendor will provide meals for breakfast and lunch for clients renting the education center. This is the fourth year of five renewal options based on a proposal that was opened on June 29, 2006. The renewal award was advertised in the *Illinois Higher Education Procurement Bulletin*. The Procurement Policy Board has waived the waiting period for this award.

Funding: Institutional – Local Funds

Recommendation: The university requests Board of Trustees approval of expenditure authority for FY11 as follows:

Sodexo – Lisle, IL.....\$400,000

**FISCAL YEAR 2011 RADIATION ONCOLOGY
PHYSICIAN SERVICES CONTRACT RENEWAL**

Summary: NIU Outreach requests permission to renew their contract for on-site radiation oncology physician services with Nuclear Oncology for the NIU Institute for Neutron Therapy at Fermilab (NIU-INT). Nuclear Oncology is currently under contract to provide these services in addition to assisting with marketing and promotion efforts on the value of neutron radiation therapy treatment. Nuclear Oncology has been providing physician services for NIU-INT since December 2005. This is the last year of a five-year renewal option based on a proposal that was opened on October 7, 2005. The renewal award was advertised in the *Illinois Higher Education Procurement Bulletin*. The Procurement Policy Board has waived the waiting period for this award.

Funding: Appropriated

Recommendation: The university requests Board of Trustees approval of expenditure authority for FY11 as follows:

Nuclear Oncology Medical Care – Hinsdale, IL.....\$330,000

**FISCAL YEAR 2011 OFFICE OF WASTE MANAGEMENT AND UTILITIES
SOLID WASTE REMOVAL AND RECYCLING AT NIU DEKALB
CONTRACT RENEWAL**

Summary: Waste Management and Utilities requests permission to issue open orders for the removal of solid waste and recyclable materials for the period July 1, 2010 through June 30, 2011. This is the second year of nine renewal options based on a proposal that was opened on April 8, 2008. The renewal award was advertised in the *Illinois Higher Education Procurement Bulletin*.

Funding: Institutional – Local Funds

Recommendation: The university requests Board of Trustees approval of expenditure authority for FY11 as follows:

Waste Management of IL Inc. – Batavia, IL\$400,000

**FISCAL YEAR 2011 NIU/FERMILAB NEUTRON CANCER
THERAPY AGREEMENT EXTENSION**

Summary: Northern Illinois University, in collaboration with Fermi National Accelerator Laboratory received federal funding in FY04 and FY05 to reopen the neutron therapy facility at Fermilab after its closing in May 2003. NIU assumed management of the clinical operations in January 2005. Fermi provides the facility, neutron beam and medical physics support while NIU provides clinical staffing and management.

Fermilab has the accelerator infrastructure to generate highly expensive neutron radiation of variable doses, employs dedicated physicists and engineers to shape the desired radiation doses and maintain the facility, and has acquired the experience to assist physicians and other healthcare professionals to treat cancer patients with neutron radiation. NIU employs oncology physicians, radiation therapists, oncology nurses and other support staff to provide these services.

NIU entered into a five-year "Work for Others" agreement with Universities Research Association, Inc., operating as prime contractor for Fermilab on behalf of the U.S. Department of Energy to manage the NIU Institute for Neutron Therapy. The five-year agreement expired in November 2009, and NIU received an extension on the agreement through November 2010. An updated "Work for Others" agreement is in process to continue this collaborative arrangement. Original Board of Trustees approval was given on June 17, 2004. The intent to award this contract as a sole source was advertised in the *Illinois Higher Education Procurement Bulletin*. The Procurement Policy Board has waived the waiting period for this award.

Funding: Appropriated

Recommendation: The university requests Board of Trustees approval to extend the agreement with URA, Inc. to manage the neutron therapy clinic at Fermilab for Fiscal Year 2011 for an amount not to exceed \$275,000.

**ENERGY INFRASTRUCTURE IMPROVEMENTS – PHASE X
PERFORMANCE CONTRACT AMENDMENT**

Summary: The university requests permission to expand the proposed Phase X Performance Contract Project to include the following needed infrastructure improvements resulting in reduced energy consumption and maintenance in the future:

East Heating Plant – replace de-aerator equipment and controls

East Chiller Plant – provide piping tie-ins and cooling coils for the following buildings – Adams Hall, Altgeld Hall, Campus Life Building, Holmes Student Center, Founders Library, Montgomery Hall, Music Building, Police/Health Center/Telecommunications Building, Psychology/Computer Science Building, Swen Parson/Lowden Hall, Visual Arts Building, Williston Hall, Wirtz Hall

Parking Garage - upgrade lighting

Original Board of Trustees approval for Energy Infrastructure Improvements – Phase X Project was given on December 3, 2009.

Recommendation: The university requests Board of Trustees approval to expand the proposed Phase X Performance Contract Project to include these additional items as follows:

*Prior Amountnot to exceed \$11.1 million
Amendment..... including financing \$6.2 million
New Total.....not to exceed \$17.3 million*

MATERIALS MANAGEMENT
CENTRAL STORES COMMODITIES AMENDMENT

Summary: One of the two authorized vendors approved for Central Stores commodities contracts for the purchase of miscellaneous non-food, food service related commodities at the last Board of Trustees meeting has gone out of business. Therefore the university is seeking a modification of expenditure authority for Edward Don & Company, the other authorized vendor, to secure the necessary supplies for Materials Management’s resale program. Original Board of Trustees approval was received on February 25, 2010. The intent to award this amendment was advertised in the *Illinois Higher Education Procurement Bulletin*.

Funding: Institutional – Revenue Bond

Recommendation: The university requests Board of Trustees approval of expenditure authority for FY11 as follows:

Edward Don & Company – North Riverside, IL

Prior amount	\$275,000
Amendment.....	125,000
New total	\$400,000

DEPARTMENT OF BIOLOGICAL SCIENCES
RESEARCH PROJECT AMENDMENTS

Summary: Because additional funds have been provided through the existing grant entitled "Long-term Outcomes of Childhood-onset Epilepsy," amendments are required to increase existing subcontracts with these vendors to provide additional research-related services. Original Board of Trustees approval was given on September 20, 2007. These orders are exempt from the Illinois Procurement Code because the vendors are named in the grant.

Funding: Sponsored Projects

Recommendation: The university requests Board of Trustees approval of expenditure authority for FY10-FY11 as follows:

Brain Research Institute – Melbourne, Australia

<i>Prior amount</i>	<i>\$303,604</i>
<i>Amendment</i>	<i>48,099</i>
<i>Contingency</i>	<i>30,000</i>
<i>New total</i>	<i>\$381,703</i>

University of California Los Angeles – Los Angeles, CA

<i>Prior amount</i>	<i>\$283,297</i>
<i>Amendment</i>	<i>102,120</i>
<i>Contingency</i>	<i>30,000</i>
<i>New total</i>	<i>\$415,417</i>

**RECOMMENDATIONS FOR FACULTY PROMOTIONS, TENURE,
AND PROMOTIONS WITH TENURE FOR THE 2010-2011 ACADEMIC YEAR**

NAME

COLLEGE/DEPARTMENT/SCHOOL

From Assistant Professor to Associate Professor

Damodaran, Purushothaman	Industrial and Systems Engineering
Falkoff, Marc	College of Law
Jones, Robert	College of Law
Hoffman, Aaron	Political Science

From Associate Professor to Professor

Atkins, E. Taylor	History
Aurand, Timothy	Marketing
Azad, Abul K. M.	Technology
Byrd, Ana M.	Biological Sciences
Callary, Edward	English
Chakraborty, Dhiman	Physics
Day, Michael	English
Duvall, Melvin	Biological Sciences
Engel, Jr., Mylan	Philosophy
Gaillard, Elizabeth	Chemistry
Garcia, Clersida	Kinesiology and Physical Education
Giordano, Francesca	Counseling, Adult and Higher Education
Holt, George Richard	Communication
Johnson-Hillery, Julie	Family, Consumer and Nutrition Sciences
King, Richard	Biological Sciences
Lurio, Laurence	Physics
Pan, Junlin	University Libraries
Schlabach, Gretchen	Kinesiology and Physical Education
Schmidt, James	History
Thu, Kendall	Anthropology
Van Wienen, Mark W.	English
Wilkins, Elizabeth	Teaching and Learning
Wooten, Ronnie	Music
Xie, Xiaolin (Charline)	Family, Consumer and Nutrition Sciences

Tenure Only

Brantley, Helen	Teaching and Learning
Chen, Shi-Jie (Gary)	Industrial and Systems Engineering
Lundstrum, Leonard	Finance

Tenure and Promotion from Assistant Professor to Associate Professor

Anderson, Evan	Economics
Ashley, Walker	Geography
Awanou, Gerard	Mathematical Sciences
Beyer, Gregory	Music
Burton, James	Management
Carlson, Cathy	Nursing and Health Studies
Davis, Stanton	Theatre and Dance
Erdelyi, Bela	Physics
Evans, Andrea	Leadership, Educational Psychology and Foundations
Ferris, Kerry	Sociology
Garver, Valerie	History
Johnston-Rodriguez, Sarah	Teaching and Learning
Jones, Eric	History
Koren, Mary	Nursing and Health Studies
Liccardo, Andrew	Art
Mayall, Hayley	Educational Technology, Research and Assessment
Obermeier, James	Art
Rienstra-Kiracofe, Christine	Leadership, Educational Psychology and Foundations
Staikidis, Kryssi	Art
Swedlow, Brendon	Political Science
Teague, Liam	Music
VanOverbeke, Marc	Leadership, Educational Psychology and Foundations
Villanueva, Rodrigo	Music

Tenure with rank of Associate Professor

Hermanson, Judith	Political Science
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Recommendation: The university requests Board of Trustees approval of the university Recommendations for Faculty Promotions, Tenure, and Promotions with Tenure for the 2010-2011 Academic Year.

REQUESTS FOR NEW DEGREE PROGRAMS

All new degree programs require the approval of the Board of Trustees and the approval of the Illinois Board of Higher Education. These new program requests have received all required curricular approvals at the department, college and university levels, endorsement by the Academic Planning Council and the concurrence of the provost, as well as endorsement by the BOT Academic Affairs, Student Affairs and Personnel Committee.

B.S. in Athletic Training

Description: The university proposes to offer a B.S. degree program in athletic training in the Department of Kinesiology and Physical Education within the College of Education.

Rationale: The Department of Kinesiology and Physical Education currently offers an emphasis in athletic training within the B.S. in Kinesiology. This emphasis is accredited by the Commission on the Accreditation of Athletic Training Education (CAATE). The CAATE, in agreement with the National Athletic Trainer's Association (NATA), supports the NATA Degree Task Force recommendation that by 2014-2015 all individuals entering the athletic training profession have a degree in athletic training. In order to maintain CAATE accreditation and permit graduates to apply for licensure as athletic trainers the university seeks authority for a B.S. degree program in athletic training to replace the current emphasis within the B.S. in Kinesiology.

The proposed B.S. degree program in athletic training will be a rigorous, sequenced program of study involving both didactic and clinical experiences: it was designed to meet the CAATE requirements and will be a limited admissions program. In addition to the general education program and requirements in science outside the department, majors in the B.S. in athletic training will complete 71-73 semester hours of required course work in athletic training, fitness development, resistance training, first aid and CPR, injury prevention and care, assessment of extremities and injuries, measurement and evaluation in exercise science, psychological aspects of sport and exercise, case management and clinical experiences as well as 4-6 hours of practicum or internship. Program graduates will be eligible to sit for the national Board of Certification examination. The certification in athletic training credential is awarded after the Board of Certification examination is passed; this certification permits individuals to attain licenses to practice athletic training.

Costs: No new resources are needed to implement the proposed B.S. degree program in athletic training; the resources needed to offer this degree program are currently in place within the emphasis in athletic training. These resources will be reallocated to the B.S. degree program in athletic training.

B.A./B.S. in Community Leadership and Civic Engagement On Campus and in Regions 1 (North Suburban) and 3 (West Suburban)

Description: The university proposes to offer a B.A./B.S. degree program in community leadership and civic engagement on campus and in Regions 1 (North Suburban) and 3 (West Suburban). This program is an interdisciplinary degree that will be housed in the Non-Governmental Organization Leadership and Development Center within the College of Liberal Arts and Sciences.

Rationale: The proposed degree program was designed to prepare students with the knowledge and skills needed to become community leaders who are engaged in civic improvement whether they work for

a private firm, a government agency or a non-governmental organization. Graduates will be prepared to meet the demands of positions such as social or community service manager, administrative services manager or other occupations. The degree program permits students to elect one of five emphases: advocacy, arts and humanities, enterprise, environmental or global; the emphases will be noted on students' transcripts. In addition to meeting the general education program requirements, students majoring in community leadership and civic engagement will complete 27 semester hours of core course work in public service leadership, applied anthropology, community engagement, intercultural communication, nonprofit management and philanthropy and volunteerism, and 15 semester hours of course work in the emphasis. The requirements for the degree have also been designed to articulate with degree programs that NIU transfer students complete at Illinois community colleges, and the degree has the potential to be offered off campus in addition to on campus delivery.

The concept for this new degree program arose as a component of NIU's Great Journeys Strategic Plan. Specifically, the content of the program, its articulation with associate degree programs, and the interdisciplinary teaching and learning environment of the program will address the strategic planning imperatives to strengthen and extend NIU's global and regional impact; and to make NIU an institution of first choice for students, faculty, and staff. Creation of the program was also tied to NIU's wide-ranging outreach and engagement activities.

Costs: Support for the delivery of the proposed program will be allocated from a combination of existing resources and strategic planning funding. The majority of the courses in the program already exist and they are delivered in the Colleges of Business, Engineering and Engineering Technology, Liberal Arts and Sciences and Visual and Performing Arts on a regular basis; there are sufficient seats within these courses to accommodate students pursuing the proposed program. Funding from the strategic plan has been allocated to hire a director for the Non-Governmental Organization Leadership and Development Center and an assistant professor in the Division of Public Administration, and both will teach newly developed core and specialized courses in the program.

B.A./B.S. in Environmental Studies

Description: The university proposes to offer a B.A./B.S. degree program in environmental studies. This is an interdisciplinary degree within the College of Liberal Arts and Sciences.

Rationale: The proposed degree program will give students the knowledge and skills to address environmental, resource sustainability and energy related issues, and as graduates of the program they will be prepared to meet future challenges via careers in such areas as industry; small business; federal, state and local governments; non-governmental organizations; education and research. The degree program permits students to elect one of six emphases: biodiversity and environmental restoration, energy studies, human experience, environmental policy and water; the emphases will be noted on students' transcripts. In addition to meeting the general education program requirements, students majoring in environmental studies will complete 18 semester hours of core course work in environmental issues, science, law, policy and economics; the environment in the social sciences and humanities and green technologies as well as 30-41 semester hours in the emphasis. Graduates will be able to evaluate the nature and magnitude of environmental and climatic change at local, regional and global scales; explore solutions to energy challenges; assess the impact of environmental, climatic and energy challenges on society and contribute to the development of public policy that promotes sustainability and identify approaches to major local, regional and global environmental problems.

The concept for this new degree program arose as a component of NIU's Great Journeys Strategic Plan. The content of the program and the interdisciplinary teaching and learning environment of the program specifically address the strategic planning imperatives to strengthen and extend NIU's global and regional impact; and to make NIU an institution of first choice for students, faculty and staff. The program will also enhance NIU's wide-ranging outreach and engagement activities.

Costs: Support for the delivery of the proposed program will be allocated from a combination of existing resources and strategic planning funding. The majority of the courses in the program already exist and they are delivered in the Colleges of Engineering and Engineering Technology, Liberal Arts and Sciences and Visual and Performing Arts on a regular basis; there are sufficient seats within these courses to accommodate students pursuing the proposed program. Funding from the strategic plan has been allocated to hire a director for the environment, sustainability and energy center and the director and several newly hired assistant professors with expertise in environmental specialties will teach newly developed core and specialized courses in the program.

Recommendation: The university requests Board of Trustees approval of its request for a new B.S. in Athletic Training within the College of Education, a B.A./B.S. in Community Leadership and Civic Engagement On Campus and in Regions 1 (North Suburban) and 3 (West Suburban) within the College of Liberal Arts and Sciences, and a B.A./B.S. in Environmental Studies within the College of Liberal Arts and Sciences.

REQUEST FOR DEGREE AUTHORITY AT REGIONAL SITE

The university seeks approval from the Board of Trustees before forwarding requests for off-campus degree authority for academic programs to the Illinois Board of Higher Education (IBHE). The IBHE uses the boundaries of the regional consortia created for off-campus planning to define the area for degree authority.

Master of Business Administration (M.B.A.) in Region 10 (Chicago)

Description: The university seeks approval to deliver the Master of Business Administration degree program in Region 10 (Chicago). The program will be administered by the College of Business.

Rationale: The NIU M.B.A. is a college-based, interdisciplinary program that incorporates all of the functional areas of business including accounting, finance, management, marketing and operations management and management information systems. Specific objectives include preparing adult learners for effective management practice in business; offering courses with an emphasis on functional and team, leadership, and interpersonal skills and global and ethical issues; emphasizing the understanding and critical evaluation of conceptual and theoretical principles relevant to the decision-making process; and building a foundation of knowledge that helps students solve problems, adapt to changing environments and develop practical strategies for implementing change. Students must complete 30 semester hours of course work to earn the degree and will be able to finish the program in one year (fall, spring and summer). Courses will be delivered in the evenings, in a face-to-face format by NIU faculty and selected temporary faculty chosen for their expertise in a functional area.

NIU has a long history of delivering the M.B.A. program in Hoffman Estates (Region 2) and Naperville (Region 3) serving working professionals who are place bound due to work and other responsibilities. The program proposed for delivery in Region 10 will provide the same high-quality graduate business education to place-bound working professionals in Chicago preparing graduates for leadership opportunities within their organizations.

Costs: No new resources are required to deliver this degree program in Region 10 (Chicago); delivery of the program is supported by course charges.

Recommendation: The university asks Board of Trustees approval of its request for off-campus degree authority for the Master of Business Administration in Region 10 (Chicago).

REQUEST FOR A NEW MINOR

New subdivisions of existing programs, including minors, require the approval of the Board of Trustees. Under the state system created to streamline the processes for the development of academic programs, the approval of a minor by the Northern Illinois University governing board completes the approval process. Approval of the minors will be reported in the university's Annual Listing of Changes sent to the IBHE each June. These requests are brought to the Academic Affairs, Student Affairs and Personnel Committee after receiving the approval of the department, college and the Undergraduate Coordinating Council and the concurrence of the provost.

Minor in Sustainable Engineering

Description: The university proposes to offer a minor in sustainable engineering, which will be administered by the Department of Industrial and Systems Engineering within the College of Engineering and Engineering Technology.

Rationale: The proposed minor in sustainable engineering will equip graduates with the tools they need to meet the challenges associated with delivering goods, energy and services through sustainable means. The minor will be comprised of 20-21 credits that include 9 hours of core course work in energy management systems, green engineering and product and process design; and 11-12 hours of elective course work from an approved list that includes technical and interdisciplinary courses in manufacturing systems, lean system engineering, six sigma performance excellence, energy management, energy and the environment, the environment in the social sciences and humanities and environmental law, policy and economics. The minor will assist in preparing engineers and scientists to use limited resources more efficiently and to produce less waste in satisfying an every-increasing demand for goods and services nationally and globally.

NIU's Strategic Plan includes an initiative focusing on the environment, sustainability and energy that consists of establishing a center as well as a research agenda and academic programs; the proposed minor is one component of the curriculum development related to this initiative. It will be available to all qualified students at NIU, and completion of the minor will be noted on the student's transcript.

Costs: Support for the delivery of the minor will be allocated from a combination of existing resources and strategic planning funding. Several of the courses in the minor already exist and are delivered in the College of Liberal Arts and Sciences and the College of Engineering and Engineering Technology on a regular basis; there are sufficient seats within these courses to accommodate students pursuing the minor. Funding from the strategic plan will be allocated for faculty positions that advance the development of a center and research initiatives as well as curricular offerings, such as the proposed minor, related energy and environmental issues.

Recommendation: The university asks approval of its request for a new Minor in Sustainable Engineering within the College of Engineering and Engineering Technology.

**AMENDMENT TO BOARD OF TRUSTEES *REGULATIONS*
FREEDOM OF INFORMATION ACT (FOIA) LAWS**

Amendments to the Board of Trustees *Regulations* are recommended to implement a realignment of responsibilities for handling responses to formal information requests under the Illinois Freedom of Information Act. This updated structure correlates to practices at other Illinois public universities. University Legal Services counsel will continue to be a source of legal advice for appropriate handling of formal FOIA requests to the university.

SECTION VII. OTHER OPERATIONAL MATTERS

Subsection C. Freedom of Information Act

1. FORM OF REQUESTS

Formal Requests to inspect or copy "public records," as defined by the Illinois Freedom of Information Act ("FOIA" or "Act") shall be in writing and shall identify the requester by name, address and organization, if any. The request shall identify the records requested as specifically as possible, and indicate whether the request is for a commercial purpose as defined in the Act. The request shall specify whether the request is for the inspection and copying of the records or for the copies of the records only. If certified copies are required, the request shall so state.

2. SUBMISSION OF FORMAL REQUESTS

Formal Requests for information concerning records of Northern Illinois University or the Board of Trustees shall be submitted to the following address:

Freedom of Information Act Request
Northern Illinois University
University ~~Relations~~Legal Services
Altgeld Hall ~~30030~~
DeKalb, IL 60115

Requests shall be received at the date and time that the request is received during normal business hours at the specified address. Failure to submit the request to the appropriate address may cause a delay in receipt of the request. All formal requests for inspection and copying of records received by NIU employees shall be immediately forwarded to University ~~Relations~~Legal Services.

3. RESPONSE TO FORMAL REQUESTS

The Vice President for University Relations~~General Counsel~~, or designee, as the institution's duly designated Freedom of Information officer, shall review and act upon requests in consultation with relevant divisional record disclosure administrators and legal counsel. Noteworthy requests may be brought to the attention of university administrators, the president and the Chair of the Board of Trustees. So long as it is not a request for a commercial purpose the requester shall normally be notified in writing that the request has been approved, denied or extended within 5 university business days after its receipt by the FOI officer, or designee, pursuant to the Freedom of Information Act. A failure to comply with a written request, extend the time for response, or deny a request within 5 university business days after its receipt will be considered a denial of the request, so long as the request is not for a commercial purpose.

a.e. Extension of Time

Response to a formal request may be extended for not more than 5 university business days from the original due date for any of the reasons outlined within the Act. In the event of an extension, the requester will normally receive written notice within 5 university business days from the date of the request indicating the reason for the extension and the date by which the response to the request will be forthcoming. The person making the request and the FOI officer, or designee, may agree in writing to extend the time for compliance for a longer period to be determined by the parties.

b.f. Approval of Formal Request

The approval of a request for inspection shall identify the documents determined to be in response to the request and the approximate number of pages involved. The approval of a request for copies shall identify the documents, the exact number of pages and the fee for copying, postage and certification, if certified copies are requested. When a person requests a copy of a record maintained in an electronic format, NIU will furnish it in the electronic format specified by the requester, if feasible. If not feasible, NIU will furnish the record in the format which it is maintained at NIU, or in paper format, at the option of the requester.

e.g. Denials of Formal Requests

When NIU denies a request for public records, it will notify the requester in writing of the decision to deny the request, the reasons for the denial, including a reasonably detailed factual basis for the application of any exemption claimed, and the names and titles or positions of each person responsible for the denial. Each notice of denial will also inform such person of the right to request a decision review by the Public Access Counselor and provide the address and phone number for the Public Access Counselor. Each notice of denial shall inform such person of his/her right to seek judicial review under the Freedom of Information Act. Copies of all notices of denial will be retained in a single central office file maintained by the FOI officer that is open to the public and indexed according to the type of exemption asserted and, to the extent feasible, according to the types of records requested.

In the event that a request would be denied as being "unduly burdensome," NIU will extend to the requester an opportunity to confer with the FOI officer, or designee, in an attempt to clarify or reduce the request to manageable proportions. Repeated requests from the same person for the same records that are unchanged or identical to records previously provided or properly denied shall be deemed unduly burdensome, pursuant to the Act.

When NIU asserts that the requested records are exempt under subsection (1)(c) or (1)(f) of Section 7 of the Freedom of Information Act, it will, within the time periods provided for responding to a request, provide written notice to the requester and the Public Access Counselor of its intent to deny the request in whole or in part. Upon receipt of a notice of intent to deny access, the Public Access Counselor shall determine whether further inquiry is warranted and notify NIU and the requester of this determination normally within 5 working days after receipt of the notice of intent to deny. If the Public Access Counselor determines that further inquiry is warranted, the time periods for a response of compliance by NIU will be tolled until the Public Access Counselor concludes his or her inquiry. Such further inquiry will be carried out according to the procedures set forth within the Freedom of Information Act.

d.h. Requests for Commercial Purposes.

NIU shall respond to a request for records to be used for a commercial purpose within 21 university working days after receipt. The response will: (1) provide to the requester an estimate of the time required by the public body to provide the records requested and an estimate of the fees to be charged, which NIU may require the requester to pay in full before copying the requested documents; (2) deny the request pursuant to one or more of the exemptions set out in the Act; (3) notify the requester that the request is unduly burdensome and extend an opportunity to the requester to attempt to clarify or reduce the request to manageable portions, or (4) provide the records requested.

Unless the records requested for a commercial purpose are exempt from disclosure, NIU will comply with the request within a reasonable period considering the size and complexity of the request, and giving priority to records requests for non-commercial purposes. It is a violation of the Freedom of Information Act for a person to knowingly obtain a public record for a commercial purpose without disclosing that it is for a commercial purpose, if requested to do so by NIU officials.

4. TIME AND PLACE OF ACCESS

The approval of a request for inspection shall inform the requester where the information will be available for inspection. The approval of a request for copies or records stored in an electronic format will inform the requester that upon receipt of the appropriate fee, if applicable, the material will be mailed or available for pick-up at a specific place. Information will be made available for 14 university business days after the mailing of the approval.

5. STATUTORY FEES AND COSTS

No fees will be charged for the first 50 pages of black and white, letter or legal sized copies sought by a requester. After ~~this threshold~~50 pages the cost for copies of black and white, letter or legal sized records which can be readily made on available equipment shall ~~be not exceed~~ 15 cents per page. If NIU provides copies in color or in a size other than letter or legal, NIU will charge the actual cost for reproducing the records excluding the costs of any search for and review of the records or other personnel costs associated with reproducing the records. Copies which cannot be made on available equipment will be photocopied through a commercial photocopy service at the cost charged by the service. The cost for the mailing of photocopies will be the actual postage. The fee for certification is one dollar per document or set of documents. If NIU furnishes a record in an electronic format, NIU will charge the requester for the actual cost of purchasing the recording medium, whether disc, diskette, tape or other medium upon which the record is delivered. NIU will not charge the requester for the costs of any search for and review of the records or other personnel costs associated with reproducing the electronic records.

Documents ~~shall~~may be furnished without charge or at a reduced charge, as determined by NIU, if the person requesting the documents accurately and appropriately states the specific purpose for the request and indicates that a waiver or reduction of the fee is in the public interest. Waiver or reduction of the fee is in the public interest if the principal purpose of the request is to access and disseminate information regarding the health, safety, and welfare or the legal rights of the general public and is not for the principal purpose of personal or commercial benefit, as defined by the Act.

In the event that NIU fails to respond to a request within the requisite time periods in the Act but thereafter provides the requester with copies of the requested records, NIU is prohibited at that point from imposing any fess for such copies.

6. REQUEST FOR REVIEW OF A DENIAL

A person whose request to inspect or copy a public record is denied may file a request for review with the Public Access Counselor established in the Office of the Attorney General not later than 60 days after the date of the final denial. Upon receipt of a request for review, the Public Access Counselor shall determine whether further action is warranted. The Public Access Counselor may determine that any alleged violation of the Act is unfounded, upon which no further action will be taken. In all other cases, the procedures for such review as outlined in the Freedom of Information Act, as amended, will be followed. Pursuant to those procedures, the Attorney General is required to issue to the requester and NIU a binding opinion in response to the request for review as to whether a violation of the Freedom of Information Act has occurred. The Attorney General is also afforded the discretion to choose to resolve the request for review by mediation or by a means other than the issuance of a binding opinion.

INTERNAL AUDIT DEPARTMENT CHARTER

Summary: The Internal Audit Department is required to comply with the Institute of Internal Auditors' International Standards for the Professional Practice of Internal Auditing, the Code of Ethics, and the Fiscal Control and Internal Auditing Act of the State of Illinois. As required by the standards, the director of internal audit discussed the Definition of Internal Auditing, the Code of Ethics, and the *Standards* with senior management and the board at the February 4, 2010, Legislation, Audit and External Affairs Committee Meeting. The standards also require that "the purpose, authority, and responsibility of the internal audit activity be formally defined in an internal audit charter. The chief audit executive must "periodically review the internal audit charter and present it to senior management and the board for approval." The periodic review has been completed; no changes needed at this time.

Recommendation: The University requests Board of Trustee approval of the internal audit department charter as follows:

Northern Illinois University Internal Audit Department Charter

The mission of the Internal Audit Department is to provide independent and objective assurance and consulting services to assist the Board of Trustees and University management in the effective discharge of their oversight, management, and operating responsibilities. Internal auditing is based on an objective assessment of evidence. It uses a systematic, disciplined approach to evaluate and recommend improvements to the risk management, internal control, and governance processes.

The nature and scope of an assurance engagement are determined by the internal auditor. An assurance audit provides an opinion or conclusion regarding the activity under review and, depending on the engagement, includes:

- Determining that risks are appropriately identified and managed.
- Reviewing and appraising the adequacy and effectiveness of accounting, financial, and operating controls.
- Determining the extent of compliance with established policies, plans, and procedures, and with applicable law.
- Evaluating the reliability of accounting and other information developed within the organization.
- Evaluating the extent to which University assets are accounted for and safeguarded from losses of all kinds.
- Identifying areas of cost savings and/or operational improvement.
- Reviewing the design of or modifications to major electronic data processing systems prior to their implementation.

Opportunities to improve internal control may be identified during assurance audits. They will be communicated to the appropriate level of management and follow-up actions by management will be reviewed to determine whether appropriate actions are taken. The responsibilities of supervisory personnel include notifying the internal audit director in writing within 30 days when internal audit recommendations are not followed, so that the president can be advised accordingly and corrective action taken. If corrective action is required, the president shall notify the chair of the Board of Trustees and the chair and vice chair of the Legislation, Audit and External Affairs Committee of the Board of Trustees.

In addition to performing assurance audits, the Internal Audit Department provides consulting services that are advisory in nature and are generally performed at the specific request of an engagement client. Consulting may range from formal engagements with defined scope and objective, to advisory activities, such as participating in standing or ad hoc committees or project teams. Consulting may also include formal guidance provided on an as-needed basis.

Internal audit records are not public documents. Internal Audit reports are made available to the Board of Trustees and to others as mandated by legal, statutory, or regulatory requirements. Requests for reports should be directed to the Office of the President.

With the concurrence of the president and the Board of Trustees and in accordance with the Fiscal Control and Internal Auditing Act (Illinois Revised Statutes, 1989, Chapter 15, paragraph 1001-3004), the Internal Audit Department is authorized to review and evaluate policies, procedures, and practices of any University activity, program, or function. This authority provides for full access to all records, properties, and personnel relevant to the subject under review. Persons requesting an audit, special project, or investigation to be performed by the internal audit department should direct their request to the Office of the President. In performing the audit engagements, the internal audit department has no direct responsibility for or authority over any of the activities reviewed. Therefore, the internal audit review and appraisal process does not in any way relieve other University personnel of the responsibilities assigned to them.

The internal audit department is organized with the intent of being in compliance with the Fiscal Control and Internal Auditing Act, which requires:

- State universities to establish a full-time program of internal auditing;
- The chief internal auditor to report directly to the chief executive officer (president) and to have direct communication with the chief executive officer and the Board of Trustees, if applicable, in the exercise of auditing activities;
- Internal auditors to be free of all operational duties;
- A two-year audit plan and an annual report on the prior year audit activity to be prepared annually;
- Audits of major systems of internal accounting and administrative control to be conducted on a regular basis;
- The design or modification of major electronic data processing systems to be reviewed prior to their implementation;
- Special audits to be performed as requested by the president;
- The chief internal auditor to have, in addition to all other powers or duties authorized by law, required by professional ethics or standards, or assigned powers consistent with the Act, the powers necessary to carry out the duties required by the Act;
- The chief internal auditor may consult with state agencies, commissions, boards, and committees on matters affecting the duties or responsibilities of the chief internal auditor under the Act.

The Act also created an Internal Audit Advisory Board (Board) which established professional standards and a code of ethics to which all State internal auditors must adhere:

All audits shall be conducted in compliance with the general and specific standards of the *International Standards for the Professional Practice of Internal Auditing* published by the Institute of Internal Auditors, or where required, in accordance with government auditing standards published by the U.S. General Accounting Office. The professional conduct of persons involved in internal audit operations shall be based on the ethical standard adopted by the Institute of Internal Auditors, *IIA Code of Ethics, Standards of Conduct*.

**APPOINTMENT OF THE DEAN OF THE
COLLEGE OF EDUCATION**

Following a national search, Dr. La Vonne Neal has been selected for appointment as Dean of the College of Education effective July 1, 2010. She is recommended for appointment at the rank of professor with tenure in the Department of Teaching and Learning. Dr. Neal earned a Ph.D. in Special Education with an emphasis in Multicultural Education from University of Texas at Austin. After five years as a social studies teacher in Texas, she joined the faculty at Southwestern University in Georgetown, Texas and served as director of the university's secondary education teaching certification program. For the past five years Dr. Neal has served as professor and dean of the College of Education at the University of Colorado at Colorado Springs where she implemented programmatic changes in assessment, a new doctoral program in educational leadership, research, and policy and on-line master's degree programs in curriculum and instruction, special education, and counseling.

Dr. Neal offers unique qualifications from her military service and through extensive experience in the private sector. She is experienced and knowledgeable about the needs of our constituencies and will continue efforts to enhance and expand external partnerships and engagement and to further develop strategic plans for both the college and the university. Dr. Neal has served on academic editorial boards, currently serves as co-editor of the *Black History Bulletin*. She has authored or coauthored 14 journal articles and book chapters; delivered more than 50 papers and keynote addresses at national and international conferences and meetings; secured more than \$15 million in external grant and contact funding; and been the recipient of numerous honors including research fellowships, teaching and professional service awards, and membership in international honor societies.

Recommendation: The university requests Board of Trustees approval of its decision to grant Dr. La Vonne I. Neal tenure and the rank of professor in conjunction with her appointment as Dean of the College of Education effective July 1, 2010.

FISCAL YEAR 2011 TUITION RECOMMENDATIONS

Summary: Each year the university is asked to carefully review and evaluate tuition charges in order to recommend tuition rates that will generate adequate resources necessary to support the quality of academic programs, and services provided and yet remain consistent with the university commitment to affordability and access. Tuition recommendations are directly effected by Truth-in-Tuition (TnT) legislation and the present economic uncertainties of the state's budget.

The Truth-in-Tuition Act took effect Fall 2004 for Illinois residents seeking an undergraduate degree. Under the provisions of the law, the entering degree-seeking undergraduate class for each fiscal year, beginning in FY05, is guaranteed the same tuition rates for four continuous years. NIU policy adds one additional semester to this four year guarantee. NIU's current policy is after nine continuous semesters, the guaranteed undergraduate tuition rate adjusts to the fixed tuition rate paid by students who entered the university two fiscal years after the date of original entry. The fixed tuition rate for such students will be maintained consistent with that cohort.

Senate Bill 3222 was passed last week with an effective date of July 1, 2010, and sent to the Governor for signing. This bill, if enacted, states that the tuition rate to charge degree-seeking undergraduates after eight continuous semesters is the fixed tuition rate charged to students who entered the university one fiscal year after the date of original entry for two years. Accordingly, if the bill is signed, we will have to modify our internal policy to be in compliance with the Public Act by the effective date.

Existing university policies relevant to tuition calculations follow. Undergraduates are charged per credit hour up to a maximum of 16 credit hours per semester. Graduate and law students are charged per credit hour up to a maximum of 12 credit hours per semester. Tuition rates for nonresidents are set at two times the resident rate.

This recommendation includes tuition rate increases for eligible undergraduate, graduate and law students. Undergraduates subject to the tuition rate recommendation include (1) new resident degree seeking students (freshmen and transfers); (2) resident nondegree seeking undergraduates; and (3) nonresident undergraduates.

The university recommends an average 9.5 percent increase in resident tuition for eligible students, including undergraduate, graduate and law, for both on- and off-campus. The recommended rates are presented in the attached table. For a resident, full-time (15 credit hours), undergraduate student subject to the tuition increase, this recommendation translates to a \$345 tuition increase per semester.

This tuition recommendation is consistent with the university's commitment to affordability and access.

Recommendation: The university requests approval of the FY11 tuition increases as proposed effective in Fall 2010.

FISCAL YEAR 2011 TUITION SCHEDULE

	Hours <u>Taken</u>	Current FY10 Tuition Rates <u>Per Credit Hour</u>	Proposed FY11 Tuition Rates <u>Per Credit Hour</u>
<u>Undergraduate:</u> ⁽¹⁾			
	1-11	\$269	294.60
	12-14	\$260	284.70
	15-16+	\$242	265.00
 <u>Graduate:</u>	per hour	\$274	300.00
 <u>Law:</u>	per hour	\$521	570.50

⁽¹⁾ Undergraduates who are either entering in FY11 or who are non-degree seeking; non-residents at twice the FY11 rate

**FISCAL YEAR 2011 INTERNAL OPERATING BUDGET
 INTERIM APPROVAL**

Summary: There will be an oral presentation summarizing the Fiscal Year 2011 appropriation process and the status of the Governor’s action on the appropriated budget. Pursuant to the established Board of Trustees’ meeting schedule, the university will present the final FY2011 internal operating budget for approval at the August 2010 Board of Trustees Meeting.

Recommendation: The university requests Board of Trustees approval of the preliminary operating budget as presented.

Table 1

**FISCAL YEAR 2011 PRELIMINARY INTERNAL BUDGET
 Summary of Budgeted Revenue & Expenditures by Source
 (\$ in Thousands)**

	FY2010	Preliminary FY2011
Appropriated Fund Revenues⁽¹⁾		
General Revenue Fund	102,974.9	
Federal Funds	4,456.2	
State College and University Trust	36.0	
Total Appropriated Fund Revenues	\$ 107,467.1	
Nonappropriated Revenues		
University Income Fund	129,150.0	129,150.0
Revenue Bond Operations	78,850.0	78,850.0
Auxiliary Enterprises	24,307.6	24,307.6
Gifts, Grants and Contracts	56,200.0	56,200.0
Local Funds	39,146.4	39,146.4
Total Nonappropriated Revenues	\$ 327,654.0	\$ 327,654.0
Total Anticipated Revenues	\$ 435,121.1	

⁽¹⁾ FY2011 appropriation pending.

ZEKE GIORGI LAW CLINIC LEASE RENEWAL

Summary: The Zeke Giorgi Legal Clinic, located in downtown Rockford, provides legal services primarily to individuals who may not otherwise be able to secure legal advice. Third-year law students from the College of Law assist with legal representation under the supervision of staff who are licensed attorneys. The Clinic has provided representation in the areas of criminal defense, elder law, domestic violence and mediation.

The Giorgi Clinic is within walking distance of the courthouses, on public transportation routes and has adjacent parking available. The site provides staff offices, conference room/library, clerical space, client interview rooms, student workspaces, reception and waiting areas, file room and support space.

NIU's current lease for the Zeke Giorgi Law Clinic expires June 30, 2010. A Request for Information was advertised on the *Illinois Higher Education Procurement Bulletin* to solicit location, pricing and leasing information for the possible relocation of the Clinic. The RFI opened on April 20, 2010. Evaluation of the RFI responses was conducted, and it was determined that it is in the best interest of the University for the law clinic to remain in its current location. The lease terms will be for an initial three-year period, with two renewal options of three years each (for a possible nine year total lease period). The lease agreement will begin on July 1, 2010 and end June 30, 2013, for 13,050 square feet at a rate of \$97,875.00 per year, or approximately \$7.50 per square foot. The lease is inclusive of utilities and taxes. The intent to award this contract was advertised in the *Illinois Higher Education Procurement Bulletin*.

Twenty (20) vendors downloaded the RFI.
Four (4) responses were received.
Sixteen (16) vendors did not respond.

Funding: Appropriated

Recommendation: The university requests Board of Trustees approval of expenditure authority for FY11-FY13 as follows:

TRT Management Corporation – Rockford, IL\$293,625

**CENTER FOR GOVERNMENTAL STUDIES
MEDICAID FRAUD PROJECT AMENDMENTS**

Summary: In Fiscal Year 2008, the Center for Governmental Studies entered into an agreement with the Illinois Department of Healthcare and Family Services. The primary focus of this agreement was for the review of historical data of Medicaid fraud cases in Illinois for the past 10-15 years. The contract language allowed for a possible time extension if needed. Eithinc Systems, one of the original vendors, has again been given additional tasks related to the recent amendment to this contract. Eithinc Systems will take responsibility for additional components such as the creation of datasets, provider and recipient profiles, psycho-therapy routines, templates, summary reports and documentation. Original presidential approval was received on November 19, 2007, and BOT approval for the first amendment was received on June 6, 2009. This order is exempt from the Illinois Procurement Code because the vendor is named in the Agreement.

Funding: Institutional – Local Funds

Recommendation: The university requests Board of Trustees approval of expenditure authority for FY11 as follows:

Eithinc Systems LLP -- Rochester, IL

<i>Prior amount</i>	<i>\$395,440</i>
<i>Amendment</i>	<i>\$ 32,000</i>
<i>New total</i>	<i>\$427,440</i>

**INFORMATION TECHNOLOGY SERVICES
EXPANSION OF NIUNET**

Summary: ITS requests permission to expand and upgrade NIUNet in support of the Illinois Rural HealthNet. Three years ago, NIU wrote a \$22M grant on behalf of healthcare facilities throughout the State of Illinois to build a high speed network for healthcare. The grant was approved and NIU received funds to manage the project. The project has entered the building phase of the program and it has selected NIUNet to deliver backbone services to the northern Illinois region. The upgrades for NIUNet are within the intended guidelines and goals of NIUNet to support research, education, healthcare and local government. The expansion of NIUNet will extend the fiber optic network from NIU Hoffman Estates into Chicago using multivendor and multiyear leases on fiber optic cable and increase broadband capacities in the existing NIUNet infrastructure with additional hardware. Funding to support this request is from an award of the FCC through the Illinois Rural HealthNet grant. The Adesta and Zayo Bandwidth contracts are exempt from advertising on the *Illinois Higher Education Procurement Bulletin* because they are contracted by governmental agencies. The network equipment and fiber lease will be advertised and awarded as bids on the *Bulletin*.

Funding: Sponsored Projects

Recommendation: The university requests Board of Trustees approval of expenditure authority for FY11-FY25 as follows:

<u>Adesta – St. Charles, IL</u>	
<i>(vendor contracted by IL State Toll Highway Authority)</i>	
Prior amount	\$470,000
Amendment.....	\$310,000
New total	\$780,000

Recommendation: The university requests Board of Trustees approval of expenditure authority for FY11-FY30 as follows:

<u>Zayo Bandwidth – Louisville, CO</u>	\$400,000
<i>(vendor contracted by Chicago Transit Authority)</i>	

Recommendation: The university requests Board of Trustees approval of expenditure authority for FY11-FY20 as follows:

<u>Fiber Lease and Network Equipment</u>	\$1,130,000
<i>(to be bid)</i>	

**BOND RESOLUTION FOR EXISTING RESIDENCE HALLS
AND OTHER INFRASTRUCTURE IMPROVEMENTS**

Summary: The university requests Board of Trustees approval to formally investigate the option of issuing revenue bonds to address much needed repairs, deferred maintenance and improvements to existing residence hall facilities, as well as address other capital improvements necessary in the campus parking system, as identified through consultation with the Campus Parking Committee, improvements for campus recreation, address identified improvements in the Holmes Student Center and other infrastructure/facility needs and improvements. This opportunity to pursue the use of revenue bonds is greatly enhanced and attractive given the federal government's Build America Bond Program which allows universities to issue revenue bonds for improvements with a federal government commitment to pay up to 35 percent of the annual interest on the bonds through the life of the bonds.

Recommendation: The university, therefore, seeks approval to pursue this option and will present an authorization resolution for Board approval at the May 13 meeting. Upon approval of the resolution, the university will report back to the Board on its findings and recommendations at a subsequent meeting.

BOND RESOLUTION

The Board Treasurer recommends to the Board the following Board Resolution on behalf of Northern Illinois University:

1. Authorize the investigation into the financing of renovations and improvements to the Auxiliary Facilities system, including needed repairs, deferred maintenance, and improvements to existing residence hall facilities, capital improvements necessary in the campus parking system, improvements for campus recreation, identified improvements in the Holmes Student Center and other infrastructure/facility needs and improvements, to include related furnishings and equipment (the "*Project*") through the proceeds of an issue of Northern Illinois University Auxiliary Facilities System Revenue Bonds (the "*Bonds*") having a principal amount that would include funds to pay project costs, the cost of funding a debt service reserve, if any, capitalized interest, if any, and the costs of issuance of the Bonds.
2. Authorize the Board Treasurer to study the potential issuance of Bonds to refund all or a portion of the outstanding Northern Illinois University Auxiliary Facilities System Revenue Bonds, Series 1992, Series 1999 and Series 2001, but only if determined by the Board Treasurer to be in the best interests of the University.
3. Authorize the Board Treasurer to engage Chapman and Cutler LLP as bond counsel to prepare a draft of the Sixth Supplemental Auxiliary Facilities System Revenue Bond Resolution and, if required, an Escrow Agreement, such documents to be in such form as shall possibly be hereafter adopted by this Board of Trustees, and to prepare related draft documentation to authorize and provide for the issuance of the Bonds from time to time in one or more series, prescribing all the details of the Bonds and providing for the security and payment thereof. The Bonds shall mature no later than 30 years from their dated date and shall bear interest at rates not in excess of those permitted by law.
4. Authorize the Board Treasurer to engage one or more bond underwriting firms to underwrite the Bonds (the "*Underwriters*") under a contingency agreement.
5. Authorize the Board Treasurer to direct the Underwriters and their counsel to draft a Preliminary Official Statement in a form for future consideration by this Board of Trustees.
6. Authorize the Board Treasurer to investigate all terms and conditions of a possible financing including having the Underwrites and their counsel prepare a draft Bond Purchase Agreement, wherein the Underwriters would agree to purchase from the Board of Trustees, and this Board of Trustees would agree to sell to the Underwriters, all (but not less than all) of the Bonds, in a form as shall be hereafter adopted by this Board of Trustees.

Chair's Report

No. 48

May 13, 2010

Agenda Item 11.a.
May 13, 2010

Action

TENURED FACULTY APPEAL MATTER

A recommendation regarding a tenured faculty appeal matter will be presented to the Board of Trustees for consideration at its May 13 meeting.

EXECUTIVE SESSION MINUTES REVIEW AND RELEASE

Summary: The Illinois Open Meetings Act, as amended, requires public bodies to review minutes of their executive sessions on a semiannual basis and determine what parts of such minutes they should make available to the public because they no longer require confidential treatment to either protect the public interest or the privacy of an individual. Accordingly, this item is proposed for complying with this legal requirement by taking action upon the duly approved Executive Session Minutes of January, 1996 through December, 2009 of either the full Board of Trustees or standing committees of the Board which have not previously been released from confidentiality.

Upon review and advice of the Board's General Counsel and Parliamentarian, the following sections of executive session minutes for the relevant period are proffered for release from confidentiality:

June 17, 2004 - Executive Session of the NIU Board of Trustees

4. Litigation Report

September 23, 2004 - Executive Session of the NIU Board of Trustees

5. Litigation Report

December 9, 2004 - Executive Session of the NIU Board of Trustees

4. Litigation Report

March 24, 2005 - Executive Session of the NIU Board of Trustees

4. Litigation Report

June 16, 2005 - Executive Session of the NIU Board of Trustees

3. Litigation Report

September 15, 2005 - Executive Session of the NIU Board of Trustees

2. Litigation Report

December 1, 2005 - Executive Session of the NIU Board of Trustees

2. Litigation Report

February 28, 2006 – Executive Session of the LAEA Committee of the NIU Board of Trustees

Personnel Matter

March 23, 2006 - Executive Session of the NIU Board of Trustees

- 3.b. & c. Litigation Report

June 15, 2006 – Executive Session of the NIU Board of Trustees

- 3.a. & b. Litigation Report

December 7, 2006 – Executive Session of the NIU Board of Trustees

- 2.a. Litigation Report

June 21, 2007 – Executive Session of the NIU Board of Trustees

- 3.a. Litigation Report

August 6, 2008 – Executive Session of the NIU Board of Trustees – Special Meeting

- 2.a. Litigation Report

September 18 , 2008 – Executive Session of the NIU Board of Trustees

- 3.b. Litigation Report

December 3, 2009 – Executive Session of the NIU Board of Trustees

1. Review and Approval of Minutes of the Executive Session for September 17, 2009
2. Collective Bargaining Matters

Recommendation: The Chair recommends that the Board approve the release from confidentiality of the specified sections of executive session minutes as reviewed and advised above. Those sections, if any, which are still subject to confidentiality, together with sections from subsequent meetings, will be considered again in approximately six months.

RESOLUTION HONORING STUDENT TRUSTEE MATTHEW VENAAS

WHEREAS, Matthew Venaas has faithfully served as a student member of the Northern Illinois University Board of Trustees from July 1, 2009 through June 30, 2010 and

WHEREAS, prior to his election as student trustee in 2009, Matthew Venaas served in many capacities at Northern Illinois University, including Speaker of the Senate for the Student Association, Student Association Senator, and President and Vice of the Douglas Hall Council; and

WHEREAS, Matthew Venaas is currently a member of the Pleiades Chapter of the Mortar Board National College Senior Honor Society, the Political Science Student Advisory Committee and the Northern Illinois University Honors Program; and

WHEREAS, Matthew has received the Student Involvement and Leadership Development Junior Leadership Award, the Peters Scholarship for Outstanding Public Service in Political Science, the Residence Hall Association Outstanding Service Award, and other awards and honors during his time at Northern Illinois University; and

WHEREAS, Matthew Venaas invested much time and energy in his studies at Northern Illinois University as an undergraduate student, as well as in service to students; and

WHEREAS, Matthew has contributed valuable insight and information to the Board of Trustees regarding the student perspective on the rising cost of tuition, and striving to maintain NIU's affordability despite major budget reductions from the state; and

WHEREAS, we, as his colleagues on the Board of Trustees, want to express our appreciation for his service to the NIU students and community; and

WHEREAS, we are proud of his graduation from Northern Illinois University with a Bachelor of Arts in Political Science in May 2010 and his continued pursuit of a Master of Arts in Political Science with an Emphasis in American Government; and

NOW, THEREFORE, BE IT RESOLVED that the Board of Trustees of Northern Illinois University in formal meeting herein assembled, extends its grateful appreciation to Matthew Venaas for his leadership and service to Northern Illinois University students and the Board of Trustees.

BE IT FURTHER RESOLVED that this **RESOLUTION** be presented to Matthew Venaas and a copy of this document be placed in the official files of the Board of Trustees as part of the permanent record of the university and the great State of Illinois and as a lasting tribute to the accomplishments of Matthew Venaas.

Adopted in a regular meeting assembled this **13th** day of **May, 2010**.

**BOARD OF TRUSTEES OF
NORTHERN ILLINOIS UNIVERSITY**

Marc J. Strauss
Chair

Robert T. Boey
Secretary



R E S O L U T I O N
HONORING
PRESIDENT JOHN G. PETERS
FOR EXEMPLARY LEADERSHIP AND SERVICE
TO NORTHERN ILLINOIS UNIVERSITY

WHEREAS, in June 2000, John G. Peters was unanimously appointed President of Northern Illinois University where he has effectively and faithfully served and is now celebrating ten years of exemplary leadership; and

WHEREAS, just as in his prior position as Provost and Senior Vice Chancellor of the University of Tennessee at Knoxville where he was known as the "student's provost," John Peters quickly developed a student-centered presidency at Northern Illinois University focused on and committed to the needs and welfare of students where he regularly engages students to seek opinions, answer questions and listen to concerns; and

WHEREAS, the National Association of Student Affairs Administrators in Higher Education recently awarded John Peters its highest honor, the President's Award, citing John's "vision for and stewardship of Northern Illinois University over the past decade..." that continues to advance the quality of student life on campus; and

WHEREAS, having a decade of distinguished and exemplary service as president, John G. Peters stands as the senior and highly respected dean among the presidents of Illinois public universities sharing his experience and leadership as convener of the State Council of Presidents and Chancellors; and

WHEREAS, since John Peters assumed the helm of Northern Illinois University, NIU has been admitted to the Association of Public and Land-grant Universities, has been granted full membership in the prestigious Universities Research Association and has earned the selective Research Universities – High Research Activity designation of the Carnegie Foundation for the Advancement of Teaching; and

WHEREAS, John G. Peters' leadership as President has further resulted in the successful completion of the university's first-ever comprehensive private fundraising campaign exceeding its \$150 million goal, thereby providing much needed funding to support more than twenty named professorships and distinguished faculty chairs, to further support quality teaching and research, and to provide over \$8.2 million in scholarship support for over 13,700 NIU students; and

WHEREAS, John G. Peters has led the effort for NIU to obtain tens of millions of dollars in federal funding in support of the academic programs, research, and student and public services of the university including the development of one of the finest university clinical care facilities at the Family Health, Wellness and Literacy Center, a state-of-the-art Community Cares primary care clinic in partnership with Kishwaukee Community Hospital, construction of a freestanding research facility that houses the university's premier Center for the Study of Family Violence and Sexual Assault, an entire roadway system for over 200 acres on the West Campus, university management of one of only two neutron cancer treatment and research facilities in the United States, funds to develop and construct a high-speed fiber optic network providing municipalities, schools, libraries, hospitals, research facilities and clinics in the university's service region with enhanced broadband capacity to fuel economic development and improved health care and enhanced faculty and student research in the

Departments of Physics, Chemistry, Psychology, College of Engineering and Engineering Technology, College of Education, and the College of Health and Human Sciences; and

WHEREAS, despite having to serve during a period of unprecedented state budget reductions, limitations, and uncertainty, President Peters has provided exceptional and dynamic leadership and has forged ahead to preserve this great university, its quality academic programs and services, and yet has held as a priority the welfare of our faculty, staff, students and their families despite reduced and uncertain state support; and

WHEREAS, in spite of limited resources and state support for capital improvements, President Peters' leadership and perseverance has allowed the institution to address any identified health and safety concerns and also obtained funding for the completion of the renovations and reopening of NIU's signature building, Altgeld Hall; built an extensive new chiller system to efficiently regulate temperatures in campus facilities; developed the architectural plans and final engineering drawings to renovate Stevens Hall, home of the university's theatre and dance and anthropology programs; and procure funds to complete the renovation and re-opening of Cole Hall, site of the tragic shootings on February 14, 2008; and

WHEREAS, John G. Peters demonstrated compassion, dignity, strength and leadership during the immediate and continuing aftermath of the February 14, 2008 campus tragedy, including his service as the face and voice of Northern Illinois University to citizens and media representatives throughout the campus, city, region, state, country and world during those critical hours and days following the tragic shootings that claimed the lives of five students and injured 21 others; and

WHEREAS, John G. Peters, in a presidency in which he is credited with leading by example, has established the John G. and Barbara Cole Peters Scholarship for Outstanding Public Service, which was established for students who intend to pursue a public service career; and

WHEREAS, John Peters' presidency is critically vital and has served in the best interest of this university through superior, creative and courageous leadership, especially in these challenging times; and

NOW, THEREFORE, BE IT RESOLVED that the Board of Trustees of Northern Illinois University in formal meeting herein assembled, extends its grateful appreciation to John and Barbara Peters for ten years of distinguished, dynamic, and exemplary service and leadership of Northern Illinois University and that the Board of Trustees fully supports, encourages and looks forward with great anticipation and confidence to President Peters' continued service and leadership of this great university.

BE IT FURTHER RESOLVED that this **RESOLUTION** be presented to John G. Peters and a copy of this document be placed in the official files of the Board of Trustees as part of the permanent record of the university and the state of Illinois and as a lasting tribute to the on-going accomplishments and contributions of John G. Peters as President of Northern Illinois University.

Adopted in a regular meeting assembled this **13th** day of **May, 2010**.

**BOARD OF TRUSTEES OF
NORTHERN ILLINOIS UNIVERSITY**

Marc J. Strauss
Chair

Robert T. Boey
Secretary





★ 1895 ★

Special Meeting
of the
Board of Trustees

June 23, 2010

No item in this report for release prior to 8:30 a.m. Wednesday, June 23, 2010.

A G E N D A

**BOARD OF TRUSTEES
of
NORTHERN ILLINOIS UNIVERSITY
8:30 a.m. – Wednesday – June 23, 2010
Board of Trustees Room
315 Altgeld Hall**

8:30 a.m. Call to Order, Roll Call, Notice Verification, Meeting Agenda Approval, Recess to Executive Session
Executive Session – Altgeld Hall
Reconvene Board of Trustees Meeting – Board of Trustees Room



1. Call to Order and Roll Call
2. Verification of Appropriate Notification of Public Meeting
3. Meeting Agenda Approval *Action*..... 215
4. Executive Session
5. Review and Approval of Minutes of the April 29, 2010 Special Meeting *Action*.....
Minutes of June 23, 2010 217
6. Chair's Comments/Announcements
7. Public Comment*
8. President's Report No. 70
 - a. Master of Business Administration (M.B.A.) Program Fee Request *Action*..... 224
 - b. First Year Residence Hall Project Ground Lease Agreement *Action*..... 226
 - c. Fiscal Year 2010 Short-Term Borrowing Authorization *Action*..... 228
 - d. Approval of Limited Senior Administration Reorganization – Appointment of Vice President for Human Resources and Compliance *Action*..... 230
9. Other Matters
10. Next Meeting Date
11. Adjournment

*The Board and its committees comply with P.A. 91-0715 through its *Bylaws*, Article II, Section 5.B:

1. Consistent with Public Act 91-0715 and reasonable constraints determined by these *Bylaws* and the Chair, at each regular or special meeting of the Board or its committees that is open to the public, members of the public may request a brief time on the approved agenda of the meeting to address the Board on relevant matters within its jurisdiction.
2. Committees of the Board review University proposals for action and make adjustments and endorsements as appropriate for further consideration by the full Board. Public comments are generally most useful at meetings of Board committees, where proposals are first considered and the time for interaction most feasible.
3. To facilitate an orderly process, appearance requests must be registered on a Board-provided form and submitted to the Board's Parliamentarian at least 45 minutes before the meeting is scheduled to be called to order. To be recognized, the appearance request will include the name, address and position of the individual wishing to speak, the name of the organization or group represented, a concise summary of the presentation, and whether the requestor has appeared earlier on the topic before any other meeting of the Board. The Parliamentarian may confer with registered speakers to cooperatively assist the Chair of the meeting in assuring coordinated issue presentation and an efficient use of allocated time. The Parliamentarian will acquaint requestors with the generally acceptable rules of decorum for their presentations. In lieu of oral presentations, individuals may present brief written materials not to exceed five (5) pages to the Parliamentarian for distribution and consideration by the Board in advance of the meeting.
4. The Chair of the meeting will recognize duly registered individuals at the appropriate point during the meeting. Unduly repetitive comments may be discouraged and restricted by the Chair. To assure an orderly and timely meeting the Chair may limit time allotments to five minutes or less, may delay or defer appearances when appropriate, and defer or refer questions received from presenters for answers if available.

Anyone needing special accommodations to participate in the NIU Board of Trustees meetings should contact Ellen Andersen, Director of Special Events, at (815)753-1999, as soon as possible, normally at least a week before the scheduled Board meeting.

Minutes of a
Special Meeting of the
BOARD OF TRUSTEES
OF NORTHERN ILLINOIS UNIVERSITY
June 23, 2010

CALL TO ORDER AND ROLL CALL

The meeting was called to order by Chair Marc Strauss at 8:30 a.m. in the Board of Trustees room, 315 Altgeld Hall. Recording Secretary Sharon Banks-Wilkins conducted a roll call of Trustees. Members present were Trustees Robert Boey, John Butler, Barbara Giorgi Vella, Student Trustee Matthew Venaas and Chair Strauss. Trustee Manuel Sanchez joined the meeting during Executive Session. Not present were Trustees Cherilyn Murer, and Myron Siegel. Also present were Board Parliamentarian Kenneth Davidson and President John Peters. With a quorum present, the meeting proceeded.

VERIFICATION OF APPROPRIATE NOTICE OF PUBLIC MEETING

Confirmation of Open Meetings Act public notice compliance was provided by Board Parliamentarian Kenneth Davidson.

MEETING AGENDA APPROVAL

Student Trustee Venaas made a motion to approve the meeting agenda. Trustee Boey seconded the motion. The motion was approved.

EXECUTIVE SESSION

Chair Strauss asked for a motion to close the public meeting to conduct an executive session to discuss the following subjects authorized by the Illinois Open Meetings Act: personnel matters as generally described under §2(c)(1) and (3) of the Open Meetings Act, collective bargaining matters as generally described under §2(c)(2) of the Open Meetings Act and property matters as generally described under §2(c)(5) and (6) of the Open Meetings Act. Trustee Vella so moved, seconded by Student Trustee Venaas. A roll call vote of the Trustees to recess to Executive Session was unanimous

A roll call vote of the Trustees to recess to Executive Session was as follows:

Trustee Boey	Yes	Trustee Butler	Yes
Trustee Vella	Yes	Student Trustee Venaas	Yes
Chair Strauss	Yes		

A roll call vote of the Trustees to recess to Executive Session was unanimous.

BOARD OF TRUSTEES MEETING RECONVENED

Chair Strauss reconvened the public meeting of the Board of Trustees at approximately 11:01 a.m.

REVIEW AND APPROVAL OF MINUTES

It was moved by Trustee Sanchez and seconded by Trustee Vella to approve the minutes of the April 29, 2010 Special Board meeting. The motion was approved.

CHAIR'S COMMENTS/ANNOUNCEMENTS

We have two innovative items on our agenda for Board approval today, Chair Strauss said, a new double-degree MBA program with an international partner university in France, as well as Board approval of a ground lease that will provide the foundation of a public-private partnership to construct up to 1,000 new single rooms in clustered residence hall neighborhoods for first-year students at NIU.

Several of my colleagues on this Board toured existing university residence halls in March and encouraged President Peters and NIU senior administrators to develop plans to replace and renovate our existing on-campus housing for NIU students while keeping with our historic capacity standard of 6,000 on-campus beds. Today we will approve a ground lease for a new campus housing neighborhood to be open by August 2012.

The third item on our agenda today, FY2010 Short-Term Borrowing Authorization, gives me great concern. Frankly, my colleagues on this Board and I are disheartened by the state's inability and unwillingness to honor its financial obligations to its public universities, state agencies and human service providers. As of today, the State of Illinois owes NIU over \$39 million, funds they are legally obligated to pay and have not paid.

Now I would like to welcome University Advisory Committee representatives who may be present this morning: Dr. Alan Rosenbaum, Dr. Ferald Bryan, Dr. Gregory Waas, Dr. Joseph Buck Stephen, Mr. Todd Latham and Mr. Jay Monteiro. Mr. Latham stated his pleasure at being in attendance and introduced himself as the new President of the Supportive Professional Staff Council for 2011-12.

PUBLIC COMMENT

The Chair asked Parliamentarian Kenneth Davidson if any members of the public had registered a written request to address the Board in accordance with state law and Board of Trustees *Bylaws*. Mr. Davidson noted that no timely requests had been received to address this meeting.

PRESIDENT'S REPORT NO. 68

First of all, the President said, I want to thank you, Board members, for your strong support and commitment to NIU. This is the second special Board meeting we have had to schedule in as many months. It goes without saying that your willingness to rearrange your professional and personal lives to attend the urgent business of the university is greatly appreciated. So, on behalf of the NIU students, faculty and staff, I want to thank you for your presence here this morning as we tackle several timely and important decisions that will have lasting impact on the university for years to come.

Agenda Item 8.a. – Master of Business Administration (M.B.A.) Program Fee Request

This program fee request is for the College of Business's innovative and exciting one-year FAST-TRAK DOUBLE-DEGREE M.B.A. program with an international partner, IAE Bordeaux University, the President said. Offered in DeKalb, it is unique in the current M.B.A. marketplace in that it offers a double degree, an M.B.A. from NIU and a Masters in International Management from the University of Bordeaux, as well as extensive business integrated experiences for students through Corporate Insights and a Business Consulting Project. It is also designed as a 'high-touch,' high service program to compete with higher priced regional/Chicago area programs. This new program will open a previously untapped market to NIU and will positively enhance the College of Business's M.B.A. reputation and rankings. The College of Business, therefore, is requesting a maximum per credit hour fee not to exceed the credit hour cost of in-state graduate tuition, which is currently set at \$300 a credit hour for Fiscal Year 2011 for this new FAST-TRAK, DOUBLE-DEGREE M.B.A. program effective fall of 2010. These fees are necessary to finalize development and support for this new M.B.A. delivery format. Board approval is also requested to waive the tuition and fee charge cap, currently set at 12 hours per semester, for hours taken under this

program only so that tuition and fees for the FAST-TRAK DOUBLE-DEGREE program will be assessed for the total credit hours of enrollment.

I want to commend the College of Business on this creative and exciting program for our students, Trustee Vella commented. It sounds just wonderful. It falls right in line with the way I always visualize your thinking, Trustee Boey said, and it is a wonderful thing to do, Denise.

Trustee Butler commented that this just establishes the fee, and asked if there would be discussion at some other point about the establishment of the degree. The PMBA FAST-TRAK program coupled with an existing program in France, Provost Alden said, so it is not a substantive change to our program. The partnership provides access to two degrees within the course of a year, so we are not changing our curriculum. It is basically our Professional M.B.A. program being brought on campus so that students coming from France to participate can provide that kind of international perspective and culture to other students in this program and to the campus community. Only the venue and the coupling partnership have changed. Our academic program remains unchanged

Chair Strauss asked for a motion to approve the new FAST-TRAK, DOUBLE-DEGREE M.B.A. program effective fall of 2010. Trustee Boey so moved, seconded by Trustee Sanchez. The motion was approved.

Agenda Item 8.b. – First Year Residence Hall Project Ground Lease Agreement

At the April 29 Board meeting, President Peters said, the Board approved the solicitation and evaluation of proposals from private developers to build a new first year residence hall cluster complex not to exceed a thousand beds and including a dining facility. The university received nine proposals in response to our Request for Proposal and these proposals were sent to our internal selection committee led by Jeff Daurer, Director of Capital Budget and Planning. After reviewing written proposals and conducting hours of face-to-face meetings with several of the developer and architectural firms, Collegiate Housing Foundation, a not-for-profit organization, was identified as the best entity to support the financing and oversight of the project by entering into a long-term ground lease with the university and entering into an agreement with a developer for the project, the latter subject to Board approval at the September Board meeting. It is currently contemplated that American Campus Communities would act as the project developer. Action by the Board today will permit the university to enter into a long-term ground lease with Collegiate Housing Foundation on either one or both of two on-campus sites for the development of the first year residence hall project and will authorize the President and the Treasurer to negotiate the terms of and to execute the ground lease and ancillary documents and instruments necessary to complete this lease. As discussed previously with this Board, today's item represents the first part of an exciting and still under development comprehensive replacement and complete renovation plan for our on-campus university residence halls. The two easels to my right contain possible architectural renderings of what such a concept would look like. All accommodations in this new complex would be single rooms with a private bath or two single rooms sharing a private bath, reflecting the greater level of independence and privacy preferred by today's students. The overall setting, however, will retain the most desirable features of on-campus housing, including convenience security, community and peer support, strong ties to the university, and availability of food service.

The building in this new clustered housing complex will be built using the same sort of partnership that allowed NIU to build Northern View Apartments in 2007. Under that arrangement, a private company assumed the cost of construction with the actual facilities managed by the university. At the end of a predetermined period of time, the university will take ownership of the facilities. This is an affordable way for us to address what has developed into one of our greatest campus needs. As part of the university's comprehensive plan to replace and/or renovate existing residence halls, we will continue to maintain our historic on-campus housing capacity at 6,000 beds.

Trustee Boey commented that this has been a long time coming, period. I would like to commend our vice president, Eddie Williams, and his staff for coming up with this creative plan that will not impact our financial situation in these dire economic times, Trustee Vella said. We know we need this to be

competitive and because it is good for our students. It is creating a better learning environment, and a better housing situation. In addition to what has been said, Student Trustee Venaas said, I know that even from the little bit they have heard about this project, it is something that students definitely are excited about already. It addresses a pressing need on our campus. I want to just state for the record that the Board has been graciously provided not only tours of the current housing stock, but also a number of outcomes of studies and research done by the staff, Trustee Butler commented. I want to particularly thank Vice President Brian Hemphill and Dr. Williams for the time they have put into this and the amount of information they have provided. It has been an outstanding project and an excellent bottom-up process in the sense that they have had the students involved from the earliest point. It is a great project, and I am proud to support it.

Chair Strauss asked for a motion to approve the long-term ground lease agreement for the First Year Residence Hall Project with Collegiate Housing Foundation. Student Trustee Venaas so moved, seconded by Trustee Boey. The motion was approved.

Agenda Item 8.c. – Fiscal Year 2010 Short-Term Borrowing Authorization

This item causes me great discomfort to bring to the Board today, the President stated. I am on record for the last six months and even longer as citing the unfortunate outcome of the state's inability to pay its agencies and providers what it legally owes them. My opinion on this issue has not changed one iota over these months. The state needs to honor its legal and financial commitments to its citizens, whether it be students, faculty and staff, and its respected public universities, or its human service providers trying to serve people in need, or its employees overall who try to access a legal employee benefit such as health insurance and are turned away and told to pay up front because of the state's poor payment record. As of today, seven days before the close of the fiscal year, the state owes NIU over \$39 million. In addition, the General Assembly left town without even determining how to balance a budget for Fiscal Year 2011, provide a sufficient revenue to fund the state's legal and financial obligations for Fiscal Year 2011 or even set a mechanism in place to borrow funds to pay the state's pension contributions of almost \$4 billion in Fiscal Year 2011 – the height of irresponsibility – and NIU and our sister public universities, human service providers, citizens and state employees are left to cope with the devastation caused by the state's not paying its bills.

This Item, Authorization for Short-Term Borrowing, has been forced upon us because of circumstances that I just mentioned which are far beyond anyone's control here at NIU. I bring this item to the Board for approval today as an emergency measure and a last resort, a mechanism, that if we are forced to execute at some future time this year, will allow NIU to maintain operational status, permitting our students to continue their academic studies uninterrupted should the university be faced with imminent closure due to the state's delinquency in payments. So, pursuant to the rules contained in the recently passed statute, the current limit on principal amounts borrowed for NIU under this one-time emergency authorization would be just under \$29.5 million. If we are going to continue to provide ourselves with options to deal with future contingencies, the Board must approve the resolution before you today as the Treasurer must establish any line of credit or equivalent instrument within 90 days after the legislation's effective date, which was June 8, 2010. Whether the university is ever required to draw down on such line of credit under this authority remains to be seen. Prudence dictates that we do not preclude any option, no matter how discomfiting, as we prepare to tackle the uncertain financial future of the state's nonpayment of its obligations. I, reluctantly, ask your approval of Agenda Item 7.c., Authorization for 2010 Short-Term Borrowing.

I want to join in with what the Chair and our President have already said, Trustee Sanchez remarked. It is more than discomfort I feel that we are placed in this position. How the legislators, Senators and Representatives, can leave Springfield without addressing this critical issue, frankly, is shameful. It is very unfortunate that we, and every other higher education board, are faced with this economic crisis. Obviously, this is the prudent thing to do. I am just embarrassed that we are put in the position where we have no alternative.

At this point, we are just requesting that we have a line of credit in place, Trustee Vella stated. We are very unhappy that we have to do this and there are other parts of this legislation that are troublesome, one of which is if we do borrow the money it has to be paid back within a year. This is for operating expenses. We would only do this in a very dire emergency situation. It is not something we would contemplate doing today, but we are forced to have this option available to us given the situation.

We have all said the same thing, Trustee Boey observed, that we are doing this because Springfield has abdicated their responsibility. Yet, moral obligation on our part dictates that we have these fail-safes so that we do not have to shut off operations on campus and close all the classrooms. It is sad that we have to look at it that way, but at the same time, I take pride in the fact that we do not anticipate any immediate cash flow needs from this borrowing situation, compared to some others that may. That is a reflection on the President and staff in terms of preparing their usual fiscal responsibility. So, I too accept and vote for this only reluctantly because that is the only prudent thing to do.

I would like to add one thing personally, Chair Strauss said. Today, our vote is on a proposition that would establish a two-step process so that we can take a look at making this available as an option. Whether or not we ultimately determine to borrow the money is another question, and we are deferring that to another day. It is only on that basis that I feel comfortable voting for this resolution, because operating the finances of the university differently than I would operate the finances of my household does not sit well. Being put in a position where you are asked to borrow operating money without having a means of repayment is not something that anybody ought to enter into lightly. So, I hope the Governor and the legislature will find a way to resolve this matter before the ultimate question for us is called and we have to determine whether or not it makes sense to draw on the line of credit that we will establish. Only the future will tell what happens in that regard. But let us all work to see whether we have the ability to be able to influence the legislature and the Governor to avoid us having to make that decision.

Chair Strauss asked for a motion to approve the Authorization for 2010 Short-Term Borrowing. Trustee Sanchez so moved, seconded by Trustee Butler. The motion was approved.

Agenda Item 8.d. – Approval of Limited Senior Administration Reorganization – Appointment of Vice President for Human Resources and Compliance

It is always good to end the meeting on a positive and uplifting note, President Peters said, and recognize people who have done a good job at the university. Dr. Steve Cunningham has admirably and capably served NIU over a long period of time. What you may not know is that my predecessor, John La Tourette, recruited Steve from the Board of Regents staff to develop and run our Human Resource function at NIU. He has done a tremendous job with that in terms of diversity, routinization and changes with all personnel. Plus, he is known in the state as the “go-to” person on pension expertise for SURS pensions. Now, simultaneously, a set of needs has arisen at all public universities over the past decade, whether they be in Illinois or Ohio, and that is the increasingly complex regulatory and compliance environment at the federal and state levels. We have had an explosion of the need to document procedures, to take care of records, to insure that we are in full compliance with the myriad rules that have been promulgated at the federal and state levels. Many universities have had the foresight to bring these together in one function and even create whole new units, but we, obviously, do not have the resources to do that.

However, we do have the people and the creativity and a leader named Steve Cunningham, who should be able to bring some cohesion to that. Therefore, in addition to his Human Resources responsibilities, the processing side of procurement and all of those other things he does, we want to create a function called Compliance, and the elements of that function will report directly to me and sit on the President’s Cabinet. We will move the State Officials and Employees Ethics Act requirements from our General Counsel, Ken Davidson, to the Compliance Officer. Also under recent legislation, which has drastically changed our contract compliance and the way we do things, Dr. Cunningham will serve as our Chief Procurement Officer and sit on the Higher Education Procurement Council. In January, we are going to

have a retirement in Risk Management and that function, at that time, will move to Compliance under Dr. Cunningham. We also have a need to establish a University Records Administration to comply with the new State Records Act. This is extremely complex and time consuming. We have to maintain compliance, for instance, on programs including record retention policies and inventory, security guidelines, e-discovery protocols, FOIA records, recovery protocols, development of electronic records and storage retrieval systems, archival policies, and on and on, so we want to bring some cohesion to that function. Even though we are in complete Title IX compliance, and a lot of that has to do with athletics, we have had no specific Title IX officer, and now under Compliance we are going to have one to supervise Title IX compliance functions. In addition, we have ADA compliance needs to be met.

So, in recognition of both Steve's service and merit, plus these new needs, I am recommending to the Board that we create a function called Vice President for Human Resources and Compliance, and the first appointee for that function will be Steve Cunningham. So many NIU staff have had to take on additional functions without due regard to resources. Unfortunately, this vice presidency is a "dry" promotion, it carries no additional remuneration at this time. This is a sorry state of affairs due to the budget situation we find ourselves in.

Congratulations, Trustee Sanchez said, because here we are doubling your responsibility, Steve, and I know it seems like a pyrrhic victory just giving you the title, but as you just heard with regard to our financial situation on the last matter, we are in a dire situation and appreciate your willingness to take on the additional responsibilities, albeit without additional compensation.

Being on the Board of Trustees, I have known Steve for well over ten years, Trustee Boey commented, and certainly have complete respect for the quality of his work and decisions. I am certainly delighted that he is receiving this well deserved promotion.

Chair Strauss called for a motion to approve the appointment of Dr. Steven Cunningham as Vice President for Human Resources and Compliance. Trustee Boey so moved, seconded by Student Trustee Venaas. The motion was approved.

NEXT MEETING DATE

The Chair announced that the next regular meeting of the full Board of Trustees is scheduled for Thursday, September 16, 2010 on the main campus in DeKalb.

ADJOURNMENT

Chair Strauss asked for a motion to adjourn. Trustee Sanchez so moved, seconded by Student Trustee Venaas. The motion was approved. The meeting was adjourned at 1:37 p.m.

Respectfully submitted,

Sharon Banks-Wilkins
Recording Secretary

President's Report No. 70

June 23, 2010

MASTER OF BUSINESS ADMINISTRATION (M.B.A.) PROGRAM FEE REQUEST

Summary: The College of Business has developed a one year, FAST-TRAK, DOUBLE-DEGREE M.B.A. program with an international partner, IAE Bordeaux University. This program fills a void in the College of Business graduate program offerings in the DeKalb location. It is unique in the marketplace in that it offers a double degree, M.B.A. from NIU and Master's in International Management from IAE, and extensive business-integrated experiences for students through Corporate Insights and a Business Consulting Project. It is also designed as a 'high-touch,' high service program to compete with higher priced regional/Chicago area programs. This program has the potential to not only provide tuition and fee revenue from a new, previously untapped market, but also will positively impact the reputation and rankings of the College of Business M.B.A.. This very unique program has the potential to become a flagship endeavor for the university as a whole.

The College of Business Board of Executive Advisors, comprised of business leaders, strongly endorses NIU's M.B.A. FAST-TRAK DOUBLE-DEGREE format and believes this new delivery format will attract quality students not only from the greater Chicago region, but nationally and internationally to Northern Illinois University.

The College of Business is requesting a maximum per credit hour fee equal to (and not to exceed) the credit hour cost of in-state graduate tuition (currently \$300 for FY11) for the FAST-TRAK DOUBLE-DEGREE Master of Business Administration (M.B.A) program courses, to become effective for the fall 2010 semester. The fees are necessary to adequately develop and support this new M.B.A. delivery format.

Specifically, the fee will be used to cover direct and indirect costs associated with the program, including but not limited to:

- Fund specific program components (i.e. Business Consulting Project, Corporate Insight Days, and Career Development Workshops)
- Fund a variety of high-touch student support services (i.e. orientation program, student advising, career placement services, etc.) that are expected of a full-time flagship graduate program
- Enable a unique marketing communication strategy to disseminate the benefits of this new, full-time MBA program to a new target audience
- Fund faculty delivery expenses and accelerated course offerings

This fee will only be assessed for the FAST-TRAK DOUBLE-DEGREE M.B.A. program, and will not impact NIU's off-campus M.B.A. programs. The demographics of students in the off-campus M.B.A. program are individuals who average 32 years of age, have 9 years work experience, and continue to maintain their full-time careers while pursuing their M.B.A. The on-campus M.B.A. FAST-TRAK DOUBLE-DEGREE program is designed for students who want a full-time day time program; thus, they are not working full time and the expectation is that the average age of these students will be 25 years of age.

Recommendation: Effective in fall 2010, the university requests Board of Trustees approval of a program fee of \$300 per credit hour which is equal to in-state graduate tuition for the Master of Business Administration FAST-TRAK DOUBLE-DEGREE program. In the future, this fee will be indexed to, and capped by, the level of in-state graduate tuition. The fee does not include those charges directly

associated with the international experience/travel component of the program. In addition, the university requests Board of Trustees approval to waive the tuition and fee charge cap (currently at 12 credit hours per semester) for hours taken under this program so that tuition and fees for the FAST-TRAK DOUBLE-DEGREE program will be assessed for the total credit hours of enrollment. This fee will be subject to review under the fee review process at the end of the initial and subsequent three-year periods.

**FIRST YEAR RESIDENCE HALL PROJECT
GROUND LEASE AGREEMENT**

Summary: At the April 29 NIU Board of Trustees Meeting, a request was brought before the Board to receive and evaluate Request for Proposals for the First Year Residence Hall Project, to include approximately 1,000 beds and a dining facility. Through the RFP process, Collegiate Housing Foundation, a not-for-profit organization, was identified as the entity that is best suited to support the financing and oversight of the project by entering into a long-term ground lease with the university and a development agreement with a developer for the project, subject to the approval of the university. It is currently contemplated that American Campus Communities would act as developer.

Accordingly, the university proposes to enter into a long-term ground lease agreement with Collegiate Housing Foundation which will allow the developer to build the First Year Residence Hall Project on university property. It is contemplated that the university will receive as rent under the ground lease all net available cash flow from the project after payment by the ground lessee of operating expenses and debt service.

The university is considering two sites for the First Year Residence Hall Project, which may be constructed either entirely on one of the sites or in part on one site (or portion thereof) and in part on the other site (or portion thereof). The ground lease will lease both sites to Collegiate Housing Foundation and will give the university the right to approve the final site plan for the project and to reduce the leased premises to the site (or portions of the two sites) finally determined to be most appropriate for the project. Following are the legal descriptions of the two sites that will be subject to the ground lease.

LEGAL DESCRIPTION – SITE A

THAT PART OF THE SOUTHEAST QUARTER OF SECTION 16, TOWNSHIP 40 NORTH, RANGE 4 EAST OF THE THIRD PRINCIPAL MERIDIAN DESCRIBED AS FOLLOWS: COMMENCING AT THE SOUTHEAST CORNER OF SAID SOUTHEAST QUARTER; THENCE NORTHERLY, ALONG THE EAST LINE OF SAID SECTION, 553.13 FEET; THENCE WESTERLY, AT AN ANGLE OF 89°52'27", MEASURED CLOCKWISE FROM SAID EAST LINE, ALONG THE EASTERLY EXTENSION OF THE NORTH CURB LINE OF LINCOLN DRIVE NORTH, 150.71 FEET FOR THE POINT OF BEGINNING; THENCE CONTINUING WESTERLY, ALONG SAID NORTH CURB LINE, 441.98 FEET; THENCE WESTERLY, AT AN ANGLE OF 179°54'35", MEASURED CLOCKWISE FROM THE LAST DESCRIBED COURSE, ALONG SAID NORTH CURB LINE, 270.15 FEET; THENCE NORTHWESTERLY, 23.56 FEET, ON THE ARC OF A CURVE TO THE RIGHT, HAVING A RADIUS OF 15.00 FEET, SAID ARC FORMING A CHORD THAT MEASURES 134°49'25" COUNTER- CLOCKWISE FROM THE LAST DESCRIBED COURSE AND MEASURES 21.21 FEET TO THE EAST CURB LINE OF GRANT DRIVE EAST; THENCE NORTHERLY, ALONG SAID EAST CURB LINE, AT AN ANGLE OF 135°00', MEASURED COUNTERCLOCKWISE FROM SAID CHORD, 305.00 FEET; THENCE EASTERLY, AT AN ANGLE OF 90°10'37", MEASURED COUNTERCLOCKWISE FROM THE LAST DESCRIBED COURSE, 149.01 FEET; THENCE NORTHEASTERLY, AT AN ANGLE OF 172°52'32", MEASURED CLOCKWISE FROM THE LAST DESCRIBED COURSE, 80.62 FEET; THENCE NORTHEASTERLY, AT AN ANGLE OF 151°03'50", MEASURED

LEGAL DESCRIPTION – SITE B

THAT PART OF THE SOUTHWEST QUARTER OF SECTION 16, TOWNSHIP 40 NORTH, RANGE 4 EAST OF THE THIRD PRINCIPAL MERIDIAN, DESCRIBED AS FOLLOWS: COMMENCING AT THE SOUTHWEST CORNER OF SAID SOUTHWEST QUARTER; THENCE EASTERLY, ALONG THE SOUTH LINE OF SAID SOUTHWEST QUARTER, 1202.0 FEET TO THE WESTERLY RIGHT OF WAY LINE OF PRESIDENTS BOULEVARD; THENCE NORTHERLY, AT AN ANGLE OF 89°51'06", MEASURED CLOCKWISE FROM SAID SOUTH LINE, ALONG SAID WESTERLY RIGHT OF WAY LINE, 50.00 FEET FOR THE POINT OF BEGINNING; THENCE CONTINUING NORTHERLY, ALONG SAID WESTERLY RIGHT OF WAY LINE, 800.00 FEET; THENCE EASTERLY, AT AN ANGLE OF 90°08'54", MEASURED CLOCKWISE FROM THE LAST DESCRIBED COURSE, PARALLEL WITH SAID SOUTH LINE, 597.93 FEET; THENCE SOUTHERLY, AT RIGHT ANGLE TO THE LAST DESCRIBED COURSE, 200.00 FEET; THENCE EASTERLY, AT RIGHT ANGLE TO THE LAST DESCRIBED COURSE, 220.00 FEET; THENCE SOUTHERLY, AT RIGHT ANGLE TO THE LAST DESCRIBED COURSE, 300.00 FEET; THENCE WESTERLY, AT RIGHT ANGLE TO THE LAST DESCRIBED COURSE, 220.00 FEET; THENCE SOUTHERLY, AT RIGHT ANGLE TO THE LAST DESCRIBED COURSE, 300.00 FEET; THENCE EASTERLY, AT RIGHT ANGLE TO THE LAST DESCRIBED COURSE, PARALLEL WITH SAID SOUTH LINE, 600.00 FEET TO THE POINT OF BEGINNING, ALL IN DEKALB TOWNSHIP, DEKALB COUNTY, ILLINOIS.

Recommendation: The university seeks Board of Trustees approval to enter into a long-term ground lease of the two identified sites with Collegiate Housing Foundation, for the development of the First Year Residence Hall Project on either or both of the sites (or portions thereof), and to authorize the President and the Treasurer, and each of them, or such other officers of the university as may be designated in writing by the Chair and the Secretary of the Board of Trustees, to negotiate the terms of, and to execute, said ground lease and ancillary documents and instruments in furtherance thereof.

FISCAL YEAR 2010 SHORT-TERM BORROWING AUTHORIZATION

Summary: Public Act 96-0114 legally authorized the FY 2010 State appropriation for Northern Illinois University. As of June 14, 2010, the University has yet to receive over \$39 million of the already invoiced State appropriation.

Governor Quinn signed Senate Bill 642 (P.A. 96-0909) into law on June 8, 2010. This Public Act permits the governing boards of each Illinois public university to engage in short-term borrowing to address appropriation receivables for payroll and other expense vouchers submitted and payable to the University for FY10 expenses as of the end of the 2010 fiscal year (June 30, 2010). The Public Act amends the Northern Illinois University statute, 110 ILCS 685/30-45 (14) *et seq.*, permitting the Board of Trustees to "borrow money, as necessary, from time to time in anticipation of receiving tuition, payments from the State of Illinois, or other revenues or receipts of the University, also known as anticipated moneys." Short-term borrowing may take the form of promissory notes, lines of credit, or other equivalent debt instruments. The borrowed funds must be utilized exclusively for expenses lawfully authorized in the University's state appropriation. The repayment of all borrowed funds must be completed no later than 12 months following the receipt of funds, or earlier, in accordance with the Public Act. Any borrowing shall be a lawful obligation of the university based on anticipated moneys pursuant to the Statute and will not constitute a legal or moral debt of the State of Illinois, nor be enforceable against the State.

The borrowing limit is capped at 100 percent of the total amount of vouchers submitted and payable to the University for Fiscal Year 2010, but unpaid by the State Comptroller's Office. The principal amount borrowed may not exceed 75 percent of the borrowing limit. Therefore, the current limit on principal amounts borrowed for Northern Illinois University would be just under \$29.5 million. The maximum applicable interest rate limit may not exceed 9 percent. The establishment of any line of credit or equivalent instrument must be finalized within 90 days after the effective date of the legislation (June 8, 2010). Any debt instrument implemented pursuant to P.A. 96-0909, requires authorization through a resolution passed by the Board.

Recommendation: The university recommends Board of Trustees' approval of the following short-term borrowing resolution:

RESOLUTION

Whereas, pursuant to Public Act 96-0909, the Board may borrow money, as necessary, on a short-term basis in anticipation of receiving tuition, payments from the State of Illinois, or other legally available receipts. The amount of any such borrowing or applicable interest rate shall not exceed the limitations set forth in the Public Act; and

Whereas, pursuant to the Public Act, borrowed funds may be utilized for payroll and other expenses lawfully authorized in the university State Appropriation and unpaid by the State Comptroller; and

Whereas, pursuant to the Public Act, any line of credit shall be paid in full one year after creation or within 10 days after the date the university receives reimbursement from the State for all submitted FY10 vouchers, whichever is earlier. Any promissory note established shall be repaid within one year following issuance of the note.

Now, Therefore, be it Resolved that the Board of Trustees of Northern Illinois University hereby authorizes and directs the Treasurer of the Board to perform such actions as necessary to secure and establish appropriate line of credit or promissory note options consistent with the provisions of Public Act 96-0909.

Be it Further Resolved that the Treasurer of the Board, in consultation with the Executive Committee of the Board of Trustees, is further authorized to execute as necessary any such limited borrowing consistent with the provisions of the Public Act.

Adopted in a special meeting assembled this **23rd** day of **June, 2010**.

BOARD OF TRUSTEES OF NORTHERN ILLINOIS UNIVERSITY

Marc J. Strauss
Chair

Robert T. Boey
Secretary



**APPROVAL OF LIMITED SENIOR ADMINISTRATION REORGANIZATION -
APPOINTMENT OF VICE PRESIDENT
FOR HUMAN RESOURCES AND COMPLIANCE**

Steven D. Cunningham presently serves as the Associate Vice President for Administration and Human Resources. He has served in this capacity since July 1997. Dr. Cunningham received his B.A. in Economics and M.A. in Labor and Industrial Relations from the University of Illinois, and his Ed.D. in Adult and Higher Education from Northern Illinois University.

The scope of Dr. Cunningham's position has evolved substantially over the previous decade and he has served as the university's Chief Human Resource Officer for more than 16 years. As now configured, the Associate Vice President for Administration and Human Resources currently has wide responsibility for university human resource, procurement and accounts receivable functions. Additionally the position fulfills a central coordinating role with respect to legal and regulatory compliance (e.g., Federal, State, and Board of Trustees *Regulations* pertaining to employment procedures, benefits, affirmative action, leave entitlements, payroll, deferred compensation, labor relations, etc.); State-regulated ethics and procurement functions; policy development; strategic and resource planning; intergovernmental relationships; and organizational effectiveness. In view of the rapid evolution of State and Federal compliance requirements and the close association between the majority of these regulations and university human and operating resources, it is prudent and necessary to establish a cabinet-level position responsible for a clearly defined compliance infrastructure that is coordinated with existing organizational relationships. Thus, the configuration of responsibility associated with this vice presidency involves combination of new official assignments, along with a restatement of existing duties, intended to reflect a position generally responsible for the performance and effectiveness of the university operating in a complex, heavily regulated, resource-constrained environment.

Recommendation: In recognition of the scope of Dr. Cunningham's position, his meritorious performance in the capacity of Associate Vice President for Administration and Human Resources, and the assignment of significant new university compliance responsibility, the university recommends that the Board of Trustees approve the appointment of Dr. Cunningham as Vice President for Human Resources and Compliance.