



**BOARD OF TRUSTEES
of
NORTHERN ILLINOIS UNIVERSITY**

PROCEEDINGS

July 1, 2008 – June 30, 2009

**BOARD OF TRUSTEES
of
NORTHERN ILLINOIS UNIVERSITY**

Officers

Cherilyn G. Murer, Chair
Marc J. Strauss, Vice Chair
Myron E. Siegel, Secretary
Kenneth L. Davidson, Parliamentarian
Eddie R. Williams, Treasurer
Anne C. Kaplan, Assistant Secretary/Assistant Treasurer
Kathryn A. Buettner, Second Assistant Secretary
Sharon M. Banks-Wilkins, Recording Secretary

Appointed Members

Expiration of Term

Robert T. Boey - DeKalb	January 21, 2013
John R. Butler - Chicago	January 21, 2013
Cherilyn G. Murer – Homer Glen	January 17, 2011
Manuel Sanchez - Lisle	January 21, 2013
Myron E. Siegel - Bannockburn	January 17, 2011
Marc J. Strauss – DeKalb	January 17, 2011
Barbara Giorgi Vella - Rockford	January 17, 2011

Student Member

DuJuan Smith	June 30, 2009
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John G. Peters, President
Northern Illinois University
300 Altgeld Hall
DeKalb, IL 60115

PROCEEDINGS
of the
Board of Trustees
of
Northern Illinois University
July 1, 2008 - June 30, 2009

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**Special Meeting
of the
Board of Trustees**

August 6, 2008

No item in this report for release prior to 8:00 a.m. Wednesday, August 6, 2008.

A G E N D A

**SPECIAL MEETING
of the
BOARD OF TRUSTEES
of
NORTHERN ILLINOIS UNIVERSITY
8:00 a.m. – Wednesday – August 6, 2008
Board of Trustees Room**

8:00 a.m. Call to Order, Roll Call, Notice Verification, Meeting Agenda Approval, Executive Session,
Public Meeting Reconvened



1. Call to Order and Roll Call
2. Verification of Appropriate Notification of Public Meeting
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9. Next Meeting Date
10. Adjournment

*The Board and its committees comply with P.A. 91-0715 through its *Bylaws*, Article II, Section 5.B:

1. Consistent with Public Act 91-0715 and reasonable constraints determined by these *Bylaws* and the Chair, at each regular or special meeting of the Board or its committees that is open to the public, members of the public may request a brief time on the approved agenda of the meeting to address the Board on relevant matters within its jurisdiction.
2. Committees of the Board review University proposals for action and make adjustments and endorsements as appropriate for further consideration by the full Board. Public comments are generally most useful at meetings of Board committees, where proposals are first considered and the time for interaction most feasible.
3. To facilitate an orderly process, appearance requests must be registered on a Board-provided form and submitted to the Board's Parliamentarian at least 45 minutes before the meeting is scheduled to be called to order. To be recognized, the appearance request will include the name, address and position of the individual wishing to speak, the name of the organization or group represented, a concise summary of the presentation, and whether the requestor has appeared earlier on the topic before any other meeting of the Board. The Parliamentarian may confer with registered speakers to cooperatively assist the Chair of the meeting in assuring coordinated issue presentation and an efficient use of allocated time. The Parliamentarian will acquaint requestors with the generally acceptable rules of decorum for their presentations. In lieu of oral presentations, individuals may present brief written materials not to exceed five (5) pages to the Parliamentarian for distribution and consideration by the Board in advance of the meeting.
4. The Chair of the meeting will recognize duly registered individuals at the appropriate point during the meeting. Unduly repetitive comments may be discouraged and restricted by the Chair. To assure an orderly and timely meeting the Chair may limit time allotments to five minutes or less, may delay or defer appearances when appropriate, and defer or refer questions received from presenters for answers if available.

Anyone needing special accommodations to participate in the NIU Board of Trustees meetings should contact Ellen Andersen, Director of Special Events, at (815)753-1999, as soon as possible, normally at least a week before the scheduled Board meeting.

**President's Report
No. 60**

August 6, 2008

Minutes of the
BOARD OF TRUSTEES
OF NORTHERN ILLINOIS UNIVERSITY
SPECIAL MEETING
August 6, 2008

CALL TO ORDER AND ROLL CALL

The meeting was called to order by Chair Cheryl Murer at 8:07 a.m. in the Board of Trustees Room, 315 Altgeld Hall. Recording Secretary Sharon Banks-Wilkins conducted a roll call of Trustees. Members present were Trustees Robert Boey, John Butler, Manny Sanchez, Myron Siegel, Marc Strauss, Student Trustee DuJuan Smith and Chair Murer. Not present was Trustee Barbara Giorgi Vella. Also present were Board Parliamentarian Kenneth Davidson and President John Peters. With a quorum present, the meeting proceeded.

VERIFICATION OF APPROPRIATE NOTICE OF PUBLIC MEETING

Confirmation of Open Meetings Act public notice compliance was provided by Board Parliamentarian Ken Davidson.

MEETING AGENDA APPROVAL

Trustee Strauss made a motion to approve the meeting agenda as amended. Trustee Sanchez seconded the motion. The motion was approved.

EXECUTIVE SESSION

Chair Murer asked for a motion to close the public meeting to conduct an executive session to discuss the following subjects authorized by the Illinois Open Meetings Act: personnel matters as generally described under §2(c)(1) and (3) of the Open Meetings Act, litigation and risk management matters as generally described under §2(c)(11) and (12) of the Open Meetings Act, property matters as generally described under §2(c)(5) and (6) of the Open Meetings Act. Trustee Strauss so moved, seconded by Trustee Boey.

A roll call vote of the Trustees to recess to Executive Session was as follows:

Trustee Boey	Yes	Trustee Butler	Yes
Trustee Sanchez	Yes	Trustee Siegel	Yes
Trustee Strauss	Yes	Student Trustee Smith	Yes
Chair Murer	Yes		

The roll call vote of the Trustees to recess to Executive Session was unanimous.

BOARD OF TRUSTEES MEETING RECONVENED

Chair Murer reconvened the public meeting of the Board of Trustees at approximately 9:55 a.m.

CHAIR'S COMMENTS/ANNOUNCEMENTS

This is a special meeting of the Board of Trustees. Before we turn to the President's Report, I would like to make a brief statement on the record regarding pending legal action taken by ProCure against Northern Illinois University and other legal entities engaged in building and constructing the proton treatment facility for which many of you attended our momentous groundbreaking in June. This

out-of-state corporation has chosen to file legal action against the NIU-led project. They are attempting to seek a second license for a proton facility six miles from the Northern Illinois Proton Treatment and Research Center. And I think the facts speak for themselves in this regard. There are only five proton treatment centers that have been in existence for the past fifty years operating in the United States. Four are under construction, including ours. All are separated by hundreds, and sometimes thousands of miles. As you know, the operating facilities are in Florida, Texas, California, Indiana and Massachusetts. NIU is committed to bringing this treatment to the people of Illinois. As a state university, we also see the need to integrate research and development with state of the art medical treatment. We look forward to the relationship we can bring to other outstanding academic medical facilities in the state of Illinois. And we want to collaborate with the hospitals, health systems and educational institutions not only in the state of Illinois but in the greater Midwest region as well.

We have very little time this morning, but I think it was important that, again, on the record and in public, that we express our commitment to this proton facility not only for the delivery of state of the art medical treatment, but as importantly, the integration of academic learning and research and development.

Chair Murer recognized the University Advisory Committee representatives: Dr. Paul Stoddard, Dr. Ferald Bryan, Dr. Nancy Castle, Dr. Joseph Steven, Ms. Bobbie Cesarek and Mr. Jay Monteiro.

PUBLIC COMMENT

The Chair asked Board Parliamentarian Kenneth Davidson if any members of the public had registered a written request to address the Board in accordance with state law and Board of Trustees Bylaws. Mr. Davidson noted that he had received no timely requests to address this meeting.

PRESIDENT'S REPORT NO. 60

I want to thank the Trustees, President Peters said, and I want to commend all of our staff members who have been working so hard this summer to prepare the campus for the return of our students in just a few weeks.

Agenda Item 7.a. – Public Safety Security Services

Our first item is a recommendation for an open order for security services, President Peters said. In the aftermath of February 14, we used professional security services to help patrol the residence halls and other buildings on campus. We are going to continue to do that for an indefinite period. The chosen firm, St. Moritz, is well known and the low bidder. They understand the issues, they are very good on Cleary Act reporting, and they were very responsive to our bid. And, if we have issues, because they are nationwide, they have the resources to bring in extra people on short notice.

Chair Murer asked for a motion to approve the Public Safety Security Services request. Trustee Strauss so moved, seconded by Trustee Sanchez. The motion was approved.

Agenda Item 7.b. – Transportation Services – Fiscal Year 2009 Purchase of 13 Hybrid Sedans

Transportation Services, under the leadership of Bill Finucane, has moved our fleet to increasing the percentage of hybrids, the President said, and it is now time to acquire another 13 vehicles. We have received a very good bid. The funds for this have been accumulated over time from the fees from Transportation. And I want to commend Bill Finucane for what he has done in Transportation Services, particularly in the conservation of energy and the service they provide our departments and our students. Chair Murer asked for a motion to approve the Transportation Services FY09 request to purchase 13 hybrid sedans. Trustee Strauss so moved, seconded by Trustee Siegel. The motion was approved.

Agenda Item 7.c. – Transportation Services - Fiscal Year 2008 Gasoline 10 Percent Ethanol

This is a fuel contract amendment to last year’s open order, Mr. Finucane explained. The university traveled an additional 200,000 miles compared to the previous fiscal year, so we used more fuel, even with the hybrids. This represents an approximate five percent adjustment in the contract for FY08. President Peters requested Board approval of this contract amendment. Chair Murer asked for a motion to approve the Transportation Services 10 Percent Ethanol Gasoline contract amendment for FY08. Trustee Sanchez so moved, seconded by Trustee Siegel. The motion was approved.

Again, Chair Murer said, we thank you very much for your efforts. This is a monumental issue for us. When you did all of this fine work, I am sure you did not realize what the tremendous repercussions were going to be, and they are more than any of us could have ever imagined.

NEXT MEETING DATE

The Chair announced that the next meeting of the Board of Trustees is scheduled for Thursday, September 18, on the main campus in DeKalb.

ADJOURNMENT

There being no Other Matters, Vice Chair Murer asked for a motion to adjourn. Trustee Strauss so moved, seconded by Trustee Sanchez. The meeting was adjourned at 10:05 a.m.

Respectfully submitted,

Sharon M. Banks-Wilkins
Recording Secretary

**PUBLIC SAFETY
Security Services**

Summary: Public Safety requests permission to contract with a private security firm to provide security services for the residence facilities and/or other university facilities as required for the Fall 2008 and Spring 2009 semesters, with five additional one-year renewal options. The proposal was opened on July 1, 2008. The Procurement Policy Board has waived the waiting period for this award.

Information: Other proposals received as follows:

- Allied Barton - Naperville, IL
- Levy Security - Chicago, IL
- Per Mar - Loves Park, IL
- Seldin Securities - Rosemont, IL
- Securatex - Oak Brook, IL
- Stewart & Assoc. - Freeport, IL
- US Security Assoc. - Milwaukee, WI
- Securitas - Downers Grove, IL

Forty-four (44) vendors were solicited.
Nine (9) proposals were received.
Thirty-five (35) vendors did not respond.

Funding: Appropriated

Recommendation: The university requests open order expenditure authority for FY09 as follows:

St. Moritz Security Services Inc – Pittsburgh, PA\$950,000

**TRANSPORTATION SERVICES
FISCAL YEAR 2009 PURCHASE OF 13 HYBRID SEDANS**

Summary: Transportation Services requests the purchase of 13 hybrid sedans as replacement vehicles for the university automotive fleet. Per Illinois Public Act 094-1079, all gasoline powered vehicles must be flex fuel or hybrid. Bids are evaluated on the lowest total purchase price, less trade-ins, for vehicles that meet the bid specifications. The low bid has a price guarantee through August 31, 2008. The Procurement Policy Board has waived the waiting period for this award.

Funding: Institutional - Local Funds

Information: Other proposals received as follows:

- Coronet Toyota - Peru, Illinois
- Longo Toyota - El Monte, California

Thirty (30) vendors were solicited.

Four (4) bids were received.

Three (3) bids offered vehicles that met bid specifications.

Twenty-six (26) vendors did not respond or responded with "no bid."

Recommendation: The university requests Board of Trustees approval of expenditure authority as follows:

Jordan Motors – Mishawaka, IN\$277,328

**TRANSPORTATION SERVICES
FISCAL YEAR 2008 GASOLINE 10 PERCENT ETHANOL BLEND
FUEL CONTRACT – AMENDMENT**

Summary: The Department of Transportation requests permission to amend its FY08 open order for Petroleum Traders to adjust the funding authorization for unanticipated fuel usage. Original Board approval was received June 21, 2007. This amendment is required to reconcile the FY08 authorization for total fuel utilized under the contract.

Transportation Services requires the purchase of 10 percent ethanol blended regular gasoline for use by both Transportation Services and the Grounds Department. Under Illinois Compiled Statute, 110 ILCS 65/5, universities are required to purchase ethanol blended gasoline. The use of a 10 percent ethanol blend is consistent with positive environmental standards and supports the utilization of Illinois grown farm products. Bids are evaluated based on the lowest fixed increment for overhead and profit submitted by bidders when added to an index price including applicable taxes. The recommended vendor for gasoline offers a fixed price of \$2.5344/gal. (\$2.7354/gal. including taxes and an impact fee) for the entire year. The bid was opened on May 2, 2007. The Procurement Policy Board waived the waiting period for this award.

Twelve (12) vendors were solicited.
Four (4) bids were received.
Eight (8) vendors did not respond.

Funding: Institutional - Local Funds

Recommendation: The university requests Board of Trustees approval of expenditure authority for FY08 as follows:

<i>Petroleum Traders – Fort Wayne, IN</i>	<i>\$305,000</i>
<i>Amendment</i>	<i>15,000</i>
<i>New Order Total</i>	<i>\$320,000</i>

President's Report

No. 61

September 18, 2008

No item in this report for release prior to 9:00 a.m. Thursday, September 18, 2008.

A G E N D A

**BOARD OF TRUSTEES
of
NORTHERN ILLINOIS UNIVERSITY
9:00 a.m. – Thursday – September 18, 2008
Board of Trustees Room
315 Altgeld Hall**



1. Call to Order and Roll Call
2. Verification of Appropriate Notification of Public Meeting
3. Meeting Agenda Approval *Action* ... 12
4. Review and Approval of Minutes of June 19, 2008 and *Action*
Board of Trustees Special Meeting of August 6, 2008 *Action*
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5. Resolution Honoring George A. Moser *Action* ... 29
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9. Public Comment
10. Reports of Board Committees and Board Liaisons
 - a. Executive Committee
 - b. Academic Affairs, Student Affairs and Personnel Committee
 - c. Finance, Facilities and Operations Committee
 - d. Legislation, Audit and External Affairs Committee
 - e. Illinois Board of Higher Education
 - f. University Civil Service Merit Board
 - g. Northern Illinois University Foundation
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 - (4) New Campus Improvement Fee..... *Action* ... 49
 - (5) College of Engineering and Engineering Technology ROCK Program
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 - (7) Northern Illinois Proton Treatment and Research Center Grant *Action* ... 52
 - (8) East Campus Chilled Water Plant Funding *Action* ... 53
 - (9) 33 North LaSalle Lease *Action* ... 54

- b. University Reports Forwarded from the Board Committees
 - (1) Fiscal Year 2008 Report on Capital Activities *Information*.....
 - (2) Fiscal Year 2008 Report of Tuition and Fee Waivers..... *Information*.....
 - (3) Fiscal Year 2009 Entering Student Tuition Comparison Public Universities *Information*.....
 - (4) Quarterly Summary Report of Transactions in Excess of \$100,000 *Information*.....
 - (5) Follow-Up on the Ph.D. In Economics *Information*.....
 - (6) Fiscal Year 2008 University Performance Report *Information*.....
 - (7) 2007-2008 Faculty Emeritus Recognition..... *Information*.....
 - (8) Professional Excellence Awards for Faculty and Staff *Information*.....
 - (9) Fiscal Year 2008 External Funding for Research, Public Service and Instructional Projects *Information*.....
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 - (2) Grant and Contract Awards *Information*.....
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 - a. Resolution in Support of Proton Therapy *Action*... 58
 - b. Second Reading - Amendment to *Bylaws* of the Board of Trustees of Northern Illinois University..... *Discussion/Action*... 60
- 13. Other Matters
- 14. Next Meeting Date
- 15. Adjournment

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Minutes of the
BOARD OF TRUSTEES
OF NORTHERN ILLINOIS UNIVERSITY
September 18, 2008

CALL TO ORDER AND ROLL CALL

The meeting was called to order by Chair Cheryl Murer at 9:15 a.m. in the Board of Trustees Room, 315 Altgeld Hall. Recording Secretary Sharon Banks-Wilkins conducted a roll call of Trustees. Members present were Trustees Robert Boey, John Butler, Myron Siegel, Marc Strauss, Barbara Giorgi Vella, Student Trustee DuJuan Smith and Chair Murer. Present via teleconference was Trustee Manny Sanchez. Also present were Board Parliamentarian Kenneth Davidson and President John Peters. With a quorum present, the meeting proceeded.

VERIFICATION OF APPROPRIATE NOTICE OF PUBLIC MEETING

Confirmation of Open Meetings Act public notice compliance was provided by Board Parliamentarian Ken Davidson.

MEETING AGENDA APPROVAL

After discussion with President Peters and review of the printed agenda before us, Chair Murer said, I propose creation of a Consent Agenda that would immediately precede the beginning of the President's Report for today's meeting, and move President's Report Number 61, Action Items 11.a.(5), (6) and (8) and our receipt of Information Items 11.b.(1), (2), (4), (6) and (9), and 11.c.(2) to that Consent Agenda. The Chair asked for a motion to approve the meeting agenda as now proposed. Trustee Strauss made a motion to approve the meeting agenda as amended. Trustee Vella seconded the motion. The motion was approved.

REVIEW AND APPROVAL OF MINUTES

It was moved by Trustee Strauss and seconded by Trustee Boey to approve the minutes of the June 19, 2008 Board Meeting. The motion was approved.

RESOLUTION HONORING GEORGE A. MOSER

As Chair, one has the opportunity to recognize individuals who have made a difference at NIU, Chair Murer said. It is such a privilege this morning to be able, to honor one of the university's founding Board members, George Moser. George has had a distinguished career, first and foremost, in his family, in his community, in his business and, certainly his dedication to NIU is of the same caliber he has shown in these other areas of his life. George's tenure on this Board of Trustees provided leadership, vision, direction and the ability for NIU to influence its own destiny and to govern in the best interests of the students, not those of the universities under the former Board of Regents System.

Those that were here at that particular time took some very bold steps, and as we will continue today, there will be other bold steps that we ask of this university.

Chair Murer went on to say that George Moser has served this Board as a member of each of the committees, and chaired two of the three committees during his 13 years on the Board. He held all three Board officer positions and served as Board Chair from 1999 to 2001. All of this from someone who is NOT an alumni – although we consider him one. He may not be an alum, but his son, John, did graduate from NIU. George accepted Governor Edgar's appointment in 1995 to serve as a founding member of

the NIU Board of Trustees. He brought with him his banking and development knowledge and experience, simultaneously serving as Chairman of the Board of Charter Bank Corporation and Charter National Bank and Trust, as well as the Stonegate Group, all based in Hoffman Estates. He served as president of the Chicago Bankers Association, founded and chaired the Alexian Brothers Health System Foundation and the Hoffman Estates Chamber of Commerce and Industry. George and his wife, Diana, also sponsored the "Concerts at NIU Hoffman Estates" for the NIU School of Music.

George, this Board would not be as it is today without your influence, without your guidance, without your leadership, the Chair said. It was under George's tenure as Board Chair that NIU was able to attract President John Peters. That, too, was a milestone for our great university. There are many people here today who want to express their appreciation for your leadership, George, I just had the privilege of going first. I need a motion to approve the resolution honoring George. That resolution will be read at the podium after his colleagues have made comments, because comments made from the heart are even more expressive than a resolution. But the resolution, George, will be yours for posterity so that when you look at it you know you are always here with this Board.

In response to Chair Murer's request for a motion to approve the Resolution Honoring George Moser, Trustee Boey suggested that the three other founding members of the Board make the motion to approve the resolution. Both Trustees Sanchez and Siegel agreed with that suggestion. The motion was made by Trustees Boey, Sanchez and Siegel to approve the Resolution Honoring George A. Moser. The motion was seconded by Trustee Strauss.

In 1995, Trustee Siegel said, George Moser, Manny Sanchez, Bob Boey and I, and Susan Grans, Jim Myles, David Raymond and Student Trustee Willie Fowler got together for the first time, sat down and put together this Board of Trustees and structured it in a way that the state has always told us is a model Board. George's involvement in that was very deep and very broad. What you see today is in good part because of George's involvement in the development of the structure of this Board, which was very different than the structure of its predecessor, the Board of Regents. Being a Trustee is not easy. First off, you have to deliver. And delivering as a Trustee means a lot because it requires you to have skills that not everyone has. In George's case, he is a master of business, he is a consummate politician, he is a financial artist, and what we call a real estate maven.

Many of us do not know some of the things George has done for this university, some of them even before he was a Trustee. Our campus in Hoffman Estates would not be there but for George Moser. Senate Bill 770, which gave us some special rights on our West Campus land that we purchased, was brought about in good part because of George Moser. I sat next to George in the Governor's Office at the time, and it was George Moser who delivered on Senate Bill 770 for this university. Now that George is no longer on the Board, we can utilize his expertise as a leader on our new proton therapy project where his leadership will be invaluable in bringing that project to fruition for this university.

Over the years I have gotten to know George and Diana quite well. Just about every Saturday, he used to go to breakfast and sit at a table right next to mine before he and I were Trustees on this Board. So, while George will be missed here on this Board, he will not be missed at this university because we are not going to let him go. I want to thank you, George, and Diana, for everything you have done for the university, and congratulations on your resolution.

I do not vote, George, Dr. Peters said, but I am the President, thanks in large measure to you. I want to thank you for your service. When they write the modern history of NIU, your name, as Myron has indicated so eloquently, will loom large. George is special to me because he came down to visit me in my office in Tennessee when NIU was recruiting a president – luckily it turned out to be me – and Myron was there as well. I had spent eight years in Tennessee and had slipped into the southern ways, which are a little different than Chicago ways. I remember being so impressed because George comported himself in a straightforward manner, and it was clear that I was talking to a person of substance, a person who had big ideas and who refused to let small things get in the way. Of course this is extremely important to someone who is considering the monumental task of leading a public educational institution. You need to

know that you have that kind of gravitas on a board. My impressions were, again, of a tremendous person and true Chicago. To me, when I think of a Chicago personality, outside of Manny and Myron, I think of George Moser. George is straightforward. He only has one pitch, it is a fastball right down the middle, and I love that kind of predictability. His word is as good as gold. And he is always there with his big vision. At his core, he is a family man, he is devoted to his church, to his community and to NIU. George also has a way of picking people up. In the many conversations that I had with George, oftentimes he would end it by saying, "You're the best." And it picks you up. But, George, let me tell you something, "You ARE the best." Thank you.

I am sorry, George, that I could not be there in person this morning, Trustee Sanchez said. I was very upset to learn that in the very first meeting in years that I am not there they are honoring you and Diana. Governor Edgar did the university and me, personally, a favor when he appointed you, Myron, Bob and me and the other founding Trustees. That resulted in a friendship that has lasted more than 13 years. That appointment gave me a chance to give back to my alma mater, NIU, as a Trustee. But more importantly, it gave me a chance to meet my fellow Trustees and you, George, along with Diana and your immediate family as well as your extended family. I harken back not just on all the challenges we had as Trustees of NIU but to the wonderful moments that complimented those challenges. Pat and I love you, Diana and your family. To give you this tribute is the least we can do because you and Diana have done so much for this university in every way. And notwithstanding your absence from this Board of Trustees, with a great deal of confidence, I say on my behalf and on Pat's behalf, you are both very near and dear to us, and we will continue to nurture that relationship with you. I hope that you will treasure this resolution, because it is only a small token and reflection of the service you have given our great university. Thank you George, thank you Diana, I love you.

When you have the privilege of speaking after Trustee Siegel, Dr. Peters and Trustee Sanchez, you only need 30 seconds, Trustee Boey said. They are excellent speakers and all I can add to what they have said without being redundant is, I still remember the very first occasion when I met George and Diana. My reaction was, what a wonderful way to start a Board of Trustees if everybody is just like this. I had this warm feeling and the feeling that we were going to be able to work together and accomplish many things through the years. Certainly, we have strong opinions on many things. We do not agree on everything, but at the end of the day, what we share is always what is best for the university, and we share that commitment. The others already have expressed in detail all your accomplishments for the university and your personal life. Diana, I was delighted to have a chance to meet you. George, there is no question, my very best wishes go with you for continuing success. Thank you again for all those years.

I just want to thank you, George, for being so kind to me when you first came on the Board, Trustee Vella said. You always made me feel welcome. I thank you for that, because it was hard for me to start out here not knowing many people. You were always very gracious to me. I also want to thank you for your knowledge of finance and real estate. You have been very helpful to this Board. I also thank you for your loyalty. You are a truly great human being. You will be missed. Take care and good luck in the future.

Chair Murer called the motion to approve the Resolution Honoring George A. Moser, which received unanimous approval.

The Chair asked George and Diana Moser to join her at the podium. George, the words that are on this paper are not reflective of the emotion that you heard this morning, the Chair said. The words of your colleagues, I am sure, will stay in your heart always. Chair Murer read the following Resolution for Distinguished Service to the Northern Illinois University Board of Trustees:

R E S O L U T I O N
DISTINGUISHED SERVICE TO
NORTHERN ILLINOIS UNIVERSITY BOARD OF TRUSTEES

WHEREAS George A. Moser faithfully served as a founding member of the Northern Illinois University Board of Trustees from 1995 through 2007; and

WHEREAS, during his long tenure as a Board member for Northern Illinois University, George held leadership positions within the Board including Secretary, Vice Chair and Chair of the Board from 1999 to 2001, as well as the positions of Chair of the Finance, Facilities and Operations, and Legislation, Audit and External Affairs Committees; and

WHEREAS George A. Moser provided wise counsel and invested significant amounts of valuable time and energy in service to the Board of Trustees and the students, faculty, staff and administration at Northern Illinois University for over twelve years; and

WHEREAS we as his colleagues on the Board of Trustees want to express our appreciation for his many years of service to the NIU community and especially his leadership and contributions to the Board and the university since his appointment to the Board in 1995; and

WHEREAS, as Chair, George A. Moser successfully presided over the most significant presidential transition at NIU in the last half a century, resulting in the appointment of John G. Peters to lead NIU into the 21st century; and

WHEREAS, as Chair, George A. Moser presided during a time of unprecedented growth at Northern Illinois University, participating as a policymaker in studying, approving and concluding dozens of construction ventures including the Convocation Center, NIU Naperville, the Latino Center and an innovative new Center for Diversity Resources on the DeKalb campus, a new Campus Child Care Center and the Barsema College of Business building; and

WHEREAS, as Chair, George A. Moser thoughtfully and progressively supported the building of strong academic programs to prepare our students for success in the professional world; and

WHEREAS the contributions George A. Moser has made to Northern Illinois University through his service on its Board of Trustees during one of the most important times in the university's one hundred years plus of history have resulted in countless new opportunities for students, faculty and staff to continue to shape NIU and make it the best regional university in the country;

NOW, THEREFORE, BE IT RESOLVED that the Board of Trustees of Northern Illinois University in formal meeting herein assembled, extends its grateful appreciation to George A. Moser for his distinguished service to Northern Illinois University as a founding member and leader of the Board of Trustees from 1995 through 2007.

BE IT FURTHER RESOLVED that this **RESOLUTION** be presented to George A. Moser and a copy of this document be placed in the official files of the Board of Trustees as part of the permanent record of the university and the great State of Illinois and as a lasting tribute to the accomplishments of George A. Moser.

Adopted in a regular meeting assembled this **18th** day of **September, 2008**.

BOARD OF TRUSTEES OF
NORTHERN ILLINOIS UNIVERSITY

Cherilyn G. Murer
Chair

Myron E. Siegel
Secretary



On behalf of NIU, President Peters said, I want to present to you this token of our appreciation. Mr. Moser was presented with an engraved crystal obelisk reading:

Presented to George Moser in recognition of 13 years of distinguished service to Northern Illinois University and serving as a founding member of the Board of Trustees. September 2008

Mr. Moser's remarks were as follows:

I am humbled and honored today. Thank you, everyone – Board of Trustees, Madam Chair, President Peters, the staff and faculty. It has been great, and I really wish I could continue. But I am going to continue with the university in many ways. Diana and I will be here always to help the university in any way we can, and the proton center is a good example. But first I would like to say that the trusteeship program that has been instituted in Illinois has been very successful, especially here at Northern Illinois University. We have always said this, and you have heard it many times. Truly, there is not another Board of Trustees that has gotten along better and helped the university more than this Board, and I am sure that will continue.

I would like to say that Manny Sanchez, Bob Boey and Myron Siegel, as well as the other Board members, are all friends. But they are three of the original Trustees appointed to this Board and who helped make it so successful. Myron served on the old Board of Regents, which usually met for two days at two other schools in addition to NIU. The old board system seemed not to have the interest. The changes that have been made have been quite dramatic, and I believe the leadership we have here is going to catapult this school in future years.

I want to mention a few individuals who have worked hard with the school and with the staff. The staff has been outstanding, Anne Kaplan in the Outreach area. You cannot say enough about Eddie Williams. Any time you have a multi-multimillion dollar project, here is a guy who gives you all the confidence in the world. Believe me, I wish I had him on my own staff. I have never seen anybody like Eddie, he is just tremendous. When we would go to Washington or we would go to Springfield, wherever it was, Kathy Buettner was right up to snuff, knew everybody's name, knew who to see, knew what to do and has guided this school through many political problems. And, I thank you. Ken Davidson has been fantastic. Ken, Myron and I flew down to Knoxville to interview John Peters. We arrived and took the tour around, and this was quite a school. We went up to the top floor, here is a fabulous suite, and this is John Peters' office. The guy had a fiefdom. So I thought to myself, why does he want to come to Northern? But then again, let's try and get him. So we did get him, and it is one of the best things that could ever happen to the university. So, John, thank you very much for coming. Thanks to Provost Ray Alden, and the staff. They are terrific. There is not a better institution or a better run institution, not just university, but institution, in the state of Illinois than this one. There is no question that the faculty, the staff, the students and the Trustees all get along, they know what the best thing is for the university, and we have accomplished so much here. It is really gratifying. You should all be proud of what we have accomplished, and I am sure it is going to continue. There are so many other things I would like to say and people I would like to thank. Suffice it to say that I am grateful to each and everyone of you who have made serving on NIU's Board such a privilege.

Finally, I would like to let everybody know that we are staying involved with Northern with the proton center, which, to me, is most exciting. We have begun construction, and we have a great team there as well. We know what to do with the economics. We know what to do with the real estate. We know what to do with the proton beam itself. And I have had experience with hospitals in the past. I was a founder of a hospital, and I am the founding chairman of the Foundation for Alexian Brothers Hospital. They have been hounding me about the proton center, "George, when are you going to get going and what's going on?" And about six months ago, one of the top brothers said to me "George, how do we know we are going to be able to get in and how do we know our doctors are going to have access to your center?" I asked him, why all the pressure? And I had calls from other medical personnel, who said, the problem is that if DuPage

Hospital gets a proton center, we are not going to have access to it. Well, why is that, I asked? It is because they have their own groups with DuPage that are going to have the most access to that proton center. There are hospitals in the Chicago area where the big numbers are that want access to Northern Illinois and the partnerships we have with FermiLab and with Northwestern. I know that with the expertise and the talent we have, with the number of people who want access to that proton center, it is going to be a tremendous success. There is not question about it. So we are really happy to be involved in that. Diana and I cannot wait to get that going and be back to more events here at the university and help wherever we can. We are a hundred percent on board.

So, thank you again everyone and "Go Huskies!" Thank you.

ILLINOIS CAMPUS SECURITY TASK FORCE PRESENTATION

In June, Chair Murer said, this Board of Trustees asked President Peters to present a report related to the activities of February 14 at the September Board meeting. Illinois Emergency Management Director Andrew Velasquez and Michael Pelletier, from the Department of Human Services, are here this morning. I remember seeing you on campus the Friday after the tragedy, and I remember seeing you on campus for many days thereafter. From a personal perspective, thank you very much.

Before Director Velasquez and Mr. Pelletier begin their presentation, I want to take this opportunity, on behalf of this Board, to extend our thanks to the Illinois Emergency Management Agency (IEMA) and all the state agencies that serve on the Campus Security Task Force (CSTF). NIU has firsthand experience with the importance of maintaining top quality campus security. The Attorney General's Office and the state's Department of Human Services were so helpful to our community during the tragedy. During that period, we saw the best of everyone, from our campus police and Chief Grady, in the cooperation we had with all of the state agencies, federal agencies, we came together to deal with a tragedy and we did it in the best way possible. I am going to request that you proceed with your presentation and ask my colleagues to hold their questions until the completion of the report.

Thank you Chair Murer, President Peters and distinguished members of the NIU Board of Trustees. My name is Andrew Velasquez, and I serve as Director of the Illinois Emergency Management Agency and Homeland Security Advisor to the Governor. I am joined by Michael Pelletier who serves as a Deputy Director with the Division of Mental Health. It is our pleasure to be here this morning to present to you some of the recommendations from the Campus Safety Task Force. Shortly after the unfortunate tragedy at Virginia Tech, Governor Blagojevich created the Campus Safety Task Force with the intent of examining security issues that would serve to enhance the safety and security at all institutions of higher learning in the state of Illinois. It was comprised of individuals from more than 75 different organizations including public safety and mental health along with fire services, campus law enforcement, the mental health community and, most importantly, we had representation from Illinois' colleges and universities. I had the privilege and honor of serving as chairman of the response committee, Dr. Lorrie Rickman-Jones served as chairwoman of the mental health committee, and Attorney General Lisa Madigan served as chairwoman of the legal committee.

As I mentioned earlier, I served as chairman of the response task force, so we worked very diligently with professionals in the law enforcement community, with professionals in public safety, emergency management, and we wanted to take a look at the best practices in this country relative to security measures on college campuses and universities, and we came up with these recommendations.

We wanted to insure that we could have plans in place that would focus on interagency and multijurisdictional cooperation and communication. We have a system in this state called NIMS (National Incident Management System), a very comprehensive approach to incident management. We wanted to insure that all of our college campuses and universities had incorporated the NIMS philosophy into their plans, and that would provide a strong system of unified command and control. I will note that NIU is a NIMS university. That was very evident during the response on February 14. It was very clear who was

in charge during that time, and that is one of the very critical and key elements when you are dealing with the incident command system. Also the recommendation was to insure the implementation of an all-hazards philosophy taking a very comprehensive approach to emergency planning. We wanted to go beyond just the specific or what was commonly known as the response to a law enforcement matter or an active shooter related type of scenario and extend that to all the types of hazards that would be germane to a university or college, whether it was pandemic flu, tornadoes or earthquakes.

The importance of insuring that those plans are exercised on an annual basis is key because planning, training and exercising is what should form the core of your preparedness efforts. We wanted to insure that we had provisions within the recommendations calling for the annual training and exercising of those plans. We also took a look at the different types of technologies that would be available to facilitate a quick notification to individuals on campus in the event that there was an incident, whether it was a shooting incident or some other type of hazard facing that particular university or college.

Governor Blagojevich accepted the recommendations of the Campus Safety Task Force on April 15, and approximately a month ago, Senate Bill 2691, the Campus Safety Enhancement Act, was signed into law. Many of the recommendations that I just presented are incorporated in that legislation. So, having an all-hazards emergency response plan, exercising and training those plans will become a requirement as of January 1, 2009.

One of the charges of the mental health committee was to come up with recommendations and commentary as well, Deputy Director Mike Pelletier reported. The recommendations in the report advise colleges and universities to do everything in their power to set up a healthy culture within the campus structure, such as orientation programs for incoming and transferring students. The second issue we thought critically important was what we call secondary prevention and primary prevention activities. Particularly, the secondary prevention activities were encouraging colleges and universities to do whatever possible to address stigma and discrimination of persons with mental illness, identifying those persons in an appropriate and clinically sound manner, and following up with making sure that the universities and colleges had a strong backup for providing direct care and access to those people. Setting up mechanisms in which the environment of the campus and university is both healthy and encouraging persons to seek services is very critical. And certainly the Division of Mental Health continues, at Northern and all the other campuses around the state, assisting them in bringing in public awareness programs. Certainly there's a large SAMHSA (Substance Abuse and Mental Health Services Administration) program for "What a Difference a Friend Makes." There are other programs, NAMI (National Alliance on Mental Illness) on campus and certainly the Illinois Department of Human Services has its own "Say It Out Loud" program. These types of things are critically important in preventing issues from going forward into more critical or acute phases.

Recommendations were made to make sure the campus community was connected to the geographic community. Many campuses are not as fortunate as Northern or some of the larger institutions to have very robust and certified types of clinical counseling center programs that meet national standards or exceed them as you do. They all need continuing support from community-based services, and it was strongly recommended for particularly smaller colleges and universities to take advantage of the opportunities available within the community.

Finally, coming out of Mental Health was the recommendation to insure that colleges and universities were prepared to deal with the needs of their students, staff and faculty, the complete community in which mental health and those services need to be addressed. We talked about two particular issues, setting up violence prevention programs, which the director has advised has now codified into the Campus Security Enhancement Act, and also codified into that act is a secondary process we are recommending for colleges and universities to be assertive in setting up what are commonly called threat assessment teams and having those services available to the campus.

There was a third subcommittee of the task force chaired by Attorney General Lisa Madigan. The charge here was to do whatever possible to assist particularly college administrations in understanding both the

boundaries and the fringes of the boundaries on federal and state legislation that speak to confidentiality, privacy and medical information. We were able to provide some clear understanding in the Campus Security Task Force Report regarding when and how there were misconceptions in what things could not be shared with administration between campus counseling services or administrations and those types of functions. Once we knew what boundaries those legislations encompassed, we were able to outline some specific policies and procedures on how to make the legislation work for each individual institution.

Also, we gave a further explanation of how staff within the college community at different levels of intervention can be and should be made aware of emergency response procedures and protocol and then how to share the appropriate information with the appropriate levels of personnel on the response on all sides of the campus and make sure that there is some clarity in those policies and procedures and make sure that those policies and procedures are enlivened enough to actually assist the community in any response.

As I mentioned earlier, Director Velasquez said, incorporated into the Campus Security Enhancement Act is the importance of having an emergency plan to be practiced at least annually. What also came out of this recommendation is the importance of developing strong partnerships with the public safety agencies contiguous to the university community as is establishing that partnership with local and county law enforcement and local and county EMS, making sure everyone is working in unison as they exercise these plans. We always talk about the three "C's" in emergency management – communication, cooperation and collaboration – and these are key when dealing with emergency plans.

We recommended the importance of an emergency plan to be practiced at least annually, stressing a campus violence prevention plan and coordinated emergency planning with state and local emergency managers. At the Illinois Emergency Management Agency, we employ a regional response philosophy with regional coordinators strategically placed throughout the state. Our regional coordinator during the NIU incident was Paul Rasch. Paul was one of my top regional coordinators, so we deployed him here to stay as long as it took. Paul has since been elevated to a post in North Carolina. We are hoping he gets tired of hurricanes and decides to come back to Illinois.

The CSTF has already improved campus security. NIU's Chief Grady was a part of the Campus Safety Task Force and the Response Committee before the tragic incident on February 14. So many of the recommendations that we had begun to develop had already been incorporated into NIU's plan, and we firmly believe that assisted and helped facilitate a quick and efficient response to this incident. We continue to provide training and have coordinated six training sessions for almost a hundred different higher education institutions on all the phases of emergency management. We have been providing training to all the colleges and universities on the incident command structure, NIMS, and how to respond to an active shooter scenario. In coordination with the Illinois Terrorism Task Force, we provided more than 300 Starcom radios. NIU had nine of those radios before the incident on February 14, and was able to use them to facilitate interoperable communications among all the agencies responding that day. A grant through the Illinois Terrorism Task Force chaired by Mike Chamness enabled us to provide these radios to universities and colleges.

Administrative rules that serve to provide guidance for what will be required of colleges and universities beginning January 1 have been drafted. There is \$25 million in the capital plan for the Campus Safety Enhancement Grant program to help fund some of these initiatives. We will continue to meet as long as it takes to ensure that we have sound, comprehensive plans for the protection of our colleges and universities in Illinois.

I also want to note that the full comprehensive 259-page Campus Safety Task Force Report is available on-line through the Illinois.gov web site or the IEMA web site, where you can print it off if you like. That report also highlights some of the observations we made related to the NIU response. Implementation of the Campus Safety Task Force Report was delayed because we wanted to insure that we could take a look at the response to the NIU incident. Initial observations show that NIU's response and recovery efforts were quick, efficient and well coordinated; NIU's response truly represents an effective model for

all-hazards planning, response and recovery on a higher education campus; and, NIU's response serves to amplify and confirm the validity and the importance of a Campus Security Task Force.

When we talk about best practices and when we meet with other colleges and universities, we oftentimes tell them that they need to look at the NIU operations plan, because it is truly a best practice for emergency response planning, training and exercise. At NIU, all campus police officers are trained as nontransport Emergency Medical Technicians and they are trained to respond to an active shooter incident. It only took thirty seconds for the first officer to arrive on the scene. The incident command system was set up within 10 minutes, which is phenomenal. Blast messages and blast e-mails were sent to NIU students and posted on the NIU web site, and the content was informative and very appropriate. What is key when you are dealing with a circumstance like a shooting or any other major incident on a campus is effective communication, an effective media strategy and to make sure you are getting out correct information quickly to advise individuals. NIU did that and did it well.

Director Velasquez pointed out that this report included only the initial observations of the task force and did not mean that the investigation into the incident had been concluded.

We very much appreciate your efforts on our behalf, Chair Murer said, and we appreciate the sincerity of your comments in regard to NIU.

Our plan is to work in concert with NIU, and once the results of the investigation are concluded, we will develop that into another comprehensive report, the director said. In reply to a question from Trustee Siegel asking if funding was available for these initiatives, Director Velasquez stated that funding for some of the task force recommendations had already been provided through Illinois Terrorism Task Force grants to help support some of the technological initiatives and all of the NIMS training is offered free of charge. However, we are hopeful that the capital plan will pass so we can have a competitive grant program available for colleges and universities to draw on some of this funding to assist with the implementation of some of the recommendations. We are imploring public safety agencies contiguous to the universities to incorporate the universities into their planning, training and exercising so that the cost is minimized to colleges and universities.

On behalf of NIU, President Peters said, I would like to thank the state and federal agencies, but particularly your IEMA people who were here from the earliest hours of that grim tragedy, and I am sorry to hear we lost Paul. After being here around-the-clock for about 50 or 52 hours, I looked at Kathy Buettner and said, who is that guy with the handlebar mustache? It was Paul. He was a fixture with his laptop, unobtrusive, helping, observing, and he did it in a tremendous, professional way.

EXECUTIVE SESSION

Chair Murer asked for a motion to close the public meeting to conduct an executive session to discuss the following subjects authorized by the Illinois Open Meetings Act: personnel matters as generally described under §2(c)(1) and (3) of the Open Meetings Act, collective bargaining matters as generally described under §2(c)(2) of the Open Meetings Act, litigation and risk management matters as generally described under §2(c)(11) and (12) of the Open Meetings Act, property matters as generally described under §2(c)(5) and (6) of the Open Meetings Act, security matters as generally described under §2(c)(8) and (14) of the Open Meetings Act, and Executive Session Minutes Matters as generally described under §2(c)(21) of the Open Meetings Act. Trustee Strauss so moved, seconded by Trustee Siegel. A roll call vote of the Trustees to recess to Executive Session was as follows:

Trustee Boey	Yes	Trustee Butler	Yes
Trustee Sanchez	--	Trustee Siegel	Yes
Trustee Strauss	Yes	Trustee Vella	Yes
Student Trustee Smith	Yes	Chair Murer	Yes

A roll call vote of the Trustees to recess to Executive Session was unanimous.

BOARD OF TRUSTEES MEETING RECONVENED

Chair Murer reconvened the public meeting of the Board of Trustees at approximately 1:03 p.m. Members present were Trustees Robert Boey, John Butler, Myron Siegel, Marc Strauss, Barbara Giorgi Vella, Student Trustee DuJuan Smith and Chair Murer.

CHAIR'S COMMENTS/ANNOUNCEMENTS

I am always appreciative of all of you waiting for us to come back, the Chair said. I can assure you that there is a tremendous amount of business that has to go forward in Executive Session. Everyone is very aware of time, and we appreciate your patience. Because of that, I will make my comments very brief today. But I would be remiss to not talk about the Monsanto facility and the dedication taking place in about an hour. This is very important to us in looking at multidisciplinary healthcare delivery. The Monsanto building is so monumental to NIU. We are so appreciative of Speaker Hastert and his involvement early on in helping us facilitate that process.

Another transformational event of which we are all aware is the proton facility. Progress on that facility is going well, we are on time, we are on budget and we are committed. So we have two transformational events here at the university bringing together multidisciplinary approaches to care delivery. That is what the university is about – the family.

Chair Murer then recognized University Advisory Committee representatives: Dr. Paul Stoddard, Dr. Ferald Bryan, Dr. Nancy Castle, Dr. Paul Stephen, Ms. Bobbie Cesarek and Mr. Jay Monteiro.

Dr. Stoddard welcomed the Board back for another year. Ms. Cesarek stated that the SPS Council supported the resolution recognizing George Moser's service on the Board of Trustees.

Mr. Monteiro commented that fall was indeed an exciting time, and Huskie pride is in full swing. If you have not seen the Huskies on Parade, they have been popping up all over town and one is on display here today.

PUBLIC COMMENT

The Chair asked Board Parliamentarian Kenneth Davidson if any members of the public had registered a written request to address the Board in accordance with state law and Board of Trustees Bylaws. Mr. Davidson noted that he had received one timely request to address this Board meeting. He recommended that Carol Sibley be recognized for remarks not to exceed five minutes in duration.

I understand you have provided Ms. Sibley with the "Generally Acceptable Rules of Decorum for Public Presentations." Before we receive any presentation, Chair Murer said, I want to remind everyone present today that these presentations are mainly for providing special information to the Board concerning any pending business, and that we will take all comments under advisement. Thank you very much for taking the time to present your comments to us, Ms. Sibley. The Chair recognized Ms. Sibley for remarks not to exceed five minutes.

A summary of Ms. Sibley's remarks follows:

Ms. Sibley spoke on behalf of the Health Services AFSCME bargaining unit, which represents 43 Health Service employees. She stated that they have been bargaining with NIU management for a year in an attempt to reach a fair contract settlement, and in that year, have had five staff members leave, some out of the necessity to earn a fair and livable wage. One, a nurse with 25 years of experience, left because she could not meet her living expenses on \$14.45 per hour, and another left because she could double her wages working at Walgreens. She stated that more

than half a dozen negotiation sessions have been canceled in the past year, two of the last three by management. She stated that the union put forth its initial economic proposal on April 22, and in the five months since, the employer has made only one counterproposal, a four-year contract with a .25 percent wage increase. On behalf of her coworkers at Health Services, she asked the Board of Trustees to instruct the university to set negotiation dates and follow through with those dates.

We understand that these are very sensitive matters, Chair Murer said. We also understand that we are in the midst of collective bargaining and that the process is moving forward.

REPORTS OF BOARD COMMITTEES AND BOARD LIAISONS

Executive Committee

The Executive Committee did not meet.

Academic Affairs, Student Affairs and Personnel Committee

Committee Chair Barbara Giorgi Vella reported that the Academic Affairs, Student Affairs and Personnel Committee met on Thursday, August 28, 2008. At that meeting, the committee heard reports on the following information items: A follow-up on the Ph.D. in Economics, Fiscal Year 2008 University Performance Report, 2007-2008 Faculty Emeritus Recognition, Professional Excellence Awards for Faculty and Staff, Fiscal Year 2008 External Funding for Research, Public Service and Instructional Projects, and a report on strategic planning.

Finance, Facilities and Operations Committee

Committee Chair Robert Boey reported that the Finance, Facilities and Operations Committee met on August 28, 2008. At that meeting, the committee considered and approved recommendations for Fiscal Year 2010 Appropriated and Nonappropriated Capital Budgets; Fiscal Year 2009 Internal Budget; New Campus Improvement Fee; request for expenditure authority for grants in the College of Engineering, Department of Physics and NIU Outreach for the Northern Illinois Proton Treatment and Research Center; East Campus Chilled Water Plan Project budget increase authorization, and approval of the Chicago office space lease. The committee also received reports including: Academic Program Enhancement Instructional Technology Surcharge Update; fiscal year annual reports on Capital Activities, Transactions Involving Real Property, Cash and Investments, Obligation of Financial Resources, and Tuition and Fee Waivers; Fiscal Year 2009 Public Universities Entering Student Tuition Comparison; the Quarterly Summary Report of Transactions in Excess of \$100,000; and Professional Excellence Awards for Faculty and Staff. The recommended items addressed by the committee are included in the President's Report today for Board approval.

Legislation, Audit and External Affairs Committee

The Legislation, Audit and External Affairs Committee did not meet.

Illinois Board of Higher Education

The last meeting of the Illinois Board of Higher Education was held on August 12 at Kendall College in Chicago, President Peters reported. The items of interest to the Board and the university were discussions on the FY09 budget, development guidelines for the Fiscal Year 2010 budget. The most important item was board approval of NIU's Master of Teaching degree that this Board approved last academic year. The next meeting of the board will be held October 6 at Kennedy-King College in Chicago.

Universities Civil Service Merit Board

Board Liaison Marc Strauss reported that the State Universities Civil Service Merit Board met on August 20 in Urbana, with satellite meeting locations in Chicago and Macomb. The following major items of business were transacted. First, action was taken on two discharge cases, both from the University of

Illinois, one in Chicago and one in Urbana. Second, there was a review of the 2010 budget for the agency. Third, there was an overview of the status of rules revisions to Section 250.90 governing probationary period and Section 240.120 regarding seniority. Proposed revisions have been through the first publication and comment period, and the Merit Board approved filing these revisions to begin the second notice period and comments were encouraged. Fourth, discussion was continued from the last Merit Board meeting concerning an Attorney General's opinion that the Merit Board had the implied authority to rule on sanctions other than discharge. The opinion was related to a case where the Merit Board ordered reinstatement and thereafter the campus attempted to suspend the employee based on the same conduct. A proposed rule revision to deal with the situation has provoked quite a bit of input, thus the Merit Board is considering a third version which would permit an order of suspension for a fixed period of time. Fifth, pay increase for hearing officers was approved. Sixth, considerable discussion occurred regarding a proposed exemption procedures manual that would generally cover qualifying exempt positions from Civil Service coverage under Section 36(e) of the Civil Service Act. These sections dealing with principal administrative appointments are generating the most comment. This consideration is ongoing and input will be accepted by the Civil Service Merit Board again at the next meeting, which is scheduled for Wednesday, November 12, 2008, in Urbana, Chicago, Macomb and, hopefully, Carbondale.

NIU Foundation

Committee Liaisons Boey and Murer deferred to Mallory Simpson, President of the NIU Foundation for the report. We have \$130 million toward our \$150 million goal in our True North Campaign, Ms. Simpson said, so we are on track and doing well. Our mantra is "One Million Dollars a Month" and that is what our staff is focusing on. If we raise a million dollars a month, we will reach our goal by June 2010. Since the beginning, an important visible impact of the campaign can be seen in the 17 professorships and chairs that have been established in colleges throughout the university such as Engineering, Education, Visual and Performing Arts, Business, and Liberal Arts and Sciences. They are not all endowed, but donors are stepping up to support our faculty, recruitment and retention of outstanding teachers to support our deserving students.

CONSENT AGENDA APPROVAL

Vice Chair Murer asked for a motion to approve the items placed on the consent agenda earlier in the meeting. They include President's Report Number 61, Action Items 11.a.(5), (6) and (8), and our receipt of Information Items 11.b.(1), (2), (4), (6) and (9) and 11.c.(2) to that consent agenda.. Trustee Strauss so moved, seconded by Trustee Boey. The motion was approved.

PRESIDENT'S REPORT NO. 61

President Peters welcomed the Board back to another academic year. Due to the lack of time, I also am going to be brief with my comments, the President said. I would like to note the presence of Former President Bill Monat in the audience. A dinner was held in his honor at the University of Minnesota last weekend, where Dr. Monat was inducted into the University of Minnesota's College of Liberal Arts Alumni of Notable Achievement. He received his B.A. in 1949, his Master's of Public Administration in 1953, and his Ph.D. in Political Science in 1956. Dr. Monat is listed as Distinguished Scholar, Public Higher Education Leader and Expert in Public Administration. And, they forgot to add "an exceptionally fine individual," President Peters said, so we congratulate you.

UNIVERSITY RECOMMENDATIONS FORWARDED BY THE BOARD COMMITTEES

Agenda Item 11.a.(1) – Fiscal Year 2010 Appropriated Capital Budget Request

The President stated that the first action item, Fiscal Year 2010 appropriated Capital Budget Request, is the same as it has been for eight years. The request consists of two principal categories, requirements for capital improvements and construction and equipment appropriations. Trustee Siegel moved to approve the FY10 Appropriated capital Budget Request, seconded by Trustee Strauss. The motion was approved.

Agenda Item 11.a.(2) – Fiscal Year 2010 Nonappropriated Capital Budget Request

The Fiscal Year 2010 Nonappropriated Capital Budget Request consists of required noninstructional capital improvements developed from requests submitted by department heads and physical plant and facility users. Trustee Siegel moved to approve the FY10 Nonappropriated Capital Budget Request, seconded by Trustee Strauss. The motion was approved.

Agenda Item 11.a.(3) – Fiscal Year 2009 Internal Budget

The Fiscal Year 2009 Internal Budget lists the required operating for the university, President Peters said. In accordance with Board of Trustees *Bylaws*, it is being presented for Board approval. Trustee Siegel moved to approve the FY09 Internal Budget, seconded by Student Trustee Smith. The motion was approved.

Agenda Item 11.a.(4) – New Campus Improvement Fee

The permanent improvement line in our state budget every year yielding \$1.4 billion overall for critical things such as smart classrooms, leaky roofs and patching roads has been permanently eliminated from the budget, the President said. We are one of the last universities to impose a fee to replace this shortfall. The fee is at the lowest level at \$6.25 per credit hour to a maximum of 12 credit hours. We estimate this will give us the funds to replace the \$1.3 million lost by NIU. Chair Murer asked for a motion to approve the New Campus Improvement Fee. Trustee Boey so moved, seconded by Trustee Strauss. The motion was approved.

Agenda Item 11.a.(5) – College of Engineering and Engineering Technology ROCK Program Research and Project Development Amendment

Agenda Item 11.a.(6) – Department of Physics Monochromator Upgrade

Consent Agenda Items.

Agenda Item 11.a.(7) – Northern Illinois Proton Treatment and Research Center Grant

NIU Outreach has received grants to fund planning and research related to establishing a proton treatment and research facility. Northern Illinois Proton Treatment and Research Center, LLC will provide assistance in the management and implementation of activities outlined in the Department of Defense grant to the university. Trustee Siegel moved to approve the Northern Illinois Proton Treatment and Research Center Grant, seconded by Trustee Strauss. The motion was approved.

Agenda Item 11.a.(8) – East Campus Chilled Water Plant Funding

Consent Agenda Item.

Agenda Item 11.a.(9) – 33 North LaSalle Lease

The North LaSalle Lease is a revised item. The revision is a summary of the Chicago Office lease agreement, and it reflects terms that include current operating expenses and taxes within the base rent. After the first year, the rate will increase each year to reflect increases in annual operating expenses and taxes based on the tenants' proportional share of the space in the building. Trustee Strauss moved to approve the 33 North LaSalle Lease, seconded by Trustee Boey. The motion was approved.

UNIVERSITY REPORTS FORWARDED FROM THE BOARD COMMITTEES

Agenda Item 11.b.(1) – Fiscal Year 2008 Report on Capital Activities

Agenda Item 11.b.(2) – First Year 2008 Report of Tuition and Fee Waivers

Consent Agenda Items.

Agenda Item 11.b.(3) – Fiscal Year 2009 Entering Student Tuition Comparison Public Universities

President Peters brought the entering tuition comparison with other Illinois public universities to the attention of Board members, noting that NIU falls in the middle of the entering rates.

Agenda Item 11.b.(4) – Quarterly Summary Report of Transactions in Excess of \$100,000

Consent Agenda Item.

Agenda Item 11.b.(5) – Follow-Up on the Ph.D. in Economics

The follow-up on the Ph.D. in Economics was discussed extensively in the Academic Affairs, Student Affairs and Personnel Committee meeting held on August 28.

Agenda Item 11.b.(6) – Fiscal Year 2008 University Performance Report

Consent Agenda Item.

Agenda Item 11.b.(7) – 2007-2008 Faculty Emeritus Recognition

This item listed all those faculty who retired from Northern Illinois University in good standing for Fiscal Year 2008.

Agenda Item 11.b.(8) – Professional Excellence Awards for Faculty and Staff

Faculty and Staff who demonstrate excellence in the performance of their responsibilities and who have made outstanding contributions to the university were listed in this item.

Agenda Item 11.b.(9) – Fiscal Year 2008 External Funding for Research, Public Service and Instructional Projects

Consent Agenda Item.

ITEMS DIRECTLY FROM THE PRESIDENT

Agenda Item 11.c.(1) – Fiscal Year 2009 Salary Increment Allocation Guidelines

We are in an uncertain economic time, President Peters said. Our enrollment is down as it is at many public universities in the state, yet we still have an unbalanced state budget that needs to be accommodated. We are putting ourselves in a risk position and providing a two percent salary increment for eligible faculty. Basically, this is an across-the-board policy for eligible faculty and is retroactive to July 1. These guidelines have been discussed with our shared governance people, and they are in agreement with the distribution guidelines for eligible faculty. Trustee Siegel moved approval of the Fiscal Year 2009 Salary Increment Allocation Guideline apologizing on behalf of the Board that it could not be more. Trustee Vella seconded the motion. Trustee Strauss commented that he would have to abstain from this vote since his spouse is a university employee. Student Trustee DuJuan Smith is also restricted in voting on personnel matters. Therefore, a roll call of the Trustees was as follows:

Trustee Boey	Yes	Trustee Butler	Yes
Trustee Sanchez	--	Trustee Siegel	Yes
Trustee Strauss	Abstain	Trustee Vella	Yes
Student Trustee Smith	Abstain	Chair Murer	Yes

The motion was approved with five Trustees voting yes and two abstaining.

Agenda Item 11.c.(2) – Grant and Contract Awards

Consent Agenda Item.

CHAIR'S REPORT NO. 43

Agenda Item 12.a. – Resolution in Support of Proton Therapy

We are resolved to continue to support the proton therapy facility, Chair Murer said, even in light of the Certificate of Need that was granted. This Board stands before you in support of the proton therapy facility, unequivocally, and the resolution will be handed to the Recording Secretary to be included in the permanent record of this Board of Trustees. The Chair asked for a motion to approve the resolution authorizing an agreement with certain university-related organizations. Trustee Siegel so moved, seconded by Trustee Boey. Parliamentarian Davidson added that it should be noted there is an agreement that is incorporated by reference into the Board's resolution, and that it also should be provided to the secretary for inclusion in the record. So noting, Chair Murer called the vote. The motion was approved.

Agenda Item 12.b. – Second Reading – Amendment to *Bylaws* of the Board of Trustees of Northern Illinois University

During the recently completed FY07 university compliance audit, it was pointed out by our external auditors that our Board *Bylaws* regarding elections of officers of the Board were slightly different than the statutory language contained in the NIU Law, Chair Murer said. The statute clearly states that Board officers shall be elected by secret ballot, while our *Bylaws* provide for a public vote of the Board. Our *Bylaws* have always provided for secret balloting, but based on what we regarded as common sense and consistency with public policy on open decision making, were amended in 2000 to provide an alternate method of balloting when there were only single nominations for our Board officers. My understanding is the original Board that created these *Bylaws* felt public voting of the Board members on their leadership positions provided an even stronger accountability to the campus. Unfortunately, our external auditors do not share that opinion and have recommended that the Board's *Bylaws* reflect the statutory language in our Act or that we seek an amendment to the NIU Law. The Board had two choices: to pursue an amendment to our Act in Springfield or to change our *Bylaws*. We have made the decision to amend our *Bylaws*. That amendment has been distributed by Parliamentarian Davidson. We actually put this change into affect at our last Board meeting in June when we reelected our Board officers. The Board considered this action under a First Reading in its June meeting. This is our Second Reading, and after review and discussion, we will be voting on this *Bylaws* amendment.

Chair Murer asked for a motion to approve the Amendment to the *Bylaws* of the Board of Trustees of Northern Illinois University. Trustee Strauss so moved, seconded by Trustee Vella. During discussion by the Trustees on the motion, it was decided to table this item until it could be reviewed and further clarification could be obtained from General Counsel. Trustee Siegel moved to table the motion on the *Bylaws* amendment until the next Board meeting, seconded by Trustee Boey. The motion was approved.

NEXT MEETING DATE

The next meeting of the Board of Trustees is scheduled for Thursday, December 4, on the main campus in DeKalb.

ADJOURNMENT

There being no Other Matters, Chair Murer asked for a motion to adjourn. Trustee Vella so moved, seconded by Trustee Strauss. The meeting was adjourned at 1:37 p.m.

Respectfully submitted,

Sharon M. Banks-Wilkins
Recording Secretary

R E S O L U T I O N
D I S T I N G U I S H E D S E R V I C E T O
N O R T H E R N I L L I N O I S U N I V E R S I T Y B O A R D O F T R U S T E E S

WHEREAS George A. Moser faithfully served as a founding member of the Northern Illinois University Board of Trustees beginning in 1995 through 2007; and

WHEREAS, during his long tenure as a Board member for Northern Illinois University, George held leadership positions within the Board including Secretary, Vice Chair and Chair of the Board (from 1999 to 2001), as well as the positions of Chair of the Finance, Facilities and Operations, and Legislation, Audit and External Affairs Committees; and

WHEREAS George A. Moser provided wise counsel and invested significant amounts of valuable time and energy in service to the Board of Trustees and the students, faculty, staff and administration at Northern Illinois University for over twelve years; and

WHEREAS we as his former colleagues on the Board of Trustees want to express our appreciation for his many years of service to the NIU community and especially his leadership and contributions to the Board and the university since his appointment to the Board in 1995; and

WHEREAS, as Chair, George A. Moser successfully presided over the most significant presidential transition at NIU in the last half a century, resulting in the appointment of John G. Peters to lead NIU into the 21st century; and

WHEREAS, as Chair, George A. Moser presided during a time of unprecedented growth at Northern Illinois University, participating as a policymaker in studying, approving and concluding dozens of construction ventures including the Convocation Center, NIU Naperville, the Latino Center and an innovative new Center for Diversity Resources on the DeKalb campus, a new Campus Child Care Center and the Barsema College of Business building; and

WHEREAS, as Chair, George A. Moser thoughtfully and progressively supported the building of strong academic programs to prepare our students for success in the professional world; and

WHEREAS the contributions George A. Moser has made to Northern Illinois University through his service on its Board of Trustees during one of the most important times in the university's one hundred years plus of history have resulted in countless new opportunities for students, faculty and staff to continue to shape NIU and make it the best regional university in the country;

NOW, THEREFORE, BE IT RESOLVED that the Board of Trustees of Northern Illinois University in formal meeting herein assembled, extends its grateful appreciation to George A. Moser for his distinguished service to Northern Illinois University as a founding member and leader of the Board of Trustees from 1995 through 2007.

BE IT FURTHER RESOLVED that this **RESOLUTION** be presented to George A. Moser and a copy of this document be placed in the official files of the Board of Trustees as part of the permanent record of the university and the great State of Illinois and as a lasting tribute to the accomplishments of George A. Moser.

Adopted in a regular meeting assembled this **18th** day of **September, 2008**.

**BOARD OF TRUSTEES OF
NORTHERN ILLINOIS UNIVERSITY**

Cherilyn G. Murer (SEAL)
Chair

Myron E. Siegel
Secretary



FISCAL YEAR 2010 APPROPRIATED CAPITAL BUDGET REQUEST

Summary: The Appropriated Capital Budget Request is prepared in the fall prior to the budget year in order to meet the Illinois Board of Higher Education (IBHE) and state capital project review and approval submission schedules. The Capital Budget Request consists of two principal categories of projects that profile the university's requirements for the capital improvements and construction and equipment appropriations. The "Capital Renewal" category lists repair and renovation projects with estimated budgets in excess of \$100,000 (but less than \$1.5 million), which are not included in the campus permanent improvement operating budget allocation. Requests may include improvements to existing facilities and systems, building additions, infrastructure and site/roadway/utility improvements. The attached table provides a summary of the Fiscal Year 2010 Capital Request.

Recommendation: The university requests Board of Trustees approval of the Fiscal Year 2010 Capital Budget Request. The request will then be submitted to the Illinois Board of Higher Education for consideration and inclusion in the statewide Fiscal Year 2010 IBHE Capital Budget Recommendation.

TABLE C101
SUMMARY OF BUDGET YEAR CAPITAL IMPROVEMENT REQUESTS
LISTED IN PRIORITY ORDER
NORTHERN ILLINOIS UNIVERSITY

FISCAL YEAR 2010
CAPITAL REQUEST
(IN THOUSANDS OF DOLLARS)

UNIVERSITY PRIORITY	PROJECT DESCRIPTION/BUDGET CATEGORY	TOTAL ESTIMATED PROJECT COST	STATE FUNDS			NON-STATE FUNDS*	New in FY10 (see note) LIFE, HEALTH, SAFETY
			BUDGET YEAR REQUEST	PRIOR YEAR	FUTURE YEAR		
REGULAR CAPITAL PROJECTS							
1	Stevens Building Renovation	\$ 22,517.6	\$ 22,517.6	\$ -	\$ -	\$ -	X
	(Planning)	2,322.3	2,322.3	-	-	-	
	(Building)	18,196.2	18,196.2	-	-	-	
	(Equipment)	1,999.1	1,999.1	-	-	-	
2	Computer Science & Technology Center	34,860.2	34,860.2	-	-	-	-
	(Planning)	2,787.4	2,787.4	-	-	-	
	(Building)	25,371.0	25,371.0	-	-	-	
	(Equipment)	6,701.8	6,701.8	-	-	-	
	Electrical Infrastructure & Wirtz Hall Renovation	13,281.9	13,281.9	-	-	-	X
	(Planning)	1,363.3	1,363.3	-	-	-	
	(Remodeling & Rehabilitation)	11,918.6	11,918.6	-	-	-	
3	Academic Buildings HVAC & Window Replacement	20,041.0	20,041.0	-	-	-	X
4	NIU - Hoffman Estates Education Center	41,229.4	28,882.0	3,118.5	-	9,228.9	
	(Planning)	3,118.5	-	3,118.5	-	-	
	(Building)	31,712.3	28,882.0	-	-	2,830.3	
	(Land)	6,398.6	-	-	-	6,398.6	
5	Roadway Reconfiguration and Repair	6,463.0	6,463.0	-	-	-	X
6	Elevator Rehabilitation & Renovation	3,947.2	3,947.2	-	-	-	X
7	Campus Signage & Wayfinding	5,475.7	5,475.7	-	-	-	X
	TOTAL, REGULAR CAPITAL PROJECTS	147,815.9	135,468.5	3,118.5	-	9,228.9	
CAPITAL RENEWAL PROJECTS							
1	(Unfunded 2009) Fire Alarm System Replacement - Phase I	775.6	775.6	-	-	-	X
2	Fire Alarm System Replacement - Phase II	723.0	723.0	-	-	-	X
3	Life Safety Alarm Management System	244.9	244.9	-	-	-	X
4	(Unfunded 2009) Davis Hall HVAC Upgrades	705.5	705.5	-	-	-	X
5	(Unfunded 2007) Mechanical Concrete Roof Repair - Montgomery Hall	320.7	320.7	-	-	-	X
6	(Unfunded 2006) Lucinda Avenue Substation Replacement	739.9	739.9	-	-	-	X
7	(Unfunded 2007) Annie Glidden Substation Replacement	715.7	715.7	-	-	-	X
8	(Unfunded 2008) Carroll Avenue Substation Replacement	715.8	715.8	-	-	-	X
9	(Unfunded 2006) High Pressure Steam Vault Repair	529.7	529.7	-	-	-	X
10	Still Hall/Still Gym Fire Escape Replacement	731.7	731.7	-	-	-	X
11	(Unfunded 2005) Main Steam Tunnel Rehabilitation - Phase II	1,031.7	1,031.7	-	-	-	X
12	University Circle Drive Bridge Replacement	755.6	755.6	-	-	-	X
13	(Unfunded 2006) Annie Glidden Road Safety Improvements	448.9	448.9	-	-	-	X
14	(Unfunded 2008) Entrance Door Replacement	147.5	147.5	-	-	-	X
15	(Unfunded 2008) Emergency Generator Replacement	489.3	489.3	-	-	-	X
16	(Unfunded 2008) Stadium Drive Lighting Upgrade	163.1	163.1	-	-	-	X
17	(Unfunded 2009) Still Gym Roof Replacement	445.5	445.5	-	-	-	X
18	(Unfunded 2007) Classroom & Technology Upgrades - Phase III	596.1	596.1	-	-	-	
19	(Unfunded 2009) Altgeld Hall Freight Elevator Rehabilitation	214.0	214.0	-	-	-	
20	(Unfunded 2007) DuSable Hall Elevator Rehabilitation	173.5	173.5	-	-	-	
21	(Unfunded 2009) Swen Parson Hall Roof Replacement - North Wing	334.1	334.1	-	-	-	X
22	Anderson Hall West Terrace Concrete Deck Repairs	498.9	498.9	-	-	-	X
23	(Unfunded 2007) Central Campus Water Main Replacement	472.5	472.5	-	-	-	X
24	(Unfunded 2009) Davis Hall Parapet Replacement	621.0	621.0	-	-	-	X
25	(Unfunded 2007) Zulauf Hall Tuckpointing	601.0	601.0	-	-	-	
26	Stone Repair & Tuckpointing (continued)	592.7	592.7	-	-	-	
27	Zulauf / DuSable Halls Service Drive Reconfiguration & Replacement	564.4	564.4	-	-	-	X
28	(Unfunded 2007) East Campus Paver Block Restoration - Uneven Walkways	418.6	418.6	-	-	-	X
29	(Unfunded 2007) East Heating Plant Boiler Replacement & Infrastructure Upgrades	587.2	587.2	-	-	-	
	TOTAL, CAPITAL RENEWAL PROJECTS	15,358.3	15,358.3	-	-	-	
	GRAND TOTAL	\$ 163,174.2	\$ 150,826.8	3,118.5	-	9,228.9	

* Source of Non-State Funds: Land Gift

NOTE: Please indicate with an "X" if project addresses life, health or safety concerns.

NARRATIVE ON PRIORITY RATIONALE

1. Stevens Building Renovation & Addition

The renovation of the Stevens Building will resolve many longstanding problems. The project will provide a new heating, ventilation, and air-conditioning system, new energy efficient lobby windows, a new roof, new ceilings, handicapped accessibility, asbestos abatement, reconfiguration and upgrades of academic spaces, and an addition to the scene shop that will make scene construction safer and more efficient. With the renovation, the useful life of the facility can be extended another 25-30 years. With on-campus space at a premium, this building must be retained as a viable site for academic programs to flourish.

2.a. Computer Science & Technology Center

The university is requesting funding for a new Computer Science and Technology Center. In the last decade the demand for college graduates with expertise in technology based fields has increased exponentially. The new facility will offer students a unique learning environment combining the best of a time-honored college education driven by a focus on advancing technology. The center will have extensive infrastructure to accommodate a broad range of equipment necessary to develop a nationally competitive program with potential for industry and professional certification programs, custom learning labs, and single classes for corporations and individuals. Experience using "cutting edge" technology in a well-planned, well-equipped facility will prepare students to compete and succeed in the intense technologically complex world of the future.

2.b. Electrical Distribution & Wirtz Hall Renovation

This project is proposed to address three requirements of the university's primary electrical distribution systems and to renovate Wirtz Hall. First is the replacement of the switchgear at the existing Glidden substation constructed in 1957 that feeds much of central campus, and for which new replacement parts are not available. Second is the replacement of underground cables that are twenty or more years old and prime candidates for failure. Third is establishment of new circuits in the system that would reduce the load on existing circuits and improve failure recovery capabilities.

This portion of the project will provide improvements for programmatic spaces and building efficiency. The need for an upgraded and remodeled building to house the Health and Human Sciences College is substantiated by the dramatic changes in the type of physical facilities needed by a modern college to support new learning outcomes and increase interaction with the health community. Plans will focus on the consolidation of the college's space needs into Wirtz Hall. The Health and Human Sciences College will be housed in a remodeled, dedicated building that will provide classrooms that facilitate group discussion, laboratories that allow students to refine presentation skills, computer laboratory spaces, faculty and administrative offices, and spaces that facilitate student interaction and interdisciplinary faculty relationships. This request will provide funding for the planning, design and construction of remodeling Wirtz Hall.

3. Academic Buildings HVAC & Window Replacement

Several buildings on campus are experiencing problems with air ventilation systems due to the age of the equipment. Three buildings of primary concern are Reavis, Watson and Montgomery Halls. Both Reavis and Watson Halls are classroom/faculty office buildings with identical 35-year old, forced dual duct (one heating duct/one cooling duct) HVAC systems with units mounted in walls controlling the room temperature. Difficulty keeping constant temperature-humidity and airflow has surfaced in both buildings during the last two years stemming not only from the age of the equipment, but also inaccessibility for maintenance purposes. Recessed wall units are completely sealed behind masonry leaving no openings for repair of internal parts. This project would remove and replace the recessed wall units, dampers, and temperature controls.

The objective of the Montgomery Hall portion of the project is to convert ventilation systems serving laboratory, office and classroom areas from existing constant velocity dual duct to variable air volume (VAV). Major portions of trunk and branch ductwork will be redesigned and replaced. Some fume hoods would be replaced while all hoods would be retrofitted with monitor controls, sash sensors, alarms and air flow valves. All building controls would be updated. Asbestos abatement in some areas will also be necessary.

The third part of the project is the replacement of windows throughout Montgomery Hall, Faraday West and the Psych/Math Building. The existing windows date back to the original construction of the buildings well over thirty years ago. They are generally of a single pane variety and very inefficient in their ability to conserve heat in the winter months and cool air during summer. Current window systems will be installed that are considerably more energy efficient.

4. Hoffman Estates Facility

NIU Hoffman Estates opened for classes and conferences in the fall of 1992 in order to provide affordable quality education at a convenient location. The positive enrollment response at NIU Hoffman Estates was immediate and has been escalating annually. As many as eighteen academic offerings cannot be accommodated in the current facility. Additionally, the demand for noncredit training, updating and conference activities can be expected to increase drastically given the current trends for continuous workforce training and professional development. The requested facility would be approximately 100,000 square feet with a diverse mix of program spaces to accommodate academic, continuing education, workforce training and development needs.

5. Roadway Reconfiguration and Repair

Most roadways serving the NIU campus were constructed and are owned by the university, except Lucinda, Normal, Carroll, Locust and Annie Glidden. The majority of the road construction coincided with the building surge in the 1950s and 1960s, though much of the East Campus road construction predates that period. During the 1970s and 1980s several campus roadways were resurfaced; however, the only significant reconstruction projects that have been completed in recent years are Lucinda Avenue, Castle Drive, Gilbert Drive, a section of Stadium Drive West and a section of College Avenue. Deterioration of campus streets has progressed to the point that maintenance efforts can no longer keep up with the disintegration on a localized basis. In addition to normal freeze/thaw damage, repairs due to construction projects (underground utility replacement, etc.) have led to a patchwork of street surfaces with seams that let more water penetrate and add to the deterioration. The additional burden of Huskie Bus traffic on university streets has accelerated the deterioration, particularly at bus stop locations.

6. Elevator Rehabilitation & Renovation

NIU seeks to rehabilitate passenger elevators across campus. After many years of service, the elevators have become difficult to repair and have extremely high maintenance costs. They provide an unacceptable level of performance, and the problems and breakdowns are more frequent and varied. In addition, there is a need to upgrade to the latest elevator technology and systems available because part availability has become a problem as the elevators continue to age. This project requests funding for labor and material necessary to install controllers, replace generators and SCR drives, and install new hall and car stations for Zulauf, Faraday, Graham, Montgomery, Davis and Swen Parson Hall and the Health Center.

7. Campus Signage and Wayfinding

The university currently maintains over fifty major buildings and numerous smaller facilities. For the thousands of new incoming students every fall, and visitors throughout the year, the campus often appears to be a small city. These individuals must find their way in what may appear to be a maze of buildings, departments and offices, and usually they must locate their destination in a timely manner. The university will engage an experienced consultant to address three primary areas of concern: campus boundary improvements, pedestrian directional signs and landscape improvements.

Key aspects of the project include developing a system of "elements" which reinforce pathways from parking areas to destinations. This could include building identities, pedestrian directional signs, campus directory units, and informative or commemorative elements. In addition, the system will assist in determining destination priorities and direct pedestrians to the closest entrance.

Summary of Capital Budget Repair and Renovation Projects **(Capital Renewal)**

R1 – (Unfunded 2009) – Fire Alarm System Replacement – Phase I

The State Fire Marshall has been inspecting campus this year and has identified several of our older Fire Alarm Systems as safety deficiencies. These systems currently function intermittently. The new systems will provide state-of-the-art fire protection to our staff and students and will allow for sprinkler retrofits as they are installed in the future. Over 20 classroom buildings are currently operating with 25-year-old systems and older. This request will address the 12 systems most in need of replacement which include: Anderson, Davis, Lowden, Faraday, Montgomery, Cole, Zulauf, Jack Arends, Graham and Gable Halls, along with the Music and Psychology/Math Buildings.

R2 – Fire Alarm System Replacement – Phase II

The State Fire Marshall has been inspecting campus this year and has identified several of our older Fire Alarm Systems as safety deficiencies. These systems currently function intermittently. The new systems will provide state-of-the-art fire protection to our staff and students, and will allow for sprinkler retrofits as they are installed in the future. In 2009, NIU requested 12 of the campus classroom buildings as Phase I of the needed system replacements. Phase II will provide new systems to 13 other major classroom buildings including: Founders Memorial Library, Still Gym, and McMurray, Still, Wirtz, Reavis, Watson and DuSable Halls.

R3 – Life Safety Alarm Management System

The university currently uses an alarm monitoring system that was installed in the police station in the late 1970s. The system alerts the NIU Police when fire alarms, panic alarms and security alarms are activated on the campus so that first responders can be dispatched immediately. Because the system uses outdated technologies, the Police are provided very limited "identification" of life safety events on the display screen. Responders have to seek out the activated alarm once on the site. The system also relies on telephone lines for relaying alarms to the Police Station. Current technologies, such as active network radio, are more dependable for relaying alarms. Finally, it is no longer possible to purchase repair parts for the equipment we utilize daily to protect our campus. A new system is needed to replace our current alarm system.

R4 – (Unfunded 2009) – Davis Hall HVAC Upgrades

This project will replace six air-handling units in Davis Hall which were installed in 1978. They are deficient and at or beyond serviceable life. Since Davis Hall is intensively a lab oriented building, where hazardous chemicals and fume hoods are used regularly, the HVAC deficiencies represent a safety concern. Outside air intake will be reconfigured and distribution ductwork and volume control devices will be replaced to meet current code. Vertical shafts for ductwork and fire protection systems will be reworked to meet current code requirements; ceiling repair/replacement will be included.

R5 – (Unfunded 2007) – Mechanical Concrete Roof Repair – Montgomery Hall

Built in 1970, the concrete slab roof on the Montgomery Hall Mechanical Room has deteriorated and is in danger of collapsing onto the mechanical chillers and piping that supply HVAC to the entire building. There is significant damage to the roof concrete pre-cast due to the use of ice removal salt over the years penetrating the membrane between the sidewalk and the pre-cast. The rebar that provides strength to the pre-cast has been exposed and is significantly rusted in many places. Damage to the mechanical equipment, should the roof collapse, will be a secondary concern since the roof is at ground level and exists in a pedestrian and loading dock pathway. This life safety concern needs attention in the near future.

R6 – (Unfunded 2006) – Lucinda Avenue Substation Replacement

The 4160v distribution line from the Lucinda Avenue Substation has deteriorated to the point that an emergency request for replacement could occur before funding for this renewal is available. The insulation is compromised due to water infiltration causing the line to ground fault unexpectedly. Power from the station is at best unreliable and has necessitated rerouting and the use of backup systems in Anderson Hall, Wirtz Hall, Jack Arends Hall, Gilbert Hall, Still Hall, Still Gym, the Music Building and the East Heating Plant over the past year. The backup systems are limited in capability and capacity and future deterioration will result in complete failure of this main feeder line.

R7 – (Unfunded 2007) – Annie Glidden Substation Replacement

The 4160v distribution line from the Annie Glidden Substation has deteriorated to the point that an emergency request for replacement could occur before funding for this renewal comes to pass. The insulation is compromised due to water infiltration causing the line to ground fault unexpectedly. Power from the station is at best unreliable and has necessitated rerouting and the use of backup systems in Lincoln Hall, the Recreation Center, Stevenson South, Stevenson North, Graham Hall, Gable Hall, DuSable Hall, Watson Hall, Reavis Hall, the Field House, Neptune Central, Neptune East and Neptune West over the past year. The backup systems are limited in capability and capacity and future deterioration will result in complete failure of this main feeder line.

R8 – (Unfunded 2008) – Carroll Avenue Substation Replacement

The 4160v distribution line from the Carroll Avenue Substation has deteriorated to the point that an emergency request for replacement could occur before funding for this renewal comes to pass. The insulation is compromised due to water infiltration causing the line to ground fault unexpectedly. Power from the station is at best unreliable and has necessitated rerouting and the use of backup systems in Founders Library, Neptune North, Faraday East, Faraday West, Stevens Hall, Cole Hall and Zulauf Hall over the past year. The backup systems are limited in capability and capacity and future deterioration will result in complete failure of this main feeder line.

R9 – (Unfunded 2006) – High Pressure Steam Vault Replacement

The concrete structure covering the High Pressure Steam Vault serving Reavis and DuSable has deteriorated due to many years of service and heavy vehicular traffic over the concrete vault. There is a safety concern with vehicles driving over the vault because of the poor condition of the structure. In this condition, the vault also allows water infiltration that is corrosive and deteriorating in nature to the valves, piping and associated steam distribution equipment.

R10 – Still Hall/Still Gym Fire Escape Replacement

Still Hall and Still Gym both have fire escape systems configured on the outside of the buildings that were installed when the buildings were originally constructed. These iron structures have been exposed to the elements for 90 years. There are escapes on the north and south side of Still Gym and there is an escape on the north side of Still Hall. Life safety code requires that the university maintain the outside escapes per egress requirements. The university is seeking to replace all three structures.

R11 – (Unfunded 2005) – Main Steam Tunnel Rehabilitation – Phase II

The main steam tunnel's concrete structure has deteriorated due to many years of service and exposure to ground conditions. The condition of the tunnel is worsening and the potential for the disruption of steam distribution to the main campus from the East Heating Plant is a continuous concern. In addition, safety concerns to Physical Plant and Heating Plant staff will continue to arise during the ongoing maintenance required for the steam tunnel. The condition of the tunnel has made repairs and preventative maintenance difficult to perform, resulting in high maintenance costs.

R12 – University Circle Drive Bridge Replacement

The foot bridge crossing Watson Creek just south of Lucinda Avenue is the major cross connection between west and east campus. In the summer time, the West Heating Plant is able to produce enough steam for all of campus and the East Heating Plant is shut down for maintenance. In the mild times of the winter, the reverse is the case. In order for this energy efficient and maintenance responsive process to work, the cross connection is used to link the two sides of campus.

Esthetic upgrades and caulking have kept the 40 year old bridge functional and safe to date. Maintenance staff have recently noticed spalling to the concrete tunnel and exposed rebar. The high pressure steam within the tunnel is potentially dangerous if the integrity of the tunnel is compromised. For the safety of our students and staff it is appropriate that the university make plans to replace the bridge and the section of steam tunnel.

R13 – (Unfunded 2006) – Annie Glidden Road Safety Improvements

NIU proposes making safety improvements along sections of Annie Glidden Road adjacent to campus that experiences a high volume of vehicular traffic. Enhanced lighting, routing barricades and new walk-ways will help achieve safer pedestrian traffic routing. All improvements will complement existing campus standards and patterns, thereby providing a passive directional announcement that students and visitors are on campus and heading in the right direction.

R14 – (Unfunded 2008) - Entrance Door Replacement

Many of our academic buildings need a complete replacement of their main entrance doors and hardware including the Psych/Math Building, Montgomery Hall, Gabel Hall, Graham Hall, Anderson Hall, the Music Building, and Faraday Hall. The new doors would be ADA compliant and would possess door openers and closers that work in cooperation with the fire alarm system.

R15 – (Unfunded 2008) - Emergency Generator Replacement

There are six buildings that use generators as their primary mechanism for back-up energy/electricity. These include the Health Services Building, the Music Building, the Visual Arts Building, Founders Memorial Library, Montgomery Hall, and the Psych/Math Building. The generators in these buildings have met or exceeded their life expectancy and are becoming less than reliable.

R16 – (Unfunded 2008) - Stadium Drive Lighting Upgrade

The current 40 foot lighting around Stadium Drive does not meet current campus standards for candlepower disbursement and should be replaced with current lighting standards used on campus. The enhanced lighting will help achieve safer pedestrian traffic routing. All improvements will complement existing campus standards and patterns, thereby providing a passive directional announcement that students and visitors are on campus and heading in the right direction.

R17 – (Unfunded 2009) – Still Gym Roof Replacement

The original slate roof portion of Still Gym installed in 1928 needs replacement because the slate tiles have deteriorated to the point that they are coming loose and sliding off the roof. Pedestrian traffic is substantial on the west side of Still gym where NIU Grounds crews regularly find slate tile in the grass and on the walkways. The slate tile will be replaced with historically appropriate simulated slate concrete tiles which are more cost responsible and have similar longevity to genuine slate tile.

R18 – (Unfunded 2007) - Classroom & Technology Upgrades, Phase III

The university continues to pursue the upgrading of campus classrooms in the areas of audio, visual, and instructional technology so that professors may stay current with teaching styles used at peer institutions across the nation. Significant portions of NIU classrooms have undergone similar renovations with

positive effects. The university continues its efforts to maintain quality learning facilities that meet and exceed the expectations of students and faculty.

R19 – (Unfunded 2009) – Altgeld Hall Freight Elevator Rehabilitation

Rehabilitation of the original freight elevator car in Altgeld Hall is necessary because the car has deteriorated to the point that service calls are frequent resulting in poor service for deliveries and high maintenance costs. Altgeld Hall receives heavy use as one of NIU's busiest administrative buildings.

R20 – (Unfunded 2007) – DuSable Hall Elevator Rehabilitation

Rehabilitation of the original elevator car in DuSable Hall is necessary because the car has deteriorated to the point that service calls are frequent resulting in poor service to students and high maintenance costs. This is particularly problematic for students and staff that are mobility impaired. DuSable Hall receives heavy use as one of NIU's largest classroom buildings.

R21 – (Unfunded 2009) – Swen Parson Hall Roof Replacement – North Wing

The north wing of Swen Parson Hall has a roof on it that was installed in 1963 as part of original construction of the building. The built-up roof has exceeded a life expectancy for that type of roof and leakage has increased over the last few years to the point that garbage cans in the hallways are common place during rain storms. Approximately 16,120 square feet of roofing will need to be replaced.

R22 – Anderson Hall West Terrace Concrete Deck Repairs

Built in 1964, the concrete terrace on Anderson Hall has deteriorated and is constantly allowing water infiltration into the cadaver lab and other basement level classroom facilities. There is significant damage to the roof concrete pre-cast due to the use of ice removal salt over the years penetrating the membrane between the terrace and the pre-cast. Eventually the rebar that provides the strength to the pre-cast will become compromised and the repairs will have to be done as an emergency safety project. As it is, during the spring rains infiltration is so serious that students are not allowed in the lab. This life safety concern needs attention in the near future.

R23 – (Unfunded 2007) – Central Campus Water Main Replacement

The water main surrounding Gable Hall and the east side of the Field House is over 40 years old. It is undersized for modern demands, including fire hydrant supply and it is deteriorating cast iron. Annually, sections of the water main are repaired or patched due to failure. The replacement of the 40 year old water main would provide improved supply capabilities and reduce the constant operations and management costs that the campus continuously experiences with this antiquated line.

R24 – (Unfunded 2009) – Davis Hall Parapet Replacement

Stone repair and tuck pointing in 2005 have made a significant impact on the building integrity of Davis Hall. Funds were not available at the time to replace the parapet which regularly allows water infiltration. The parapet walls will be replaced and waterproof membrane will be used to seal the joints and seams where the parapet meets the building.

R25 – (Unfunded 2007) Zulauf Hall Tuckpointing

Zulauf Hall was built in 1968 with a brick and mortar exterior that has withstood the elements for over 35 years. Recently, deterioration has become evident because of water leaks near the windowsills and frames. Tuckpointing, caulking and some brick replacement are needed in order to prevent damage to the building interior and potential failure of the brick veneer exterior.

R26 – Stone Repair and Tuck pointing (continued)

Over 36% of our existing buildings were built prior to 1960 and have brick and mortar exterior that have withstood the elements for over 40 years without significant tuck pointing or stone repair. In many of

the buildings, deterioration has become evident because of water leaks near the windowsills and frames. Tuck pointing, caulking and some brick replacement is needed in order to prevent damage to the building interior and potential failure of the masonry exterior.

R27 – Zulauf/DuSable Halls Service Drive Reconfiguration & Replacement

Due to the extensive underground utility systems in the vicinity of Zulauf and Dusable Halls the service drive has been torn up on four separate occasions in order to service the utilities. The result is a patched up drive that is breaking apart in multiple locations. Heavy delivery trucks use this drive to provide supplies to this classroom section of campus. Today's trucks are much larger than those of the past. The larger semi-trailers have a hard time maneuvering in the existing drive. Reconfiguration of the Zulauf/Dusable Service Drive will result in easier and safer access for delivery vehicles, and will allow the university the opportunity to protect the vaults, duct banks, and direct buried pipe below the surface. There is a safety concern with having vehicles drive over the deteriorated surface; transferring compaction onto the utilities. In this condition, the drive also allows water infiltration that is corrosive and deteriorating in nature to the valves, piping, and associated electrical and steam distribution equipment.

R28 – (Unfunded 2007) – East Campus Paver Block Restoration – Uneven Walkways

The paver block pedestrian walkways of east campus have been in place since the early 1990's with minimal maintenance. The ground heaves due to the seasonal changes of our region have caused pavers to become elevated, causing a "trip hazard" to our pedestrians. When the walkways are plowed in the winter, these raised blocks are damaged or distorted. In order to rectify trip hazards and to avoid further deterioration of our paver block walkways, it is important that we restore the surface and replace damaged block at this time.

R29 – (Unfunded 2007) – East Heating Plant Boiler Replacement and Infrastructure Upgrades

Many equipment components of the East Heating Plant are in need of substantial maintenance or replacement as they have exceeded their expected lifespan. The East Heating Plant provides service to east campus classroom and administrative buildings. Included in the equipment needing replacement is the steel drum of Boiler #5 and the exhaust stack for the emergency generator. Other boilers need significant rehabilitation including the rust proofing of the exhaust stacks and the replacement of the lightning rods.

FISCAL YEAR 2010 NONAPPROPRIATED CAPITAL BUDGET REQUEST

Summary: The Fiscal Year 2010 Nonappropriated Capital Budget consists of two principal categories, both presented in Table C105. Projects with estimated budgets in excess of \$100,000 are listed individually, while projects estimated under \$100,000 are presented in aggregate and categorized to enable tracking for management purposes. The Nonappropriated Capital Budget is developed from requests submitted by department heads and physical plant and facility users. Requests are prioritized and presented for approval and include improvements to existing facilities and systems, building additions, infrastructure and site/roadway/utility improvements. The attached table and brief descriptions provide a summary of the Fiscal Year 2010 Nonappropriated Budget.

Recommendation: The university recommends Board of Trustees approval of the Fiscal Year 2010 Nonappropriated Capital Budget.

TABLE C105
 PLANS FOR NONINSTRUCTIONAL CAPITAL IMPROVEMENTS
 NORTHERN ILLINOIS UNIVERSITY

FISCAL YEAR 2010
 (IN THOUSANDS OF DOLLARS)

<u>PROJECT NAME/DESCRIPTION/BUDGET CATEGORY</u>	<u>ANTICIPATED SOURCE OF FUNDS</u>	<u>TOTAL PROJECT COST</u>
Neptune Hall - Fire Safety Sprinkler Installation (Remodeling & Rehabilitation)	Revenue Bond - R&R Reserves	\$ 1,538.6
Holmes Student Center - Bookstore Remodeling (Remodeling & Rehabilitation)	Revenue Bond - R&R Reserves	\$ 500.0
Recreation Center - Upgrade Gymnasium Ceiling and Lighting Phase I (Deferred Maintenance)	Revenue Bond - R&R Reserves	\$ 472.5
Residence Halls - Rotational Painting (Deferred Maintenance)	Revenue Bond - R&R Reserves	\$ 200.0
Recreation Center - Main Desk Renovation (Remodeling & Rehabilitation)	Revenue Bond - R&R Reserves	\$ 188.8
Aggregate Amount Budgeted for Deferred Maintenance Projects Under \$100,000	Revenue Bond - R&R Reserves	\$ 120.4
Aggregate Amount Budgeted for Remodeling and Rehabilitation Projects Under \$100,000	Revenue Bond - R&R Reserves	\$ 120.0
	Budgeted Total:	\$ 3,140.3

Plans for Noninstructional Capital Improvements For the Fiscal Year 2010 Budget

10-1. Neptune Hall – Mandated Sprinkler System Installation

Effective January 2005, the Fire Sprinkler Dormitory Act made it mandatory for all Illinois public or private colleges or universities to install fire sprinkler systems in all dormitories. The installation of these sprinkler systems must be completed by the year 2013. Neptune Hall is the next phase of this project. It is anticipated that one residence hall will be done each year in order to meet this deadline.

10-2. Holmes Student Center – Bookstore Remodeling

Holmes Student Center Bookstore has not been updated for over 15 years. This project will substantially upgrade the main floor of the bookstore by constructing a new east side entrance. An attractive, functional entry will help alleviate what is currently a highly congested entry adjacent to the Center Café. The main sales floor will be modified to improve efficiency and product display. Lower level remodeling will include replacing several book sections to address customer needs and will create a more efficient storage space and customer pickup service space necessitated by increased volume in internet book sales. The upgrade of the small passenger elevator will be included in this project to meet ADA requirements and allow for wheelchair accessibility to all levels of the Student Center Bookstore.

10-3. Recreation Center – Upgrade Gymnasium Ceiling and Lighting, Phase I

The Student Recreation Center multi-purpose court and track area is comprised of six activity courts and a three-lane track which totals approximately 45,000 square feet. This activity area is utilized for many different kinds of sports and activities. The current ceiling tile system and lighting system located in this area are not conducive to sport play. The ceiling tiles break consistently and fall onto the court area and the lighting system does not achieve proper illumination, both creating several safety issues. This project will address these issues by installing a clip-on ceiling tile system with shatter proof tiles. The lighting system will be upgraded to address energy conservation as well as an increase in the number of lighting fixtures, improved location of the fixtures, and maximum illumination over the entire area of the multi-purpose court. This is the first of a two-phase project.

10-4. Residence Halls – Rotational Painting

The walls in several student rooms and associated floor public spaces are in poor condition and have not been painted in several years. Some areas are showing signs of peeling paint, surface scratches and areas where plaster is either peeling or missing. Well-maintained and routinely painted facilities reduce the rate of deterioration and prolong the life of facilities. Aesthetically pleasing areas are less likely to be vandalized and encourages the university community to take pride in their surroundings. The painting project would incorporate designated areas within all five residence halls and will include student rooms, doorframes, hallways and lounges.

10-5. Recreation Center – Main Desk Renovation

The main desk in the Student Recreation Center has not been updated since it was constructed in 1983. With the increased usage of the facility and the expanded programs offered at the Recreation Center, this main desk area has become inadequate to accommodate patrons of the facility. Access and traffic flow are hindered by congestion during peak hours of the day creating safety and security concerns. This project will address these concerns by reconfiguring and expanding the main desk area, including the adjacent offices and conference room. Remodeling will also include furnishings and equipment as needed.

10-6. Aggregate Amount Budgeted for Deferred Maintenance projects under \$100,000

A number of deferred maintenance projects under \$100,000 per project have been identified internally by departments responsible for areas within their respective facilities. Rotation painting and parking lot

repairs are among the deferred maintenance projects. With the completion of these projects and the continuation of deferred maintenance projects in the future, the facilities will continue to be well maintained, which will reduce the rate of deterioration and prolong their life. In addition, aesthetically pleasing areas are less likely to be vandalized and will encourage members of the university community to take pride in their surroundings.

10-7. Aggregate Amount Budgeted for Remodeling and Rehabilitation Projects Under \$100,000

A number of remodeling and rehabilitation projects under \$100,000 per project have been identified internally by departments responsible for areas within their respective facilities. Repairing and replacing damaged concrete, installing tarps to loading docks, and small construction projects, which will address safety issues as well as increase efficiency are among the remodeling and rehabilitation projects. Due to the continued aging of NIU facilities, remodeling, rehabilitation and modernization are needed to ensure that the facilities will continue to serve the university community in the future. The proposed projects ensure that a number of University goals are met, including: (a) to ensure that the facilities are well-maintained; (b) to ensure the safety of the university community; (c) to ensure compliance to ADA requirements; (d) to ensure that the NIU facilities provide an environment that is attractive to students; and (e) to ensure that the facilities are configured in the most optimal manner compatible with today's technology and with the university community's functional needs.

FISCAL YEAR 2009 INTERNAL BUDGET

Summary: Given the appropriation bill as approved by the legislature and signed by the Governor, Tables 1-4 provide a summary of the total university internal FY09 budget.

Recommendation: Pursuant to Board of Trustees *Bylaws*, the university requests Board of Trustees approval of the FY09 Internal Budget as follows:

Table 1		
FISCAL YEAR 2009 INTERNAL BUDGET		
Summary of Budgeted Revenue by Source		
(\$ in Thousands)		
	FY2008 Adj	FY2009
Appropriated Fund Revenues		
General Revenue Fund	\$105,867.7	107,431.1
State College and University Trust ⁽¹⁾	10.0	36.0
Total Appropriated Fund Revenues	\$105,877.7	\$107,467.1
Nonappropriated Revenues		
University Income Fund	\$121,094.0	\$122,206.2
Revenue Bond Operations	74,390.8	79,015.4
Auxiliary Enterprises	21,588.3	22,963.2
Gifts, Grants and Contracts	46,323.4	47,380.9
Local Funds	37,303.5	38,567.9
Total Nonappropriated Revenues	\$300,700.0	\$310,133.6
Total Anticipated Revenues	\$406,577.7	\$417,600.7
⁽¹⁾ Generated from NIU license plate registrations		

Table 2

APPROPRIATED FUNDS INTERNAL BUDGET**Fiscal Year 2008 - Fiscal Year 2009**

(\$ in Thousands)

Object Classification	FY2008 Adjusted	Estimated FY2008 Expenditures	FY2009
Personnel Services	\$90,568.6	\$90,509.4	93,475.7
Social Security	883.5	883.5	883.5
Contractual Services	6,823.0	6,557.2	6,823.0
Commodities	1,484.8	1,484.8	1,484.8
Travel	159.5	159.6	159.5
Automotive Operation	138.5	139.0	138.5
Equipment/Library Books	1,145.8	1,145.8	1,145.8
Telecommunications	797.3	797.3	797.3
Awards & Grants and Federal Matching Funds	195.7	520.1	221.7
Repairs, Maintenance and Other Capital Improvements	1,343.7	1,343.7	-
Contribution to CMS for Employee Insurance	2,337.3	2,337.3	2,337.3
TOTAL	\$105,877.7	\$105,877.7	\$107,467.1

Table 3

NONAPPROPRIATED INTERNAL BUDGET⁽¹⁾**Fiscal Year 2008 - Fiscal Year 2009**

(\$ in Thousands)

Object Classification	FY2008 Adjusted	Estimated FY2008 Expenditures	FY2009
Personnel Services	\$134,612.8	\$134,531.2	\$133,327.4
Social Security	2,105.0	2,114.4	2,416.5
Contractual Services	69,454.4	69,380.8	76,263.7
Commodities	19,224.1	19,222.6	19,870.1
Travel	4,438.8	4,438.4	4,610.1
Automotive Operation	850.0	853.6	885.1
Equipment	12,247.0	12,327.4	12,778.8
Telecommunications	2,392.9	2,336.5	2,393.9
Awards & Grants	23,703.0	23,709.5	24,351.2
Repairs, Maintenance & Other Capital Improvements	8,980.0	8,986.0	10,194.6
Debt & Repair Transfers & Reserves	19,755.0	19,758.2	19,969.9
Other	259.0	258.4	268.3
Contribution to CMS for Employee Insurance	2,678.0	2,783.0	2,804.0
TOTAL	\$300,700.0	\$300,700.0	\$310,133.6

⁽¹⁾ Includes the Income Fund

Table 4
Fiscal Year 2008 INTERNAL BUDGET SUMMARY
(\$ in Thousands)

Object Classification	Appropriated	Nonappropriated ⁽¹⁾	Total
Personnel Services	93,475.7	\$133,327.4	226,803.10
Social Security	883.5	2,416.5	3,300.00
Contractual Services	6,823.0	76,263.7	83,086.70
Commodities	1,484.8	19,870.1	21,354.90
Travel	159.5	4,610.1	4,769.60
Automotive Operation	138.5	885.1	1,023.60
Equipment/Library Books	1,145.8	12,778.8	13,924.60
Telecommunications	797.3	2,393.9	3,191.20
Awards & Grants	221.7	24,351.2	24,572.90
Repairs, Maintenance & Other Capital Improvements	-	10,194.6	10,194.60
Debt & Repair Transfers & Reserves	-	19,969.9	19,969.90
Other	-	268.3	268.30
Contribution to CMS for Employee Insurance	2,337.3	2,804.0	5,141.30
TOTAL	107,467.1	310,133.6	417,600.7

(1) Includes the Income Fund

NEW CAMPUS IMPROVEMENT FEE

Summary: On July 9th the Governor of Illinois vetoed \$1.4 billion in FY2009 appropriations in an attempt to balance the FY2009 state budget approved by the General Assembly. One of the budget items eliminated by the Governor's veto was the permanent improvement lines which appeared in the appropriations for NIU and three other public universities. Specifically, the veto resulted in a \$1.3 million loss of anticipated revenue for NIU. In addition, it is believed the permanent improvement line will be permanently eliminated from future IBHE budgets. These funds were used for campus repairs, maintenance and associated campus improvements including addressing health and safety matters.

Over the last few years, ten of the twelve state universities have attempted to address the lack of state funding for university facilities upkeep by initiating campus improvement fees charged to students. These campus improvement fees range from \$75 to \$260 a semester for full-time students. NIU has resisted initiating such a fee in an effort to keep the cost of education as affordable as possible. With this recent cut to the permanent improvement budget, NIU must join the other state universities in asking its students to once again help shoulder the financial burden. The university is proposing a Campus Improvement Fee of \$6.25 per credit hour to a maximum of 12 credit hours per semester to replace the loss of these critical state funds. This would still be the lowest such fee charged at any of the public universities.

The resources generated by this fee will be used to maintain and improve classroom physical conditions, perform renovations needed to enhance the teaching and learning environment, provide support needed for classroom buildings and campus infrastructure improvements such as mechanical, electrical and plumbing systems. These basic needs must be satisfied in order to provide students with a quality learning environment and faculty with tools and surroundings from which they can perform their mission.

Recommendation: The university requests Board of Trustees approval of a Campus Improvement Fee of \$6.25 per credit hour to a maximum of 12 credit hours per semester (maximum fee of \$75.00 per semester) effective with the spring 2009 semester.

**COLLEGE OF ENGINEERING AND ENGINEERING TECHNOLOGY ROCK PROGRAM
RESEARCH AND PROJECT DEVELOPMENT AMENDMENT**

Summary: Northern Illinois University receives federal funding from the U.S. Department of Defense for the NIU CEET ROCK (Rapid Optimization of Commercial Knowledge) Program in Rockford to work with three contractors to continue a joint project initially started by NIU and Alion Science and Technology in FY04. NIU was assigned the overall contracting responsibility and oversight of this joint effort. The ROCK program is dedicated to working toward next generation manufacturing capabilities and supply chain assistance for small/medium-sized manufacturers in Rockford. Alion's portion of this work addresses micromachining and laser cladding.

An amendment is required for work on this project to continue. Original Board of Trustees approval was given on September 20, 2007.

It is anticipated that this federally funded project will end in December, 2010.

Funding: Sponsored Projects/U.S. Department of Defense Grant

Recommendation: The university requests Board of Trustees approval of expenditure authority for FY09-FY11 as follows:

Alion Science & Technology - Lanham, MD

<i>Prior amount</i>	<i>\$1,000,000</i>
<i>Amendment</i>	<i>\$1,400,000</i>
<i>New total</i>	<i>\$2,400,000</i>

DEPARTMENT OF PHYSICS MONOCHROMATOR UPGRADE

Summary: The Department of Physics has received a National Science Foundation grant for a project entitled "MRI: Acquisition of High Brilliance X-ray Optical Components for ChemMatCARS Synchrotron X-ray Resource at the Advanced Photon Source" to make upgrades to the ChemMatCARS synchrotron x-ray resource at the Advanced Photon Source (APS) at Argonne National Laboratory. The facility is part of the Consortium for Advanced Radiation Sources of which Northern Illinois University is a member. This Double Crystal Monochromator upgrade is a critical component for an x-ray beam line system. It will enhance current research and expand future research opportunities. The upgraded system will be used by NIU students, faculty and other researchers. The timeline for this project is approximately 12 to 14 months from the time a contract is issued. Payment will be made in Euros. The contingency amount factored into this request takes into consideration possible currency fluctuations during the scope of this project. This order is exempt from the Illinois Procurement Code, because the vendor is named in the grant.

Funding: Sponsored Projects

Recommendation: The university requests Board of Trustees approval of expenditure authority for FY09-FY10 as follows:

ACCEL Instruments GmbH - Germany\$890,000

NORTHERN ILLINOIS PROTON TREATMENT AND RESEARCH CENTER GRANT

Summary: NIU Outreach received two grants from the Department of Defense (one in FY07 and one in FY08) totaling \$6,664,247. The grants are to provide funds for planning and research related to establishing a proton treatment and research facility. The Northern Illinois Proton Treatment and Research Center, LLC (NIPTRC) will provide assistance in the management and implementation of the activities outlined in the Department of Defense grant to the university. The funding will be provided through the Department of Defense grants listed above. Since NIPTRC was a named sub-award in the Department of Defense grant, no sole source is required.

Funding: Sponsored Projects

Recommendation: The university requests Board of Trustees approval of expenditure authority for FY09-FY10 as follows:

Northern Illinois Proton Treatment and Research Center, LLC..... \$5,000,000

EAST CAMPUS CHILLED WATER PLANT FUNDING

Summary: The East Campus Chilled Water Production and Distribution Plant Project continues to progress toward completion. The portion of the project replacing the chilled water distribution line is 80% complete and will be finished this fall. The two 1,200 ton chillers have been purchased and are ready to be shipped to the site. In the spring of 2008, project focus turned to bidding the construction of the chilled water plant and expected bids were received in early May. NIU also contacted the Capital Development Board (CDB) to coordinate the funding of the final stages of the project including the construction of the plant. When the Capital Development Board (CDB) began the process to encumber funds from the agencies which had promised to contribute to the project, one of those agencies, the Department of Commerce and Economic Opportunity (DCEO), responded to the request for the remaining funds by advising NIU and the CDB that because there was no state capital re-appropriation, the DCEO would not be able to fulfill its financial commitment to the NIU project. The DCEO contribution earmarked for the construction of the chilled water plant building was \$800,000.

The CDB was unable to provide any financial assistance in meeting the DCEO funding shortfall for the project. The CDB advised NIU the project could either be placed on hold again or the university could provide the additional funds to cover the shortfall. In the long run, the most cost effective solution is for NIU to provide the additional funds and move ahead with the completion of the project. Many of the existing east campus chillers and cooling towers are in such poor condition that if the east campus chilled water project is put on hold, NIU would immediately have to spend funds to replace this stand alone equipment. The stand alone chillers are inefficient compared to a central plant system and would not advance the university's sustainability goals. In addition, projected utilities savings from the central plant system would not be realized by the university. Finally, if we choose to again put the chilled water plant project on hold, the project budget would also be eroded by inflation and the other state support might be withdrawn.

Recommendation: The university requests Board of Trustees authorization to increase the NIU contribution by \$800,000 toward the total approved project budget of \$16,000,000 for the construction of the East Campus Chilled Water Production and Distribution Plant. NIU's contribution will be made over two fiscal years. The Capital Development Board has agreed to return all unspent contingency funds to NIU at the completion of the project.

33 NORTH LASALLE LEASE

Summary: In the past several years, the university has maintained a presence in Chicago by leasing office space at the Chicago Athletic Club and more recently on 205 West Wacker Drive. This Chicago office space has allowed the university to pursue alumni contacts and maximize student recruitment efforts. In addition, the Chicago office space has given NIU access to state and federal officials who work cooperatively with the university to pursue funding and support for university programs. In order to maintain this Chicago presence, NIU is seeking authorization to lease property located at 33 North LaSalle. This property is within walking distance of downtown, on public transportation routes and has adjacent parking available. The site provides reception and waiting areas, staff offices, a conference room, a file room and support space.

The lease commences December 1, 2008 through November 30, 2013 and includes 4,287 square feet of space at a rate of \$26.25 per square foot. The lease is inclusive of operating expenses and taxes. In subsequent years, the square foot rate will be adjusted at a rate of \$0.50 per square foot plus an adjustment for increases in operating expenses and taxes. Increases in annual operating expenses and taxes are calculated each year based on the tenant's proportional share of space in the building. Lease payments and related expenses will be funded through existing allocations to administrative units. The lease incorporates and is consistent with all applicable State statutes and Board Regulations.

Recommendation: The university requests Board of Trustees approval to enter into a lease agreement with 33 North LaSalle Partners L.P. c/o Golub & Company LLC, of Chicago, Illinois under the above stated terms and conditions.

FISCAL YEAR 2009 SALARY INCREMENT ALLOCATION GUIDELINES

The FY09 appropriation for higher education has been approved by the state legislature and the Governor. While the appropriation bill provided a small amount of funding for NIU salary increases, the state budgetary context remains unpredictable coupled with the general state of the economy. However, the university has consistently maintained reallocation measures necessary to fund competitive annual salary increment programs despite the historic loss of appropriated resources being provided. Put into context, the average annualized increment programs in previous fiscal years were: FY04 (3 percent), FY05 (4 percent), FY06 (4 percent), FY07 (4.8 percent), and FY08 (4.5 percent). The maintenance of competitive salaries remains a continuing top priority of the President and the Board of Trustees. Accordingly, the university has developed, to the extent possible, a mostly internally funded plan to provide increments for FY09, reflecting the continued prioritization of salary increases for faculty and staff within a very limited fiscal resource context.

In accordance with Board Regulation II.C.2.a, annual salary increment guidelines are approved by the Board of Trustees. The approval of annual salary increment guidelines authorizes the university distribution of fiscal year increments to eligible employees. Following completion of the fiscal year salary adjustment process, increment totals are verified and provided to the Board of Trustees in summary form. The FY09 increment guideline incorporates an across-the-board allocation for eligible Faculty, Supportive Professional Staff and Civil Service employees, recognizing the wide-ranging effect of cost-of-living factors across all employment categories.

The FY09 salary increment guidelines pertain to three independent employment categories, comprising salary pools, within which total adjustments will be made consistent with each guideline. These categories are as follows:

- 1. Regular Faculty:** 2.0 percent general increment effective August 16 (or as of the beginning date of the FY09 academic appointment/contract period), allocated on an across-the-board basis to eligible faculty members.
- 2. Supportive Professional Staff/Fair Labor Standards Act (FLSA) Exempt Civil Service:** 2.0 percent general increment effective July 1 (or as of the beginning date of the FY09 appointment/contract period), allocated on an across-the-board basis.
- 3. Hourly Civil Service:** 2.0 percent general increment effective July 1 (or as of the beginning date of the FY09 appointment period), allocated on an across-the-board basis.

Faculty and staff employed by the university on or before December 31, 2007, and who remain employed on the effective date of the increment program, will be eligible for the increment subject to university procedures. Specific increment processing procedures will be issued by the university. Graduate Assistant positions will be incremented in FY09 according to guidelines established by the Provost. Employees on temporary contracts who are reappointed during FY09 may receive salary increases associated with the reappointment subject to the availability of funds.

Following implementation of the FY09 increments specified above, the minimum rates as well as salary ranges associated with civil service classifications will be adjusted pursuant to standard university procedures. The FY09 increment guidelines and processing procedures pertain to nonnegotiated faculty and staff.

Faculty Promotional Rates

In addition to the general increment guidelines outlined above, President Peters authorized a comprehensive increase in promotional rates for regular faculty promoted to the ranks of associate and full professors for the current academic year. The adjusted promotional rates (summarized below) represent a 100 percent increase of the previous rate structure, resulting in a very competitive promotional rate structure in the national academic market. A phased implementation was also provided for eligible faculty members promoted in rank during the previous two academic years, resulting in supplemental adjustments being made in addition to the promotional increases already implemented. All adjusted promotional rates were effective as of the beginning of the current academic year.

<u>Effective Date of Promotion</u>	<u>Effective Date of Increment</u>	<u>Amount of Adjustment per Month by Professorial Rank</u>
August 16, 2008 (and thereafter)	August 16, 2008	Associate Professor - \$800 Full Professor - \$1,000
August 16, 2007	August 16, 2008	Associate - \$200 Supplemental Full - \$250 Supplemental
August 16, 2006	August 16, 2008	Associate - \$100 Supplemental Full - \$125 Supplemental

Recommendation: The University recommends approval of the FY09 salary increment guidelines.

Chair's Report No. 43

September 18, 2008

**RESOLUTION AUTHORIZING AN AGREEMENT
WITH CERTAIN UNIVERSITY-RELATED ORGANIZATIONS**

WHEREAS the Board of Trustees of Northern Illinois University (the "*Board*") has expressed full support for the development, construction and operation of the Northern Illinois Proton Treatment and Research Center (the "*Facility*"); and

WHEREAS the Board, to formalize this full support, passed a series of resolutions at its December 2007 meeting urging the Northern Illinois Proton Treatment and Research Center, LLC (the "*Center*") to (i) finalize contracts for the purchase of the cyclotron and proton beam delivery system, (ii) contract for physician services for proton therapy delivery at the Facility, (iii) develop an integrated academic and clinical proton cancer therapy and research center and (iv) approve a suitable land development agreement for the Facility with CenterPoint Properties and the DuPage Airport Authority at the DuPage National Technology Park; and

WHEREAS the Board wishes to further support this much needed Facility; and

WHEREAS, under the terms of the Northern Illinois University Law, 110 ILCS 685/30-1 *et seq.*, and the Legislative Audit Commission University Guidelines 1982, as amended in 1997 (the "*LAC Guidelines*"), the Board of Northern Illinois University (the "*University*") is authorized to contract with "university-related organizations" ("*UROs*") in order to set forth the relationship of the University with such UROs; and

WHEREAS the Northern Illinois Research Foundation (the "*Foundation*") is a private not-for-profit corporation, with tax-exempt status under Section 501(c)(3) of the Internal Revenue Code and organized exclusively for charitable, educational and scientific purposes and to benefit and support the teaching, research and service missions of the University; and

WHEREAS the Board has been advised that the Foundation has organized the Center as a limited liability company, the sole member of which is the Foundation, and has also organized a limited liability company known as Northern Illinois Proton Treatment Lending LLC (the "*Financier*"), the sole member of which is the Foundation; and

WHEREAS the Center has obtained tax-exempt status under Section 501(c)(3) of the Internal Revenue Code and is organized exclusively for charitable, education and scientific purposes and to benefit and support the teaching, research and service missions of the University; and

WHEREAS the Center seeks to obtain financing for the continued construction of the Facility; and

WHEREAS the Financier is expected to obtain financing from JP Morgan Chase Bank, N.A., or another commercial bank ("*Interim Bank Financing*"), and to loan the funds obtained in connection with such Interim Bank Financing to the Center to allow the Center to continue construction of the Facility under permanent financing can be obtained; and

WHEREAS in the event that the permanent financing is delayed, or certain other events (set forth in the documentation for the Interim Bank Financing) occur, and all or a portion of the payment of the Interim Bank Financing becomes due and payable in accordance with its terms, the Center has requested that the University advance the Financier funds necessary to meet the monetary obligations of the Financier (the "*Acceptable Uses*") under the terms of the Interim Bank Financing, such advance to be repaid within one year to the University with a portion of the proceeds of the permanent financing of the Facility; and

WHEREAS, as required by the LAC Guidelines, the Board desires to enter into an agreement with the Financier and Center (the "*Agreement*") to formalize the relationship among the Board and the Financier and the Center, each of which have been or will be established as, and will be operated as, a URO, by setting forth the manner in which the University is to provide support for the Financier and the Center and in which the Financier and the Center are to provide support for the University.

NOW THEREFORE BE IT RESOLVED by the Board of Trustees of Northern Illinois University here assembled, that:

1. The Board hereby authorizes the execution and delivery of the Agreement. The Chair, the Treasurer or the Secretary of the Board or their respective designees are hereby authorized and directed to execute the Agreement in the name of and on behalf of the Board in substantially the form presented to this meeting, or with such changes as may be approved by the officer or officers of the Board executing the same, his/her or their execution thereof to constitute conclusive evidence of the Board's approval of all changes from the form thereof presented to this meeting.
2. The Agreement provides, and the Board approves, upon the request of the Financier, an advance of legally available funds of the University to the Financier, to be used for the Acceptable Uses, subject to the following conditions: (a) the advance must be repaid no later than one year from the date thereof; (b) the one year advance shall not exceed an aggregate principal amount of \$15,000,000; and (c) the interest rate or rates per annum paid on the advance shall be not less than the rate of interest that the Board would have earned by investing such funds, as determined by the Treasurer, but in no event less than three percent per annum. The final terms of the advance shall be set forth in the Agreement and shall be approved by the Treasurer, at his discretion and within such parameters.
3. The Chair, the Treasurer and the Secretary of the Board and the members, officers, agents and employees of the Board are hereby authorized and directed to do all such acts and to execute all such documents as may be necessary to carry out and comply with the provisions of this resolution and with the actions of the members, officers, agents and employees of the Board which are in conformity with the intent and purposes of this resolution (including, without limitation, the acknowledgement, consent and/or approval by the Board in connection with any pledge or assignment of the Financier's and the Center's right and interest under the Agreement in connection with the Interim Bank Financing), whether heretofore or hereafter taken or done, which actions shall be and are ratified, confirmed and approved.

Board Action on: _____

Motion by: _____ Disapprove: _____

Second by: _____ Approve: _____

Postpone: _____ VOTE: Yea: _____ Nay: _____

Approved in a regular meeting assembled this **18th** day of **September, 2008**.

**BOARD OF TRUSTEES OF
NORTHERN ILLINOIS UNIVERSITY**

Cherilyn G. Murer
Chair

Myron E. Siegel
Secretary



SECOND READING
**AMENDMENT TO *BYLAWS* OF THE
BOARD OF TRUSTEES OF NORTHERN ILLINOIS UNIVERSITY**

Article X of the Board of Trustees *Bylaws* states in relevant part:

"Articles of the *Bylaws* of the Board of Trustees may be amended at any regular meeting of the Board by majority vote of the total voting membership of the Board, provided that notice of the intention to amend the *Bylaws* shall have been presented in writing at the regular meeting immediately preceding. Such notice shall provide so far as possible the exact wording of the amendment proposed."

In consultation with the Board Chair and University President, the Board's Parliamentarian periodically recommends adjustments and clarifications to the Board of Trustees Bylaws to assist the Board in its several functions.

To satisfy external auditor issues it is deemed the path of least resistance and most efficient to amend Board of Trustees Bylaws to clarify the Board's officer election procedures to provide for a single exclusive method of elections by secret ballot in coming periods.

**BYLAWS OF THE BOARD OF TRUSTEES
OF NORTHERN ILLINOIS UNIVERSITY**

**ARTICLE V. OFFICERS AND OTHER LEADERSHIP POSITIONS OF
THE BOARD OF TRUSTEES**

* * * *

SECTION 5. Election of Officers

Elections of Board officers shall take place by secret ballot (~~except in instances of election by acclamation~~) at the meeting preceding July 1. Officers will assume their duties on July 1. All voting Members shall be entitled to vote, including Members whose terms have expired if the Governor has not acted to fill the vacancy. Elections shall not be postponed because of such expired terms or pending gubernatorial or Senate action on appointments.

~~**A.** Procedures for the election of officers in instances of election by acclamation:~~

- ~~— 1. Officers may be elected on unanimously approved motions to elect either slates of officers or individual officers.~~
- ~~— 2. When at the close of nominations only one candidate or slate of candidates is nominated, the Chair can, unless there is an objection, take a voice vote in lieu of a secret ballot, or can declare the nominee(s) elected, thus effecting the election by unanimous consent or "acclamation."~~
- ~~— 3. Only the voting Members of the Board shall be entitled to cast votes in officer elections.~~
- ~~— 4. Board Members shall be entitled to vote by written absentee ballot. However, absentee ballots shall be counted only for Members who have been nominated. Absentee ballots must be filed with the Board Parliamentarian in writing prior to the meeting at which the elections are to occur.~~

B. Procedures for the election of officers (~~other than instances of election by acclamation~~) shall be as follows:

1. Nominations for a given officer position can be made in any number by any Member of the Board and shall be closed only by a motion to close the nominations;
2. Only the voting Members of the Board shall be entitled to cast votes in officer elections.
3. If a majority of votes cast is not achieved by one nominee in the first balloting, the nominee with the fewest number of votes shall be dropped on the succeeding ballot. This process shall continue through three successive ballots. If at the conclusion no nominee shall have achieved a majority, the Board Chair shall declare the election at a stalemate and reopen nominations;
4. An absolute majority of the voting Members of the Board shall be required to be elected, even if fewer than all eligible Board Members choose to vote;
5. Board Members shall be entitled to vote by written absentee ballot. However, absentee ballots shall be counted only for Members who have been nominated. Absentee ballots must be filed with the Board General Counsel/Parliamentarian in writing prior to the meeting at which the elections are to occur.

President's Report No. 62

December 4, 2008

No item in this report for release prior to 9:00 a.m. Thursday, December 4, 2008.

A G E N D A

**BOARD OF TRUSTEES
of
NORTHERN ILLINOIS UNIVERSITY
9:00 a.m. – Thursday – December 4, 2008
Board of Trustees Room
315 Altgeld Hall**

9:00 a.m. Call to Order, Roll Call, Notice Verification, Meeting Agenda Approval, Recess to Executive Session
Executive Session – Altgeld Hall
Reconvene Board of Trustees Meeting – Board of Trustees Room



1. Call to Order and Roll Call
2. Verification of Appropriate Notification of Public Meeting
3. Meeting Agenda Approval *Action*... 63
4. Executive Session
5. Review and Approval of Minutes of September 19, 2008 *Action*... 65
Minutes of December 4, 2008.....
6. Chair's Comments/Announcements
7. Public Comment*
8. Reports of Board Committees and Board Liaisons
 - a. Executive Committee
 - b. Academic Affairs, Student Affairs and Personnel Committee
 - c. Finance, Facilities and Operations Committee
 - d. Legislation, Audit and External Affairs Committee
 - e. Illinois Board of Higher Education
 - f. University Civil Service Merit Board
 - g. Northern Illinois University Foundation
9. President's Report No. 62
 - a. University Recommendations Forwarded by the Board Committees
 - (1) Policy for Fraud Detection and Prevention *Action*... 75
 - b. University Reports Forwarded from the Board Committees
 - (1) 95th General Assembly Report *Information*.....
 - (2) Fiscal Year 2009 Budget Update..... *Information*.....
 - (3) Congressional Report *Information*.....
 - (4) ACE Analysis of Higher Education Act Reauthorization *Information*.....
 - (5) Higher Education Opportunity Act of 2008 Textbook Cost Containment Requirements *Information*.....
 - (6) Federal Lobbying Disclosure Act..... *Information*.....

c. Items Directly from the President

- (7) Fiscal Year 2009 Materials Management – Central Stores Commodities Amendments *Action*... 77
- (1) College of Engineering and Engineering Technology ROCK Program - Research and Project Development..... *Action*... 78
- (2) Motorcycle Safety Project – Training Motorcycles *Action*... 79
- (3) Collective Bargaining Agreements *Action*... 80
- (4) Appointment with Tenure *Action*... 81
- (5) Fiscal Year 2009 Increment Summary Report..... *Information*.....
- (6) Semiannual Progress Report of Active Capital Projects with a Budget Over \$100,000 *Information*.....
- (7) Quarterly Summary Report of Transactions in Excess of \$100,000 *Information*.....
- (8) Periodic Report on Investments *Information*.....
- (9) Grant and Contract Awards..... *Information*.....

10. Chair's Report No. 44

- a. Second Reading-Amended - Amendment to *Bylaws* of the Board of Trustees of Northern Illinois University..... *Action*... 83
- b. Executive Session Minutes Release..... *Action*... 85
- c. Proposed Board of Trustees Meeting Dates for 2009 *Action*... 86

11. Other Matters

12. Next Meeting Date

13. Adjournment

*The Board and its committees comply with P.A. 91-0715 through its *Bylaws*, Article II, Section 5.B:

1. Consistent with Public Act 91-0715 and reasonable constraints determined by these *Bylaws* and the Chair, at each regular or special meeting of the Board or its committees that is open to the public, members of the public may request a brief time on the approved agenda of the meeting to address the Board on relevant matters within its jurisdiction.
2. Committees of the Board review University proposals for action and make adjustments and endorsements as appropriate for further consideration by the full Board. Public comments are generally most useful at meetings of Board committees, where proposals are first considered and the time for interaction most feasible.
3. To facilitate an orderly process, appearance requests must be registered on a Board-provided form and submitted to the Board's Parliamentarian at least 45 minutes before the meeting is scheduled to be called to order. To be recognized, the appearance request will include the name, address and position of the individual wishing to speak, the name of the organization or group represented, a concise summary of the presentation, and whether the requestor has appeared earlier on the topic before any other meeting of the Board. The Parliamentarian may confer with registered speakers to cooperatively assist the Chair of the meeting in assuring coordinated issue presentation and an efficient use of allocated time. The Parliamentarian will acquaint requestors with the generally acceptable rules of decorum for their presentations. In lieu of oral presentations, individuals may present brief written materials not to exceed five (5) pages to the Parliamentarian for distribution and consideration by the Board in advance of the meeting.
4. The Chair of the meeting will recognize duly registered individuals at the appropriate point during the meeting. Unduly repetitive comments may be discouraged and restricted by the Chair. To assure an orderly and timely meeting the Chair may limit time allotments to five minutes or less, may delay or defer appearances when appropriate, and defer or refer questions received from presenters for answers if available.

Anyone needing special accommodations to participate in the NIU Board of Trustees meetings should contact Ellen Andersen, Director of Special Events, at (815)753-1999, as soon as possible, normally at least a week before the scheduled Board meeting.

Minutes of the
BOARD OF TRUSTEES
OF NORTHERN ILLINOIS UNIVERSITY
December 4, 2008

CALL TO ORDER AND ROLL CALL

The meeting was called to order by Chair Cheryl Murer at 9:07 a.m. in the Board of Trustees Room, 315 Altgeld Hall. Recording Secretary Sharon Banks-Wilkins conducted a roll call of Trustees. Members present were Trustees Robert Boey, John Butler, Manny Sanchez, Myron Siegel, Marc Strauss, Barbara Giorgi Vella, and Chair Murer. Not present was Student Trustee DuJuan Smith. Also present were Board Parliamentarian Kenneth Davidson and President John Peters. With a quorum present, the meeting proceeded.

VERIFICATION OF APPROPRIATE NOTICE OF PUBLIC MEETING

Confirmation of Open Meetings Act public notice compliance was provided by Board Parliamentarian Ken Davidson.

MEETING AGENDA APPROVAL

Trustee Strauss made a motion to approve the meeting agenda as amended. Trustee Sanchez seconded the motion. The motion was approved.

EXECUTIVE SESSION

Chair Murer asked for a motion to close the public meeting to conduct an executive session to discuss the following subjects authorized by the Illinois Open Meetings Act: collective bargaining matters as generally described under §2(c)(2) of the Open Meetings Act, security matters as generally described under §2(c)(8) and (14) of the Open Meetings Act, and Executive Session Minutes Matters as generally described under §2(c)(21) of the Open Meetings Act. Trustee Strauss so moved, seconded by Trustee Siegel.

A roll call vote of the Trustees to recess to Executive Session was as follows:

Trustee Boey	Yes	Trustee Butler	Yes
Trustee Sanchez	Yes	Trustee Siegel	Yes
Trustee Strauss	Yes	Trustee Vella	Yes
Chair Murer	Yes		

The roll call vote of the Trustees to recess to Executive Session was unanimous.

BOARD OF TRUSTEES MEETING RECONVENED

Chair Murer reconvened the public meeting of the Board of Trustees at approximately 11:26 a.m.

REVIEW AND APPROVAL OF MINUTES

It was moved by Trustee Strauss and seconded by Trustee Sanchez to approve the minutes of the September 19, 2008 Board Meeting. The motion was approved.

CHAIR'S COMMENTS/ANNOUNCEMENTS

Good morning everyone on this first Board meeting day of winter snow and ice, Chair Murer said, and I want to compliment Dr. Peters and his staff on the lovely holiday decorations that greeted us as we came into Altgeld this morning.

Our Board of Trustees meets on a quarterly basis, and the volume of activities that transpire between our meetings is amazing to me. When we were here in September, we knew there were issues with our economy and that things were changing in the global market. So as always in September, we viewed this as a new beginning. Even going back to childhood days I always viewed September as the time of new beginnings. We know what happened after October 1 with the stock market, and now we are looking at not only our economy but the global economy. I think we need a balance, and my brief comments this morning will talk of a balance, a balance of being very pragmatic and understanding of what the situation is, but also not losing our focus on the future, and not losing, ever, our idealism. The NIU of 40 years ago looked far different than the NIU of today, and the NIU of today looks far different than the NIU of 40 years from now. Looking at our last 40 to 50 years, we have seen many changes, we have seen many ups and downs. The balance we all must maintain as individuals is to look to the seriousness of the situation, to adapt to the situation, but also plan for the future. That is why we as Trustees are always so proud of our role here because our role is that of policymakers. As policymakers, we look at governance not only to preserve the status of today, but to work together to assure our posterity.

So as we approach a new academic year, we need to be very cognizant of our outstanding strategic plan. But that is what we have right now, a plan. We are moving to the more difficult phase of that strategic plan which is implementation. We have undergone tremendous transition over these last 18 months. But my comment this morning is to remember one of the things I often say: We need bold action. Sometimes when we have such adverse conditions, we tend toward timidity. Bold actions will give us success. Bold actions will propel us to the future. We need to understand that this university has extraordinary leadership, not only from our President and the administration, but the leadership that we see everyday on campus from our faculty and our support staff who are the unsung heroes of any organization. So we thank everyone for what they are doing. We ask each of you, however, to be a little kinder, to be a little wiser, to be attentive not only to how we are going to survive the todays, but how we are going to focus ourselves in the future. There is no doubt that we will change, that we will have opportunities. Dr. Peters will speak on one of the programs in conjunction with the College of DuPage. I was very gratified to see the leadership role that this university has taken in coordinating with one of the finest community colleges in the Midwest. To extend ourselves and provide our nursing program on their campus is just another step in the implementation of an extraordinary strategic plan.

We have been privileged also to move forward with new faculty appointments. We recognize those who are new, and we commend those who have taken on a leadership role and have been the support of the university.

So, as we look to new abilities, to new opportunities, the message of this morning is to combine the enthusiasm of the future with the reasonableness and the pragmatism of the present. A phrase that I coined when I gave a commencement address many years ago is to be a "pragmatic dreamer," and those words are very important today. If we are all pragmatic dreamers, we realize we need to maintain the present. But let us not ever lose that factor of idealism, that factor of optimism, that factor of being a dreamer.

We, as a Board, wish everyone a wonderful holiday season as we reflect on the end of this calendar year and the beginning of a new year.

As always, it is a pleasure to welcome the University Advisory Committee: Dr. Stoddard, Dr. Bryan, Dr. Garcia, Dr. Stephen, Ms. Cesarek and Mr. Monteiro. I would like to welcome Dr. Garcia as a new UAC representative to the Board of Trustees.

I was happy to hear you refer to the strategic plan in your comments, Dr. Stoddard said, especially in light of the uncertain financial situation the university finds itself in along with all other universities. I know the faculty, students, and staff, as much as they are aware, are very keen on seeing this followed through. Any efforts the Board can make to help ensure that the strategic plan is enacted would be greatly appreciated.

On behalf of the Supportive Professional Staff, Ms. Cesarek said, I want to wish you all a very happy holiday and remind you that with our 2/14 anniversary coming up. Supportive professional staff were very much a part of the recovery after that tragedy, and we will certainly be there for the anniversary as well.

I also want to wish you all a happy and safe holiday season from the operating staff, Mr. Monteiro said. As you can see, with the snowy weather outside, our staff is already out there keeping the streets and walking paths cleared.

PUBLIC COMMENT

The Chair asked Board Parliamentarian Kenneth Davidson if any members of the public had registered a written request to address the Board in accordance with state law and Board of Trustees Bylaws. Mr. Davidson noted that he had received no timely requests to address this meeting.

REPORTS OF BOARD COMMITTEES AND BOARD LIAISONS

Executive Committee

The Executive Committee did not meet.

Legislation, Audit and External Affairs Committee

Committee Chair Marc Strauss reported that the Legislation, Audit and External Affairs Committee met in DeKalb on November 13. We had quite a full agenda, he said, with Kathy Buettner giving a report on the current Illinois budget situation as well as the economic outlook for Fiscal Year 2009. President Peters commented briefly on the economic situation and addressed issues we could potentially face in the future due to the significant downturn in state revenues. Ms. Buettner updated the committee on legislation passed by Congress on such matters as Veteran Education Benefits, the Mental Health on Campus Improvement Act, the IRA Charitable Roll-Over Provision and the recent economic bailout legislation. In addition, she encouraged everyone present to read the ACE analysis of the Higher Education Opportunity Act (HEOA) to become familiar with the many changes and new requirements the it contains. Vice Provost Earl Seaver gave an oral report on the Textbook Cost Containment Requirement, one of the provisions contained in the HEOA, and he explained what steps NIU is taking to fulfill this new requirement. Greg Brady made a presentation to the committee on the recently amended Federal Lobbying Disclosure Act. Beginning in 2008, Federal lobbying is being more closely monitored, and a much heavier burden is being placed on the nation's universities to report any federal contacts by any university personnel on a quarterly basis. NIU faculty and staff will be receiving more information on these stricter federal reporting requirements in upcoming weeks. Brent Gage gave an update on NIU financial aid and student loan direct lending figures. Finally, Bob Albanese asked that the LAEA Committee consider and vote on a new policy for fraud detection and prevention. The policy was approved with a small wording change and it is included in today's President's Report today for Board of Trustees consideration and approval.

Though the Academic Affairs, Student Affairs and Personnel and Finance, Facilities and Operations Committees two committees did not meet, Chair Murer asked both committee chairs for any comments they might want to make.

Finance, Facilities and Operations Committee

For those wondering why we did not have a meeting, Committee Chair Boey said, Dr. Williams and I prepared and reviewed the agenda items for the Finance, Facilities and Operations Committee, and then realized there were a minimal number of action items that did not require immediate approval. As a result, these items will be discussed and voted on in the President's Report today.

Academic Affairs, Student Affairs and Personnel Committee

Trustee Boey's remarks are also true of the Academic Affairs, Student Affairs and Personnel Committee, Committee Chair Vella said. Provost Alden and I met via teleconference and decided that it was not necessary to have a meeting, so the next committee meeting is scheduled for March.

Illinois Board of Higher Education

There was no report from the Illinois Board of Higher Education.

Universities Civil Service Merit Board

Board Liaison Strauss reported that the State Universities Civil Service Merit Board met on November 12 at the system office in Urbana. As is the custom for that board, he said, remote gathering points were also established in Chicago and Macomb. The following are highlights of the business conducted: (1) Two discharge cases were heard, both from the Illinois Student Assistance Commission. (2) Rule revisions concerning Eligible Registers and Nonstatus Appointments are to be published for comment in the Illinois Register. (3) Rule revisions concerning Probationary Period and Seniority were adopted by JCAR and became effective October 16, 2008. (4) There was continued discussion of the Merit Board's ability to improve alternative disciplinary actions in discharge cases where reinstatement has been decided. At the last Merit Board meeting, a draft rule for such situations was requested and such a draft was presented at this meeting. The Merit Board voted to forward this proposed rule for publication in the Illinois Register. We should have a report on the dates for publication and public comment at the next meeting. (5) Additional discussion was held concerning the Exemption Procedure Manual. The topic of which jobs are exempt from Civil Service has been the subject of much discussion. This was the first time a full version of the proposed manual was presented for Merit Board review. Final comments are being solicited from all constituent groups before the Merit Board is anticipated to be asked for approval at the next meeting. (6) The calendar was approved for meetings to be held on the following Wednesdays during Calendar Year 2009: February 18, May 20, August 19 and November 18.

NIU Foundation

Board Liaisons Murer and Boey deferred to Mallory Simpson, NIU Foundation President, for the Foundation report. As Chair Murer said, a lot has changed since I last reported to you in September, Ms. Simpson said. We have all been reeling from the deteriorating financial situation, and the Foundation is no exception. We have been impacted significantly on a couple of fronts, and we are doing everything we can to keep our focus. We are more intent than ever on staying true to our mission on serving our institution, serving our faculty and students. We are doing everything we can and doing as much as we can to keep moving forward. We are seeing some signs of a decrease in giving, as you might expect. People do not stop giving during economic hard times. They have a sense that people need help more than ever, and so we are seeing a slight dip, especially in those people who have major gift capacity choosing to make large major gift commitments for the campaign, for example. But, we are still moving toward our campaign goal with \$137 million toward our goal of \$150 million. We are focusing on those who still have the ability to make major gifts and still have the desire to give. We have serious budget constraints because the Foundation budget is largely funded on investment income. We are doing everything we can to conserve our resources and find new, creative ways, of keeping our donors and prospective donors close to the university, focused on our students and faculty, and keeping their dreams for doing big things for the university alive while they have to wait for the financial circumstances to allow them to act on those dreams. Out of this challenge we hope to find some new ways of doing our business, and it is forcing us to look at ways of using digital media, for example, for staying close to our

donor constituency. As you can imagine, like the market, we have had a significant downturn in our endowment portfolio. Our endowment is well diversified, is well structured, has downside protection and is designed for recovery. The Foundation Board committees have been working overtime this fall as you can imagine. The finance committee and our executive committee have had many special meetings well. Everyone is focused on continuing to preserve the momentum we have established and look forward to the future to do everything we can to be smart about our resources and find ways to help our students and faculty.

One of the things that is a real opportunity for us in this environment is our planned giving program. In conversations with some of our donors, they say "That \$100,000 pledge I was planning on making, I can't do right now, but I would be interested in talking with you about a bequest commitment." So we are seeing an upswing in deferred gifts, which is very good news. Since the public launch of True North on May 5, 2007, we have had \$8 million in new bequest commitments through our new program efforts. We need to not be too frustrated nor too impatient. The campaign has gone extraordinarily well, and we have had 17 new professorships and chairs established around the campus, which is something to feel really great about. Scholarship spending from the endowment up to this point has quadrupled during the term of the campaign. So, we have made lots of progress and have a lot to be proud about. We are very optimistic that there will be recovery and we will make or possibly exceed our campaign goal.

We have some great donor stories that I will not share with you right now in the interest of time, but we continue to have people doing phenomenal things to support their university, people who have such heart and such commitment for the work that our faculty and students are accomplishing.

I would like to publicly thank Mallory Simpson and her staff, Chair Murer said. What comes to mind when I think of Mallory is that she provides calm leadership, and that is very important right now. We need to earn philanthropy at this moment. To earn philanthropy will give us an opportunity to focus on our academic excellence, because that is what we do for a living – we are academicians and we are teachers. So, it goes hand in hand with the university in what we accomplish in terms of academic excellence in these difficult times, and then the earned philanthropy. So thank you very much, Mallory.

CONSENT AGENDA APPROVAL

Vice Chair Murer asked for a motion to approve the items placed on the consent agenda earlier in the meeting. They include President's Report Number 62, Action Items 62, Information Items 9.b.(1), (4), (5), (6) and 9.c.(6), (7), (8), (9), (10) to that consent agenda.. Trustee Strauss so moved, seconded by Trustee Sanchez. The motion was approved.

PRESIDENT'S REPORT NO. 62

Thank you, Madam Chair and welcome to the final Board meeting of 2008, President Peters said. This is always a special meeting for us as we prepare to end yet another calendar year and to send yet another class of graduates out into the world. This December, we are dividing our graduations between graduate and undergraduate because of the popularity, the attendance and the length of the program. Also, this is the time we prepare for the spring semester. Without a doubt, the fall term has been a very important academic term in the life of our university because it has for many of us represented the ultimate test of our strength as a campus community. No one knew exactly what to expect this fall coming back for the first full academic term since our tragedy in February. But all you have to do is look around our campus and talk to our students, our staff and faculty and realize that we are healing and moving forward, always together. I am enormously proud of our students, I am enormously proud of our faculty, staff and our alumni and, of course, our governing board, the Board of Trustees, who are so supportive of every endeavor at this university and all those who come together to form the NIU family, which we now realize is worldwide and extensive. We have learned to lean on each other and to reach out to each other. Because we have reached this new plateau of understanding, we are in a better place to weather whatever comes our way.

Now all of us as individuals, as citizens of this state and this nation, and as employees of a public university are facing, perhaps, the worst economic crisis in our lives. Yet, here at NIU we face that challenge with a rare perspective. When you have been tested by fire, you do not collapse at the sight of smoke. That said, here is where we are with respect to our budget. The State of Illinois is entering into the second half of this fiscal year with an estimated \$2 billion deficit, and it could be growing. Governor Blagojevich recently asked the state legislature for emergency authority to require reserves of up to eight percent for all appropriated funds, including higher education. While I am not certain whether he will get that authority right now, it certainly illustrates the scope of the state's budget crisis. Late last week we received a message from the Illinois Board of Higher Education saying that the Governor and the Office of Budget Management is requesting that public universities reserve 2.5 percent of our General Revenue budget for the current fiscal year. That is the budget that was established for this year in July of 2009, not 2010. So that is a pullback of funds that we have been appropriated. It is also important to say that the State has had difficulty making its payments to vendors, medical vendors, universities, school districts. That just adds to the crisis because we have had to use our own local funds in large part to maintain our operations, like payroll. So we have really been stretched to manage well. This 2.5 percent holdback we have to identify immediately. But given the size of the Illinois budget deficit and the overall economic crisis our country and the world faces, we need to be ready for the very real possibility of further reductions both this year and into the future. A rescission is a one-time cut. But next year, as the governor puts the budget together, if there is a reduction, it will be in the base budget recurring dollars. We have been working on this for several months, and we have in place a series of financial contingency plans that hopefully protect educational quality and jobs. We are freezing all but the most critical new hires at this time. We are reducing expenditures on travel and equipment. We are scaling back operations whenever and wherever they can be. It affects everything that we do, and we have plans to weather this storm. This is going to be a much longer downturn that we have experienced in the past, and in the end it is going to be transformational for public higher education. Those institutions that accept the challenge and do things differently will emerge perhaps different, but stronger. I know NIU is going to be one of those institutions. What I mean by transformational is the kinds of things we can do. I have worried for some time, as has this Board, about the affects of rising college costs on access to students who need, want and deserve an NIU education. It is the same story across the country – demand is up, state support is down – and we have no choice but to raise the amount we charge to cover our increasing costs. It is my personal hope when our country emerges from this recession, that a significant federal stimulus package will help recommit to the idea of higher education as a right, and not a privilege, as an investment in the future.

In the meantime, the steps we take to get through the hard times will unmistakably demonstrate what we value and what we will fight to preserve, such as the elements in our wonderful academic strategic plan. Last week, we unveiled a new program called the Huskie Advantage, which is a promise to pay the difference between what we charge for tuition and what financial aid will grant each and every Pell eligible new freshman that comes through our doors. The Huskie Advantage is aimed at working class families because that is the segment of our student population that is squeezed the most by our current financial policies. It is focused on freshmen for the same reason. Freshmen qualify for the least amount of financial aid and the lowest amount of student loans. So we are doing what we can, even in the leanest of times, to make an NIU education affordable and accessible. I cannot think of a better way to demonstrate our commitment to students than that.

UNIVERSITY RECOMMENDATIONS FORWARDED BY THE BOARD COMMITTEES

Agenda Item 9.a.(1) – Policy for Fraud Detection and Prevention

Approval of a Policy for Fraud Detection and Prevention comes through the LAEA Committee with its recommendation, President Peters said. This is the follow-up and response to an external audit finding that even though we have many policies in units to detect and prevent fraud, we needed a global statement and policy and a committee to put that into affect. Chair Murer asked for a motion to approve the Policy for Fraud Detection and Prevention. Trustee Sanchez so moved, seconded by Trustee Strauss. The motion was approved.

UNIVERSITY REPORTS FORWARDED FROM THE BOARD COMMITTEES

Agenda Item 9.b.(1) – 95th General Assembly Report

Consent Agenda Item.

Agenda Item 9.b.(2) – Fiscal Year 2009 Budget Update

We have been through the Fiscal Year 2009 budget on page 22, the President said, and there are some spreadsheets that follow. Almost all universities received a pro rata increase in their base budgets of 2.7 percent, with some adjustments. We had an adjustment through a gubernatorial veto that took \$1.34 million out of our base budget on the permanent improvement line. We then came before this body to ask for a fee increase to replace that shortfall at our last Board meeting.

The capital budget saga continues and, again, there remains interest in a capital bill. The governor sent many capital projects to the federal government as part of the next round of a federal stimulus package for infrastructure, which most economists agree is a very good idea. To the best of our knowledge, in that request from the Governor were Stevens Hall, our Computer Science Building, Cole Hall renovation money and other elements of our capital bill. Recently I sent a letter to selected members of the Illinois delegation asking for their support.

Agenda Item 9.b.(3) – Congressional Report

I want to draw your attention to the congressional report Fiscal Year 2009 appropriation update, Dr. Peters said. We have received \$8 million in Department of Defense funds to continue several projects. One is our proton treatment center and our operation at FermiLab of the neutron program and another is for the ROCK program in our College of Engineering. We thank Congressmen Foster, Manzullo and Lipinski and Senator Durbin for their steadfast support of NIU in these projects.

Agenda Item 9.b.(4) – ACE Analysis of Higher Education Act Reauthorization

Agenda Item 9.b.(5) – Higher Education Opportunity Act of 2008 Textbook Cost Containment Requirements

Agenda Item 9.b.(6) – Federal Lobbying Disclosure Act

Consent Agenda Items.

ITEMS DIRECTLY FROM THE PRESIDENT

Since we did not have Finance and Facilities or Academic Affairs Committee meetings, the President said, we have several items coming directly from me instead of through the committee structure.

Agenda Item 9.c.(1) – Fiscal Year 2009 Materials Management – Central Stores Commodities Amendments

The President requested an amendment to a Fiscal Year 2009 Materials Management contract of \$170,000 in order to switch from nonbiodegradable containers and such in our food services areas to more environmentally safe biodegradables. Chair Murer asked for a motion to approve the FY09 Materials Management Central Stores commodities Amendments. Trustee Sanchez so moved, seconded by Trustee Boey. The motion was approved.

Agenda Item 9.c.(2) – College of Engineering and Engineering Technology ROCK Program – Research and Project Development

This is a federal grant to subcontract with Quad City Manufacturing for certain tests of metals, Dr. Peters said. This is a pass-through associated with our College of Engineering ROCK Program. Chair Murer asked for a motion to approve the CEET ROCK Program-Research and Project Development. Trustee Sanchez so moved, seconded by Trustee Strauss. The motion was approved.

Agenda Item 9.c.(3) – Motorcycle Safety Project – Training Motorcycles

The Motorcycle Safety program here at the university is very popular, President Peters said. IDOT has given NIU a grant to purchase just over a hundred motorcycles and to extend our training program. This is also a pass-through expense. Chair Murer asked for a motion to approve the request for the Motorcycle Safety Project Training Motorcycles. Trustee Siegel so moved saying that he had participated in this program and found it to be excellent. He was seconded by Trustee Vella. The motion was approved.

Agenda Item 9.c.(4) – Collective Bargaining Agreements

President Peters asked Dr. Eddie Williams, Chief Operating Officer, to brief the Board on the Collective Bargaining Agreements.

I am pleased to bring before the Board for final approval today two agreements that have been tentatively approved and ratified by the bargaining units, Dr. Williams said. The first is with the International Union of Operating Engineers, Local 399, that represents approximately 36 civil service employees in our Heating Plant. This is a four-year successor agreement effective July 1, 2008 through June 2012. The second agreement is with the American Federation of State, County and Municipal Employees, Local 963, which represents approximately 42 civil service employees in University Health Services. This is a new five-year agreement effective July 1, 2007 to June 30, 2012. I want to acknowledge and highly commend the work of Steve Cunningham and the leadership he has provided in carrying through these negotiations as well as that of Human Resources Assistant Manager Rhonda Wybourn, who leads our team.

Chair Murer asked for a motion to approve the two collective bargaining agreements. Trustee Strauss so moved, seconded by Trustee Boey. Trustee Butler requested that the Board take separate votes on the two agreements. Trustee Strauss amended his motion to approve the Union of Operating Engineers Local 399 contract, effective July 1, 2008 to June 1, 2012. Chair Murer asked for a roll call vote, which was as follows:

Trustee Boey	Yes	Trustee Butler	Abstain
Trustee Sanchez	Yes	Trustee Siegel	Yes
Trustee Strauss	Yes	Trustee Vella	Yes
Chair Murer	Yes		

The motion was approved with six Trustees voting yes and Trustee Butler abstaining.

The Chair then asked for a motion to approve the AFSCME five-year agreement retroactive to July 1, 2007 through June 2012. Trustee Strauss so moved, seconded by Trustee Sanchez. The roll call vote was as follows:

Trustee Boey	Yes	Trustee Butler	Yes
Trustee Sanchez	Yes	Trustee Siegel	Yes
Trustee Strauss	Yes	Trustee Vella	Yes
Chair Murer	Yes		

The motion was approved unanimously.

Agenda Item 9.c.(5) – Appointment with Tenure

The last item I have on my report is action item {9.}c.(5), Appointment with Tenure.

Normally we handle all tenure matters in June, the President said, but we have an extraordinary opportunity as a result of our strategic plan and our proton therapy project. We have attracted to NIU an outstanding medical physicist, Dr. George Coutrakon, who will be the technical director of our beam

operations at the Northern Illinois Proton Treatment and Research Center. He comes to us from Loma Linda School of Medicine. The Department of Physics has voted to grant Professor Coutrakon tenure and the rank of associate professor. Chair Murer asked the Board for approval of the appointment of Dr. George Coutrakon with tenure and the rank of associate professor. Trustee Siegel so moved, seconded by Trustee Strauss. The motion was approved.

Dr. Coutrakon's appointment is very much in keeping with our strategic plan, the Chair said, and with our focus on academic excellence and research. This individual certainly fills all of these aspects and others, and we are very pleased to have Dr. Coutrakon heading up the clinical dimension of the proton therapy facility.

Agenda Item 9.c.(6) – Fiscal Year 2009 Increment Summary Report

Agenda Item 9.c.(7) – Semiannual Progress Report of Active Capital Projects with a Budget Over \$100,000

Agenda Item 9.c.(8) – Quarterly Summary Report of Transactions in Excess of \$100,000

Agenda Item 9.c.(9) – Periodic Report on Investments

Agenda Item 9.c.(10) – Grant and Contract Awards

Consent Agenda Items.

CHAIR'S REPORT NO. 43

Agenda Item 10.a. – Second Reading-Amended – Amendment to *Bylaws* of the Board of Trustees of Northern Illinois University

The second reading of a Board *Bylaws* amendment will remain tabled, Chair Murer said. The Trustees have had much interest in this issue and, as a result, we have asked Mr. Davidson to conduct further research so that we can make this decision with due diligence.

Agenda Item 10.b. – Executive Session Minutes Release

The Illinois Open Meetings Act requires public bodies to review the minutes of their executive sessions on a semiannual basis and determine what parts of the minutes they should make available to the public because they no longer require confidentiality, the Chair said. Accordingly, Item 10.b. is proposed for compliance with the legal requirement by taking action upon the duly approved Executive Session Minutes of January 1996 through June 2008 of either the full Board of Trustees or standing committees of the Board which have not been previously released from confidentiality. Upon review and advice of the Board's General Counsel and Parliamentarian, the following sections of executive session minutes for the relevant period are proffered for release from confidentiality: December 6, 2007 Executive Session of the NIU Board of Trustees, Personnel Matter; March 27, 2008 Executive Session, Personnel Matter, Collective Bargaining Matter; June 19, 2008 Executive Session Review and Approval of Minutes of Executive Sessions of December 6, 2007 and March 27, 2008, and Personnel Matter, June 19, 2008; and August 6, 2008 Executive Session, Personnel Matter. Those sections which are still subject to confidentiality, together with sections from subsequent meetings, will be considered again in six months. Chair Murer then asked for a motion to approve this review and determination as stated. Trustee Strauss so moved, seconded by Trustee Vella. The motion was approved.

Agenda Item 12.c. – Proposed Board of Trustees Meeting Dates for 2009

The proposed Board meeting dates for 2009 are the following Thursdays: March 26, June 25, September 17 and December 3. Although approval of committee meeting dates is not required by the Board, the Chair said, those dates are attached to the action item for reference. She then asked for a motion to approve the proposed Board of Trustees meeting dates for 2009. Trustee Strauss so moved, seconded by Trustee Vella. The motion was approved.

OTHER MATTERS

Sharon Downen, who has served with distinction as Internal Auditor for NIU for many years is retiring, Trustee Siegel said. It has been a pleasure working with her, and we want to wish her well. Chair Murer wished Ms. Downen well and thanked her for her service.

NEXT MEETING DATE

The next meeting of the Board of Trustees is scheduled for Thursday, March 26, 2009 on the main campus in DeKalb.

ADJOURNMENT

Chair Murer asked for a motion to adjourn. Trustee Strauss so moved, seconded by Trustee Vella. The motion was approved. The meeting was adjourned at 12:18 p.m.

Respectfully submitted,

Sharon M. Banks-Wilkins
Recording Secretary

POLICY FOR FRAUD DETECTION AND PREVENTION

This policy is submitted for consideration by the Board to address the fiscal year 2007 audit finding referenced as "Fraud Prevention and Detection Program." While the university has policies and procedures in place that protect it from fraud, cash misappropriations and unethical behavior by its employees, this finding from the Office of the Auditor General held that the university did not have a formal fraud risk assessment program in place. The OAG's recommendation was to have management establish a continuous fraud prevention, deterrence and detection program. The program should include evaluating whether appropriate internal controls have been implemented in any areas identified as posing a higher risk of fraudulent activity, as well as controls over the financial reporting process. In addition, the Board of Trustees should evaluate management's identification of fraud risks and implementation of anti-fraud measures. The university accepted the recommendation of the OAG and responded stating that it will create a policy at the Board level that establishes a continuous fraud prevention, deterrence and detection program.

The policy is based on the exposure draft of a paper entitled "Managing the Business Risk of Fraud: A Practical Guide" issued by the Institute of Internal Auditors in November 2007. The policy statement is a concise statement, but it does not stand alone; it must be backed by the actions of university management. The OAG's recommendation and the university's response both include "continuous" prevention. To achieve the requirement of continuous, it is recommended that a new committee be formed to be administratively responsible for ensuring that the comprehensive review and risk evaluation process is completed.

Policy Statement

Management is responsible for the detection and prevention of fraud, misappropriations, and other irregularities. Fraud is defined as the intentional, false representation or concealment of a material fact for the purpose of inducing another to act upon it to his or her injury. Each member of the management team will be familiar with the types of improprieties that might occur within his or her area of responsibility and be alert for any indication of irregularity.

Any fraud that is detected or suspected must be reported immediately to the President, the Director of Internal Audit, the Chair of the Board of Trustees, and the Chair of the Legislation, Audit and External Affairs (LAEA) Committee.

**FISCAL YEAR 2009 MATERIALS MANAGEMENT – CENTRAL STORES
COMMODITIES AMENDMENTS**

Summary: An amendment is required for an open order utilized for the purchase of nonfood, food service related commodities sold through Materials Management’s resale program. This amendment includes a recent purchase of biodegradable products in response to an initiative by Student Housing and Dining Services to begin moving to biodegradable nonfood, food service products. This initiative will be reviewed for Fiscal Year 2010.

The original order received presidential approval on June 6, 2008. The bid was opened on April 2, 2008. The intent to award this change order was advertised in the Illinois Higher Education Procurement Bulletin and has been waived by the Procurement Policy Board.

Funding: Institutional – Revenue Bond

Recommendation: The university requests Board of Trustees approval of expenditure authority for FY09 as follows:

Clark Food Service – Elk Grove Village, IL

<i>Current order</i>	<i>\$245,000</i>
<i>Amendment</i>	<i>\$170,000</i>
<i>New order total</i>	<i>\$415,000</i>

**COLLEGE OF ENGINEERING AND ENGINEERING TECHNOLOGY ROCK PROGRAM -
RESEARCH AND PROJECT DEVELOPMENT**

Summary: Northern Illinois University receives federal funding from the U.S. Department of Defense for the NIU CEET ROCK (Rapid Optimization of Commercial Knowledge) Program in the northern Illinois area to work with various contractors to continue a joint project initially started by NIU and Alion Science and Technology in FY04. NIU was assigned the overall contracting responsibility and oversight of this joint effort. The ROCK program is dedicated to working toward next generation manufacturing capabilities and supply chain assistance for small/medium-sized manufacturers in the northern Illinois area. The Quad City Manufacturing Laboratory (QCML) portion of this work addresses titanium and other advanced materials such as metallic and nonmetallic composite materials. The intent to award this contract as a sole source was advertised in the *Illinois Higher Education Procurement Bulletin*.

It is anticipated that this federally funded project will end in December, 2010.

Funding: Sponsored Projects/U.S. Department of Defense Contract

Recommendation: The university requests Board of Trustees approval of expenditure authority for FY09-FY11 as follows:

Quad City Manufacturing Laboratory - Rock Island, IL..... \$1,300,000

MOTORCYCLE SAFETY PROJECT – TRAINING MOTORCYCLES

Summary: The NIU Motorcycle Safety Project (MSP) operates under a grant from the Illinois Department of Transportation (IDOT), Division of Traffic Safety, Cycle Rider Safety Training Program (CRSTP). Resulting from a recent budget revision of this overall grant, the Motorcycle Safety Project has just received additional/supplemental IDOT funding for the purchase of approximately 107 new training motorcycles. As a granting agency, IDOT expects the MSP to expand operations. As a result, the MSP is adding three new training sites for the 2009 training season, and these new motorcycles are being purchased to populate these sites and thus further program expansion. Seventy-five of these new training motorcycles are required to accommodate these three new training sites, and the remainder will be distributed to existing project sites. Without this program expansion (and the purchase of new training motorcycles), NIU's Motorcycle Safety Project would realize a significant cut in their 2009 grant. Therefore, the MSP will start the set up of these three new sites in March for the first courses that will begin the first weekend in April 2009. Because these new motorcycles are needed in time for the Spring 2009 training season, a sealed bid for the purchase of these new training cycles will be advertised on the *Illinois Higher Education Procurement Bulletin* as soon as possible.

Funding: Sponsored Projects

Recommendation: The university requests Board of Trustees approval of expenditure authority for FY09 as follows:

Vendor to be determined by sealed bid Not to exceed \$306,000

COLLECTIVE BARGAINING AGREEMENTS

Summary: Northern Illinois University negotiates with twelve collective bargaining organizations representing different employee groups. Salary increases and other terms/conditions of employment for bargaining unit members are subject to negotiation and final agreements are submitted for approval to the Board of Trustees. Reopeners normally occur at the beginning of the fiscal year. The following collective bargaining agreements have been tentatively approved, ratified by the bargaining units, and are submitted to the Board of Trustees for approval.

- 1) **Bargaining Unit:** International Union of Operating Engineers, Local 399, representing approximately 36 Civil Service employees in the Heating Plant.

Scope of Negotiations: Full Agreement.

Tentative Agreement for Board Action: A four-year successor agreement, effective July 1, 2008 through June 30, 2012.

- 2) **Bargaining Unit:** American Federation of State, County, and Municipal Employees (AFSCME) Local 963, Health Services Unit, representing approximately 42 Civil Service employees in University Health Services.

Scope of Negotiations: Full Agreement.

Tentative Agreement for Board Action: A new five-year agreement, effective July 1, 2008 through June 30, 2012.

Recommendation: Terms and conditions of these agreements are consistent with university policies and guidelines. The university recommends approval of these collective bargaining agreements.

APPOINTMENT WITH TENURE

Summary: Dr. George Coutrakon has been hired as an associate professor in the Department of Physics and will serve as the technical director of beam operations at the Northern Illinois Proton Treatment and Research Center. He has been recommended by the department, college and university for tenure with his appointment as associate professor in the Department of Physics with the concurrence of the provost.

Dr. Coutrakon earned a Ph.D. degree in Physics from the State University of New York at Stony Brook, and a B.A. in Mathematics and Physics from the University of Colorado at Boulder. Previously, he held the position of assistant professor in the Department of Radiation Medicine and director of Proton Accelerator Physics and Operations at Loma Linda University School of Medicine in Loma Linda, California. He has completed over 30 research and education publications and has given more than 40 presentations at national and international conferences and workshops.

Recommendation: The university requests Board of Trustees approval of the decision to grant tenure to Dr. George Coutrakon in conjunction with his appointment as associate professor in the Department of Physics.

Chair's Report No. 44

December 4, 2008

SECOND READING - AMENDED

**AMENDMENT TO *BYLAWS* OF THE
BOARD OF TRUSTEES OF NORTHERN ILLINOIS UNIVERSITY**

Article X of the Board of Trustees Bylaws states in relevant part:

“Articles of the Bylaws of the Board of Trustees may be amended at any regular meeting of the Board by majority vote of the total voting membership of the Board, provided that notice of the intention to amend the Bylaws shall have been presented in writing at the regular meeting immediately preceding. Such notice shall provide so far as possible the exact wording of the amendment proposed.”

In consultation with the Board Chair and University President, the Board’s Parliamentarian Periodically recommends adjustments and clarifications to the Board of Trustees Bylaws to assist the Board in its several functions.

To satisfy auditor issues it is deemed the path of least resistance and most efficient to amend Board of Trustees Bylaws to clarify the Board’s officer election procedures to provide for a single exclusive method of elections by secret ballot in coming periods.

**BYLAWS OF THE BOARD OF TRUSTEES
OF NORTHERN ILLINOIS UNIVERSITY**

**ARTICLE V. OFFICERS AND OTHER LEADERSHIP POSITIONS OF
THE BOARD OF TRUSTEES**

* * * *

Section 5. Election of Officers

Elections of Board Officers shall take place by secret ballot ~~(except in instances of election by acclamation)~~ at the meeting preceding July 1. Officers will assume their duties on July 1. All voting Members shall be entitled to vote, including Members whose terms have expired if the Governor has not acted to fill the vacancy. Elections shall not be postponed because of such expired terms or pending gubernatorial or Senate action on appointments.

~~A. Procedures for the election of officers in instances of election by acclamation:~~

- ~~1. Officers may be elected on unanimously approved motions to elect either slates of officers or individual officers~~
- ~~2. When at the close of nominations only one candidate or slate of candidates is nominated, the Chair can, unless there is an objection, take a voice vote in lieu of a secret ballot, or can declare the nominee(s) elected, thus effecting the election by unanimous consent or "acclamation."~~
- ~~3. Only the voting Members of the Board shall be entitled to cast votes in officer elections.~~
- ~~4. Board Members shall be entitled to vote by written absentee ballot. However, absentee ballots shall be counted only for Members who have been nominated. Absentee ballots must be filed with the Board Parliamentarian in writing prior to the meeting at which the elections are to occur.~~

B. Procedures for the election of officers ~~(other than instances of election by acclamation)~~ shall be as follows:

- ~~1. Nominations for a given officer position can be made in any number by any Member of the Board and shall be closed only by a motion to close the nominations;~~
- ~~1.2. Only the voting Members of the Board shall be entitled to cast votes in officer elections, and only voting Members of the Board are eligible to hold elected officer positions. No nominations are necessary for being a candidate for office. The secret balloting shall be conducted as a write-in election for each office.~~
- ~~2. Order of election balloting: Chair, Vice Chair, Secretary, Fourth Member of Executive Committee, Representative to Merit Board.~~
- ~~3. If a majority of votes cast is not achieved by one nominee in the first balloting, the nominee with the fewest number of votes shall be dropped on the succeeding ballot. This process shall continue through three successive ballots. If at the conclusion no nominee shall have achieved a majority, the Board Chair shall declare the election at a stalemate and reopen nominations;~~
- ~~3.4. An absolute majority of the voting Members of the Board shall be required to be elected to office, even if fewer than all eligible Board Members choose to vote;~~
- ~~4.5. Board Members shall be entitled to vote by written absentee ballot. However, absentee ballots shall be counted only for Members who have been nominated. Absentee ballots must be filed with the Board General Counsel/Parliamentarian in writing prior to the meeting at which the elections are to occur. Secret ballots will be collected by the Board General Counsel/Parliamentarian, counted with the Recording Secretary and results reported to the Chair for each balloting. After counting, the secret ballots will be sealed and placed in the records for the meeting.~~

EXECUTIVE SESSION MINUTES REVIEW AND RELEASE

Summary: The Illinois Open Meetings Act, as amended, requires public bodies to review minutes of their executive sessions on a semiannual basis and determine what parts of such minutes they should make available to the public because they no longer require confidential treatment to either protect the public interest or the privacy of an individual. Accordingly, this item is proposed for complying with this legal requirement by taking action upon the duly approved Executive Session Minutes of January, 1996 through August, 2008 of either the full Board of Trustees or standing committees of the Board which have not previously been released from confidentiality.

Upon review and advice of the Board's General Counsel and Parliamentarian, the following sections of executive session minutes for the relevant period are proffered for release from confidentiality:

December 6, 2007 – Executive Session of the NIU Board of Trustees

- 4.a. Personnel Matter

March 27, 2008 – Executive Session of the NIU Board of Trustees

- 1.a. Personnel Matter
- 4.a. Collective Bargaining Matter

June 19, 2008 – Executive Session of the NIU Board of Trustees

- 1. Review and Approval of Minutes of Executive Sessions of December 6, 2007 and March 27, 2008
- 2.a. Personnel Matter

August 6, 2008 – Executive Session of the NIU Board of Trustees

- 3.a. Personnel Matter

Recommendation: The Chair recommends that the Board approve the release from confidentiality of the specified sections of executive session minutes as reviewed and advised above. Those sections, if any, which are still subject to confidentiality, together with sections from subsequent meetings, will be considered again in approximately six months.

PROPOSED BOARD OF TRUSTEES MEETING DATES FOR 2009

Following the general pattern of meeting dates for previous years and input from Board members, the following choices are offered for consideration by the Board.

March 26	(4th Thursday)
June 25	(4th Thursday)
September 17	(3rd Thursday)
December 3	(1st Thursday)

The Northern Illinois University Law and Article III of the *Bylaws of the Board of Trustees of Northern Illinois University* state that the Board shall convene at least once each quarter. These dates would meet those requirements.

In accordance with the established meeting format, the Board will convene, take roll call, approve the meeting agenda and then recess immediately to Executive Session. No other public business will be transacted until the Board returns from Executive Session.

**BOARD OF TRUSTEES
COMMITTEE MEETING DATES FOR 2009**

Academic Affairs, Student Affairs and Personnel Committee – 9:00 a.m.
Finance, Facilities and Operations Committee – 10:00 a.m.
Legislation, Audit and External Affairs Committee – 11:00 a.m.

March 5	(1st Thursday)
June 4	(1st Thursday)
August 27	(4th Thursday)
November 12	(2nd Thursday)

All BOT Committees will convene in the Board of Trustees Room, Altgeld Hall 315, at the listed times unless indicated otherwise in future meeting notifications.

President's Report

No. 63

March 26, 2009

A G E N D A

**BOARD OF TRUSTEES
of
NORTHERN ILLINOIS UNIVERSITY
9:00 a.m. – Thursday – March 26, 2009
Board of Trustees Room
315 Altgeld Hall**

9:00 a.m. Call to Order, Roll Call, Notice Verification, Meeting Agenda Approval
Undetermined Executive Session – Altgeld Hall
Undetermined Reconvene Board of Trustees Meeting – Board of Trustees Room



1. Call to Order and Roll Call
2. Verification of Appropriate Notification of Public Meeting
3. Meeting Agenda Approval Action ... 88
4. Review and Approval of Minutes of December 4, 2008 Action
Minutes of March 26, 2009..... 91
5. Chair's Comments/Announcements
6. Public Comment*
7. Reports of Board Committees and Board Liaisons
 - a. Executive Committee
 - b. Academic Affairs, Student Affairs and Personnel Committee
 - c. Finance, Facilities and Operations Committee
 - d. Legislation, Audit and External Affairs Committee
 - e. Illinois Board of Higher Education
 - f. University Civil Service Merit Board
 - g. Northern Illinois University Foundation
8. President's Report No. 63
 - a. University Recommendations Forwarded by the Board Committees
 - (1) Fiscal Year 2010 Student Fee Recommendations Action... 103
 - (2) Fiscal Year 2010 Room and Board Rate Recommendations..... Action... 108
 - (3) Energy Infrastructure Improvements – Phase IX Performance Contract Action... 110
 - (4) Fiscal Year 2010 Athletic Sports Camp Housing and Meal Expenditures Action... 112
 - (5) Fiscal Year 2010 International Programs Division Expenditures..... Action... 112

(6) Huskie Stadium Turf Replacement	<i>Action...</i>	113
(7) Fiscal Year 2009 Student Accident and Sickness Insurance Amendment.....	<i>Action...</i>	114
(8) Fiscal Year 2009 Student Accident and Sickness Insurance Contract Renewal.....	<i>Action...</i>	115
(9) Fiscal Year 2010 Document Services Copier and Controller System Contract Renewal.....	<i>Action...</i>	116
(10) Fiscal Year 2010 Copy Paper Contract Renewal – ITS Document Services and Materials Management	<i>Action...</i>	117
(11) Fiscal Year 2010 <i>Northern Star</i> Contract Renewal	<i>Action...</i>	118
(12) Fiscal Year 2010 Materials Management - Central Stores Commodities Contract Renewal	<i>Action...</i>	119
(13) Fiscal Year 2010 Mass Transit Contract Renewal.....	<i>Action...</i>	120
(14) Fiscal Year 2010 Public Safety Security Services Contract Renewal	<i>Action...</i>	121
(15) Fiscal Year 2010 Radiation Oncology Physician Services Contract Renewal	<i>Action...</i>	122
(16) Collective Bargaining Agreement	<i>Action...</i>	124
(17) Temporary Construction Easement	<i>Action...</i>	125
(18) Grant Towers Renovation – Phase I Living and Learning Project Initiatives	<i>Action...</i>	126
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c. Items Directly from the President

(1) Grant and Contract Awards *Information*.....

- 9. Other Matters
- 10. Next Meeting Date
- 11. Executive Session
- 12. Adjournment

*The Board and its committees comply with P.A. 91-0715 through its *Bylaws*, Article II, Section 5.B:

1. Consistent with Public Act 91-0715 and reasonable constraints determined by these *Bylaws* and the Chair, at each regular or special meeting of the Board or its committees that is open to the public, members of the public may request a brief time on the approved agenda of the meeting to address the Board on relevant matters within its jurisdiction.
2. Committees of the Board review University proposals for action and make adjustments and endorsements as appropriate for further consideration by the full Board. Public comments are generally most useful at meetings of Board committees, where proposals are first considered and the time for interaction most feasible.
3. To facilitate an orderly process, appearance requests must be registered on a Board-provided form and submitted to the Board's Parliamentarian at least 45 minutes before the meeting is scheduled to be called to order. To be recognized, the appearance request will include the name, address and position of the individual wishing to speak, the name of the organization or group represented, a concise summary of the presentation, and whether the requestor has appeared earlier on the topic before any other meeting of the Board. The Parliamentarian may confer with registered speakers to cooperatively assist the Chair of the meeting in assuring coordinated issue presentation and an efficient use of allocated time. The Parliamentarian will acquaint requestors with the generally acceptable rules of decorum for their presentations. In lieu of oral presentations, individuals may present brief written materials not to exceed five (5) pages to the Parliamentarian for distribution and consideration by the Board in advance of the meeting.
4. The Chair of the meeting will recognize duly registered individuals at the appropriate point during the meeting. Unduly repetitive comments may be discouraged and restricted by the Chair. To assure an orderly and timely meeting the Chair may limit time allotments to five minutes or less, may delay or defer appearances when appropriate, and defer or refer questions received from presenters for answers if available.

Anyone needing special accommodations to participate in the NIU Board of Trustees meetings should contact Ellen Andersen, Director of Special Events, at (815)753-1999, as soon as possible, normally at least a week before the scheduled Board meeting.

Minutes of the
BOARD OF TRUSTEES
OF NORTHERN ILLINOIS UNIVERSITY
March 27, 2008

The most important thing I want to do today is to recognize the fact that this is our first Board of Trustees meeting following our incident in February, Chair Murer said. To wait until we return from Executive Session later this morning would be inappropriate. Each of the Trustees who chairs a committee acknowledged the situation during the BOT Committee meetings on March 6. These are things that we will never, ever forget. It is part of our fiber. Today, we have a lengthy agenda to deal with and we are going to focus on the business of the university.

CALL TO ORDER AND ROLL CALL

The meeting was called to order by Chair Cheryl Murer at 9:07 a.m. in the Board of Trustees Room, 315 Altgeld Hall. Recording Secretary Sharon Banks-Wilkins conducted a roll call of Trustees. Members present were Trustees Robert Boey, John Butler, Myron Siegel, Marc Strauss, Barbara Giorgi Vella, Student Trustee Shaun Crisler and Chair Murer. Not present was Trustee Manny Sanchez. Also present were Board Parliamentarian Kenneth Davidson and President John Peters. With a quorum present, the meeting proceeded.

VERIFICATION OF APPROPRIATE NOTICE OF PUBLIC MEETING

Confirmation of Open Meetings Act public notice compliance was provided by Board Parliamentarian Ken Davidson.

MEETING AGENDA APPROVAL

After discussion with President Peters and review of the printed agenda before us, Chair Murer said, I propose creation of a Consent Agenda that would immediately precede the beginning of the President's Report for today's meeting, and move President's Report Number 58, Action Items 9.a.(4), (5), (6), (8), (9), (10), (12) and (13) and our receipt of Information Items 9.b. (2), (3), (5) and (6) and 9.c.(5) to that consent agenda. I also propose the inclusion of revised item, 9.c.(3) in the President's Report for action during today's meeting. Agenda Item 9.c.(3) is not part of the proposed Consent Agenda. The Chair then asked for a motion to approve the agenda as now proposed. Trustee Strauss made a motion to approve the meeting agenda as amended. Trustee Siegel seconded the motion. The motion was approved. Trustee Strauss made a motion to approve the meeting agenda as amended. Trustee Siegel seconded the motion. The motion was approved.

EXECUTIVE SESSION

Chair Murer asked for a motion to close the public meeting to conduct an executive session to discuss the following subjects authorized by the Illinois Open Meetings Act: personnel matters as generally described under §2(c)(1) and 2(c)(3) of the Open Meetings Act, collective bargaining matters as generally described under §2(c)(2) of the Open Meetings Act, litigation and risk management matters as generally described under §2(c)(11) and (12) of the Open Meetings Act, property matters as generally described under §2(c)(5) and (6) of the Open Meetings Act, security matters as generally described under §2(c)(8) and (14) of the Open Meetings Act. Trustee Strauss so moved, seconded by Trustee Boey. A roll call vote of the Trustees to recess to Executive Session was unanimous.

A roll call vote of the Trustees to recess to Executive Session was as follows:

Trustee Boey	Yes	Trustee Butler	Yes
Trustee Siegel	Yes	Trustee Strauss	Yes
Trustee Vella	Yes	Student Trustee Crisler	Yes
Chair Murer	Yes		

The roll call vote of the Trustees to recess to Executive Session was unanimous.

BOARD OF TRUSTEES MEETING RECONVENED

Chair Murer reconvened the public meeting of the Board of Trustees at approximately 11:30 a.m.

REVIEW AND APPROVAL OF MINUTES

It was moved by Trustee Siegel and seconded by Trustee Strauss to approve the minutes of the December 6, 2007 Board Meeting. The motion was approved.

CHAIR'S COMMENTS/ANNOUNCEMENTS

I am sorry it took us so long in Executive Session, Chair Murer said, but we have unusual circumstances on our campus, and there is a tremendous amount of business. I want to assure all of you that the Trustees take their responsibilities seriously, so there is a balance of being conscientious regarding time and understanding that you are here waiting for us; but also, we want to make sure that enough time is given to the critical issues we discuss in Executive Session.

It has only been six weeks since the tragedy on February 14, and we are all trying to move along with our lives. People have asked me, "Are you back to 'normal'?" but I do not think that is the right word. What I have said is, "We're back to the 'routine.'" And I think we all have to work very consciously to get back to the routine. It is more difficult for us to go about doing our business than it is for us to take the time to grieve. But the grieving process will be with us for some time to come. This is who NIU is now. But as we have all said before, there is a bit more sensitivity, there is a bit more appreciation, not only for life, but for each other. And we are all committed to make sure that NIU is as strong a representative as we possibly can make it to honor those who are no longer with us.

You cannot thank everyone, because every single person who has something to do with NIU should be thanked. Our President should be thanked – not only because he does his job so well, but because his heart pours out compassion that is reflective of our university. The Trustees, each and every one of them, needs to be thanked. I have such an honor and such a privilege to be the spokesperson for the Board. I am so grateful for this opportunity that I have had to serve as Chair in a very difficult period of time. But when I speak, I speak in the words of the Trustees, my colleagues who have been here, who have shared that compassion. We speak on behalf of every single vice president, dean, professor, secretary, dietary worker, counselor – every single person who did their job better than they thought they ever could. The whole world looked at us, and we responded. One does not understand how well you will respond to a situation until challenged. We can have every plan, we can have every thought, we can prepare. But until faced with a crisis, we do not know how we will respond. The university responded well beyond any of our expectations. We responded from a security standpoint, with leadership from Police Chief Don Grady and Executive Vice President Eddie Williams. Personalities, egos, all of those were left at the door, and there was one focal point, and that was cooperation – cooperation at a level that truly has been unheard of, and we have to remember that.

There will be a point where we will talk about the need for review. In these six weeks, we have taken things all in their own times. We did what we needed to do first, which was take care of our students, our families and this university. But concurrent to all of this was an eye on what are we doing, how are we doing it and how well are we doing it? We must remember that we need to be both objective and pragmatic. Objective in our analysis, but pragmatic in understanding we are human beings, and this was a human occurrence.

We could not continue this meeting this morning without once again identifying our heroes, the five heroes who lost their lives on February 14. They are all embedded in our hearts and in our minds. We know these people. For the record, we will name them again, and I will then ask for a moment of

silence: Gayle Dubowski, Catalina Garcia, Julianna Gehant, Daniel Parmenter, Ryanne Mace. Let us now take a moment of silence and think about them.

Healing does not happen instantaneously, it is a process. And there will be times when that healing process regresses, it will not be always progressive in nature. We are a teaching institution, a center of academic learning. And in that regard, following this incident, we need to do what we know how to do, which is to teach and to learn. Therefore, from this point on, NIU will continue to teach and learn but also share in any reports that will be forthcoming. The reports that we will ask for should be for the primary purpose of learning from our experiences – not blaming, but learning, because certainly the intent to do well and to do quickly was put forth on that day by this university. So we will learn. It is our obligation to share and to follow the lead of our colleague, Virginia Tech, which did not have the experience of watching someone go through that process eight months before, but had to learn for themselves. We thank them for their ongoing generosity of spirit and responsiveness to NIU.

NIU's emergency response was fast. We are so proud when Chief Grady tells us that he had someone there within 29 seconds, less than half a minute. Remarkable. Because without a quick response, without EMT, without people there to care for those who were injured, we might have experienced more loss. So we need to know that we did a remarkable thing. There is so much work involved with appropriate cataloguing and studying of the events that this will not, cannot, should not be done in six weeks. This is an ongoing process involving many people.

We were lucky in many ways. We were lucky that after Virginia Tech, we all took notice. In particular, we were very fortunate that Governor Blagojevich took notice and convened an elite and comprehensive Campus Security Task Force led by the Director of the Department of Human Services, the Attorney General and the Director of the Illinois Emergency Management Agency. That is a task force that was in place prior to February 14. NIU was very much involved from the beginning and took a leadership role on that task force, which has been meeting throughout the year. The task force and the committees were already in place. So when our tragedy took place, immediately an Illinois Emergency Management Agency (IEMA) representative was onsite within hours of the crisis and remained onsite for more than three weeks. The Department of Human Services (DHS) Mental Health Services also assigned a senior staff liaison to NIU, and this staff member remained on campus for almost two weeks to assist with the coordination of counseling services for victims, families and students. Recently, we were made aware of the fact that this security task force will be issuing a final report, and that report includes an external review and evaluation of the NIU crisis. We are so fortunate that that panel was already in place. With the type of leadership involved on that panel, the campus security task force leaders have agreed to present their findings related to the NIU tragedy to the NIU Board of Trustees in June, and we look forward to that.

Therefore, I am requesting Dr. Peters, within the scope of his administrative duties, to identify appropriate individuals internally to review the events and activities that took place and to report back to this Board of Trustees no later than the September meeting. I ask that, in particular, this internal review address issues related to rapid crisis management and the process itself, coping with today's and tomorrow's security issues, and addressing classroom space. This is something the Provost has been involved with and has been working on with faculty and the deans. Six weeks ago, we had to come up with immediate solutions, but we also need long-term solutions.

Equally important to dealing with the issues of the physical aspects of crisis management, are the spiritual, emotional and psychological needs, and we need to look at them on an equal basis. We need to look at victim recovery and advocacy. We need to look at mental health services. We need to look at information technology and communications. The technological dimensions of communication and the actual aspects of communication – what do we say, when do we say it, how do we say it? As we speak today, there already have been revisions to our Emergency Management Plan. Recommendations have been put into place to be more responsive to and to communicate better with our students. But there are things beyond us at a national and statewide level that we have to remember, in particular, related to the balance of privacy and public policy related to information on mental health. We have practical

information technology issues of backup, not just at NIU, but how does the country prepare for appropriate backup on cell phones and computers when a crisis occurs – whether a hurricane; a tornado; a shooting at a mall, a grade school or a university – how do we deal with this? What are our alternative methods? We can challenge our major corporations who are in the business of providing cell phones and computer technology to look at backup measures when we are inundated in an instant with trying to use phones and computers. The numerous state and federal programs that need to be accessed to provide reimbursement and assistance to victims, families and the university must still be addressed. We are very concerned that our satellite campuses be folded into our major plan and that we have our emergency procedures in place to let a satellite facility know what is happening on campus if an incident occurs. But, conversely, if an incident were to occur on a satellite campus, what are our procedures? So we will focus on that.

To the extent that NIU's experience reiterates the themes from other such incidences, we are obliged to explore these issues and add our findings to the very unfortunate, growing body of knowledge needed to address these types of crises. I say a very unfortunate body of knowledge because it would be a wonderful world if none of us ever had to address these issues. We pray that this form of tragedy will not be repeated. But again, I remember sitting in this room last June when the emergency plan was presented to the Board of Trustees, when we talked about how to implement this. How do we make this document alive, not just put on a shelf? How do we make sure that every professor, every student, every counselor, knows what to do in the time of crisis? We were prepared. We will be more prepared. And we hope that we will have a country that will not need these plans in the future.

Now, I have the privilege and honor of bringing you some good news. As we have talked about and dealt with these issues, we have concurrently had wonderful news about our proton facility. At our March 6 committee meetings, I announced that on February 26 the State of Illinois granted to NIU a Certificate of Exemption to move forward with our proton facility. We have a timeline of 24 months to treat our first patient. We are moving along, and things are very much in order. As a university, because we believe in transparency and in accountability, we volunteered to present quarterly reports on our progress, and we are preparing to present such a report on May 26. So, we are very pleased that proton will move forward and, in many ways, the deadline of seeing our first patient within 24 months of February 26, should end up being an asset for us, because it is pushing everyone in the same direction, that is cooperation and being able to treat patients.

Chair Murer then recognized the University Advisory Committee representatives: Dr. Paul Stoddard, Dr. Ferald Bryan, Dr. Nancy Castle, Dr. Joseph Stephen, Ms. Bobbie Cesarek and Mr. Jay Monteiro.

I would like to again extend a welcome to Trustee Butler, our newest trustee, Dr. Stoddard said. Also, I will express the sentiment I expressed in the BOT Committee meetings that in the days immediately after the events of February 14, I was very struck by the commitment the Board showed to the campus, many of them putting their own lives on hold to be here to help in any way possible with our efforts to cope with that tragedy and to move on. I think the campus is moving towards normalcy – I do not know that we will ever be "normal" again. But I see people wanting to get back to work, wanting to get back to class, to their research studies, their teaching assignments and so forth. So I think we will emerge from this a stronger institution.

I would also like to thank the Board, led by Chair Murer, for their unwavering support of the institution. Ms. Cesarek said. We appreciate that greatly. At the same time, I want to again acknowledge the entire institution for their efforts during the incident, immediately after and as the students return to campus. I could not be more proud to be a 30-plus year member of this institution. It has been an absolutely difficult time, but it is wonderful to see the campus community meld as it has, and to rally the support not only of our immediate communities, but those worldwide.

As we have mentioned, Mr. Monteiro said, there are so many people to thank – Chair Murer, the Trustees, the President, Chief Grady and his people – it would be impossible to remember everyone. But I would like to take a special moment to thank our surrounding communities, the school children who

made thousands of red and black ribbons to wear, the Chambers of Commerce that provided us with posters and tried to get one in every window in town. Personally, I have received communications from many places, including Virginia Tech. I received a huge poster from a university in San Antonio, Texas. Just this week, we received a big poster from a high school about an hour and a half from here that had a blood drive in honor of NIU. It has been amazing how everyone in the area has come together and been supportive of us.

PUBLIC COMMENT

The Chair asked Board Parliamentarian Kenneth Davidson if any members of the public had registered a written request to address the Board in accordance with state law and Board of Trustees Bylaws. Mr. Davidson noted that he had received no timely requests to address this meeting.

REPORTS OF BOARD COMMITTEES AND BOARD LIAISONS

Executive Committee

The Executive Committee did not meet.

Academic Affairs, Student Affairs and Personnel Committee

Committee Chair Barbara Vella reported that the Academic Affairs, Student Affairs and Personnel Committee met on Thursday, March 6. At that meeting, the committee considered and endorsed the following action items: Recommendations for Faculty and Supportive Professional Staff Sabbatical Leaves for 2008-2009 Academic Years, a Request for a New Minor in Mechanical Engineering, a Request for a New Emphasis in Electronics within the Mechanical Engineering, a Request for a New Specialization in Nanoscience (Nanochemistry) within the Ph.D. program in Chemistry, acceptance of the Oral Proficiency Annual Report for 2006-2007. The committee heard reports on the following information items: Faculty Reports on Sabbatical Leaves, Requests for New Degree Programs in the Master of Arts in Teaching and the Master of Science in Teaching, Master of Accounting Science Program Fees, Fiscal Year 2009 Programmatic Budget Requests, Fiscal Year 2008 Increment Summary and the Annual IBHE Report on Underrepresented Groups for 2006-2007.

Finance, Facilities and Operations Committee

Committee Chair Robert Boey reported that the Finance, Facilities and Operations Committee met on March 6. And at that meeting, the committee considered and approved recommendations for Fiscal Year 2009 Student Fee Recommendations and Room and Board Rate Recommendations; three contract renewals, including Student Accident and Sickness Insurance, the Copier and Controller System and the Northern Star Printing Contract; two spending authorizations for the Athletic Sports Camp Housing and Meals and for the International Program Division; three contract amendments for the Telecommunications Services Parts and Supplies Contract, the Telecommunications Services Right to Use Agreement and the Department of Biological Sciences Research Project Contract; two capital project authorizations including a revision of the budget of the Student Residence Halls Fire Sprinkler System Project and the approval of the Project for the Reconstruction of Parking Lot 24; authorization of the Proton Therapy Project Development Agreement and a Collective Bargaining Agreement; and Requests for Approval of a Master of Accounting Science Program Fee. The committee also received reports including the following: Fiscal Year 2008 Increment Summary Report, Quarterly Summary Report of Transactions in Excess of \$100,000, and Periodic Report on Investments. The recommended items addressed by the Finance, Facilities and Operations Committee are included in the President's Report that President Peters will present for Board approval.

Legislation, Audit and External Affairs Committee

Committee Chair Marc Strauss reported that the Legislation, Audit and External Affairs Committee met unofficially in DeKalb on March 6 due to lack of a quorum. The LAEA Committee recognized the addition of a new Board member, John Butler. Lori Clark provided a report on substantive legislation before the

95th General Assembly and, in addition, gave a brief overview of the Governor's February budget address where it was learned that public universities are to be funded at 2008 levels with no increase in the upcoming 2009 Fiscal Year due to the state's projected budget shortfall and present economic downturn nationwide. Kathy Buettner provided a report on matters currently before the U.S. Congress and noted some progress on the Higher Education Reauthorization Act, which presently is being studied in a joint conference committee by House and Senate conferees. Additionally, Ms. Buettner provided an overview of the Bush administration's Fiscal Year 2009 budget request. One area of interest to public universities in the administration's budget request was the call for Congress to slash earmark requests by a minimum of 50 percent.

Illinois Board of Higher Education

Illinois Board of Higher Education Liaison Myron Siegel stated that there were no substantive matters to report from the IBHE this month.

Universities Civil Service Merit Board

Universities Civil Service Merit Board Liaison Marc Strauss reported that the board met on February 20 in Urbana with a satellite meeting site in Chicago. The board reorganized, electing officers for the new year, and I was reelected as president. Three rule proposals were considered, and after discussion, were approved for circulation to the universities and for publication in the Illinois Register. The rules deal with, first, Nonstatus Appointments, Section 250.70, combining and adopting more flexible provisions dealing with the Learner and Trainee Programs; second, Section 250.90, dealing with probationary periods is proposed for revision to extend this period in the event of both paid and unpaid leave of absence; and third, Seniority Provisions, Section 250.120, is proposed to be modified to further explain and clarify the accumulation of seniority during disability. There was a review of the IBHE budget process and a discussion of the board's budget within that framework. There was a report on procedure manual changes implemented in November 2007 regarding change in title, specialized position certification, student appointments and rejection disqualification. Other procedure manual changes currently in process will focus on veteran's preference forms, police testing, demonstration projects, service and seniority accrual and class plan management. The next meeting of the Merit Board is scheduled for 10:00 a.m. on Wednesday, May 21, at both locations.

NIU Foundation

The response that we in the Foundation have received also has been overwhelming, stated Mallory Simpson. We have heard from hundreds of alumni, colleagues across the country, volunteers and donors. The pride they have expressed in our university leadership, our Board of Trustees and in everyone in this room has been tremendous. They just cannot say enough about how proud they are in their institution.

We are not directly soliciting funds for the February 14 Student Scholarship Fund, because we want to allow people the opportunity to give voluntarily from their hearts. So we are making information available on how to participate by phone, on line or by mail. In the special supplement to the Northern Now magazine, which was quickly and beautifully produced by Vice President Mike Malone and his Publications team, there is information on the scholarship fund. We have had a wonderful, very warm, generous response. The fund totals just over \$219,000 to date from about 975 donors. The February 14 Scholarship Fund is a general scholarship fund and will be administered through the established University Scholarship Committee. We do not have a dollar goal, and we are not publicizing the fund, but our hope is that we have sufficient funds to endow the February 14 Fund and have it generate a sizable scholarship each year in the name of each of the five students.

As with everyone else, we are still feeling our way back to resuming normal activities. We know we need to move forward in order to honor the victims and their dreams and to meet our obligations in the Foundation to enrich student opportunities across campus. So we are continuing with our plans as appropriate in a sensitive, respectful and dignified manner. Continuing with our True North Campaign is

our way forward. As you know, the True North Campaign is all about enriching students' experiences at NIU. The five students who lost their lives were each beautiful examples of NIU's finest. And through the campaign, we can honor them by helping other students like them at NIU. We have learned that members of the NIU family scattered across the country appreciate the chance to come together now more than ever. During the last six weeks, we have had alumni in campaign events in San Francisco, L.A. and Phoenix, so we have had the opportunity to engage some very promising, very interesting potential new donors. Since the launch of the final phase of our True North Campaign last May, we have engaged about 250 new potential donors in less than a year. To day, the True North Campaign is at \$118.6 million toward our \$150 million goal, about 79 percent. Endowments total \$17.6 million toward our \$31 million goal. This year our giving pace is much higher than it was last year. We are up about 38 percent at \$7.2 million compared to \$5.2 million this time last year. Only a small portion of that increase is as a result of the giving to the scholarship fund.

Regarding recent commitments, we have received a \$100,000 initial distribution from the estate of Betty Lou Holmes Burton, a 1952 graduate from the College of Education who was an elementary school teacher in Rochelle. She never had any children of her own, so she considered her students her children. She suffered for many years with MS and decided to leave her legacy at NIU to help other students earn what she valued the most in the world, an education. So half of her bequest is to support scholarships and the other will be a dean's discretionary fund. Lastly, this is a name you have heard me talk about before, a grand lady of NIU, Ruth Pollack. She has been a leadership donor to a variety of initiatives, especially the Barsema Alumni and Visitors Center. But most recently, Ruth has committed to establish an endowment that will be the largest ever created for the Huskie Marching Band. Once received, that endowment will provide financial assistance each year to about 30 to 40 students. Our Huskie Band students impressed Ruth. She started coming to football games just because of the marching band. And when she is up in the skybox, she gets out the door so that she is in the stands with no impediments to hear the marching band. On Saturday, President Peters is helping Ruth celebrate a special milestone, her 90th birthday. She is very much looking forward to the party we have planned for her. So please wish happy birthday to Ruth on Saturday.

CONSENT AGENDA APPROVAL

Vice Chair Murer asked for a motion to approve the items placed on the consent agenda earlier in the meeting. They include President's Report Number 58, Action Items 9.a.(4), (5), (6), (8), (9), (10), (12) and (13) and receipt of Information Items 9.b.(2), (3), (5) and (6) and 9.c.(5) to that consent agenda. Trustee Strauss so moved, seconded by Trustee Siegel. The motion was approved.

PRESIDENT'S REPORT NO. 54

Well, thank you Cheryl, and welcome to springtime in DeKalb, President Peters said. For those of you who are new to our meetings, every March meeting is occasioned by a late snowstorm, so we are getting back to normal.

As usual, we have a very full agenda today, but before we move into the action items, I would like to again thank all the Trustees for the extraordinary support that you have provided for the past several weeks. It has been evident that each and every one of you has given of your time, your expertise and your friendship during this difficult time for the campus, and I want you to know what a difference that has made to our community. It is recognized and appreciated. The impact of February 14 on this university is massive and ongoing. It is not over. Many of you in this room know we live with this every day. It presents itself daily in the decisions that are to be made, the discussions that are to be had, and the comfort that must be provided. I think we are just now beginning to understand how significantly changed we are and how that change affects virtually everything we do. Before February 14, many of the items on our agenda today would have seemed routine. In fact, they were routine, the sort of annual program or expense approvals that keep the wheels turning, so to speak, of a great university. But today, when we talk about student fees or new degree programs or fire sprinklers or sabbatical leaves or any other routine issue or topic, they, to me, seem infused with new meaning, as though there

was one NIU before February 14 and another, different NIU after. In many ways, that delineation is real and apt. We are different. We are changed. We are less than we once were, and at the same time, we are much more than we ever thought we could be. We have learned that healing is a long journey, not a single destination, and that it is very different for every person. We have been reminded on a daily basis of the power of words and symbols as our community continues to search for the right way to talk about our tragedy. I know you have experienced that and when people ask you, you grope for words like, "We're getting back to normal." Words fail us; and you can only understand that if you go through it. Most importantly, we have been given the bittersweet gift of perspective. We know what is important, and we know what is not. We see our goals with greater clarity than we ever did, and we feel them with more urgency. We suddenly know more about each other and we have a new appreciation for the contribution of colleagues we never knew before February 14, our community here, the people around the world who have done such incredible things, the hundreds and thousands of cards, letters, expressions of goodwill that you have received, and we are archiving them all. I just want to share with you one today that is so poignant to me. I am going to ask Bob Albanese, Associate Vice President, Finance and Facilities Operations, to hold that up. Bob is holding a card from the Amish School, with a watercolor by a woman in the community. She was looking for the right moment to paint and portray the expressions from these kids. It meant so much to me. I will leave it here so you can see it after the meeting. That is one of thousands that we have received, and we will be the recipient of the 9/11 Quilt that the Amish and then Virginia Tech had. Now we will be the repository of the 9/11 Quilt, and I hope we keep it forever.

So, perspective is a gift we did not ask for, and it came to us at a terrible price. Yet it lifts us up and sustains us, and for that we are grateful. Perspective reminds us why we chose to attend or work at NIU. Perspective also helped us understand in ways that we never knew before that NIU is linked to a much larger community of learners at hundreds of colleges and universities where people took a portion of our pain and reached out to help. I mentioned the great people at Virginia Tech to whom we owe a great deal. We will be sending delegations there for their memorial on April 16. Perspective helps us see how we are all connected across every type of organization boundary and how much we need one another. And finally, this expensive and unsought gift we call perspective lets us abandon formality and speak directly from the heart as we acknowledge how much we love and care for our students and for each other.

UNIVERSITY RECOMMENDATIONS FORWARDED BY THE BOARD COMMITTEES

Agenda Item 9.a.(1) – Fiscal Year 2009 Student Fee Recommendations

The Fiscal Year 2009 Student Fee Recommendations process is an extensive one with student involvement, President Peters said. It comes to me for approval, and I always like to keep these as low as possible. This year, we are asking for student fee increases in the aggregate that represent an increase of about 5.29 percent, and that includes a 7.71 percent increase in student health insurance. Approximately 40 percent of our students take that insurance; others opt out because they have their own. Excluding health insurance, the fee increase recommended is 2.88 percent for students who pay health insurance coverage, and it is 4.19 percent for those who do not.

I wanted to take this moment and say thank you to Dr. Williams and Dr. Peters, Student Trustee Crisler said, and to Finance and Facilities. I know that particularly for Finance and Facilities, there were some extra meetings involved. A lot of the student fee process is based on student input, and I want to thank Bob and his team, personally, for the extra hours they all put in for some of the requests we made. It was much appreciated.

Chair Murer asked for a motion to approve the Fiscal Year 2009 Student Fee Recommendations. Trustee Siegel so moved, seconded by Trustee Vella. The motion was approved.

Agenda Item 9.a.(2) – Fiscal Year 2009 Room and Board Rate Recommendations

The Fiscal Year 2009 Room and Board Rate Recommendations are shown by residence hall on page 16 of your reports, the President said. These increases represent a 9.4 percent increase in standard room and board rates. A large part of this increase is related to the state mandated need to install sprinkler systems. Our room and board rates still remain near the lower end of room and board rates at public universities in the state.

Madam Chair, the only comment I want to make is, Trustee Boey said, that as usual, the state mandated the sprinkler system, but did not provide the funds to pay for it. That is why the room and board rate request is what it is today.

One of the Trustees asked whether it was possible to be able to complete the work faster, if another mechanism was found to pay for the sprinkler installation. However, Dr. Williams indicated that the installation schedule we will be looking at later is dictated not by the ability to get the money to provide fire safety in the residence halls, but it is dictated by the process of having to take certain halls out of service in order to complete the work.

Chair Murer asked for a motion to approve the requested Fiscal Year 2009 Room and Board Rates. Trustee Siegel so moved, seconded by Trustee Boey. The motion was approved.

Agenda Item 9.a.(3) – Fiscal Year 2009 Student Accident and Sickness Insurance Contract Renewal

We negotiate the Student Accident and Sickness Insurance Contract annually, Dr. Peters said. It is largely based on claims from the previous year. We negotiate hard and there are increases, but this still is a very good rate relative to the private sector. Chair Murer asked for a motion to approve the FY09 Student Accident and Sickness Insurance Contract Renewal. Trustee Vella so moved, seconded by Trustee Strauss. The motion was approved.

Agenda Item 9.a.(4) – Fiscal Year 2009 Athletic Sports Camp Housing and Meal Expenditure Agenda Item 9.a.(5) – Fiscal Year 2009 International Programs Division Agenda Item 9.a.(6) – Fiscal Year 2009 Document Services Copier and Controller System Contract Renewal

Consent Agenda Items.

Agenda Item 9.a.(7) – Fiscal Year 2009 *Northern Star* Contract Renewal

Fiscal Year 2009 *Northern Star* Contract Renewal is for their printing contract, the President said. The *Northern Star* generates considerable advertising revenue, which covers the costs of this item. Chair Murer asked for a motion to approve the FY09 *Northern Star* Contract Renewal. Trustee Siegel so moved, seconded by Trustee Strauss. The motion was approved.

Agenda Item 9.a.(8) – Telecommunications Services Parts and Supplies Amendment Agenda Item 9.a.(9) – Telecommunications Services right to Use Agreement Amendment Agenda Item 9.a.(10) – Department of Biological Sciences Research Project Amendment

Consent Agenda Items.

Agenda Item 9.a.(11) – Student Residence Halls – Install Fire Sprinkler Systems Capital Project Budget Revision

This request is to authorize us to proceed on Phases I and II of the resident hall sprinkler project, President Peters said. It has to be phased in because of the need to take some residence halls out of service while they are in use, so we could not do them all at once. Also, we have the issue of financing this over a long period of time due, specifically, to the lack of state funding for the mandate. Also, there was some talk of the state providing a loan pool that we could attach to do this. That has not been

deliberated or passed yet. We obviously have to find other revenue streams to fund this. The project budget is \$7.382 million, for Phases I and II, which includes the construction cost, the engineering, the selection process for the engineering and all phases of the construction work. Trustee Strauss so moved, seconded by Trustee Boey. The motion was approved.

Agenda Item 9.a.(12) – Reconstruction of Parking Lot 24 Capital Project Approval
Agenda Item 9.a.(13) – The Northern Illinois Proton Treatment and Research Center Development Agreement

Consent Agenda Items.

Agenda Item 9.a.(14) – Collective Bargaining Agreement

This is a full collective bargaining agreement with our police department, President Peters said, which is represented by the Metropolitan Alliance of Police, Chapter 291. The Chair asked for a motion to approve the Metropolitan Alliance of Police, Chapter 291, collective bargaining agreement. Trustee Siegel so moved, seconded by Trustee Vella. The motion was approved.

Agenda Item 9.a.(15) – Master of Accounting Science (M.A.S.) Program Fees

The President asked Provost Alden to present the item on Master of Accountancy (M.A.S.) Program Fees. As a result of some of the issues expressed by Trustee Butler at the committee meeting, the Provost said, I had the Dean of the Business College and the Dean of the College of Liberal Arts and Sciences meet and make sure there was no confusion about a communications center. That facility now will be called the Accountancy Professional Development Center, so that it does not become confused with the Department of Communication. There will be collaboration, as well, that would involve the sharing of graduate students and faculty where appropriate.

Trustee Siegel moved to approve the Master of Accounting Science (M.A.S.) Program Fees, seconded by Trustee Vella. The motion was approved.

Agenda Item 9.a.(16) – Recommendations for Faculty and Supportive Professional Staff Sabbatical Leaves for the 2008-2009 Academic Year

The President presented the university's Recommendations for Faculty and Supportive Professional Staff Sabbatical Leaves for the 2008-2009 Academic Year for Board approval. Trustee Boey moved to approve, seconded by Trustee Strauss. The motion was approved.

Agenda Item 9.a.(17) – Request for a New Minor

This request is for a new Minor in Mechanical Engineering, the President said. Because of the way the field of engineering is developed, it permits electrical engineers and computer scientists to have a specialization in mechanical engineering. Trustee Siegel moved to approve the request for a new Minor in Mechanical Engineering, seconded by Trustee Strauss. The motion was approved.

Agenda Item 9.a.(18) – Request for a New Emphasis and Specialization

This item contains two requests, Dr. Peters said. The first is for an Emphasis in Mechatronics within the B.S. in Mechanical Engineering. The second is for a Specialization in Nanoscience (Nanotechnology) within the Ph.D. in Chemistry, which we have been working on with Argonne for several years now, and have finally brought to fruition. Trustee Boey moved to approve the Emphasis in Mechatronics within the B.S. in Mechanical Engineering and the Specialization in Nanoscience (Nanotechnology) within the Ph.D. in Chemistry. He was seconded by Trustee Strauss. The motion was approved.

UNIVERSITY REPORTS FORWARDED FROM THE BOARD COMMITTEES

Agenda Item 9.b.(1) – Fiscal Year 2008 Increment Summary Report

The Fiscal Year 2008 Increment Summary Report gives the details on a four percent distribution in July, the President said, and an additional half percent distributed as indicated, after a lot of negotiation. I am very pleased that we could do this, and I thank the Board for supporting it. It is very difficult in these times to reward our hardworking people. They deserve it and a lot more.

Agenda Item 9.b.(2) – Quarterly Summary Report of Transactions in Excess of \$100,000

Agenda Item 9.b.(3) – Periodic Report on Investments

Consent Agenda Items.

Agenda Item 9.b.(4) – Fiscal Year 2008 Programmatic Budget Requests

This item contains the university's annual programmatic requests to the state, President Peters said. We hope for funding for some of these priorities.

Agenda Item 9.b.(5) – Oral English Proficiency Annual Report 2006-2007

Agenda Item 9.b.(6) – Annual IBHE Report on Underrepresented Groups 2006-2007

Consent Agenda Items.

ITEMS DIRECTLY FROM THE PRESIDENT

Agenda Item 9.c.(1) – Public Safety Security Services

Now, we are getting into the financial impacts of February 14 to the campus, the President said. I initially authorized approximately \$100,000 for extra security. We have decided that we need that security from now until the end of the semester and have contracted with a security service. I am asking approval for an expenditure not to exceed \$400,000 to contract with Per Mar Security Services for university security. Trustee Vella moved to approve the President's request for Public Safety Security Services seconded by Trustee Siegel. The motion was approved.

Agenda Item 9.c.(2) – Dean of University Libraries

We were very fortunate to negotiate with the top candidate for the Dean of Libraries, Provost Alden said. We are recommending Patrick Jose Dawson, who has extensive experience in the University of California System and understands how research libraries work. He has a number of other attributes which I will not go into right now other than to say that he had top support of the constituency groups that he interviewed with. He had great interpersonal skills, he had great vision and he has a great resume. Chair Murer asked for a motion to approve Patrick Jose Dawson as Dean of Libraries with tenure and the rank of full professor in the library. Trustee Strauss so moved, seconded by Trustee Vella. The motion was approved.

Agenda Item 9.c.(3) – Request for New Degree Programs

Normally, President Peters said, the Request for New Degree Programs would come from the Academic Affairs, Student Affairs and Personnel Committee. They did endorse it, but because of February 14, our Academic Planning Committee did not have time to consider and approve it. Our Board committee endorsed it in anticipation of approval by the Academic Planning Committee. We now have their approval for two master's programs – a Master of Arts in Teaching and a Master of Science in Teaching. These are for individuals who have bachelor's degrees who go back to get a certification and training so they can teach, either in science or other areas. Chair Murer asked for a motion to approve the Master of Arts in Teaching and the Master of Science in Teaching. Trustee Strauss so moved, seconded by Trustee Boey. The motion was approved.

Agenda Item 9.c.(4) – Center for Governmental Studies Medicaid Transformation Project

This item is a pass-through on a grant to the Center for Governmental Studies to participate in an intergovernmental agreement to help with a Medicaid Transformation Project. Chair Murer asked for a motion to approve the Center for Governmental Studies Medicaid Transformation Project. Trustee Siegel so moved, seconded by Trustee Strauss. The motion was approved.

Agenda Item 9.c.(5) – Grant and Contract Awards

Consent Agenda Item.

NEXT MEETING DATE

Chair Murer announced that the next meeting of the Board of Trustees is scheduled for Thursday, June 19 on the main campus in DeKalb.

ADJOURNMENT

There being no Other Matters, Chair Murer asked for a motion to adjourn. Trustee Vella so moved, seconded by Trustee Strauss. The meeting was adjourned at 12:33 p.m.

Respectfully submitted,

Sharon M. Banks-Wilkins
Recording Secretary

FISCAL YEAR 2010 STUDENT FEE RECOMMENDATIONS

Summary: The university has several activities, programs, services and operations that are supported to various degrees by the assessment of student fees. The following table provides a summary of proposed FY10 rates resulting from recommendations received and evaluated by the President. These recommendations are developed through a representative process involving subcommittees (consisting of student representatives and staff) for each major fee category. The subcommittees are responsible for evaluating and subsequently developing the fee recommendation forwarded to the President. The average aggregate increase reflected in the table is 4.90 percent; however, it includes a 4.77 percent increase in the Student Health Insurance contract based on negotiations with the insurance carrier given the current market and claim experience. **Excluding this health insurance fee increase, the increases recommended for approval represent an average of 3.37 percent for students who pay for health insurance coverage. For students who opt out of health insurance, this represents an average increase of 4.95 percent.** An executive summary is provided to detail each fee area and the recommended fee rate.

Recommendation: The university requests approval of the recommended FY10 student fee rates as presented.

**FISCAL YEAR 2010 FEE RECOMMENDATIONS
PER CREDIT HOUR COSTS
(Including Pre-Approved Fee)**

FEE	CURRENT FEE		RECOMMENDED INCREASE/DECREASE Per Credit Hour	PROPOSED FEE		PERCENT INCREASE/ DECREASE
	Per Credit Hour	@12 Credit Hours or More		Per Credit Hour	@12 Credit Hours or More	
ACTIVITY						
Undergraduate	3.95	47.40	0.04	3.99	47.88	1.01%
Graduate	1.73	20.76	0.02	1.75	21.00	1.16%
Professional	2.61	31.32	0.03	2.64	31.68	1.15%
ATHLETICS	16.19	194.28	1.38	17.57	210.84	8.52%
BOND REVENUE	30.36	364.32	0.78	31.14	373.68	2.57%
<i>Bond Facilities</i>	<i>26.56</i>	<i>318.72</i>	<i>0.88</i>	<i>27.44</i>	<i>329.28</i>	<i>3.31%</i>
<i>West Campus</i>	<i>3.80</i>	<i>45.60</i>	<i>-0.10</i>	<i>3.70</i>	<i>44.40</i>	<i>-2.63%</i>
BUS	7.04	84.48	0.50	7.54	90.48	7.10%
HEALTH INSURANCE (Full-Time Students Only)	--	377.00	0.00	--	395.00	4.77%
HEALTH SERVICE	8.21	98.52	0.32	8.53	102.36	3.90%
GRANTS-IN-AID	0.60	7.20	0.15	0.75	9.00	25.00%
STUDENT-TO- STUDENT GRANT	0.50	6.00	0.00	0.50	6.00	0.00%
LAW	2.30	27.60	0.05	2.35	28.20	2.17%
GRADUATE COLLOQUIUM	1.63	19.56	0.37	2.00	24.00	22.70%
TOTAL IF REGISTERED FOR 12 OR MORE SEMESTER CREDIT HOURS						
		2008-09 Per Semester			2009-10 Per Semester	Amount/Percent Increase or (Decrease)
UNDERGRADUATE		1179.20			1235.24	\$56.04 4.75%
GRADUATE		1166.12			1226.36	\$60.24 5.17%
PROFESSIONAL		1184.72			1241.24	\$56.52 4.77%

FY10 STUDENT FEE RATES Executive Summary

Recommended fee increases apply to undergraduate, graduate and professional students. This distinction has been noted in those instances where fees differ between the groups. Health Insurance and Student-to-Student Grants are flat fees; all other fees are assessed at a per credit hour rate through the first twelve credit hours. The Health Insurance Fee is assessed to all students enrolled in nine or more semester hours, but is refundable upon proof of comparable health insurance. References to annual fee increases assume enrollment in at least twelve credit hours per semester and enrollment for the academic year – that is, during both the fall and spring semesters, but not summer session.

Activity Fee

The Student Association recommends allocations from collected Activity Fees, which are used to support student organizations, activities and programs including concerts, films, speakers, etc. The fees collected from undergraduate, graduate and professional students vary. **The Student Activity Fee Review Committee is recommending a \$.04 increase from \$3.95 to \$3.99 per semester credit hour for undergraduate students; a \$.02 increase from \$1.73 to \$1.75 per semester credit hour for graduate students; and a \$.03 increase from \$2.61 to \$2.64 per semester credit hour for professional students.** The increases, ranging from 1.01 percent to 1.16 percent, are needed to support allocations and supplemental funding to student organizations.

Athletic Fee

Intercollegiate Athletics maintains sixteen sports (7 men's and 9 women's) at the NCAA Division 1A level. The Athletic Fee is the primary source of fiscal support for Intercollegiate Athletics. In order to address general operating cost increases for fiscal year 2010, **an Athletic Fee increase of \$1.38 (from \$16.19 to \$17.57) per credit hour, 8.52 percent, is recommended.**

Revenue Bond Fees

Revenue Bond Fees are used to support facilities and operations that have been established through the issue of revenue bonds. The recommended FY10 bond fee rates, along with prudent budget management, would provide for 7.50 percent general price increases, 10.0 percent increase in utilities expenses, minor operating cost increases for individual units, and provisions for contributions to both the debt service and replacement reserves. In addition, this fee increase supports estimated salary increments scheduled for FY10 and the scheduled increase in minimum wage rates. Included in the Revenue Bond fee is the 1996 Bond Series fee. The 1996 Bond Series (West Campus Improvements) bond fee structure was established in 1997 and initiated in FY98 at an initial rate of \$1.50 per credit hour. The approved structure provided a specific schedule for 1996 Bond Series fees through calendar year 2022, which began decreasing in FY03; therefore, a decrease of \$0.10, from \$3.80 to \$3.70 per credit hour, is included in the overall bond fee package. The recommendations for each Revenue Bond fee are as follows:

Holmes Student Center – An increase of \$0.33, from \$11.12 to \$11.45 per credit hour is recommended.

Recreation Center I – An increase of \$0.16, from \$3.96 to \$4.12 per credit hour is recommended.

Recreation Center II (Formerly Evans Field House) – An increase of \$0.07, from \$1.98 to \$2.05 per credit hour is recommended.

Huskie Stadium – An increase of \$0.07, from \$2.17 to \$2.24 per credit hour is recommended.

Convocation Center – An increase of \$0.25, from \$7.33 to \$7.58 per credit hour is recommended.

FY96 Bond Series (West Campus Improvements) – The previously approved fee decrease of \$0.10, from \$3.80 to \$3.70, per credit hour is included.

The FY10 recommended bond fee package is an increase of \$0.78, from \$30.36 to \$31.14, per credit hour, a 2.57 percent increase.

Student Bus Service Fee

The Bus Fee supports the university's Huskie Line bus and Freedom Mobile paratransit services. All fee-paying students are eligible to utilize Huskie buses without being charged fares. **The Bus Fee Review Committee is recommending a \$0.50 increase from \$7.04 to \$7.54 per semester credit hour per academic semester and a \$0.17 increase from \$2.36 to \$2.53 per semester credit hour for the summer session.** The increases, ranging from 7.10 percent to 7.20 percent, are needed to fund an increase in contractual obligations due to the purchase of new buses on a rotational basis, to maintain an adequate reserve to meet contract needs, and to continue the advancement of biodiesel and other environmentally friendly initiatives for the good of the university and surrounding community of DeKalb.

Health Insurance Fee

The student health insurance plan provides comprehensive medical insurance for students and their dependents. The Health Insurance fee is a flat fee, which provides coverage for all students registered for nine or more credit hours of on-campus instruction, unless proof of comparable health insurance coverage is provided. It should be noted that Spring Semester enrollment in the plan includes summer coverage regardless of whether the student is registered for summer session instruction. This assures year-round health insurance coverage for participating students. **The Student Health Insurance Fee Review Committee is recommending acceptance of the proposal offered by Academic Health Plans (plan administrator), with UniCare Insurance Company as the underwriter, HCH Administrators as the claims payer and the DeKalb Purchasing Group as preferred provider for discounted healthcare services. Acceptance will result in a \$27.00 per semester increase in the Health Insurance Fee and a \$9.00 per semester decrease in the administrator portion fee to cover remaining deficits because of the Illinois Veteran Grant (IVG) program. The net recommended increase of \$18.00 or 4.77 percent, results in a change from \$377.00 to \$395.00 per semester.** Changes to the plan benefits include Out of Pocket Maximum of \$2,000 for all expenses after any deductions and co-payments; removing the pre-existing condition limitation for all students; and the addition of dental, vision, and pharmacy discount programs (pending approval by NIU Legal Counsel).

Health Service Fee

The Health Service Fee supports the University Health Service, which provides comprehensive ambulatory health care and health education for students. **The Health Fee Review Committee is recommending a \$0.32 increase from \$8.21 to \$8.53 per semester credit hour.** This 3.90 percent increase is needed to support operational cost increases, to offset decreased pharmacy sales and interest income, and to provide the full funding for Health Enhancement and federally mandated services provided by the Center for Access-Ability Resources, which were previously funded by the Department of Rehabilitation Services. To offset any other anticipated increases, Health Services will eliminate Saturday clinic hours, capital equipment purchases, and discretionary travel in FY10.

Grants-in-Aid Fee

The Grants-in-Aid Fee supports the University Scholar and Academic Finalist Awards Program, a scholarship-based financial aid program. It is the only major academically focused scholarship program available at Northern Illinois University for outstanding incoming new freshmen and community college transfers. **The Grants-in-Aid Fee Review Committee is recommending a \$.15 increase, from**

\$.60 to \$.75 per semester credit hour. The 25.00 percent increase is needed to meet current award obligations and projected increases in tuition, fees, room and board rates, and book and supply costs.

Student-to-Student Grant

Revenue collected from the Student-to-Student Grant Fee is matched by the State of Illinois and supports a need-based financial aid program for economically disadvantaged students. The fee is assessed only to undergraduate students registered for twelve or more credit hours of on-campus instruction and is refundable upon request. **The fee is presently at the ISAC statutory maximum of \$6.00 per semester. At this time, the Student-to-Student Grant Fee Review Committee is not recommending an increase of this fee.**

Law Fee

The Law Fee supports activities of the Student Bar Association and is assessed to College of Law students only. **The Law Fee Review Committee is recommending a \$.05 increase, from \$2.30 to \$2.35 per semester credit hour.** This 2.17 percent increase is needed to fund increased costs of the College of Law student organizations due to limited support from the College of Law.

Graduate Colloquium Fee

The Graduate Colloquium Fee supports programs offered as part of the Graduate Colloquium Series. This fee is assessed to graduate students only. **The Graduate Colloquium Fee Review Committee is recommending a \$.37 increase, from \$1.63 to \$2.00 per semester credit hour.** This 22.70 percent increase is needed to cover estimated salary increments and anticipated expenditures related to speakers.

FISCAL YEAR 2010 ROOM AND BOARD RATE RECOMMENDATIONS

Summary: The collection of room and board from students living in university residence halls supports Student Housing and Dining Services operations and related Revenue Bond obligations. Room rate recommendations for FY10 address increased utility costs, minimum wage increases and contributions to the reserves for both state mandated projects and residence hall improvements. Room and board rate recommendations do not reflect any significant program changes. The Room and Board Rate Review Committee is recommending an increase in room rates averaging 12.00 percent and a zero percent increase in board rates. **When combined, these changes represent an average 8.67 percent net affect in standard room and board rates.** A summary is provided to detail each residence hall room rate and board plan with their corresponding increases.

Recommendation: The university requests approval of the recommended FY10 room and board rates as presented.

FY10 RESIDENCE HALL ROOM AND BOARD RATES

Room and board fees provide funds to support the operation of campus residence halls. Increases recommended in room and board rates are required to offset various cost increases including utilities, minimum wage adjustments, and residence hall improvement projects. Recommended room rates reflect an average increase of 12.00 percent for all residence halls and board rates reflect a zero percent increase. With the combination package of the increased room and board rates (using the minimum Dining Dollars Plan), **the overall net affect is an 8.67 percent increase in rates for FY10.**

<u>Residence Hall</u>	<u>Per Semester</u>		<u>\$ Increase</u>	<u>% Change</u>
	<u>FY09</u>	<u>FY10</u>		
Grant Double	\$2,675	\$3,034	\$359	13.4%
Grant Single	3,635	3,994	359	9.9%
Stevenson Double	3,092	3,525	433	14.0%
Stevenson Single	3,752	4,185	433	11.5%
Stevenson Suite w/o Bathroom	3,379	3,751	372	11.0%
Stevenson Suite w/Bathroom	3,614	4,012	398	11.0%
Low Rise Double - Neptune	2,675	3,034	359	13.4%
Low Rise Double - Lincoln/Douglas	2,675	3,034	359	13.4%
Low Rise Single	3,635	3,994	359	9.9%
Low Rise Triple	2,409	2,698	289	12.0%
Low Rise Suite	3,161	3,540	379	12.0%
Winter Break Fee	100	100	--	0%
Academic Residential Programs	50	50	--	0%
Board Rates				
Dining Dollar Plan – Gold (minimum buy-in)	960	960	0	0.0%
Dining Dollar Plan - Platinum	1,440	1,440	0	0.0%
Dining Dollar Plan - Titanium	1,760	1,760	0	0.0%

**ENERGY INFRASTRUCTURE IMPROVEMENTS – PHASE IX
PERFORMANCE CONTRACT**

Summary: Public Act 94-1062 permits universities to negotiate contracts for the evaluation, design and implementation of facility improvement measures which will pay for themselves via guaranteed energy and/or operational savings over the life of a contract. Performance contracting has proven to be a viable and beneficial approach for Northern Illinois University in attempting to improve classroom and educational environments to meet escalating enrollment needs while faced with minimal deferred maintenance funding available to the university for these building improvements. Three major characteristics that distinguish the performance contracting approach from other conventional methods of capital improvement projects are:

1. The university makes no initial capital outlay or investment to fund the project.
2. Energy and operational savings are guaranteed by the contractor to be at least at the level to fund the project, including finance charges, for up to twenty years.
3. Technical and financial risks are shifted from the university to the contractor.

With this proposed project, the university has identified needed infrastructure improvements including window and door replacement, motion sensors, water conservation, HVAC upgrades and air handling needs and roof replacement in various buildings on campus including Grant Towers, Founders Library, Williston Hall, Faraday Hall, Psychology/Computer Science Building, Dorland Building and Heating Plants, resulting in reduced energy consumption and maintenance in the future.

Utilizing the Request for Proposal (RFP) process, the institution received proposals from qualified firms to provide all of the desired improvements on a performance contract basis. Upon Board of Trustees approval, a qualified firm will be selected based on a fifteen-year or twenty-year payback plan not to exceed \$12.5 million in improvements, including finance charges. The benefits to the university are: (1) short-term improvement to proposed facilities, (2) documented and verified savings in energy usage for the life of the contract, and (3) long-term energy reduction after the contract expires.

Recommendation: The university requests Board of Trustees approval to complete the selection process and to execute a performance contract with the selected qualified firm to implement the proposed Energy Infrastructure Improvements-Phase IX project. Work can begin in May, 2009 with completion by December, 2011. Under the terms of the contract, payment commences at the completion of the work, payable over the life of the contract from guaranteed energy and operational savings.

**FISCAL YEAR 2010 ATHLETIC SPORTS CAMP
HOUSING AND MEAL EXPENDITURES**

Summary: Intercollegiate Athletics operates summer sports camps for participants up to 18 years of age. Some campers are provided housing and meals, while others commute and receive only meal services. The camps, which are very popular among high schools in Illinois, are entirely self-funded from fees charged to campers for services provided.

Camps offered include basketball, football, soccer, softball, volleyball, wrestling, and athletic training. These camps begin the first week of June and are offered at various times throughout the summer, ending the third week of July.

These summer programs have been successful, and it is anticipated that attendance this summer will equal or exceed that of last year. This year, the Athletic Department will again utilize university residence halls, dining services, recreational facilities and meeting rooms for these activities.

Funding: Institutional – Local Funds

Recommendation: The university requests Board of Trustees approval of expenditure authority for FY10 as follows:

Student Housing and Dining Services\$325,000

**FISCAL YEAR 2010 INTERNATIONAL PROGRAMS
DIVISION EXPENDITURES**

Summary: Northern Illinois University's International Programs Division is given an annual authorization for expenditures for foreign study programs. All expenditures are made from payments received from the approximately 600 students expected to enroll in these programs. Costs include travel, overseas instructional and administrative services, room and board, and local tuition. Expenditures never exceed revenues. Once program enrollments are determined, payments are made immediately to secure and guarantee registration, accommodations and other program-related costs.

Due to the many variables, including actual number of enrollees in each program, program choices and currency fluctuations, the amount of authorization needed for specific programs is unpredictable. Consequently, aggregate expenditure authority is requested within which the International Programs Division can secure specific program and group arrangements. Under this authority, specific transactions will be processed in accordance with the Procurement Code and inter al approval procedures. Overall, the university does not expect the program level to fluctuate significantly from FY09. All funds and disbursements remain subject to university accounting controls and management.

Funding: Appropriated
Institutional – Local Funds

Recommendation: The university requests Board of Trustees approval of expenditure authority for FY10 as follows:

Various Vendors..... Not to Exceed \$3,000,000

HUSKIE STADIUM TURF REPLACEMENT

Summary: In 2001, NIU purchased and installed the field turf for Huskie Stadium. The field turf is used on a daily basis by the majority of our student athletes as well as outside groups. A g-max test is conducted on a semiannual basis by an independent consultant. The g-max test results are an important indicator of the turf's sufficiency in relation to injury prevention. The existing turf surface has continued to pass this test. However, the results in July 2008 revealed that several areas of the turf were at levels close to the "not acceptable" range. With this potential safety issue, it has been determined by Finance and Facilities-Operations and Intercollegiate Athletics that the field turf should be replaced in Fiscal Year 2009 before the next playing season begins. In order to be cost effective it is not necessary to replace the entire turf surface but only the playing field. The intent to award this contract as a sole source was advertised in the *Illinois Higher Education Procurement Bulletin*.

Funding: Institutional – Revenue Bond

Recommendation: The university requests Board of Trustees approval of expenditure authority for FY09 as follows:

Field Turf Tarkett (dba Field Turf USA), Houston, TX.....\$500,000

**FISCAL YEAR 2009 STUDENT ACCIDENT AND
SICKNESS INSURANCE AMENDMENT**

Summary: An amendment is required to cover student accident and sickness insurance premiums for Fiscal Year 2009 due to an increase in the number of students purchasing this coverage. Due to the economy, there was a 20 percent increase in the number of students who have enrolled for insurance coverage in 2008-2009 compared with the 2007-2008 academic year. Original Board of Trustees approval was given on March 27, 2008. The change order was advertised in the *Illinois Higher Education Procurement Bulletin*.

Funding: Agency Funds

Recommendation: The university requests Board of Trustees approval of expenditure authority for FY09 as follows:

Academic Health Plans – Colleyville, TX

<i>Current order</i>	<i>\$6,700,000</i>
<i>Amendment</i>	<i><u>\$1,000,000</u></i>
<i>New order total</i>	<i>\$7,700,000</i>

**FISCAL YEAR 2010 STUDENT ACCIDENT AND
SICKNESS INSURANCE CONTRACT RENEWAL**

Summary: University Health Services provides group health insurance, funded by student fees, to students and their families. The semester rate of \$395 is included in the FY10 fee recommendations. The student on-campus rate for FY10 represents a 4.77 percent increase over last year. Enrollment in the program in Fall 2008 was up 20 percent over Fall 2007. It is anticipated that enrollment in this program will stay above average due to the economy. Students may waive their participation in this plan if they have proof of other comparable health insurance.

The recommended vendor was selected through competitive bidding. All renewals for a maximum ten-year term are at the discretion of the university and the vendor with the rates determined through negotiations between the vendor and the Student Health Insurance Committee. Rates will change based on claims history for prior years and changes in policy terms. The proposal was opened on January 14, 2005. This is the fourth year of nine renewal options. The renewal award was advertised in the *Illinois Higher Education Procurement Bulletin*.

Funding: Agency Funds

Recommendation: The university requests Board of Trustees approval of expenditure authority for FY10 as follows:

Academic Health Plans – Colleyville, TX.....\$7,900,000

**FISCAL YEAR 2010 DOCUMENT SERVICES COPIER AND
CONTROLLER SYSTEM CONTRACT RENEWAL**

Summary: Document Services operates a campus copier program consisting of approximately 270 copiers of various configurations. The annual volume of copies is approximately 30 million. This program is provided under a lease agreement based on a flat rate per copy charge, which includes all equipment, toner and maintenance. Machines located in the libraries and other public areas are operated with a campus copier card controller system. Peripheral devices, such as fax boards and networking cards, are included in the contract. This is the eighth year of the contract, which offers optional annual renewals for a maximum of ten years. The renewal award was advertised in the *Illinois Higher Education Procurement Bulletin*.

Funding: Institutional – Local Funds

Recommendation: The university requests Board of Trustees approval of expenditure authority for FY10 as follows:

Gordon Flesch Co. - Geneva, IL\$950,000

**FISCAL YEAR 2010 COPY PAPER CONTRACT RENEWAL –
ITS DOCUMENT SERVICES AND MATERIALS MANAGEMENT**

Summary: Document Services and Materials Management request permission to issue open orders for purchases of various printing papers, envelopes and supplies on an as-needed basis for the period July 1, 2009 through June 30, 2010 for campus resale. Pricing will be based on industry market pricing for each quarter. This is the first year of five renewal options based on a proposal that was opened on February 27, 2008. The renewal award was advertised in the *Illinois Higher Education Procurement Bulletin*.

Funding: *Institutional – Revenue Bond
**Institutional – Local Funds

Recommendation: The university requests *Board* of Trustees approval of expenditure authority for FY10 as follows:

<i>Lindenmeyr Munroe – Carol Stream, IL</i>	<i>\$830,000</i>
<i>Source of Funds:</i>	
<i>Materials Management</i>	<i>\$400,000*</i>
<i>ITS-Document Services</i>	<i>\$430,000**</i>

FISCAL YEAR 2010 *NORTHERN STAR* CONTRACT RENEWAL

Summary: The *Northern Star* is a student-run newspaper employing approximately 150 students. Annually, they produce 155 issues averaging 16,000 copies each, Monday through Friday. The service area for the paper includes the campus community as well as the DeKalb and Sycamore areas. Student employees gain practical experience performing all the writing, editing, photography set-up, management and advertising sales. Advertising revenue is approximately \$800,000 per year and covers the cost of printing. The base contract amount is calculated using the number of issues and estimated size of each issue. This is the second year of four renewal options allowed for in the proposal that was opened on March 20, 2007. The renewal award was advertised in the *Illinois Higher Education Procurement Bulletin*.

Funding: Institutional – Local Funds

Recommendation: The university requests Board of Trustees approval of expenditure authority for FY10 as follows:

Castle Printech – DeKalb, IL

<i>Order Amount</i>	<i>\$250,000</i>
<i>Contingency</i>	<i>\$13,000</i>

**FISCAL YEAR 2010 MATERIALS MANAGEMENT -
CENTRAL STORES COMMODITIES CONTRACT RENEWAL**

Summary: Renewal is required of an open order utilized for the purchase of miscellaneous non-food, food service related commodities sold through Materials Management's resale program. This is the first year of five renewal options based on a bid opened on April 2, 2008. The renewal award was advertised in the *Illinois Higher Education Procurement Bulletin*.

Funding: Institutional – Revenue Bond

Recommendation: The university requests Board of Trustees approval of expenditure authority for FY10 as follows:

Clark Products Inc. – Elk Grove Village, IL\$350,000

FISCAL YEAR 2010 MASS TRANSIT CONTRACT RENEWAL

Summary: The Student Mass Transit Board oversees operations of a campus busing system that provides services on campus and to residential and business areas of DeKalb and Sycamore. The Student Bus Fee supports this contract. The terms and conditions are based upon pricing specified for the first year of a four-year renewal option from the sealed bid opened on September 11, 2007. The renewal award was advertised in the *Illinois Higher Education Procurement Bulletin* and has been waived by the Procurement Policy Board.

Funding: Institutional – Local Funds

Recommendation: The university requests Board of Trustees approval of expenditure authority for FY10 as follows:

Veolia Transit Inc. – Oak Brook, IL.....\$3,700,000

FISCAL YEAR 2010 PUBLIC SAFETY SECURITY SERVICES CONTRACT RENEWAL

Summary: The Department of Public Safety requests permission to renew the contract with a private security firm to provide security services for the residence facilities and/or other university facilities as required for the Fall 2009 and Spring 2010 semesters. This is the first year of five renewal options based on a proposal opened on July 1, 2008. The renewal award was advertised in the *Illinois Higher Education Procurement Bulletin*.

Funding: Appropriated

Recommendation: The university requests Board of Trustees approval of expenditure authority for FY10 as follows:

St. Moritz Security Services Inc. – Chicago, IL.....\$950,000

**FISCAL YEAR 2010 RADIATION ONCOLOGY
PHYSICIAN SERVICES CONTRACT RENEWAL**

Summary: NIU Outreach requests permission to renew their contract for on-site radiation oncology physician services with Nuclear Oncology for the NIU Institute for Neutron Therapy at Fermilab (NIU-INT). Nuclear Oncology is currently under contract to provide these services in addition to assisting with marketing and promotion efforts on the value of neutron radiation therapy treatment. Nuclear Oncology has been providing physician services for NIU-INT since December 2005. This is the fourth year of a five-year renewal option based on a proposal opened on October 7, 2005. The renewal award was advertised in the *Illinois Higher Education Procurement Bulletin*. The Procurement Policy Board has waived the waiting period for this award.

Funding: Appropriated

Recommendation: The university requests Board of Trustees approval of expenditure authority for FY10 as follows:

Nuclear Oncology Medical Care – Hinsdale, IL.....\$330,000

COLLECTIVE BARGAINING AGREEMENTS

Summary: Northern Illinois University negotiates with twelve collective bargaining organizations representing different employee groups. Salary increases and other terms/conditions of employment for bargaining unit members are subject to negotiation and final agreements are submitted for approval to the Board of Trustees. Reopeners normally occur at the beginning of the fiscal year. The following collective bargaining agreements have been tentatively approved, ratified by the bargaining unit, and are submitted to the Board of Trustees for approval.

- 2) **Bargaining Unit:** International Union of Operating Engineers, Local 150, representing approximately eight (8) employees in the Materials Management Department.

Scope of Negotiations: Full Agreement.

Tentative Agreement for Board Action: A four-year successor agreement, effective July 1, 2008 through June 30, 2012.

- 3) **Bargaining Unit:** International Union of Operating Engineers, Local 150, representing approximately seventeen (17) employees in the Grounds Department.

Scope of Negotiations: Full Agreement.

Tentative Agreement for Board Action: A three-year successor agreement, effective July 1, 2008 through June 30, 2011.

Recommendation: Terms and conditions of these agreements are consistent with university policies and guidelines. The university recommends approval of these collective bargaining agreement.

TEMPORARY CONSTRUCTION EASEMENT

Summary: The Northern Illinois University Foundation, as developer for the Peaceful Reflection Garden funded by donor gifts, is requesting a temporary construction easement in order to develop the memorial garden. Coordination between the Memorial Committee and the University Planning Group has resulted in the recommendation to construct the Peaceful Reflection Garden on the west bank of the creek just south of the round bridge. After completion of the project, this easement will terminate.

Recommendation: The university requests Board of Trustees approval for a temporary construction easement to be granted to the Northern Illinois University Foundation for the development of the Peaceful Reflection Garden in a suitable legal document to be prepared by the General Counsel or a designee.

**GRANT TOWERS RENOVATION – PHASE I
LIVING AND LEARNING PROJECT INITIATIVES**

Summary: In June 2007, the Board of Trustees authorized the planning of the Living and Learning Initiatives including the Grant Towers Renovation. Planning has begun for this much needed project that will revitalize and improve facilities that directly serve Northern Illinois University students.

The renovation of the Grant Towers will be a phased project intended to address the needs of the Living and Learning Initiatives. Phase I begins with C-Tower (the northwest tower) where the intention is to create expanded double occupancy 250 square foot rooms. Students will still share the common bathroom, but new shower stalls will create private dressing areas, and bathroom aesthetics will be improved from the institutional look that was created when the building was constructed. Natural light will be brought into the public corridors through new glass panels in the floor lounge. The “trunk room” will be removed resulting in an open lobby that will become a pleasant gathering area. New sprinkler and updated fire alarm systems will be integrated into the public and private spaces during construction so that surface mounted conduits and pipes are kept to a minimum. Accommodations will be made to ensure that the floors are Life Safety and ADA compliant.

The other towers will follow C-tower, and finally the central core will be addressed in the last phase, allowing students to move between the North and South towers as they currently do in Stevenson Towers via the “Main Street” corridor. The central core will have a new main desk configuration, kitchen operation, expansive dining space, a private dining room, multipurpose rooms, conference rooms, a central office with the dining offices integrated, and a police substation.

Recommendation: The university requests Board of Trustees approval to establish a construction project budget of \$14.85 million for the renovation of Grant Towers – Phase I. The university is currently engaging in the Qualifications Based Selection (QBS) process for selection of an architectural firm. The university requests permission to advertise and receive bids, to execute construction contracts and to issue work orders as necessary to complete Phase I of the Grant Towers Renovation.

MLK COMMONS REDESIGN AND RESTORATION

Summary: The Martin Luther King (MLK) commons is located at the center of campus and was designed as a point of “coming together” for students. Daily, thousands of students and university community members traverse the commons on their way to and from class, to the library, to the Student Center and to West Campus. This is a special common ground to all members of campus, an essential part of the balance NIU has established for understanding and embracing the diversity that constitutes the university’s educational environment.

As the commons approaches its 20th anniversary, much of the hardscape and landscape are in need of repair. The storm sewers would also benefit from redesign and reconfiguration so that water drains off the commons more efficiently.

The Capital Development Board has committed to near matching funds for pursuing a remedial action plan developed to update the MLK Commons. The redesign will take into consideration safety for persons with disabilities, snow removal issues, and increased drainage structures and methods for accommodation of storm water.

Recommendation: The university requests Board of Trustees authorization to establish a joint CDB/NIU project budget not to exceed \$525,000 for NIU to contribute to the MLK Commons redesign and restoration administered by the Capital Development Board. The Capital Development Board initiated the Qualifications Based Selection (QBS) process and selected Knight Engineering to prepare plans and specifications for bidding and to provide construction observation. The university also requests permission to enter into any necessary agreements with the CDB or construction contracts needed to complete this project.

**RECOMMENDATIONS FOR FACULTY AND SUPPORTIVE PROFESSIONAL STAFF
SABBATICAL LEAVES FOR THE 2009-2010 ACADEMIC YEAR**

The following individuals are being recommended to the President for sabbatical leave. The President may also approve a request by an individual to change the period of the leave from one semester to another within the academic year.

<u>Faculty Member</u>	<u>Department/School</u>	<u>Semester</u>
COLLEGE OF BUSINESS		
Petersen, Charles	Operations Management & Inform Systems	Spring 2010
Sinason, David	Accountancy	Fall 2009
COLLEGE OF EDUCATION		
Baumgartner, Lisa	Counseling, Adult & Higher Education	Spring 2010
Burch, Kerry	Leadership, Educ. Psychology & Foundations	Fall & Spring 2009-10
Holt, Janet	Educ. Technology, Research & Assessment	Fall 2009
Hung, Wei-Chen	Educ. Technology, Research & Assessment	Spring 2010
Pitney, William	Kinesiology & Physical Education	Spring 2010
Schmidt, Jennifer	Leadership, Educ. Psychology & Foundations	Fall 2009
Shin, Eui-kyung	Teaching & Learning	Fall 2009
Takei, Yoshi	Kinesiology & Physical Education	Spring 2010
Yamagata-Lynch, Lisa	Educ. Technology, Research & Assessment	Fall 2009
COLLEGE OF ENGINEERING AND ENGINEERING TECHNOLOGY		
Falahi, Behrooz	Mechanical Engineering	Fall 2009
COLLEGE OF HEALTH & HUMAN SCIENCES		
Castle, Nancy	School of Allied Health/Communicative Disorders	Spring 2010
Cosbey, Sarah	School of Family, Consumer & Nutrition Sciences	Fall 2009
COLLEGE OF LAW		
Luna, Guadalupe	Law	Spring 2010
COLLEGE OF LIBERAL ARTS & SCIENCES		
Arnhart, Larry	Political Science	Fall & Spring 2009-10
Aygen, Nigar Gulsat	English	Fall & Spring 2009-10
Bellout, Hamid	Mathematical Sciences	Spring 2010
Calvo-Byrd, Ana	Biological Sciences	Fall 2009
Clymer, Kenton	History	Fall 2009
Datta, Biswa Nath	Mathematical Sciences	Spring 2010
Deng, Sien	Mathematical Sciences	Fall 2009
Ebrahimi, Nader	Statistics	Fall 2009
Farrell, Sean	History	Spring 2010
Finkelstein, Lisa	Psychology	Fall 2009

<u>Faculty Member</u>	<u>Department/School</u>	<u>Semester</u>
Gabris, Gerald	Public Administration	Fall 2009
Gunkel, David	Communication	Fall 2009
Henningsen, David	Communication	Spring 2010
Klumpp, Douglas	Chemistry & Biochemistry	Fall 2009
Kusimba, Sibel	Anthropology	Fall & Spring 2009-10
Lind, Vera	History	Spring 2010
Lovejoy, Mary Christine	Psychology	Fall 2009
Lurio, Laurence	Physics	Spring 2010
Magliano, Joseph	Psychology	Fall 2009
Malecki, Christine	Psychology	Spring 2010
Miller, J. Kirk	Sociology	Fall 2009
Mohabbat, Khan	Economics	Fall 2009
Molnar, Andrea Katalin	Anthropology	Spring 2010
Myers, Kristen	Sociology	Spring 2010
Renk, Kathleen	English	Fall 2009
Walker, James A.	Geology & Environmental Geosciences	Fall 2009
Yasui, Linda	Biological Sciences	Fall 2009
Zheng, Chong	Chemistry & Biochemistry	Fall 2009
Zhou, Jie	Computer Science	Spring 2010

COLLEGE OF VISUAL AND PERFORMING ARTS

Giese, Billie	Art – Fine Arts Studio	Spring 2010
Giza, Aleksandra	Art	Spring 2010
Nunnally, Tracy	Theatre & Dance	Fall 2009
Poole, Richard	Theatre & Dance	Fall 2009
Raymond, Catherine	Art – Art History	Spring 2010
Robertson, Deborah	Theatre & Dance	Spring 2010
Rollman, Charlotte	Art	Spring 2010
vanDijk, Ann	Art	Fall 2009

SUPPORTIVE PROFESSIONAL STAFF

Douglass, Carolinda	Assessment Services	Summer 2010-11
Gyant, LaVerne	Center for Black Studies	Spring 2010
Olson, Grant	Foreign Languages & Literature	Spring 2010

UNIVERSITY LIBRARIES

Pan, Junlin	University Library Reference	Fall 2009
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ALTERNATES (in ranked order)

Carter, Charles	Kinesiology & Physical Education	Spring 2010
Fleisher, Robert	Music	Spring 2010
Freedman, Reva	Computer Science	Fall & Spring 2009-10
Callary, Edward	English	Fall 2009
Hosmane, Balakrishna	Statistics	Fall 2009
Tolhurst, William	Philosophy	Fall 2009
Datta, Karabi	Mathematical Sciences	Spring 2010
Moremen, Robin	Sociology	Fall 2009

Recommendation: The university requests Board of Trustees approval of its Recommendations for Faculty and Supportive Professional Staff Sabbatical Leaves for the 2009-2010 Academic Year.

**NEW APPOINTMENT
Dean of the College of Law**

Following a national search, Ms. Jennifer L. Rosato has been selected for appointment as Dean of the College of Law effective July 1, 2009 with the concurrence of the College of Law faculty and the executive vice president and provost. She is recommended for appointment at the rank of professor with tenure. Ms. Rosato is a senior associate dean for student affairs and professor of law at Drexel University Earle Mack School of Law. She also served as acting dean and professor of law at Drexel University College of Law during the first year of the law school's operation in July 2006 to April 2007.

Ms. Rosato received a bachelor's degree with distinction from Cornell University and the juris doctorate from the University of Pennsylvania Law School, where she was the editor-in-chief of the *University of Pennsylvania Journal of International Business Law* from 1986 to 1987. She served as a consultant to Drexel University College of Law and assisted in the creation of the law school. Ms. Rosato has also served as associate dean for student affairs, co-director of the Center for Health, Science and Public Policy and as assistant and associate professor of law at Brooklyn Law School. She has taught family law, bioethics, public policy, children and the law, professional responsibility, genetics and the law and civil procedure. Ms. Rosato has also been a visiting professor of law at the University of Pennsylvania, an adjunct professor of law at New York University School of Law, a legal writing instructor at Villanova University School of Law and an associate at Hanglely Connolly Epstein Chicco Foxman and Ewing law firm. Her scholarly work includes numerous articles, book chapters and opinions, and she has made over 50 presentations at national and international conferences. She has also made regular appearances on Court TV and the WWRL 1600 program "Legally Speaking" and other television programs. Ms. Rosato is a member of the American Law Institute and the Association of American Law Schools. She served as chair, chair-elect and program chair and secretary/treasurer of the Association of American Law Schools Family and Juvenile Law Section.

Recommendation: The university requests Board of Trustees approval of its appointment of Ms. Jennifer L. Rosato as Dean of the College of Law effective July 1, 2009 at the rank of professor with tenure.

REQUEST FOR A NEW DEGREE PROGRAM

All new degree programs require the approval of the Board of Trustees and the approval of the Illinois Board of Higher Education. This new program request has received all required curricular approvals at the department, college and university levels, endorsement by the Academic Planning Council and the concurrence of the provost.

Doctor of Physical Therapy (D.P.T.)

Description: Northern Illinois University is proposing a Doctor of Physical Therapy (D.P.T.) degree program to be offered by the School of Allied Health and Communicative Disorders in the College of Health and Human Sciences. The proposed program would prepare individuals to meet the requirements for state licensure and to function as entry-level physical therapists. To earn the degree students must complete 106 semester hours of the professional curriculum which includes course work in the foundations of physical therapy, human anatomy, pathology, motor development and movement, pharmacology, rehabilitation and the psychosocial aspects of disabilities, research, practice and management issues and the treatment of specific disabilities, as well as extensive clinical experiences and a clinical research project.

The proposed D.P.T. program would be delivered on campus. All students admitted to the program must meet the requirements for admission to the Graduate School, and maintain a cumulative GPA of at least 3.0 to remain in good academic standing.

Rationale: The proposed D.P.T. program would replace the current physical therapy curriculum that is comprised of the B.S. in Health Sciences and Master of Physical Therapy (M.P.T.) programs. Upon approval of the D.P.T., the B.S. in Health Sciences program will be revised to an undergraduate major for students interested in pursuing graduate careers in health-related fields and will include an emphasis in pre-physical therapy, if approved by the NIU Board of Trustees, and an emphasis in rehabilitation studies. The M.P.T. program will be phased out as students complete that curriculum and the D.P.T. degree program is phased in.

Of the seven higher education institutions (Bradley, Governor's State, Midwestern, Northwestern, Roseland-Franklin, University of Illinois-Chicago, and NIU) in Illinois that offer a major in physical therapy, NIU is the only one that does not currently offer the Doctor of Physical Therapy degree. For NIU's physical therapy program to remain viable and competitive, to continue attracting the highest caliber students and to recruit and retain talented and productive faculty, the program must make the transition from the M.P.T. to the D.P.T.

The Commission on Accreditation in Physical Therapy Education (CAPTE) accredits post-baccalaureate programs in physical therapy. The M.P.T. program will maintain its accreditation during the transition and upon its approval by the Illinois Board of Higher Education (IBHE) and its implementation, the D.P.T. will be added to CAPTE's list of accredited programs.

Costs: No new resources are needed to implement the proposed Doctor of Physical Therapy degree program. The program would be supported with existing resources assigned to the M.P.T program and internally reallocated funds within the college and the school.

Recommendation: The university requests Board of Trustees approval of its request for a new Doctor of Physical Therapy (D.P.T.) in the School of Allied Health and Communicative Disorders within the College of Health and Human Sciences.

REQUESTS FOR A NEW EMPHASIS AND SPECIALIZATIONS

New subdivisions of existing undergraduate programs are called emphases, and new subdivisions of graduate programs are called specializations. The creation of both of these subdivisions requires the approval of the Board of Trustees. If the Board approves the addition of new emphases or specializations, the university will report them in the Annual Listing of Changes sent to the IBHE each June. These requests come to the Board of Trustees after receiving approval from the curriculum committees at the department, college and university levels, the concurrence of the provost and endorsement by the Academic Affairs, Student Affairs and Personnel Committee.

Emphasis in Pre-Physical Therapy (within the B.S. in Health Sciences)

Description: The School of Allied Health and Communicative Disorders within the College of Health and Human Sciences proposes to offer an emphasis in pre-physical therapy within the B.S. degree program in health sciences. The proposed emphasis would provide the foundation needed for students to enter professional physical therapy programs at the graduate level. Requirements for the emphasis include 21 hours of course work in medical terminology, rehabilitation processes and services, counseling and disabilities as well as 62 semester hours of biology, anatomy and physiology, chemistry, nutrition, physics, psychology, growth and development, psychology, statistics and research.

Rationale: The B.S. in Health Sciences is currently the program that forms the undergraduate component of the professional physical therapy program, which also includes the Master of Physical Therapy (M.P.T) degree. Consistent with advances in the profession, the school is submitting the necessary documents to make the transition to the entry-level Doctor of Physical Therapy (D.P.T.) degree, which would replace the current curricular structure. The creation of an emphasis in pre-physical therapy within the B.S. degree program in health sciences would provide the educational prerequisites needed by students interested in a professional physical therapy degree (i.e., D.P.T.). The reconfiguration of the major into one that offers emphases also sets the stage for the possible development of other emphases in the future.

Costs: No new state resources are needed to implement the proposed emphasis. The required courses for the emphasis already exist in the School of Allied Health and Communicative Disorders within the College of Health and Human Sciences and the College of Liberal Arts and Sciences.

Specialization in Biology Teaching (within the M.S. in Biological Sciences)

Description: The Department of Biological Sciences within the College of Liberal Arts and Sciences proposes to offer a new specialization in biology teaching within the M.S. degree program in biological sciences. The proposed specialization will provide professional development opportunities for certified science teachers in the northern Illinois region. The requirements for this proposed specialization includes 36 semester hours of course work in biochemistry, biostatistics, instructional technologies, the application of research processes to educational practices and science processes and practices; a project or thesis; and electives approved by the student's advisor.

Rationale: Currently, many school districts have difficulty hiring qualified teachers in some subject areas, most often in science, technology, engineering and mathematics (STEM) disciplines (*Occupational Outlook Handbook*, 2008-2009). To help address this issue, the proposed specialization in biology teaching was developed as part of the Illinois State Board of Education Mathematics and Science Partnership (IMSP) grant program. IMSP is a highly competitive grant program designed to enhance the

content knowledge and teaching skills of classroom teachers; the grants are federally funded through Title II, Part B of the No Child Left Behind Act. NIU's participation in this grant program will deliver the specialization in biology teaching to classroom teachers in DeKalb School District 428.

The proposed specialization represents a collaboration between DeKalb High School and NIU to target middle and high school science teachers endorsed in biology, chemistry, geology (earth, space and environmental sciences) and physics. Classroom teachers recruited to participate in the initiative include: certified secondary science teachers; science teachers not highly qualified in the area of science to which they are assigned; science teachers who have not remained current in the content area they are currently teaching and feel underprepared to teach the current content due to a lack of content expertise; science teachers seeking to earn an advanced degree in the content area; and teachers seeking to add additional endorsements in science teaching to their certificate.

Costs: No new resources are needed to implement the proposed specialization. Initial funding for the specialization will be provided by the Illinois State Board of Education Illinois Mathematics and Science Partnership Program grant for three years. After grant funding ends, resources to support the delivery of course work for the specialization in biology teaching will be internally reallocated by the Department of Biological Sciences.

Specialization in Health Education, 6-12 and Middle School (within the Master of Arts in Teaching)

Description: The School of Nursing and Health Studies proposes to offer a specialization in health education, 6-12 and middle school within the Master of Arts in Teaching (M.A.T.) degree program. In keeping with the purposes of the M.A.T. degree, successful completion of the proposed specialization would lead to eligibility for *initial* certification to teach health education in grades 6-12 and at the middle school level. Requirements for the specialization include 46 semester hours of course work in school and community health programs, curriculum development, teaching methods in health programs, educational research methods, the middle school child, health promotion, mental and emotional health, drug and sexuality education and field experiences and student teaching in health education.

The Illinois State Board of Education requires that candidates for initial certification in health education complete an accredited health education program of study, pass the Illinois Certification Testing System (ICTS) Basic Skills Test and pass the ICTS Subject Area Test of Content Knowledge in Health Education for grades 6-12. For middle school endorsement in health education, candidates must complete three semester hours in middle school philosophy, curriculum and instructional methods and three semester hours in educational psychology focusing on early adolescents. All of these requirements would be incorporated into the proposed specialization in health education within the M.A.T. degree program.

Rationale: Many graduates of community/public health baccalaureate programs in the northern Illinois region have expressed the desire to pursue initial teacher certification in health education and to obtain a master's degree in addition to completing the certification requirements. NIU's Master of Public Health (M.P.H.) degree provides the opportunity for students to complete some course work in health education, but, due to accreditation standards for a graduate degree in public health, it does not enable them to meet all of the requirements for initial teacher certification in health education. The certificate of graduate study in health education also enables students to complete some course work in health education but does not meet the requirements for initial teacher certification. The creation of this specialization in health education within the M.A.T. degree program was deemed the best option to: meet students' needs, attract a new population of students to NIU and take advantage of existing course work to assist students in meeting their goal for initial certification.

Costs: No new state resources are needed to implement the proposed specialization. The required courses for the specialization already exist in the School of Nursing and Health Studies within the College of Health and Human Sciences, and these courses can accommodate additional students.

Specialization in Health Education, 6-12 and Middle School (within the Master of Science in Teaching)

Description: The School of Nursing and Health Studies proposes to offer a specialization in health education, 6-12 and middle school within the Master of Science in Teaching (M.S.T.) degree program. In keeping with the purposes of the M.S.T. degree, successful completion of the proposed specialization would provide classroom teachers with secondary certification (Type 09) the opportunity to obtain *endorsements* in health education in grades 6-12 and at the middle school level. Requirements for the specialization include 36 semester hours of course work in school and community health programs, curriculum development, educational research methods, the middle school child, health promotion, mental and emotional health and drug and sexuality education.

Rationale: In the northern Illinois region many teachers certified in secondary education (Type 09) wish to broaden their teaching options by adding endorsements to their credentials. Many of these teachers are eager to earn a master's degree in addition to completing endorsement requirements. The specialization in health education, 6-12 and middle school would be a popular choice for these teachers.

The Illinois State Board of Education requires that candidates for the endorsement complete 24 semester hours of health education course work and pass the ICTS Subject Area Test of Content Knowledge in Health Education for 6-12 endorsement in health education. For the middle school endorsement in health education, candidates must take a three semester hour course in middle school philosophy, curriculum and instructional methods and a three semester hours in educational psychology focusing on early adolescents. In addition, they must complete 18 semester hours of health education course work and the same content knowledge test referred to for 6-12 endorsement. All of these requirements would be incorporated into the specialization in health education within the M.S.T. degree program.

Costs: No new state resources are needed to implement the proposed specialization. The required courses for the specialization already exist in the School of Nursing and Health Studies within the College of Health and Human Sciences, and these courses can accommodate additional students.

Recommendation: The university requests Board of Trustees approval of its requests for an Emphasis in Pre-Physical Therapy within the B.S. in Health Sciences in the College of Health and Human Sciences; a Specialization in Biology Teaching within the M.S. in Biological Sciences in the College of College of Liberal Arts and Sciences; a Specialization in Health Education, 6-12 and Middle School within the Master of Arts in Teaching in the College of Health and Human Sciences; and a Specialization in Health Education, 6-12 and Middle School within the Master of Science in Teaching in the College of Health and Human Sciences.

REQUESTS FOR NEW MINORS

New subdivisions of existing programs, including minors, require the approval of the Board of Trustees. Under the state system created to streamline the processes for the development of academic programs, the approval of a minor by the NIU governing board completes the approval process. Approval of the minor will be reported in the university's Annual Listing of Changes sent to the IBHE each June. This request is brought to the Academic Affairs, Student Affairs and Personnel Committee after receiving the approval of the department, college and the Undergraduate Coordinating Council and the concurrence of the provost.

Minor in Chinese Studies

Description: The university proposes to offer a minor in Chinese studies that would be administered by the Department of Foreign Languages and Literatures in the College of Liberal Arts and Sciences. The proposed minor would require the completion of 24 semester hours of course work in beginning and intermediate Mandarin Chinese language, conversation in Chinese, and Chinese culture as well as two elective courses that include but are not limited to Asian politics, the music of China, the history of China, Far Eastern art and women in Asia. The minor would be available to students who are not majors in the Department of Foreign Languages and Literatures.

Rationale: The proposed minor in Chinese Studies will offer students an opportunity to gain knowledge of cultural, historical, economic and sociological issues pertaining to China and to develop proficiency in the Chinese language. Knowledge of China and the Chinese language has become increasingly useful for students who anticipate careers in government (particularly in Foreign Service), in international business or academic institutions that offer programs related to China. Completing a minor in Chinese studies will enhance graduates' employment prospects in these and other sectors. Completion of the requirements for the minor would be noted on students' transcripts.

Costs: All courses for the minor are currently taught, and additional students could be accommodated in existing class sections. No new resources are needed to implement the proposed minor, which would serve as one of the replacements for the existing minor in Chinese/Japanese studies.

Minor in Japanese Studies

Description: The university proposes to offer a minor in Japanese studies that would be administered by the Department of Foreign Languages and Literatures in the College of Liberal Arts and Sciences. The minor would require completing 24 semester hours of course work in beginning and intermediate Japanese language, conversation in Japanese, and Japanese culture as well as two elective courses that include but are not limited to Japanese literature, the history of Japan, Asian politics, women in Asia and Far Eastern art. The minor would be available to students who are not majors in the Department of Foreign Languages and Literatures.

Rationale: The proposed minor in Japanese studies will offer students an opportunity to gain knowledge of cultural, historical, economic and sociological issues pertaining to Japan and to develop proficiency in the Japanese language. Knowledge of Japan and the Japanese language is useful for students who anticipate careers in government (particularly in Foreign Service), in international business or in academic institutions which offer programs related to Japan. Completing a minor in Japanese studies will enhance graduates' employment prospects in these and other sectors. Completion of the requirements for the minor would be noted on students' transcripts.

Costs: All courses for the minor are currently taught, and additional students could be accommodated in existing class sections. No new resources are needed to implement the proposed minor, which would serve as one of the replacements for the existing minor in Chinese/Japanese studies.

Recommendation: The university requests Board of Trustees approval of its requests for a new Minor in Chinese Studies and a new Minor in Japanese Studies, both to be administered by the Department of Foreign Languages and Literatures in the College of Liberal Arts and Sciences.

REQUEST TO DELETE A MINOR

Public university governing boards have the final authority to delete subdivisions of major programs. These requests are brought to the Academic Affairs, Student Affairs and Personnel Committee of the Board of Trustees after receiving approval from curriculum committees at the department, college and university levels and the concurrence of the provost.

Minor in Chinese/Japanese Studies

Description: The Department of Foreign Languages and Literatures in the College of Liberal Arts and Sciences proposes to delete the minor in Chinese/Japanese studies.

Rationale: With the approval of the newly proposed minors in Chinese studies and Japanese studies, the existing minor in Chinese/Japanese studies can be deleted. Students enrolled in the minor in Chinese/Japanese studies complete requirements for one of two options: Chinese studies or Japanese studies. The name of the existing minor is confusing and does not clearly indicate whether students have gained proficiency in Chinese studies, Japanese studies or both. The creation of separate minors will eliminate this confusion and transcripts will clearly indicate students' proficiency in either Chinese studies or Japanese studies.

Students currently enrolled in the minor in Chinese/Japanese studies can choose either to earn this academic credential or to transfer to the appropriate new minor in Chinese studies or Japanese studies. All new students will be enrolled in either the minor in Chinese studies or the minor in Japanese studies.

Costs: No reduction in costs will occur with the deletion of this minor because the course work associated with it will now serve the newly proposed minors in Chinese studies and Japanese studies.

Recommendation: The university requests Board of Trustees approval of its request to delete the Minor in Chinese/Japanese Studies.

ORAL ENGLISH PROFICIENCY ANNUAL REPORT 2007-2008

The governing boards of Illinois public institutions are required by Public Act 84-1434 (110 ILCS 685/30-70) to take appropriate steps to ensure the oral English language proficiency of all individuals who provide classroom instruction. In order to comply with this statute, universities are expected to implement policies and practices that verify oral English language proficiency in the delivery of classroom instruction. It is further required by NIU Board of Trustees Regulations, Section I., F., that the university maintain a record of this compliance on behalf of the Board of Trustees.

Northern Illinois University has taken a series of steps to make certain that classroom instruction is not affected by lack of English proficiency. Graduate teaching assistants whose native language is not English, and who are engaged in oral instruction in the classroom, must have achieved a score of at least 50 on the nationally standardized Test of Spoken English (TSE), or its equivalent (unless the language of instruction is not English). The university offers assistance for instructors and faculty to improve their oral English proficiency beyond the minimum requirement. This is done through clinics in two departments: English as a Second Language (ESL) Clinic in the Department of English and the Speech and Hearing Clinic in the Department of Communicative Disorders. These efforts have resulted in a decline in the number of student complaints related to oral English proficiency.

The oral English proficiency requirement of the State of Illinois is clearly communicated in several university publications, including the *Student Handbook*, the *Undergraduate Catalog*, and the *Graduate Catalog*. The university also takes advantage of its orientation programs and its university-wide orientation course (UNIV 101) to inform students about NIU's policy on oral English proficiency. Included in these announcements of the policy is the procedure by which students can communicate any complaints.

All academic departments are asked annually to document student complaints regarding English proficiency and the corrective actions that were taken to remedy the problem. All student complaints were investigated and prompt action was taken as appropriate. This year of the 43 departments that were requested to provide information on ESL, two departments reported student complaints.

The following is a summary of the complaints and the actions taken by departments to remedy them. The departmental reports are kept on file in the Office of the Provost.

**COMPLAINTS REGARDING ORAL ENGLISH COMMUNICATION
OF INSTRUCTIONAL PERSONNEL**

Academic Year 2007-2008

Complaint Number	Departmental Unit	Professional Status of Instructional Person	Resolution
1	Leadership, Educational Psychology and Foundations	Professorial	Complaint about oral communication skills found unjustified; however, instructor has been assisted in improving teaching effectiveness in other regards.
2	Mathematical Sciences	Associate Professor	Department received notification of a teacher fluency complaint from the Ombudsman during the second week of class. This instructor has many years of experience and receives acceptable scores on the "Speaks adequately" question on the student evaluations. Without knowing from whom the complaint came, the department was not able to follow up on this.

Recommendation: The University recommends that the Academic Affairs, Student Affairs and Personnel Committee accept the annual report of the University on its compliance with Public Act 84-1434 and ask that the President forward it by means of correspondence to members of the Board of Trustees.

**FEDERAL FAMILY AND MEDICAL LEAVE ACT (FMLA)
BOARD *REGULATIONS* AMENDMENT**

In January 2008, Congress authorized the National Defense Authorization Act (Public Law 110-181), which contained two amendments to the Family and Medical Leave Act of 1993, establishing additional leave benefits to family members of military personnel. The **first amendment** provided up to 26 weeks for an eligible employee, who has been identified as the spouse, son, daughter, parent or next of kin, to care for a service member injured in the line of active duty. This provision was effective immediately. The **second amendment**, effective January 16, 2009, provided a total of 12 weeks leave for a "qualified exigency" occurring as a result of an employee's spouse, son, daughter or parent being called to active duty status in the National Guard or Reserves in support of a military contingency operation.

On November 17, 2008, the Department of Labor (DOL) issued revised final regulations and procedures, which were effective January 16, 2009. The revised regulations incorporated numerous policy updates including clarification of the definition of a serious health condition, employer and employee notice requirements, medical certification and benefit qualification clarifications, and administrative guidelines for the military leave amendments. All of these changes resulted in modifications to the university Family and Medical Leave procedures. Board *Regulations* II.D.7. and III.C.3. govern implementation of the FMLA. Necessary updates to the Regulations conforming to the federal FMLA amendments and revised Department of Labor regulations are outlined below.

II.D.7. FEDERAL FAMILY AND MEDICAL LEAVE

Subject to the terms of this provision, all employees who have ~~a total cumulative service of at least one calendar year been employed for at least 12 months~~ with Northern Illinois University and who have worked ~~at a rate of .50 FTE or greater over the last twelve months, at least 1250 hours (or an equivalent full-time rate) during the previous~~ twelve months, may on a gender-neutral basis take up to a total of twelve weeks leave during any 12-month year of service under the federal Family and Medical Leave Act (FMLA) of 1993. Conditioned on P.L. 103-3 and applicable U.S. Department of Labor Rules and Regulations, FMLA leave may be taken for one or more of the following reasons:

- a. Birth of a son or daughter of the employee and in order to care for such son or daughter.*
- b. Formal placement of a son or daughter with the employee for adoption or foster care.*
- c. Care for the spouse, son, daughter, or parent of the employee, if such spouse, son, daughter, or parent has a serious health condition.*
- d. Serious health condition that makes the employee unable to perform the functions of the position of such employee.*
- e. Qualifying military exigency or service member family leave.*

Applicable paid leave benefits (sick leave and vacation leave) may be used by employees prior to assuming FMLA leave without pay.

III.C.3. FEDERAL FAMILY AND MEDICAL LEAVE

Subject to the terms of this provision, all employees who have ~~a total cumulative service of at least one calendar year been employed for at least 12 months~~ with Northern Illinois University and who have worked ~~at a rate of .50 FTE or greater over the last twelve months, at least 1250 hours (or an equivalent full-time rate) during the previous~~ twelve months, may on a gender-neutral basis take up to a total of twelve weeks leave during any 12-month year of service under the federal Family and Medical Leave Act (FMLA) of 1993. Conditioned on P.L. 103-3 and applicable U.S. Department of Labor Rules and Regulations, FMLA leave may be taken for one or more of the following reasons:

- a. *Birth of a son or daughter of the employee and in order to care for such son or daughter.*
- b. *Formal placement of a son or daughter with the employee for adoption or foster care.*
- c. *Care for the spouse, son, daughter, or parent of the employee, if such spouse, son, daughter, or parent has a serious health condition.*
- d. *Serious health condition that makes the employee unable to perform the functions of the position of such employee.*
- e. *Qualifying military exigency or service member family leave.*

Applicable paid leave benefits (sick leave and vacation leave) may be used by employees prior to assuming FMLA leave without pay.

Recommendation: The university recommends Board of Trustees approval of this federal Family and Medical Leave Act Board *Regulation* update.

President's Report

No. 64

June 25, 2009

No item in this report for release prior to 9:00 a.m. Thursday, June 25, 2009.

A G E N D A

**BOARD OF TRUSTEES
of
NORTHERN ILLINOIS UNIVERSITY
9:00 a.m. – Thursday – June 25, 2009
Board of Trustees Room
315 Altgeld Hall**

9:00 a.m. Call to Order, Roll Call, Notice Verification, Meeting Agenda Approval, Recess to Executive Session
Executive Session – Altgeld Hall
Reconvene Board of Trustees Meeting – Board of Trustees Room



1. Call to Order and Roll Call
2. Verification of Appropriate Notification of Public Meeting
3. Meeting Agenda Approval *Action*.... 143
4. Executive Session
5. Review and Approval of Minutes of March 26, 2009 *Action*.....
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6. Chair's Comments/Announcements
7. Election of Board of Trustees Officers for Fiscal Year 2010..... *Action*
8. Public Comment*
9. Reports of Board Committees and Board Liaisons
 - a. Executive Committee
 - b. Academic Affairs, Student Affairs and Personnel Committee
 - c. Finance, Facilities and Operations Committee
 - d. Legislation, Audit and External Affairs Committee
 - e. Illinois Board of Higher Education
 - f. University Civil Service Merit Board
 - g. Northern Illinois University Foundation
10. President's Report No. 64
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 - (1) Fiscal Year 2010 Gasoline 10 Percent Ethanol Blend *Action*.... 166
 - (2) Fiscal Year 2010 NIU Foundation Professional Services Contract *Action*.... 167
 - (3) Fiscal Year 2010 NIU Naperville Catering Services Contract Renewal *Action*.... 168

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(13) Request for New Research and Public Service Centers	<i>Action</i>	179
(14) Request for a New Degree Program	<i>Action</i>	181
(15) Request for a New Specialization	<i>Action</i>	182
(16) Request to Delete an Administrative, Research, Service or Other Unit	<i>Action</i>	183
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(1) Quarterly Summary Report of Transactions in Excess of \$100,000	<i>Information</i>	
(2) Follow-Up on the Outcomes of Sabbatical Leaves	<i>Information</i>	
(3) 96th General Assembly Report	<i>Information</i>	
(4) Federal Report Fiscal Year 2010 Administration Budget Summary	<i>Information</i>	
(5) NIU Initiatives Related to ARRA Health and Information Technology	<i>Information</i>	
(6) Fiscal Year 2008 Fiscal and Compliance Audit	<i>Information</i>	
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(2) Fiscal Year 2011 Budget Guidelines	<i>Action</i>	185
(3) Fiscal Year 2010 Internal Operating Budget Interim Approval	<i>Action</i>	186
(4) Fiscal Year 2010 Tuition Recommendations	<i>Action</i>	187
(5) Center for Governmental Studies Medicaid Fraud Project Amendment	<i>Action</i>	188
(6) Contract for Services In Fiscal Years 2009 and 2010 Northern Illinois Research Foundation, A University Related Organization (URO)	<i>Information</i>	
(7) Memorial Peace Garden Presentation	<i>Information</i>	
(8) Grant and Contract Awards	<i>Information</i>	
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a. Executive Session Minutes Release	<i>Action</i>	190
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- c. Resolution Honoring Student Trustee DuJuan Smith *Action*.... 193
- d. Proton Therapy Project Update *Information*.
- e. Fiscal Year 2010 Board of Trustees Officer Election Results *Information*.

12. Other Matters

13. Next Meeting Date

14. Adjournment

*The Board and its committees comply with P.A. 91-0715 through its *Bylaws*, Article II, Section 5.B:

1. Consistent with Public Act 91-0715 and reasonable constraints determined by these *Bylaws* and the Chair, at each regular or special meeting of the Board or its committees that is open to the public, members of the public may request a brief time on the approved agenda of the meeting to address the Board on relevant matters within its jurisdiction.
2. Committees of the Board review University proposals for action and make adjustments and endorsements as appropriate for further consideration by the full Board. Public comments are generally most useful at meetings of Board committees, where proposals are first considered and the time for interaction most feasible.
3. To facilitate an orderly process, appearance requests must be registered on a Board-provided form and submitted to the Board's Parliamentarian at least 45 minutes before the meeting is scheduled to be called to order. To be recognized, the appearance request will include the name, address and position of the individual wishing to speak, the name of the organization or group represented, a concise summary of the presentation, and whether the requestor has appeared earlier on the topic before any other meeting of the Board. The Parliamentarian may confer with registered speakers to cooperatively assist the Chair of the meeting in assuring coordinated issue presentation and an efficient use of allocated time. The Parliamentarian will acquaint requestors with the generally acceptable rules of decorum for their presentations. In lieu of oral presentations, individuals may present brief written materials not to exceed five (5) pages to the Parliamentarian for distribution and consideration by the Board in advance of the meeting.
4. The Chair of the meeting will recognize duly registered individuals at the appropriate point during the meeting. Unduly repetitive comments may be discouraged and restricted by the Chair. To assure an orderly and timely meeting the Chair may limit time allotments to five minutes or less, may delay or defer appearances when appropriate, and defer or refer questions received from presenters for answers if available.

Anyone needing special accommodations to participate in the NIU Board of Trustees meetings should contact Ellen Andersen, Director of Special Events, at (815)753-1999, as soon as possible, normally at least a week before the scheduled Board meeting.

Minutes of the
BOARD OF TRUSTEES
OF NORTHERN ILLINOIS UNIVERSITY
June 25, 2009

CALL TO ORDER AND ROLL CALL

The meeting was called to order by Chair Cheryl Murer at 9:02 a.m. in the Board of Trustees Room, 315 Altgeld Hall. Recording Secretary Sharon Banks-Wilkins conducted a roll call of Trustees. Members present were Trustees Robert Boey, John Butler, Manuel Sanchez, Marc Strauss, Barbara Giorgi Vella, Student Trustee DuJuan Smith and Chair Murer. Not present was Trustee Myron Siegel. Also present were Board Parliamentarian Kenneth Davidson and President John Peters. With a quorum present, the meeting proceeded.

VERIFICATION OF APPROPRIATE NOTICE OF PUBLIC MEETING

Confirmation of Open Meetings Act public notice compliance was provided by Board Parliamentarian Ken Davidson.

MEETING AGENDA APPROVAL

After discussion with President Peters and review of the printed agenda, Chair Murer proposed creation of a Consent Agenda that would immediately precede the beginning of the President's Report for today's meeting, and move President's Report Number 64, Action Items 10.a.(1), (3), (4), (6), (7), (8), (9), (15) and (16); and receipt of Information Items 10.b.(3), (4), (5) and (6); and 10.c.(8) to that Consent Agenda. The Chair asked for a motion to approve the meeting agenda as now proposed. Trustee Sanchez made a motion to approve the meeting agenda as amended. Student Trustee Smith seconded the motion. The motion was approved.

EXECUTIVE SESSION

Chair Murer asked for a motion to close the public meeting to conduct an executive session to discuss the following subjects authorized by the Illinois Open Meetings Act: personnel matters as generally described under §2(c)(1) and (3) of the Open Meetings Act, litigation and risk management matters as generally described under §2(c)(11) and (12) of the Open Meetings Act, property matters as generally described under §2(c)(5) and (6) of the Open Meetings Act, security matters as generally described under §2(c)(8) and (14) of the Open Meetings Act, and Executive Session Minutes Matters as generally described under §2(c)(21) of the Open Meetings Act. Trustee Strauss so moved, seconded by Student Trustee Smith.

A roll call vote of the Trustees to recess to Executive Session was as follows:

Trustee Boey	Yes	Trustee Butler	Yes
Trustee Sanchez	Yes	Trustee Strauss	Yes
Trustee Vella	Yes	Student Trustee Smith	Yes
Chair Murer	Yes		

A roll call vote of the Trustees to recess to Executive Session was unanimous.

BOARD OF TRUSTEES MEETING RECONVENED

Chair Murer reconvened the public meeting of the Board of Trustees at approximately 11:18 a.m.

REVIEW AND APPROVAL OF MINUTES

It was moved by Trustee Strauss and seconded by Student Trustee Smith to approve the minutes of the June 4, 2009 Board Meeting. The motion was approved.

CHAIR'S COMMENTS/ANNOUNCEMENTS

Chair Murer recognized the University Advisory Committee representatives who might be present: Dr. Paul Stoddard, Dr. Ferald Bryan, Dr. Clersida Garcia, Dr. Paul Stephen, Ms. Bobbie Cesarek, and Mr. Jay Monteiro. Before I ask for your comments, the Chair said, I want to recognize Dr. Stoddard for his tenure as Executive Secretary. This is Dr. Stoddard's last Board meeting in his current role. He could not be with us today, but I want everyone to know what a tremendous job he has done. The work that he has done over the past few years has been exemplary. This Board wishes him the best, and we know that he will continue to be a very active member of our community. Dr. Alan Rosenbaum is Dr. Stoddard's successor. We wish him great success and hope to see him at the September meeting.

I have served on this Board with great honor and great humility since 2005, and today is my last meeting as Chair. The state of the budget has been an increasing concern and frustration for all of us, but really it is the state of the nation. What we need to continue to focus upon is a positive disposition. I cannot even begin to appreciate the difficulties that the President, the senior administration and the deans must feel about declining appropriations and almost a day-to-day reorientation on how to equitably disperse revenues when we have no idea what they are. One comment I have made before is that a state university such as ours is at the pinnacle of change, because we cannot be solely dependent upon support from the state. That is a change in philosophy. We continue to grow as the budget for the university continues to shrink. We are so grateful for our philanthropy. But we cannot be dependent upon philanthropy, so we will look in the future to revenue opportunities, vehicles in keeping with the university's mission and philosophy that will provide revenues to a business orientation of this university.

We are also beneficiaries of grants sought out by faculty and staff who are very aggressive in seeking out new resources. NIU's current General Revenue Fund appropriation has declined by six percent for FY2010. Although the decline of GRF support was offset by an infusion of federal stimulus funds, as one-time funds, the federal stimulus money will not be available to the state next year, and budget projections appear grim. We have dire straits in precarious times, but these are the times of opportunity and to really reflect. What we will not be able to do is simply adjust our budget by five percent or ten percent, whatever we have done before. We need innovative thinking and a strong spirit. Certainly, we have seen that type of spirit in NIU. Later in the meeting, we will be bringing the Board and the campus up to date on the status and development of our proton treatment facility. I had the privilege of being the keynote dinner speaker Tuesday evening for a research symposium sponsored by NIU, MD Anderson Cancer Center and Rice University, and I was pleased to see that my colleague, Trustee Butler, was there attending the conference. I am sure he felt the same pride I did to have NIU as a cohost with MD Anderson and Rice University. We had physicians and physicists from around the country, and we were all speaking of the same things: hope and opportunity. This symposium is an example of our university striving for excellence.

Finally, this is the time of year we elect Trustee officers to a new annual term. I must thank my colleagues on the Board for the opportunity they gave me these past two years to serve as Chair. It has been a privilege. It is a privilege to deal with such professional colleagues. While our *Bylaws* prevent an officer from serving more than two consecutive one-year terms, I look forward to continuing service on the NIU Board with a term that should, unless altered, extend to 2011.

ELECTION OF BOARD OF TRUSTEES OFFICERS FOR FISCAL YEAR 2010

As Chair, I am using a point of personal privilege to nominate Trustees to serve as the Board's next set of elected officers for FY2010. It is not a difficult task given the quality of the individuals who sit at this table. Hearing no objection, I would like to place into nomination the following slate of officers for

consideration for Fiscal Year 2010: As Chair, Trustee Marc Strauss; Vice Chair, Trustee John Butler; Secretary, Trustee Bob Boey; traditionally, I would serve as the Fourth Member of the Executive Committee; and for Civil Service Merit Board representative, Trustee Barbara Giorgi Vella.

It has been the custom of this Board to rotate leadership positions. The wisdom of our Trustees, such as Manny Sanchez and Bob Boey, who were here at the onset of this Board developed a system of rotating the chair, which has worked very well. I asked Marc Strauss directly if I could have the privilege of nominating him for Chair. He and I joined the Board at the same time in 2005, and we have grown together. Marc is a man of great integrity and intellect, and he poses very significant questions when issues are facing this Board. NIU faces a difficult two years ahead, but as Board Chair, Marc will lead us with distinction. He is general counsel at First Rockford Group and holds three degrees from Northwestern University. Prior to joining First Rockford Group, Marc was a named partner in a variety of Chicago law firms and in DeKalb. He has been active in civic affairs in DeKalb and is well known on this campus. Over the last two years, he has represented NIU on the State Universities Civil Service Merit Board. We are very fortunate to have Trustee Vella follow him in this capacity as liaison. Marc is certainly respected by his colleagues, and it is with pride that I put his name in nomination for Chair of this Board today.

I would like to second the nomination of Marc Strauss, Trustee Sanchez said. As you can see, the bench was very deep in 2005. Cheryl is stepping down as Chair and now Marc is about to ascend and become Chair, and it is with a great deal of pleasure and conviction that I second that nomination. I too have had the privilege of getting to know both personally and professionally what I hope to soon be our new Chair, and it is with a distinct sense of pride that I second that motion. It is wonderful, frankly, that I get the opportunity to second the nomination given the wonderful two years that you gave us, Trustee Murer, and I expect nothing less from Trustee Strauss as Chair. It is hard to believe how quickly two years goes, but I am sure that this university and this Board will be well served by Marc, not just because he is a lawyer, not just because he has a pedigree from Northwestern University. I saw something in this man when we went to the Northwestern vs. Northern Illinois University game. He was there cheering for NIU, notwithstanding this deep background for Northwestern, and it is with a great deal of pleasure I second the nomination.

In accordance with Board *Bylaws*, Chair Murer said, we are going to proceed with the distribution of secret ballots containing this slate as well as a place for potential write-in candidates for the election of each Board officer in order to comply with state statute. Mr. Davidson will distribute the ballots, and we will announce the results at the conclusion of the Chair's Report.

There was a pause in the meeting to allow the Board members to complete their ballots.

Madam Chair, Trustee Boey said, I would like to state my appreciation for the energy and leadership that you have given us for the last two years as Chair in a time period where so many important things were taking place, not the least of which is the proton project. Outside of the Board, few people realize how complex and how important that project is, but certainly, it is even more complicated than is seen on the surface. To the point you have brought us, there has already been an immense achievement, and we all thank you for that. As we are electing new officers, I did not want to forget to thank you for your time, your effort and your leadership.

PUBLIC COMMENT

The Chair asked Board Parliamentarian Kenneth Davidson if any members of the public had registered a written request to address the Board in accordance with state law and Board of Trustees *Bylaws*. Mr. Davidson noted that he had received no timely requests to address this meeting.

REPORTS OF BOARD COMMITTEES AND BOARD LIAISONS

Executive Committee

The Executive Committee did not meet.

Academic Affairs, Student Affairs and Personnel Committee

Committee Chair Barbara Giorgi Vella reported that the Academic Affairs, Student Affairs and Personnel Committee met on Thursday, June 4, 2009. At that meeting, the committee considered and endorsed the following action items: Recommendations for Faculty Promotions, Tenure, and Promotions with Tenure for the 2009-2010 Academic Year; the appointment of Richard Holly as Dean, College of Visual and Performing Arts; a request for new research and public service centers; a request for a new degree program in Applied Management to meet the educational needs of students from selected A.A.S. degree programs; a request for a new Specialization in Geoscience Education within the M.S. in Teaching; and a request to delete an administrative, research, service or other unit in the College of Health and Human Sciences. The committee heard reports on the following information items: Follow-up on the outcomes of sabbatical leaves and a brief presentation focusing on the First-Year Composition program.

Finance, Facilities and Operations Committee

Committee Chair Robert Boey reported that the Finance, Facilities and Operations Committee met on Thursday, June 4, 2009. At that meeting, the committee considered and approved the following recommendations: contracts and purchase authorizations for Fiscal Year 2010 Gasoline 10 Percent Ethanol Blend purchase; Fiscal Year 2010 NIU Foundation Professional Services Contract; Fiscal Year 2010 NIU Naperville Catering Services Contract Renewal; Fiscal Year 2010 Waste Management and Utilities Solid Waste Removal and Recycling Contract; Health Services Multi-Year Medical Reagent Contract; ITS Multi-Year Software Inc Software Licensing Contract; Investment and Cash Management Policy Revision; and project authorizations for Kishwaukee Hall and Radio Tower Removal; the Naming of Campus Facilities and the East Heating Plant Main Steam Tunnel Reconstruction Project. The committee received the following reports: Quarterly Summary Report of Transactions in Excess of \$100,000, Periodic Report on Investments, Semiannual Progress Report of Active Capital Projects in Excess of \$100,000, and the CEET Department of Technology Subcontracting Amendment which is presented as an action item in the President's Report. Many of the items addressed by the Finance, Facilities and Operations Committee are included in the President's Report that President Peters will present for Board approval at this meeting.

Legislation, Audit and External Affairs Committee

Committee Chair Marc Strauss reported that the Legislation, Audit and External Affairs Committee met in DeKalb on June 4. Bob Albanese began the meeting by giving the committee an update on NIU's Investment and Cash Management Policy. The committee was very pleased to learn that our treasurer, Tammy Farley, has done an excellent job protecting NIU's investment capital and has netted a positive return while other state institutions have had losses in the double digits. Ken Zehnder updated the committee on the status of numerous pieces of legislation before the General Assembly and also gave us a thumbnail sketch of state budget negotiations, or lack thereof. Steve Cunningham contributed to the General Assembly report with specific information on how new legislation could affect present procurement policies, state employee pensions and state employee healthcare benefits. In the federal report, Kathy Buettner gave the committee information on the Obama administration's recent release of their FY2010 budget requests, especially as these requests pertain to the Department of Education in the area of science and research funding. John Lewis made a presentation on current NIU information technology initiatives and the capturing of federal funds available through the American Recovery and Reinvestment Act. Lastly, Bob Albanese and Keith Jackson brought us a detailed report on the Fiscal Year 2008 Fiscal and Compliance Audit Findings. I am pleased to report that NIU had only four findings in 2008 while some state institutions had as many as 20.

Universities Civil Service Merit Board

Board Liaison Marc Strauss reported that the Universities Civil Service Merit Board met on Wednesday, May 20, 2009. The following business was transacted. (1) We were advised the University of Illinois had appointed a new Merit Board member, Edward McMillan. (2) Public comment was heard on proposed regulation changes impacting the use of administrative professional classifications. (3) One discharge review was commenced. The matter does not involve an NIU employee and was continued to the next meeting for additional argument and discussion. (4) Authority was granted to the director to implement the FY10 budget. (5) Rule changes to several sections have been in process for some time. Following first publication, JCAR suggested certain amendments. The Merit Board reviewed and approved these suggested changes and authorized them to be submitted for the second notice period before becoming effective. (6) A revised exemption procedure was discussed. (7) Revisions to the Classifications Procedures Manual were approved. As chair of the Merit Board, I just wanted to comment that the last three actions I reported on represented the culmination of over two years of work, and were significant accomplishments for that body. They worked to codify past practices and to protect the central concepts of the civil service.

NIU Foundation

Today, I am very pleased to introduce guests who are very important to this university, Chair Murer said. my friends Bob and Yvonne Bovinette. Again, it is serendipitous that Bob and I joined the Foundation Board at the same time, sat at the same dinner table together for our first meeting, and were elected chairs of our respective boards at the time. The Foundation has been in exceptional hands under the tutelage of Bob Bovinette, because the Foundation is so vital to the essence of this university. I have spoken many times about how fortunate we are to have such a strong Foundation. We thought it would be very nice to have Bob here today to give the report on the NIU Foundation.

Chair Murer, President Peters and all members of the Board of Trustees, Mr. Bovinette began, I want to thank you for the opportunity to be here and make a report from the volunteer chair of the Foundation to the Board of Trustees. Thank you for your gracious remarks, Cherilyn.

The NIU Foundation was established 60 years ago, in 1949, initially to provide modest loan support to students. So access to a Northern education was, from the very beginning, a key element in the mission of this Foundation. Later, working to find grants to support faculty projects became an important part of the work of the Foundation, and those things continue to this day. However, the look of the Foundation over these 60 years and the scope of its work has managed to change dramatically. Today, it is an exceedingly well-run, lean operation with sophisticated governance and investment management practices, a young but maturing development program, a program that has only been in place for a little over 10 years. By the end of the next fiscal year, the end of this decade, that 10-year period will have produced over \$150 million dollars in gifts to NIU and the Foundation. The previous decade produced \$35 million. It is just a tremendous leveraging of a well-run development operation to support the mission of NIU.

The Foundation remains the driving engine for True North, the first comprehensive campaign in the history of Northern. We are blessed to have an extremely engaged board of 28 members. Being on the board of a foundation used to be honorary. I can assure you that has changed tremendously. With new standards for compliance and fiduciary oversight, it is going to be increasingly difficult for us to recruit people who have the requisite skills to serve the Foundation and NIU in this particular role. During the brief history of our really active Foundation, we have been able to demonstrate that we are a partner the university can count on to get done what it needs to get done, whether it is raising funds or serving as a developer for three of the magnificent facilities we all enjoy today and, importantly, a history of a close collaboration with the Alumni Association. It may surprise some of you to know that this is unusual. When you look at public universities and public foundations across America, a close relationship between the foundation and the alumni association, both at the staff and board level, is exceedingly rare. We feel blessed on both sides of that equation that we enjoy a strong working relationship. In my professional career, I have worked for nonprofits all my life and have been blessed to work with many public

foundations of public universities and public charities across the United States. I have to say that when I joined this board, I was particularly impressed with a couple of things. I am one of those people who earned a degree here in the mid-sixties, and the university had not discovered me until much later in my life. So when I joined the Foundation, I did not know a great deal about what NIU was doing currently or the work of the Foundation Board itself, but I have from the beginning been extremely impressed with the high quality of its leadership and the mission-critical senior staff who serve this Foundation. The quality and unbelievable generosity of its board and their abiding commitment to support the mission of both the Foundation and the university are conspicuous qualities in my experience. Our commitment at NIU to pursuit of best practices in governance remains a particular quality that you do not find in every public university foundation: sophisticated management of long-term financial assets occurs here, which is not common in other places and should not be taken for granted; the desire to strengthen the Foundation relationships with other stakeholders, which includes students and alums of course. This Board of Trustees and President Peters and the senior staff of the university, as well, are important components that are conspicuous to me as I reflect on my experience elsewhere.

As Chair Murer stated, what an incredibly difficult time for Northern, for virtually all nonprofits around the country. The same is true for the Foundation. This has been easily one of the most difficult and challenging years in our history – income down to support the revenue, the budget and gifts down. But we made some pretty bold moves, some very difficult decisions early in this year to cut our expenditures so that we are going to end this year in a fairly stable condition, not as big a deficit as we thought at the beginning, and not as much gift income as we were expecting. The latest reports I have heard are that giving to higher education is down this year versus last year anywhere from three to six percent. We are probably down about three percent on the low end of that range. With most of our endowment funds under water, exhaustive efforts were taken by staff working within state law and consistent with donor intentions to distribute as much scholarship support as we could at a time when students desperately needed that support. As the result of these intensely heroic efforts, much more money was distributed for scholarships than we thought possible last fall. In spite of this downturn, we have continued significant strategies to see that True North Campaign goal of \$150 million completed by the end of this next fiscal year in spite of this environment. We are closing in on that goal and will be able to report much more about those final results later in the year.

With the continued erosion of state support for public institutions that we see all across the country, the pressure will continue to mount for private support. That is not the only answer, as Chair Murer indicated in her remarks, but, clearly, private support is going to be increasingly important and necessary. A big challenge is for the university and the Foundation to find dollars to support the increased costs of fundraising. The increasing demands for financial transparency and the new standards for compliance, very constructive in their intent, are clearly threatening to overwhelm the staff of our Foundation, and I am sure the university is feeling some of this pressure as are a number of the nonprofits I work with. Foundation boards will increasingly be called upon to partner with trustees and university leaders to help educate legislators about the distinctions between donor-funded priorities and the state's responsibility for ongoing operational support of the university. Foundations will increasingly be called upon to involve themselves in the debate on the public purpose of higher education. All of the above will create more opportunities and even demands for board-to-board collaboration, and we are prepared and welcome that. Eighty percent of all the students enrolled in American higher education attend public colleges and universities. That is 12 million young people, and that number is expected to grow, hence the goals of access and affordability will continue to require our concerted efforts.

In the end, the ability of public colleges and universities to fulfill their missions will be increasingly dependent upon the ability of foundations to succeed in carrying out theirs. The essential work of foundations affiliated with public higher education will be a determining factor in the strength of American higher education going forward. Enhanced communication, enhanced transparency and deeper and broader levels of trust and understanding between and among all the stakeholders are going to be critical factors for us to successfully meet the daunting challenges that we face. I am blessed to be the chair of a board that is eager to do whatever it can to support the vision of the university president and the priorities of the President and the Board of Trustees. Thank you for this opportunity.

CONSENT AGENDA APPROVAL

Vice Chair Murer asked for a motion to approve the items placed on the consent agenda earlier in the meeting. They include President's Report Number 64, Action Items 10.a.(1), (3), (4), (6), (7), (8), (9), (15) and (16); and our receipt of Information Items 10.b.(3), (4), (5) and (6), and 10.c.(8) to that consent agenda. Trustee Sanchez so moved, seconded by Trustee Strauss. The motion was approved.

PRESIDENT'S REPORT NO. 64

Chair Murer, I want to begin by adding my thanks to you for your leadership over the past two years, President Peters said. As we move forward with new leadership, I cannot let the moment pass without thanking you on behalf of all our faculty and students, because they understand that, like a laser beam, you have focused on research programs and academic quality, and that is much appreciated. It has been a pleasure to work with you, and I look forward to our continuing association.

This is a great time of uncertainty for all of us in our lives but also especially public higher education and uncertainty in the state of Illinois. We hear about doomsday budgets and cuts to human service agencies, we hear about proposals to borrow from pension funds or to raise taxes, and protests from groups who serve our neediest citizens. These are difficult times indeed, and they are made more so by the confusing proposals and counterproposals offered in Springfield every day. Some pieces of the picture have come into focus for us. As Chair Murer mentioned earlier, we are looking at reduced funding. Going into the FY11 budget, we are already looking at a \$6 million cut to our base operations. The university is temporarily aided next year by the \$6 million investment in federal stimulus dollars that plug our operating budget. That is where the Governor chose to use that money, and I do not disagree with that, but it is one-time money. So it is going to be tight this year. But next year, it is going to be that plus whatever reductions might be imposed.

We shortly are going to be asking the Board to approve a new tuition plan that is based on what we know today and what we believe will happen in the days and weeks ahead. But, again, this is a best educated guess. It makes me uncomfortable, as I know it does all of you, to make these types of monumental decisions without full information. But we have waited as long as we can, and many other universities in the state also have waited longer than usual. We owe it to our incoming students because, remember, tuition is set just on new students and not on continuing students, to set the new rate as soon as possible. It is eight weeks until the start of the fall semester. I am once again serving as the Convener of the Illinois Public University Presidents. This week, I was asked to send a letter on the group presidents' behalf to Governor Quinn and all the state legislative leaders asking them to maintain full funding for the Illinois Student Assistance Commission for the Monetary Award Program (MAP) Grants. The MAP Grant is a state-based program for needy students, and it is one of the biggest in the nation. It helps more than 145,000 students every year for both public and private Illinois colleges, universities and community colleges, including about 5,000 NIU undergraduates. Due to the state budget, one of the proposals would be cuts and a stark reduction in MAP Grant funding, and the ISAC Board will meet tomorrow to act on a recommendation that basically says this. The doomsday budget calls for a 50 percent cut in MAP funding. In addition to that, the Governor has asked code agencies, which includes ISAC but not NIU, to take an additional 25 percent. So the way the ISAC administrators have decided to do this is to front load all current and incoming MAP recipients at 83 percent for that one semester. In January, it will be zero. I do not need to tell you the scenario that would hit university students across the state. The Governor and legislative leaders have talked quite a bit about the cuts in service workers and service to our most needy. I have heard very little discussion of this incredible public policy decision that could wipe out a whole cohort of our neediest students from a quality NIU, UI, Western Illinois or Rock Valley Community College education. What will happen? We do not know. We are doing our evaluation now. How can we possibly be prepared for a scenario in which 5,000 of our students fail to receive the state aid they need to attend NIU? How can we prepare for that type of

struggle both as an institution and in terms of individual suffering? Even though we can and do help a little, we cannot plug that gap.

The Board's decisions have been traditionally data driven, but data is in short supply at the moment. We have a lot of data, but it is not reliable. What we do know and what we can project is represented in the proposals we bring before you today. It is the best we can do, and it errs on the side of concern for our students and the commitment to the quality of their education. It is easy to despair over the current circumstances, but I do not need to remind you that we have prevailed in much more tragic circumstances in our not so distant past. We did so by coming together as a campus community and a larger community, including our alums and our donors and standing together to face our challenge. And that is exactly what we are going to do again because campus life has a certain rhythm and momentum to it that cannot be stopped. The next 24 months may be some of the most difficult we go through, but we have been through financial problems before, and we will go through them again.

I would be remiss to ignore some of the wonderful and important things that are going on. Even as we speak, the rhythms continue. Several thousand children of all ages are attending summer camps here at NIU in many different areas that include but are not limited to sports, music, speech, science, engineering and rural healthcare. Renovations are being made to one of our most heavily used residence halls, Grant Towers. We are constructing the permanent memorial to our 2/14 victims, the Peace Garden, outside Cole Hall, which you will hear more about later in the meeting. It will be a place of peace and serenity for all who pass by. We are preserving another place of inspiration this summer by the renovation of Martin Luther King Common. The freeze-thaw cycle has ravaged the infrastructure there, and we are going to beautify it. That is our central gathering space and free speech area on campus. Also, this Board gave us the authority to acquire the old Wesley Building, which is by the parking structure. It is going to be the new home of our Office of Student Academic Success Programming. Under the leadership of Vice Provost Gip Seaver, it is where we are going to bring our Central Advising together, including programs aimed at helping to guarantee student success. That facility should be opening in September.

We are building our leadership team as well. We are going to ask you to approve the appointment of a new Dean of Visual and Performing Arts, and I want to introduce and announce the appointment of our new Director of Internal Audit, Danielle Schultz. Leadership in the academy is so important and each transition ushers in a new era for our colleges and departments. It is an administrative necessity, but it is also reason to celebrate. The drumbeat of change is echoed as well in the footsteps of our latest class of orientation leaders who you see walking around campus, wearing red shirts and walking backwards reveling groups of new and prospective students and their parents with the wonders of NIU. They are our front porch. We heard from Bob Bovinette, and what would we do without the support of the NIU Foundation this past decade and the work that Mallory Simpson and her group did this year to reconnect the scholarship funds from donors to enable us to stretch those dollars as much as we can to keep students at the university.

Before we move into the business at hand, I want to cite one last example of excellence and inspiration at Northern. Three weeks ago, I traveled to New York City to join our Director of Public Affairs, Melanie Magara, in accepting the nation's top Public Relations Award from the Public Relations Society of America (PRSA). The PRSA is headquartered in Times Square, has 32,000 members around the country and dozens of student chapters at universities, including NIU. Out of 900 nominations in 46 categories, the NIU Office of Public Affairs received the top award for crisis communications, "The Best of the Silver Anvil." For more than two hours, Melanie and I watched the top PR professionals in this country, representing the largest corporations and agencies in the world, accept awards in every conceivable category. Yet, when the judges compared all the winners, they said one program stood out above all the rest, and that was the tireless and expert work of NIU in handling every communication aspect following our campus shooting last year. There are many unsung heroes and heroines on this campus who stepped up to the highest possible levels of performance during our tragedy, and it is really gratifying for me to see our groups honored in this way. We accepted on behalf of all of you, and it helps us heal. So, thank you, Melanie, and your group.

This Board has participated in the recognition of many entities that were crucial to managing the unexpected events of February 14 and its afterlife, Trustee Butler commented. This well-deserved recognition included the leadership of our President, the university's Department of Public Safety, regional first responders, campus Student Affairs officials including those in Student Counseling Services, leaders in Human Resources whose efforts worked to provide and coordinate assistance to faculty and staff, those in Academic Affairs who took on the Herculean tasks of bringing students back to the classroom, Finance and Facilities in maintaining operations, and External Affairs leadership who worked with state and federal leaders to locate and secure the financial resources the university needed to resume operations and cover the costs. The list is long, and we have not had ample opportunity to formally recognize everyone with the precision they deserve. I am delighted that we now have a chance to recognize the work of Public Affairs. One of the things I first did as Trustee was come onto the campus the day after the tragedy and witness the first-rate, professional practice of the Public Affairs Office in managing the arrival of an international cadre of media. As one who taught a course that included crisis communication here on Northern's campus and as a communication professional myself, I was immediately impressed with the decisions that were being made and the manner in which this office focused on the unique responsibilities of their craft, which are too many to mention. In the post-crisis, the care they used in coordinating the university's obligation to keep the public informed while respecting the professional practice of other entities and the likely impact that such information would have on the families of the victims was nothing short of the distinction of best-practice. My congratulations to you.

UNIVERSITY RECOMMENDATIONS FORWARDED BY THE BOARD COMMITTEES

Agenda Item 10.a.(1) – Fiscal Year 2010 Gasoline 10 Percent Ethanol Blend

Agenda Item 10.a.(1) on page 17, President Peters said, is a request for approval to fix a bid for 2010 for 10 percent ethanol blend gasoline, which is required by state law. We have negotiated a fixed price through our procurement procedures. When all the taxes are included, we lock in at \$2.04 per gallon. The university requests Board approval for an expenditure not to exceed \$300,000. Chair Murer asked for a motion to approve the FY10 Gasoline 10 Percent Ethanol Blend purchase. Trustee Strauss so moved, seconded by Trustee Boey. The motion was approved.

Agenda Item 10.a.(2) -- Fiscal Year 2010 NIU Foundation Professional Services Contract

President Peters explained that the Northern Illinois University Foundation contract supports the fundraising services and activities provided by the Foundation on behalf of the university. The contract amount will be offset by the Foundation payment to the university for personnel services, fringe benefits, administrative services, facilities and program expenditures to meet the contract obligations. Again, I want to thank Bob Bovinette, Mallory Simpson and all the group for what they do for us. Chair Murer asked for a motion to approve the FY10 NIU Foundation Professional Services Contract. Trustee Sanchez so moved, seconded by Trustee Boey. The motion as approved.

Agenda Item 10.a.(3) – Fiscal Year 2010 NIU Naperville Catering Services Contract Renewal

Agenda Item 10.a.(4) – Fiscal Year 2010 Waste Management and Utilities Solid Waste Removal and Recycling at NIU DeKalb

Consent Agenda Items.

Agenda Item 10.a.(5) – Health Services Multi-Year Medical Reagent Contract

This Health Services Multi-Year Medical Reagent Contract consists of annual open orders to purchase medical reagents, the President said. The previous amount was reported in error. We are resubmitting this item for Board approval of a three-year contract for \$400,000. The Chair requested a motion to approve the Health Services Multi-Year Medical Reagent Contract. Trustee Strauss so moved, seconded by Trustee Vella. The motion was approved.

Agenda Item 10.a.(6) – ITS Multi-Year Blackboard Inc. Software Licenses
Agenda Item 10.a.(7) – Investment and Cash Management Policy Revision
Agenda Item 10.a.(8) – Kishwaukee Hall and Radio Tower Removal
Agenda Item 10.a.(9) – Naming of Campus Facilities

Consent Agenda Items.

Agenda Item 10.a.(10) – East Heating Plant – Main Steam Tunnel Reconstruction – Capital Project Approval

The East Heating Plant Main Steam Tunnel Reconstruction capital funds have yet to be released, President Peters said, but we need to move on with the planning. The steam tunnel is collapsing, and steel plates have had to be placed in the Altgeld parking lot where the drive has fallen in. We have an emergency situation, and I ask Board of Trustees approval to establish a new project and enter into all the necessary engineering agreements. This project is set at \$1.75 million. Chair Murer asked for a motion to approve the East Heating Plant Main Steam Tunnel Reconstruction Capital Project. Trustee Vella so moved, seconded by Trustee Strauss. The motion was approved.

Agenda Item 10.a.(11) – Recommendations for Faculty Promotions, Tenure, and Promotions with Tenure for 2009-2010 Academic Year

Approval of recommendations for faculty promotions, for tenure, and promotions with tenure for this academic year is a very important item, the President said. There are 14 promotions from associate to professor, four tenure-only recommendations, and 25 promotion and tenure from assistant to associate professor. The Board is well aware of the rigorous review process that begins a year in advance, starting at the department level, with external evaluations through the various committees and ending with the Provost for approval. On behalf of the Provost, the deans and all the academic units, I am very proud to bring this list of outstanding faculty for promotion, tenure, or promotion with tenure. Chair Murer asked for a motion to approve the Recommendations for Faculty Promotions, Tenure, and Promotions with Tenure. Trustee Strauss so moved, seconded by Trustee Vella. The motion was approved.

Agenda Item 10.a.(12) – Appointment of the Dean of the College of Visual and Performing Arts

Item 10.a.(12) is the appointment of a new Dean of the College of Visual and Performing Arts. After an extensive and exhaustive national search, I am pleased to bring for your approval the name of Professor Richard Holly for the appointment of Dean of the College of Visual and Performing Arts. Professor Holly was Associate Dean and has been serving as Acting Dean. He is a well-published percussionist and is already working very hard for Visual and Performing Arts. He is here today, and I recommend whole-heartedly his approval as Dean of the College of Visual and Performing Arts. Chair Murer requested a motion to approve the appointment of Professor Richard Holly as Dean of the College of Visual and Performing Arts. Trustee Sanchez so moved, seconded by Trustee Strauss. The motion was approved.

President Peters invited Dean Holly to say a few words. I would like to thank Chair Murer, all the members of the Board of Trustees, President Peters, Provost Alden and the members of the search committee, Dean Holly said. I am particularly impressed with the rigor of the process, but also very thankful for the support and encouragement of the Board of Trustees, the President and the Provost, not only through the process but post-process. As many of you know, I have been with the university for 26 years. It is home to me, and this feels really good. I would like to thank Harold Kafer who was an awesome dean. It is my honor to follow in his footsteps.

Agenda Item 10.a.(13) – Request for New Research and Public Service Centers

In order to use the term "institute" or "center," President Peters explained, you have to have IBHE approval. We have three such institutes that have been up and running, but we need to move those names forward to the IBHE. One is the Institute for Nanoscience, Engineering and Technology, which

Professor Clyde Kimball has been instrumental in establishing. It is multidisciplinary, basic nanoresearch plus applied nanotechnologies. A unique feature of NIU's nanoscience program is its strong relationship with Argonne National Laboratory. Second is our Institute for Neutron Therapy, which is housed at FermiLab, and has been going on for several years. Third is our Regional Development Institute, which is in Outreach. They do applied research on issues of interest to this region. Chair Murer asked for a motion approve the Institute for Nanoscience, Engineering and Technology; the Institute for Neutron Therapy; and the Regional Development Institute. Trustee Strauss so moved, seconded by Trustee Vella. The motion was approved.

Agenda Item 10.a.(14) – Request for a New Degree Program

The Bachelor of Science in Applied Management is extremely significant and historic, the President said. I want to thank all the faculty and others who participated on this. We will be able to extend our commitment to the region and our cooperation with community colleges to provide bachelor's programs for place-bound students, particularly those that have the A.A.S. degree and who need some management skills, not necessarily a Bachelor of Science in Management degree, but a core of management programs. They have their A.A.S. degree from a community college, they take a core of business programs that have been developed and will be delivered by our College of Business. Then they will have subject matter areas, and those subject matter areas can change. Based on our analysis, the first two we are looking at are (1) computer science and technology and (2) public service and public safety. This requires IBHE approval. This will begin to fill a very large gap in the delivery of bachelor's programs in this region for people who cannot come to DeKalb or attend a four-year university.

Chair Murer asked Denise Schoenbachler, Dean of the College of Business, to comment on this new degree program.

The (B.S. in Applied Management) B.S.A.M. program actually is a collaboration among several colleges, the Dean explained, but the premise is that individuals who pursue an A.A.S. degree at a community college are often stopped there, and they do not have an opportunity to go to the four-year degree without starting all over. We worked with the Provost and partnered with community colleges to find a way to help these individuals go to that next step and pursue their bachelor's degree. The core part of the program is business content, and they will have basics of marketing, management, finance, accounting, etc, whatever they would need to move into the next level. Initially, our target was the Public Safety and Computer Science and Technology areas. Public Safety individuals often will obtain the two-year degree, initiate their career, but then are stopped and cannot advance in their careers without that four-year degree, and this is a way we can reach out to them. Again, the partnership with the community colleges is important for us strategically as a university, and we look forward to implementing the program within the next year.

Chair Murer asked for a motion to approve the request for the new B.S. in Applied Management. Trustee Boey so moved, seconded by Trustee Strauss. The motion was approved.

Agenda Item 10.a.(15) – Request for a New Specialization

Agenda Item 10.a.(16) – Request to Delete an Administrative, Research, Service or Other Unit

Consent Agenda Items.

UNIVERSITY REPORTS FORWARDED FROM THE BOARD COMMITTEES

Agenda Item 10.b.(1) – Quarterly Summary Report of Transactions in Excess of \$100,000

This item was not discussed.

Agenda Item 10.b.(2) – Follow-Up on the Outcomes of Sabbatical Leaves

This item was not discussed.

Agenda Item 10.b.(3) – 96th General Assembly Report
Agenda Item 10.b.(4) – Federal Report FY10 Administration Budget Summary
Agenda Item 10.b.(5) – NIU Initiatives Related to ARRA Health and Information Technology
Agenda Item 10.b.(6) – Fiscal Year 2008 Fiscal and Compliance Audit

Consent Agenda Items.

Items Directly from the President

Agenda Item 10.c.(1) – CEET Department of Technology Subcontracting Amendment

This item is a pass-through for the Department of Technology in the College of Engineering and Engineering Technology, the President said. It is a subcontracting amendment for an NSF grant with Rock Valley College. Chair Murer asked for approval of the CEET Department of Technology Subcontracting Amendment expenditure authority for FY10. Trustee Sanchez so moved, seconded by Trustee Vella. The motion was approved.

Agenda Item 10.c.(2) – Fiscal Year 2011 Budget Guidelines

The Fiscal Year 2011 budget guidelines is a required procedure as the IBHE builds its budget, Dr. Peters said. We methodically build these categories and very little of it is ever funded. Nonetheless, we have four priorities. The top priority is always faculty and staff salaries set at three percent for next year, three percent for utilities and technology increase, three percent for increasing library costs, and \$1.6 million for academic program priorities. It is slimmed down, it is realistic and we need to establish it for preparation of the Fiscal Year 2011 budget. Chair Murer asked for a motion to approve the FY11 Budget Guidelines. Trustee Vella so moved, seconded by Trustee Strauss.

Agenda Item 10.c.(3) – Fiscal Year 2010 Internal Operating Budget Interim Approval

Fiscal Year 2010 Internal Operating Budget Interim Approval is required by statute, President Peters said. At this point, it is just an indication of what we think we will have to spend both in terms of our appropriated funds, of which we are not sure yet, and our nonappropriated funds: our income fund, revenue bonds, auxiliaries, gifts, contracts. We want to set a total interim budget. We are a half a billion dollar corporation now. That portion of GR from the state continues to be a smaller and smaller portion for our total revenue. We ask your approval as we set that budget. It will be updated and changed, and we will report back to you in September.

I always want to remind everyone where we are on this, Trustee Boey said. In 1996, the first year of the Board of Trustees, the revenue from Springfield accounted for a little over 50 percent of our budget. Today, it is 25 percent and dropping. That really shows the downhill slide to which Foundation President Bovinette referred.

I do not want to bemoan the current general state, Trustee Strauss said, but I want to express my gratitude for the fact that we could even begin to come up with an internal budget. It is sort of mission impossible when you do not have any idea what is coming from the state. I know how much thought and work went into getting us to this point and wish we were not going to have to go through everything again, but this is only the start of that process. So, thank you for getting us to this point.

Chair Murer asked for a motion to approve the FY10 Interim Internal Operating Budget. Trustee Boey so moved, seconded by Trustee Strauss. The motion was approved.

Agenda Item 10.c.(4) – Fiscal Year 2010 Tuition Recommendations

We are under a state mandate program called Truth-in-Tuition where the incoming tuition rate for freshmen and transfers is guaranteed for a period of time. At NIU, we guarantee that rate for nine semesters. When a student enters NIU, assuming continuous attendance, their tuition is guaranteed for nine semesters or four and a half years. Our recommendation is to set that rate for new students,

freshmen or transfers, at eight percent, which we figure averages less than the cost-of-living or the CPI over those four years because it is set only once. What will the cost of an education be four years from for a student who enters this fall? That is the determination we have to try to make. I am not an economist, but I feel inflation coming at some point at the end of that cycle. Also, I want to draw to your attention that those students who started this program in 2004, are through their cycle, but they are not through yet. Their tuition rate is set, not at the current rate, but two years after they came in. Chair Murer asked for a motion to approve the FY10 Tuition Recommendations. Trustee Sanchez so moved, seconded by Trustee Boey. The motion was approved.

Agenda Item 10.c.(5) – Center for Governmental Studies Medicaid Fraud Project Amendment

The Center for Governmental Studies entered into an agreement with the Illinois Department of Healthcare and Family Services for the review of historical data of Medicaid fraud cases in Illinois over the past 10-15 years. This investigative project provided information for revamping the Medicaid system in Illinois to prevent and/or minimize future fraud. NIU subcontracted with multiple vendors to carry out various aspects of this project, and one of the original vendors has been given additional tasks related to the recent amendment to this contract. Original presidential approval was given in November 2007, and the first amendment was approved in December 2008. Chair Murer asked for a motion to approve the Center for Governmental Studies Medicaid Fraud Project Amendment. Trustee Strauss so moved, seconded by Trustee Butler. The motion was approved.

Agenda Item 10.c.(6) – Contract for Services in Fiscal Years 2009 and 2010 Northern Illinois Research Foundation, A University-Related Organization (URO)

The Northern Illinois Research Foundation is a university-related organization, which more and more is managing technology transfer, intellectual property and helping out with the management of the Northern Illinois Proton entity.

Agenda Item 10.c.(7) – Memorial Peace Garden Presentation

The last item in my report is the Memorial Peace Garden Presentation, which I will call on Jeff Daurer to present. Progress towards the commencement of the Memorial Garden project is going well, Mr. Daurer said. As part of the recommendations from the Memorial Committee, we initiated a search for a sculptor to create a large outdoor sculpture. The sculpture was envisioned to be an abstract expression of remembrance and healing. Our team received a submission from an alumnus named Bruce Niemi that encompassed our requirements and exceeded our expectations. His proposed piece, called "Remembered," is meant to honor the memory of our fallen students. There are five flowing triangles in this sculpture that represent their rising spirits, supporting each other, never to be forgotten, always to be remembered. To quote the artist, "They rise up like an eternal flame reaching to the heavens, giving hope, always to be remembered. Healing with time, moving 'Forward, Together, Forward' past this moment that has affected so many lives in so many ways." The sculpture and the granite stones will be lit, there will be trees surrounding it the piece, and there will be evergreens throughout so that it always looks alive, even in the winter. The sculpture will be done in stainless steel. Maintenance will be reasonable and "Remembered" will always look clean and pure. The Memorial Committee recommended "Remembered" to the university leadership and has since moved forward with commissioning Bruce Niemi to create "Remembered" for the Memorial Garden. We anticipate installation in advance of February 14, 2010. The mock-up that Bruce presented is on display here, and I invite all of you to take a look after the Board meeting.

I want to thank Jeff and all the committees, President Peters said. Hundreds of people participated in this project, and donated all private funds. It is a fitting memorial.

Agenda Item 10.c.(8) – Grant and Contract Awards

Consent Agenda Item.

Agenda Item 11.a. – Executive Session Minutes Release

The Illinois Open Meetings Act requires public bodies to review the minutes of their executive sessions on a semiannual basis and determine what parts of the minutes they should make available to the public because they no longer require confidential treatment, Chair Murer said. Accordingly, Item 11.a. is proposed for compliance with that legal requirement by taking action on the duly approved Executive Session Minutes of January 1996 through December 2008 of either the full Board of Trustees or standing committees of the Board which have not been previously released from confidentiality. Upon review and advice of the Board's General Counsel and Parliamentarian, the following sections of executive session minutes for the relevant period are proffered for release from confidentiality: portions of the Executive Session Minutes of the NIU Board of Trustees for the following dates: September 20, 2007, December 6, 2007, March 27, 2008, June 19, 2008, August 6, 2008, September 18, 2008 and December 4, 2008. Those sections which are still subject to confidentiality, together with sections from subsequent meetings, will be considered again in six months. The Chair asked for a motion to approve this review and determination as stated. Trustee Strauss so moved, seconded by Trustee Butler. The motion was approved.

Agenda Item 11.b. – Resolution Honoring Board of Trustees Chair Cheryl Murer for Distinguished Service

It is my privilege to bring a resolution honoring outgoing Board Chair Cheryl Murer for her distinguished service to NIU and our Board of Trustees, Vice Chair Strauss said. I have come to respect and admire Cheryl's tenacity; passion for NIU and its students, faculty and staff; and her professionalism in leading this Board over the past two years. She, along with our esteemed President, John Peters, was the face of NIU's compassion, professionalism and unwavering courage during the tragic events of 2008. She has led the university and this Board in navigating the complex processes and politics of developing a world-class proton and research center. She's had the vision and passion to develop a long-term contractual relationship with Northwestern physicians and physicists and will translate that into quality care for patients and world-class research opportunities for NIU faculty and students. She has pushed hard over the last two years to assist Provost Alden in obtaining the resources the faculty needs to implement the academic strategic plan recently developed. I am very glad, Cheryl, that you will remain an active and engaged member of our Board in the years to come. You leave behind tough shoes to fill. I bring this resolution to the Board this afternoon to honor Cheryl for her distinguished service to this Board and to NIU. The Vice Chair's motion was seconded by Trustee Vella. The motion was approved.

Vice Chair Strauss presented the following resolution to Chair Murer and read it into the record.

RESOLUTION
DISTINGUISHED SERVICE TO NORTHERN ILLINOIS UNIVERSITY
BOARD OF TRUSTEES

WHEREAS, Cheryl G. Murer has faithfully served as a member of the Northern Illinois University Board of Trustees since 2005; and

WHEREAS, prior to her election as Chair of the Board of Trustees in 2007, Cheryl G. Murer served the Board as Vice Chair for two years; Vice Chair and Chair of the Academic Affairs, Student Affairs and Personnel Committee; a member of the Finance, Facilities and Operations Committee; and a voting member of the Academic Affairs, Student Affairs and Personnel Committee and Finance, Facilities and Operations Committee; as well as Liaison to the NIU Foundation; and

WHEREAS, Cheryl G. Murer has invested significant amounts of valuable time and energy in service to the Board of Trustees and the students, faculty, staff and administration at Northern Illinois University for over four years as a member of the NIU Foundation Board of Directors, the NIU College of Law Steering Committee, the NIU College of Law Board of

Visitors, and an NIU College of Business Mastery Certificate for Health Care Professionals Adjunct faculty member; and

WHEREAS, we as her colleagues on the Board of Trustees want to express our appreciation for her years of service to the NIU community and especially her leadership of the Board since 2007; and

WHEREAS, as Chair, Cherilyn G. Murer led the effort to develop an agenda that helped Northern Illinois University realize many of its larger goals despite historical funding reductions from the state, including implementation of the strategic plan to create a multidisciplinary opportunity for research and learning, groundbreaking for construction of the Northern Illinois Proton Therapy Treatment and Research Center, multidisciplinary healthcare with the opening of the new Health, Wellness and Literacy Center, and creation of the Memorial Peace Garden in memory of February 14, 2008; and

WHEREAS, the Board of Trustees looks forward to Cherilyn G. Murer's continued service to the Board, faculty, staff, students and administration through at least January 2011;

NOW, THEREFORE, BE IT RESOLVED that the Board of Trustees of Northern Illinois University in formal meeting herein assembled, extends its grateful appreciation to Cherilyn G. Murer for her distinguished service to Northern Illinois University as Chair of the Board of Trustees from July 1, 2007 through June 30, 2009.

BE IT FURTHER RESOLVED that this **RESOLUTION** be presented to Cherilyn G. Murer and a copy of this document be placed in the official files of the Board of Trustees as part of the permanent record of the university and the great state of Illinois and as a lasting tribute to the accomplishments of Cherilyn G. Murer.

Adopted in a regular meeting assembled this **25th** day of **June, 2009**.

**BOARD OF TRUSTEES OF
NORTHERN ILLINOIS UNIVERSITY**

Marc J. Strauss
Vice Chair

Myron E. Siegel
Secretary



President Peters Presented Chair Murer a token of appreciation from the university in the form of a gavel and sounding Board engraved with her name and the dates of her service as Board Chair. I had the reputation of probably hitting the gavel the loudest of any Chair, so I will treasure this, Chair Murer said. I will treasure every moment of being Chair of this fine Board. So I thank all of you.

Agenda Item 11.c. – Resolution Honoring Student Trustee DuJuan Smith

We have a resolution for Student Trustee DuJuan Smith, Chair Murer said. I want to personally thank you again, DuJuan, for your leadership and service to this Board. As I previously mentioned, having the role of a student trustee is so valuable to this university. You bring us the perspective of which we need to always take heed and that is of our students. You have been a valued member of this Board. On behalf of my colleagues, I request a motion to approve the Resolution before you today honoring DuJuan's contributions to the Board. Trustee Strauss so moved, seconded by Trustee Sanchez. The motion was approved.

Chair Murer presented the following resolution to Student Trustee Smith and read it into the record.

RESOLUTION HONORING STUDENT TRUSTEE DUJUAN SMITH

WHEREAS, DuJuan Smith has faithfully served as a student member of the Northern Illinois University Board of Trustees from July 1, 2008 through June 30, 2009 and

WHEREAS, prior to his election as student trustee in 2008, DuJuan Smith served in many capacities at Northern Illinois University, including Student Association President and Treasurer, Founder of the Student Association Campus Security Fund, Founder of the Students' Legal Assistance Get Out of Debt Office, Graduate Assistant, Teaching Assistant, President of the Black Student Union and Chair of the African American Leadership Conference; and

WHEREAS, DuJuan Smith received a Rhoten Smith Assistantship, the Director's Award from the Center for Black Studies and many other awards and honors during his time at Northern Illinois University; and

WHEREAS, DuJuan Smith invested much time and energy in his studies at Northern Illinois University as an undergraduate and a graduate student, as well as in service to students; and

WHEREAS, DuJuan contributed valuable insight and information to the Board of Trustees regarding the student perspective on the rising cost of tuition, and striving to maintain NIU's affordability despite major budget reductions from the state; and

WHEREAS, we, as his colleagues on the Board of Trustees, want to express our appreciation for his service to the NIU students and community; and

WHEREAS, we are proud of his graduation from Northern Illinois University with a Bachelor of Arts in Applied Sociology in May of 2006 and his continued pursuit of a Master of Science in Education in Community Counseling; and

NOW, THEREFORE, BE IT RESOLVED that the Board of Trustees of Northern Illinois University in formal meeting herein assembled, extends its grateful appreciation to DuJuan Smith for his leadership and service to Northern Illinois University students and the Board of Trustees.

BE IT FURTHER RESOLVED that this **RESOLUTION** be presented to DuJuan Smith and a copy of this document be placed in the official files of the Board of Trustees as part of the permanent record of the university and the great State of Illinois and as a lasting tribute to the accomplishments of DuJuan Smith.

Adopted in a regular meeting assembled this **25th** day of **June, 2009**.

BOARD OF TRUSTEES OF NORTHERN ILLINOIS UNIVERSITY

Cherilyn G. Murer
Chair

Myron E. Siegel
Secretary



Thank you very much, Student Trustee Smith said, and I will keep my comments brief. I will say that I have grown in many ways over this past year. It was an amazing experience to be able to share the views of my student peers more and more as I got to know them throughout my time here at NIU. I will be completing with my master's degree in August, so, this is really the culminating experience for me at this institution. But, I have learned so much at NIU from each of the Board members, the faculty and the staff, and my student peers. It has been absolutely amazing. I am looking forward to finding many ways to become involved with the NIU Alumni Association after graduation because this is the place that I was not only able to find myself, but to really figure out how I could develop and use my skills for the betterment of our great institution. Thank you all.

Agenda Item 11.d. – Proton Therapy Project Update

We thought it was very important that we bring the progress that has been made in the establishment and development of the proton treatment and research center at the DuPage National Technology Park to public attention, Chair Murer said. It has really been a struggle since 2004 with obstacles that we could not have foreseen, but the dream has been maintained, and that dream is excellence. When we began this project, we had no idea what was before us. We have had issues before us relative to the state, relative to competition. But in all of this, we have continued to realize the extraordinary value of this science and technology, not only for the patients we will serve, but for the opportunity it will place before us for academic excellence and research. We will face issues and difficulties as we move forward, but we have had extraordinary cooperation among all parties. This university, and Dr. Peters in this case, has truly risen to the occasion. We have had complex financial analyses under Dr. Williams' leadership. We have had incredible leadership through the legislative process by Kathy Buettner. This Board of Trustees has stood behind this venture, questioning appropriately, performing its due diligence appropriately, but never forgetting that one of the key portals to success is research and technology. This will give opportunity not only to our sciences, but it will integrate the humanities. It will certainly integrate nursing, health sciences and the arts. When we began this, I said to Harold Kafer that we need to hear the music in the halls when we open this facility. We have taken on a venture with no idea of the true nature of its expansiveness, but each member of the faculty, the deans, the senior leadership and this Board have been committed to one thing: seeing this project go forth. We look forward to the ribbon-cutting ceremony in the future. And in discussing this, Dr. Peters and I decided to provide an update on the project's complexity via video this morning. I have to give recognition to Gary Mack and his staff for a video that was extraordinarily well-done. It continues to show the heart of NIU, and that is what we have truly shown in the past five years. It is the heart and the determination of this university that will continue to propel it to excellence. I would like to take a moment to share a few significant milestones that have been achieved thus far, and then we will view the video.

- In 2004, the NIU Institute for Neutron Therapy at FermiLab opened under NIU management.
- In 2008, NIU Adopts the Academic Strategic Plan that has as key centerpiece the development of a proton treatment and research center and corresponding curricular and research programs. We do not get here without an extraordinary provost. We do not get to this point without extraordinary deans. And we do not get here without extraordinary faculty. I would like to recognize John Lewis for the work that he has done and the commitment he has made in the organization of this process.
- We formed NIPTRC, and that board includes NIU representation, but also representation from members of the faculty of the University of Chicago and Northwestern University's Feinberg School of Medicine.
- In February of 2008, after 15 months of discussions and filings with the Illinois Health Facilities Planning Board, NIU and NIPTRC received a Certificate of Exemption to begin construction on the proton treatment and research center. When we broke ground last June, that was really a momentous occasion and so fitting to be doing it at the DuPage Tech Park.
- In May 2008, Varian Medical Systems was selected as the supplier of the proton accelerator/cyclotron after an exhaustive discussion by a world-class technical review committee that included NIU faculty, Fermi and Argonne physicists, and physicians and physicists from proton treatment and research centers around the world.
- June 2008 was the groundbreaking for the proton facility at DuPage National Technology Park.
- In September of 2008, we were privileged to have Dr. George Coutrakon join us. He is one of the leaders in proton therapy. He was there at the beginning and shepherded that process for Loma Linda. We are very privileged to have him as part of our university. We would be remiss not to speak of Dr. Allan Thornton also. He has provided medical leadership and stewardship throughout this process, and we look forward to asking Dr. Thornton to be a very integral part of the Proton Therapy Center.
- A total of \$13.3 million in federal funds has been received since 2004 for particle therapy, both neutron and proton.

- In November of 2008, NIPTRC and Northwestern Medical Faculty Foundation signed a long-term contract for physician services at NIPTRC, and we began long-term research collaborations between the two faculties. The question of a university leading the charge without a hospital or without a medical school has been posed to us often. Yet, what we feel this brings to the table is probably one of the most unique positions that can be taken because we are truly nonpartisan. We are open and encourage the participation of the world-class hospitals and health systems in the Chicagoland market and beyond. We come here with a neutrality, a nonpartisanship to say to hospitals and health systems and the physicians who practice at these hospitals and health systems, please come join us. Please come refer your patients, and we will take care of them.
- The College of Liberal Arts and Sciences created a proton research committee consisting of faculty, deans and external experts in proton treatment and research. And we did this under the leadership of Dean of the College of Liberal Arts and Sciences, and we thank him for his dedication to this process.
- In December 2008, all site prep was completed at the construction site and 260-plus cement pylons were sunk to support the cyclotron and gantries. That is a lot of cement. The massiveness of this is beyond anyone's expectations. Bob Boey and I met with the Provost and about 13 key faculty members, including Dean Vohra and Dean Richmond. We talked about this, what it meant to NIU and how the faculty would begin to participate in this process.
- Then the world-wide financial markets collapsed. We had to make adjustments. We have outstanding financial advisers, such as JPMorgan Chase, who is leading the charge for us. I told Dr. Williams at the time of the collapse of Lehman Brothers and Bear Stearns that when he picked JPMorgan, he picked the right one.
- In Spring 2009, we are developing research and curriculum for new programs complementary to proton therapy. It is really incredible to listen to faculty and deans speak of proton therapy and research matter-of-factly. That is what is really exciting. It is now integrated within the mindset of our university, and we will continue to identify more and more ways in which to integrate.

We have only begun. We do not know the answers. It will be such an exciting journey when we figure out the next steps as we go along within this next decade.

Over 20 NIU faculty and staff attended the symposium that I spoke of earlier. What an extraordinary feat to have this hosted by NIU, MD Anderson Cancer Center and Rice University. We are very fortunate that although we have had adversities, we always seem to end up on top. We had great leadership in our district with the Speaker of the House, Dennis Hastert. Speaker Hastert was with us in June when we broke ground. We are fortunate that the person who was elected to represent this district is a man of unique capability, especially in this regard. NIU is very fortunate that person was a physicist who would know what it was all about when NIU, one of the primary employers in his district, is developing a proton facility. That saved about 200,000 hours of explanation of what proton is. We have been very fortunate with the support of Congressman Bill Foster has given us in going to bat for NIU with Senator Durbin to seek funding and grants for NIU, and we are so grateful for that. Rep. Foster opened the symposium on Sunday. We have been blessed with support for this project from the Illinois legislative delegation. We are very fortunate that in the comments made in support of NIU's proton facility are comments made by the Illinois delegation, one of whom is now the President of the United States. The comments and support of the NIU project, the encouragement given, goes to the top, all the way to the White House. We could not be more pleased with what is happening. We could not be more proud of all of you. We could not be more grateful for the support that this university community has given us. It has been a struggle for this Board. It has been a tremendous effort on the part of this Board to assure that each and every one fulfilled their fiduciary responsibility in examining this opportunity. With the conclusion of those comments, we will watch the video.

Agenda Item 11.e. – Fiscal Year 2010 Board of Trustees Officer Election Results

Chair Murer asked Ken Davidson to provide the results of the secret balloting regarding the FY10 election of Board officers with terms beginning July 1, 2009.

I have collected and tallied the ballots, Mr. Davidson said, and the count was verified by Board Recording Secretary Sharon Banks-Wilkins. No absentee ballots were cast. Each nominated officer received at least a majority of the members of the Board eligible to vote. Trustees duly elected by secret ballot for Fiscal Year 2010 are:

- | | |
|---|------------------------------|
| Board Chair | Trustee Marc Strauss |
| Board Vice Chair | Trustee John Butler |
| Board Secretary | Trustee Robert Boey |
| 4 th Trustee Member of Executive Committee | Trustee Cherilyn Murer |
| Delegate to the University Civil Service Merit Board | Trustee Barbara Giorgi Vella |

Chair Murer recognized Chair-Elect Strauss for comments. Thank you, Cherilyn and Manny for your kind words earlier today, and thank you fellow Trustees for the confidence you have placed in me with your votes. I will do my best to continue to earn your trust in the very challenging times before us. I know I will be able to rely on all of my Board colleagues for advice and counsel in the months ahead.

It has been our practice at these meetings to have the new chair say a few words, and I assure you I just have a few. I would like to begin by thanking those who have given me the time to take on this responsibility. First, my colleagues at First Rockford Group, especially two NIU alums who take up the slack in the legal department when I am away, Trish Gibbs and Marvin Keys, as well as Sunil Puri, who allows me that time. Second, my wife Terri, who always lets me know when my head gets too big and is not afraid to tell me to take out the trash. I owe a debt to all of you in this room who have been providing me with an education for the last four years without having to pay tuition. The inner workings of a public university are incredibly complex, and I have gained a tremendous amount of respect for all of you who manage this giant educational enterprise. I value the lessons I have learned here so far, and I want to establish from the outset that my tenure as Board Chair will be marked by respect, transparency and accountability. I very much look forward to working with all of you.

I know I speak for all of my colleagues here when I say that serving on this Board is an honor. But, more importantly, it is a responsibility. The origin of the word Trustee comes from the concept of holding this university in trust for future generations. That obligation is what unites us in the best of times and the worst. Taking my turn as Board Chair is simply one more way I can uphold my commitment to serve NIU. It is not about me. It is about us – all of us in this room and beyond these walls who have a stake in the continuing success of Northern Illinois University. Now, having said that, we cannot ignore the 800-pound gorilla in the room. These are economic times unlike any other we have seen on this Board or, frankly, in our lifetimes. The pressure this is going to put on higher education and specifically on NIU will be unprecedented. I do not tell you this from a sense of panic or to cause you undue apprehension, but rather, to say as simply as I can what we all know to be true. Recognizing the challenge this creates is the first step in dealing with its consequences. In the coming months, we will be working diligently within our shared governance system to look in greater depth at our budget and resource allocation. This work may not be glamorous, but it is essential. I believe we have been responsible stewards in the past, but I also believe that the financial crisis we face today will require this Board to have a far deeper understanding of NIU resources and systems in order to protect the quality of our teaching and research as well as the objectives of our strategic plan, all while keeping an NIU education affordable for our students. Again, I thank my colleagues on the Board, and I look forward to the privilege of serving as your chair.

OTHER MATTERS

I would be remiss as a great Huskie lifetime supporter, Trustee Sanchez said, if I did not at least have the record show and acknowledge that Larry English, a former Huskie, became the first NIU NFL first-round draft selection in the history of our fine university.

NEXT MEETING DATE

Chair Murer announced that the next meeting of the Board of Trustees is scheduled for Thursday, September 17, 2009 on the main campus in DeKalb.

ADJOURNMENT

Chair Murer asked for a motion to adjourn. Trustee Strauss so moved, seconded by Trustee Sanchez. The motion was approved. The meeting was adjourned at 1:37 p.m.

Respectfully submitted,

Sharon M. Banks-Wilkins
Recording Secretary

FISCAL YEAR 2010 GASOLINE 10 PERCENT ETHANOL BLEND

Summary: Transportation Services requests the purchase of 10 percent ethanol blended regular gasoline for use by both Transportation Services and the Grounds Department. Under Illinois complied Statute, 110 ILCS 65/5, universities are required to purchase ethanol blended gasoline. The 10 percent ethanol blend uses renewable energy components as well as increasing the demand for Illinois grown farm products. Bids are evaluated based on the lowest fixed increment for overhead and profit submitted by bidders when added to an index price including applicable taxes. The recommended vendor for gasoline offers a fixed price of \$1.84/gallon (\$2.041/gallon including taxes and an impact fee) for the entire year. In order to provide a letter of intent to lock in the fixed price, this item was submitted for approval in the amount of \$245,000 in the April 17, 2009, President's Report. The bid was opened on March 27, 2009. The intent to award this contract was advertised in the *Illinois Higher Education Procurement Bulletin*. The Procurement Policy Board has waived the waiting period for this award.

Twelve (12) vendors were solicited.
Two (2) bids were received.
Ten (10) vendors did not respond.

Funding: Institutional – Local Funds

Recommendation: The university requests Board of Trustees approval of expenditure authority for FY10 as follows:

Conserv FS – Woodstock, IL\$300,000

FISCAL YEAR 2010 NIU FOUNDATION PROFESSIONAL SERVICES CONTRACT

Summary: The Northern Illinois University Foundation contract supports the fundraising services and activities provided by the Foundation on behalf of the university. This contractual agreement is in accordance with the Legislative Audit Commission Guidelines. The contract amount will be offset by the Foundation payment to the university for personnel services, fringe benefits, administrative services, facilities and program expenditures to meet the contract obligations.

Funding: Appropriated

Recommendation: The university requests Board of Trustees approval of a renewal order for the FY10 contract for the Northern Illinois University Foundation in the amount of \$597,868.

**FISCAL YEAR 2010 NIU NAPERVILLE
CATERING SERVICES CONTRACT RENEWAL**

Summary: Renewal is required of the open order used to provide catering services for NIU Naperville for the period July 1, 2009-June 30, 2010. This vendor will provide meals for breakfast and lunch for clients renting the education center. This is the third year of five renewal options based on a proposal that was opened on June 29, 2006. The renewal award was advertised in the *Illinois Higher Education Procurement Bulletin*. The Procurement Policy Board has waived the waiting period for this award.

Funding: Institutional – Local Funds

Recommendation: The university requests Board of Trustees approval of expenditure authority for FY10 as follows:

Sodexo – Lisle, IL.....\$400,000

**FISCAL YEAR 2010 WASTE MANAGEMENT AND UTILITIES
SOLID WASTE REMOVAL AND RECYCLING AT NIU DEKALB**

Summary: Waste Management and Utilities requests permission to issue open orders for the removal of solid waste and recyclable materials for the period July 1, 2009-June 30, 2010. This is the first year of nine renewal options based on a proposal that was opened on April 8, 2008. The renewal award was advertised in the *Illinois Higher Education Procurement Bulletin*. The Procurement Policy Board has waived the waiting period for this award.

Funding: Institutional – Local Funds

Recommendation: The university requests Board of Trustees approval of expenditure authority for FY10 as follows:

Waste Management of IL Inc. – Batavia, IL\$350,000

HEALTH SERVICES MULTI-YEAR MEDICAL REAGENT CONTRACT

Summary: Health Services requests permission to enter into a multi-year contract consisting of annual open orders to purchase medical reagents used in testing for the detection of chlamydia and gonorrhea on an as-required basis covering the period July 1, 2009-June 30, 2012. The intent to award this contract as a sole source was advertised in the *Illinois Higher Education Procurement Bulletin*. The Procurement Policy Board has waived the waiting period for this award.

Funding: Institutional – Local Funds

Recommendation: The university requests Board of Trustees approval of expenditure authority for FY10-FY12 as follows:

Becton Dickinson Diagnostic Systems - Sparks, MD\$400,000

**INFORMATION TECHNOLOGY SERVICES MULTI-YEAR
BLACKBOARD INC. SOFTWARE LICENSES**

Summary: Information Technology Services requests permission to purchase three-year licenses covering the Blackboard, Inc. Learning System, Community System, and Content System software covering the period August 9, 2009-August 8, 2012. The Blackboard software is a course management system that allows distribution and receipt of class material by both faculty and students. The intent to award this contract as a sole source was advertised in the *Illinois Higher Education Procurement Bulletin*. The Procurement Policy Board has waived the waiting period for this award.

Funding: Institutional – Local Funds

Recommendation: The university requests Board of Trustees approval of expenditure authority for FY10-FY12 as follows:

Blackboard, Inc. – Washington, DC.....\$525,000

INVESTMENT AND CASH MANAGEMENT POLICY REVISION

Summary: The current Investment and Cash Management Policy was approved by the Board of Trustees on December 10, 1999. The NIU Investment Committee has since pursued investment strategies in accordance with this policy.

The allowable investments per university policy mirror those specified in State statute. In general terms, these investments include instruments issued by the U.S. Government, federal agencies, high grade commercial paper, bank deposits, investment pools created under the State Treasurer's Act and selected money market mutual funds.

The NIU Investment Committee monitors compliance with the investment policy and periodically reviews related investment reports. The committee submits a report on investments to the Board of Trustees on a quarterly basis. In accordance with the Regulations of the Board of Trustees, funds may be invested in any investment permitted by the laws of the State of Illinois for the investment of public funds unless otherwise restricted by a bond or other legal covenant. A statement of investment policy shall be filed annually with the report on depositories to the Board of Trustees.

In reviewing the university annual financial statements, the Investment Committee has updated the University Investment and Cash Management Policy consistent with Standard No. 40 of the Governmental Accounting Standards Board to include Deposit and Investment Risk Disclosures which address the safety of principal in managing market changes, in minimizing interest rate risk, in mitigating credit risk, and in managing concentration of credit risk, in safeguarding custodial credit risk and in controlling foreign currency risk.

Recommendation: The university requests Board of Trustees approval of these revisions to the Investment and Cash Management Policy.

KISHWAUKEE HALL AND RADIO TOWER REMOVAL

Summary: The university seeks Board of Trustees approval to remove from the NIU DeKalb campus the structure known as Kishwaukee Hall and the adjacent radio tower. Over the years, this one-story brick building has been utilized by the university for a number of purposes including most recently as fiber arts classrooms. The building has passed its usefulness as a university facility and the cost of renovation would exceed the actual value of the property. In addition with the close proximity of the site to the Kishwaukee River and the East Campus Lagoon, the removal of these structures will allow the university to reclaim this space as parkland for passive recreational use. In concurrence with these objectives, the Illinois Historic Preservation Agency has provided to the university their clearance for this action.

Recommendation: The university requests Board of Trustees approval to remove these structures from the site. The cost of this work will be provided from institutional funds.

NAMING OF CAMPUS FACILITIES

Summary: The NIU DeKalb campus has recently undergone several remodeling and construction projects which changed the nature of operations in certain buildings and established new facilities. Consequently, the names of these buildings require changes or additions. Therefore in accordance with the Board of Trustees Regulations, the university is seeking board approval of the following three building name changes or additions:

Academic Advising Center – Located near central campus, this building purchased in 2007 is currently known as the Wesley Building. The building has recently been renovated to house the academic advising center which works with students who are undecided about their majors to develop meaningful academic plans compatible with their educational and life goals. In addition, this building will house Retention Services which helps students identify obstacles to graduation and provides assistance and academic support necessary for students to achieve degree completion. This name change will reflect the revised function of this building.

East Campus Chilled Water Plant – This new facility being constructed on the corner of Garden Avenue and Lucinda Avenue will provide chilled water through the new chilled water loop which has been installed over the past two years. This building name is a new addition.

University Police & Public Safety Building – This building is currently known as the Speech and Hearing Clinic. Following the relocation of the Speech and Hearing Clinic to the NIU-Monsanto property, this building has been renovated for use by the Public Safety Department. This name change will reflect the revised function of this building.

Recommendation: The university requests Board of Trustees approval to change the names of the Speech and Hearing Clinic and Wesley Building to Public Safety Building and Advising Center respectively in conjunction with the additional naming of the East Campus Chilled Water Plant.

EAST HEATING PLANT – MAIN STEAM TUNNEL RECONSTRUCTION
Capital Project Approval

Summary: The East Heating Plant provides steam utility to buildings on the east side of campus through a system of underground tunnels. The main steam tunnel on the west side of the building is in very poor condition. This steel reinforced concrete, walk-through tunnel was designed and constructed in 1948 - 1949. It is located under the driveway and parking lot adjacent to the Heating Plant and Altgeld Hall. Daily automobile and delivery truck traffic, combined with severe winter weather and road salt, has deteriorated the concrete tunnel roof and wall structure. Broken pieces of concrete roof structure have fallen on the pipes and insulation below. Leaking water has damaged the pipe insulation and pipe support racks. Approximately 150 linear feet of tunnel and piping will need to be reconstructed to ensure that the steam supply is maintained to campus buildings.

The university has requested state appropriated capital renewal funding for this project every year since Fiscal 2004. Appropriated capital funding has been frozen by the state since Fiscal 2003. Life safety concerns and the potential disruption of steam distribution during winter months have compelled the university to move this project up to top priority. Release of capital funding for this critical project has been requested, but not yet approved by the Governor's Office.

The university however, seeks to at least pursue the steps that can be done now in order to ensure no loss of time when funds are released. The existing conditions of the tunnel structure, steam piping, condensate piping, pipe insulation, and pipe supports form the project scope. Detailed construction estimates, plans and specifications will be developed and construction work will be publicly bid. The construction schedule will be critical to the success of this project. Temporary steam lines may be required to ensure that a supply of steam is available to campus buildings.

Recommendation: The university requests Board of Trustees approval to establish a new project, and enter into any necessary agreements, including the Quality Based Selection process, with the State of Illinois, Capital Development Board (CDB). A project budget of \$1,705,000 is recommended. The university has requested the release of state appropriated Capital Renewal funds for this project. CDB will manage the project, however, at the appropriate time the Quality Based Selection (QBS) process for Architect/Engineer selection will be initiated by the university. The CDB will contract directly with the QBS selected A/E for preparation of construction documents and estimates. All of the contracts for construction work will be administered by the CDB.

**RECOMMENDATIONS FOR FACULTY PROMOTIONS, TENURE,
AND PROMOTIONS WITH TENURE FOR 2009-2010 ACADEMIC YEAR**

NAME

COLLEGE/DEPARTMENT/SCHOOL

From Associate Professor to Professor

Arriola, Elvia	College of Law
Conklin, Sally	Nursing & Health Studies
Deng, Sien	Mathematical Sciences
Eubanks, Philip	English
Jeris, Laurel H.	Counseling, Adult & Higher Education
Klumpp, Douglas A.	Chemistry & Biochemistry
Krishnamurthi, Murali	Industrial & Systems Engineering
Ledgerwood, Judy	Anthropology
Li, Lan	Family, Consumer & Nutrition Sciences
Liu, Chang	Operations Management & Information Systems
Najjar, Orayb	Communication
Peters, Bradley	English
Wilcox-Gok, Virginia	Economics
Xiao, Zhili	Physics

Tenure Only

Johnson, Barbara J.	Counseling, Adult & Higher Education
Piot, Philippe	Physics
Simpson, Marc	Finance
Towell, Elizabeth	Operations Management & Information Systems

Tenure and Promotion from Assistant Professor to Associate Professor

Bah, Abu Bakarr	Sociology
Bough, Thomas	Music
Buck, Todd	Art
Cassidy, William	Communication
Cesarotti, Dennis J.	Technology
Cooke-Plagwitz, Jessamine	Foreign Languages & Literatures
Daniel, Mayra	Literacy Education
Frank, Mark R.	Geology & Environmental Geosciences
Henry, Beverly	Family, Consumer & Nutrition Sciences
Joung, Hyun Mee	Family, Consumer & Nutrition Sciences
Morris, Sherrill R.	Allied Health & Communicative Disorders
Plonczynski, Donna	Nursing & Health Studies
Porter, Leila	Anthropology
Rau, Devaki	Management
Rossetti, Jeanette	Nursing & Health Studies

NAME**COLLEGE/DEPARTMENT/SCHOOL**

Shernoff, David	Leadership, Educational Psychology & Foundations
Shin, Eui Kyung	Teaching & Learning
Sirotkin, Gleb	Mathematical Sciences
Wallace, Douglas	Psychology
Wasonga, Teresa	Leadership, Educational Psychology & Foundations
Willems, Phillippe	Foreign Languages & Literatures
Wood, Curtis H.	Public Administration
Woods, Sheldon	Teaching & Learning
Zahay, Debra	Marketing
Zhang, Jia	Computer Science

Recommendation: The university requests Board of Trustees approval of its Recommendations for Faculty Promotions, Tenure, and Promotions with Tenure for the 2009-2010 Academic Year.

**APPOINTMENT OF THE DEAN OF THE
COLLEGE OF VISUAL AND PERFORMING ARTS**

Following a national search, Professor Richard Holly has been selected for appointment as dean of the College of Visual and Performing Arts effective July 1, 2009, with the concurrence of the College Council, the College Senate and the provost. Professor Holly currently serves as the acting dean in the college, a position he has held since 2008. He holds the rank of professor in the School of Music.

Professor Holly holds a master of music degree from East Carolina University, and a bachelor of music degree from the Crane School of Music at SUNY Potsdam; all of his degrees are in the field of percussion performance. In addition to progressing through the academic ranks from assistant professor to associate professor to professor in the NIU School of Music, Professor Holly has also served as the school's coordinator of undergraduate admissions, coordinator of graduate studies and assistant director. He served as associate dean for the College of Visual and Performing Arts. His scholarly work includes a book, *Majoring in Music: All the Stuff You Need to Know*, numerous articles, book chapters, recorded performances and musical compositions; and more than 60 music, performance and book reviews. Professor Holly has made more than 85 invited guest appearances as a percussionist in venues across the U.S. as well as those in Paris, Italy, Taiwan, Korea, Toronto and Winnipeg. He is a past president of the Percussive Arts Society, the world's largest professional association for percussionists, and the largest single orchestral instrument organization in the United States, with approximately 9,000 members in 75 chapters worldwide.

Recommendation: The university requests Board of Trustees approval for the appointment of Richard Holly as Dean of the College of Visual and Performing Arts.

REQUEST FOR NEW RESEARCH AND PUBLIC SERVICE CENTERS

All new permanent research centers require the approval of the Board of Trustees and the approval of the IBHE. These new institute requests have received all required approvals at the department, college, and university levels, endorsement by the Academic Planning Council (APC) and the concurrence of the Provost.

Institute for NanoScience, Engineering and Technology (InSET)

Description: Recent advances in the creation of nanoscale materials have led to a wide range of materials with physical properties that differ in interesting and important ways from the corresponding bulk materials. A central issue in pursuing practical applications of these materials is finding ways to assemble them into interesting and useful structures. The Institute for NanoScience, Engineering and Technology (InSET) is the organization the university created to integrate the activities of faculty and students across traditional disciplines to provide educational and research opportunities in nanoscience and technology.

InSET will facilitate curricular enhancements to meet the educational needs of students who wish to work in nanoscience and nanotechnology. InSET faculty will provide research and development opportunities to work on real world issues in which nanoscience and nanotechnology can have an impact (e.g., health, communications, electronics, computation and materials). Participants in the InSET organization include NIU faculty from the Departments of Biological Sciences, Chemistry and Biochemistry, Computer Science, Industrial and Systems Engineering, Electrical Engineering, Mechanical Engineering, Mathematical Sciences and Physics.

Rationale: Nanoscience is at the frontier of new knowledge in materials science and is intrinsically interdisciplinary. To create at the nanoscale requires understanding of the processes that nature uses to build from atoms and molecules, and then to design and construct entities such as biosystems to combat diseases; ultra-fast electronic elements; forms of magnetic materials; fluids with improved heat transfer and greater lubrication properties and materials that are lighter, stronger and heat resistant.

There is a great future need for an educated and skilled workforce in nanotechnology. A unique feature of NIU's nanoscience program is the strong connection to Argonne National Laboratory. This greatly enhances the attractiveness of NIU's courses in nanoscience by allowing students to perform research at one of the nation's premier national laboratories, giving them the opportunity to work jointly under the supervision of Argonne scientists and NIU faculty. Students and faculty have access to state-of-the-art technology that is not available at any single major university. In addition, faculty research programs benefit from the proximity of Argonne by setting up joint programs with Argonne scientists.

Costs: Funding for basic center operations, administrative support and graduate assistantships has been provided through internal reallocations. To provide additional research-active faculty in nanoscience, NIU and Argonne National Laboratory have funded two joint faculty positions. Grant funding from the National Science Foundation, the U.S. Department of Education, the Department of Energy and other entities has supported nanoscience research activities, post-doctoral fellowships and equipment purchases; the center will continue to seek external funding aggressively to support its work.

NIU Institute for Neutron Therapy

Description: The NIU Institute for Neutron Therapy at FermiLab is housed within the Division of Administration and University Outreach and has as its objectives to: disseminate information on the effectiveness of neutron therapy for the treatment of cancer; advise patients to select appropriate radiation treatment and select a group of patients who would benefit from neutron radiation; optimize treatment protocols through research; identify specific genes that respond to neutron and other forms of radiation; establish new CPT billing code for neutrons; increase patient volume and treat appropriate patients.

Rationale: The NIU Institute for Neutron Therapy is one of just two neutron radiation treatment facilities dedicated to treating cancers that are radio-resistant, inoperable or more effectively destroyed by the unique methods of cell destruction that only the neutron beam can provide. The institute fulfills the university's public service mission by providing rare but effective cancer treatment to patients in the region and throughout the US. Faculty from the Department of Biological Sciences work with the institute on experiments in the radiation of cancer cells, and the research funding for the institute has kept pace with expectations. Approximately 85 patients were treated since the inception of the institute, and a unique CPT code for neutron therapy was obtained from Medicare.

Costs: No additional resources are needed to support this institute. Institute operations are supported by external grant funding, internally reallocated funding and fees for services.

Regional Development Institute

Description: The Regional Development Institute (RDI) is housed within the Division of Administration and University Outreach. Within RDI there are four focal areas and eleven units employing support and professional staff with expertise in various fields to accomplish the institute's objectives. RDI objectives are to increase economic development in northern Illinois; coordinate NIU's activities in the region to increase synergies and maximize impact; increase collaborative relationships with local governments, educational organizations, associations, not for-profit agencies and regional groups; increase intra-university collaboration on regional issues; implement successful solutions for the region; increase engagements with the northern Illinois region and increase levels of student/client satisfaction.

Rationale: The projects conducted at RDI will help to ensure the economic vitality of the region and state. RDI provides a structure for coordination and collaboration on critical needs in the northern Illinois region: economic, community and workforce development; economic analysis; health care; education and government efficiency and effectiveness. Units within RDI take a comprehensive approach to regional problems. Given the expertise and background of the staff, they are able to assist organizations in the region in everything from planning to program implementation and from education to health care and broadband development. Organizations served by RDI include businesses, social service organizations, associations and government entities. Many RDI projects include multiple types of organizations.

Costs: No additional resources are needed to support this institute. Institute operations are supported by external grant funding, internally reallocated funding and fees and contracts.

Recommendation: The university requests Board of Trustees approval of the Institute for NanoScience, Engineering and Technology, the NIU Institute for Neutron Therapy, and the Regional Development Institute research and public service centers.

REQUEST FOR A NEW DEGREE PROGRAM

All new degree programs require the approval of the Board of Trustees and the approval of the Illinois Board of Higher Education. This new program request has received all required curricular approvals at the department, college and university levels, endorsement by the Academic Planning Council and the concurrence of the provost.

B.S. in Applied Management

Description: Northern Illinois University is proposing to offer a B.S. degree program in applied management. The program is a baccalaureate degree-completion program designed to meet the educational needs of students from selected A.A.S. degree programs in career and technical fields important to the northern Illinois region's economy. The proposed degree program was designed to provide students with the business competencies (21 semester hours in core course work) they can apply in running day-to-day operations within their disciplines (emphasis). Two emphases have currently been created for the proposed program: computer science (28-29 semester hours) and public safety (27 semester hours). Additional emphases will be added as new disciplinary areas are identified in collaboration with community college partners. To earn the degree, students must complete a minimum of 120 semester hours that includes transfer, proficiency and/or NIU course work in general education, core business functions and the disciplinary area (emphasis).

Supervision of the proposed B.S. in Applied Management program would be provided by the Office of the Provost in collaboration with a faculty advisory committee that will have responsibility for oversight of the curriculum, curricular revisions as needed and the assessment of learning outcomes. Course work for the program would be delivered in a variety of ways – face-to-face, videoconferencing, blended format and online. These varied approaches will meet the needs of working, place bound students in the northern Illinois region and help to ensure the program is cost-effective.

Rationale: The proposal arose from a desire to work collaboratively with Harper College on a baccalaureate degree-completion initiative. Although Harper College has chosen to pursue baccalaureate degree-granting authority, NIU found very broad support for its proposed degree from numerous other community colleges in the northern Illinois region. The community colleges were consulted on the disciplinary areas of greatest need for their constituencies, and they identified computer technology/science and public safety as the two areas of highest priority. The proposed program would meet the needs of a new population of transfer students who are not served by NIU's existing on- and/or off-campus degree programs.

It is expected that students enrolling in this program will be place bound, working professionals who are seeking a baccalaureate degree for professional development, career advancement, promotion, salary increment and/or as a pathway to graduate study. The program is designed for part-time study with an anticipated degree-completion timeline of three years.

Costs: No new resources are needed to implement the proposed B.S. degree program in applied management. The delivery of the program would be supported with tuition revenues and fees.

Recommendation: The university requests Board of Trustees approval of the B.S. in Applied Management.

REQUEST FOR A NEW SPECIALIZATION

New subdivisions of existing undergraduate programs are called emphases, and new subdivisions of graduate programs are called specializations. The creation of both of these subdivisions requires the approval of the Board of Trustees. If the board approves the addition of new emphases or specializations, the university will report them in the Annual Listing of Changes sent to the IBHE each June. These requests were endorsed by the Academic Affairs, Student Affairs and Personnel Committee at its March 5 meeting after receiving approval from the curriculum committees at the department, college and university levels and the concurrence of the provost.

Specialization in Geoscience Education

Description: The Department of Geology and Environmental Geosciences within the College of Liberal Arts and Sciences proposes to offer a specialization in geoscience education within the Master's of Science in Teaching (M.S.T.) degree program. The proposed specialization would provide the foundation for students to obtain a teaching endorsement in earth and space science. Requirements for the specialization include at least 22 semester hours of required course work in teaching physical sciences, fundamentals of geoscience, field experiences and applications, methodologies in the geosciences and general geosciences. With the approval of their advisor, students elect 12 semester hours of graduate course work in biology, chemistry, geography or physics that complete the degree requirements. At the completion of the program graduates would be eligible to take the State of Illinois Science Content Exam.

Rationale: The specialization in geoscience education would provide additional geoscience content and pedagogy to certified secondary science teachers to enable them to obtain endorsements in earth and space science, pay grade increases and the opportunity to enter master's or Ph.D. programs in geology, which require a previous degree in the geosciences. The target audience for the specialization is practicing teachers at the elementary school (K-12) or secondary school levels in science, technology, engineering or mathematics (STEM) areas in grades 6-12. It is anticipated that students will enroll in the specialization part time.

Costs: No new state resources are needed to implement the proposed specialization. The required courses for the specialization already exist in the Department of Geology and Environmental Geosciences and other departments within the College of Liberal Arts and Sciences.

Recommendation: The university requests Board of Trustees approval of the Specialization in Geoscience Education within the college of Liberal Arts and Sciences.

**REQUEST TO DELETE AN ADMINISTRATIVE,
RESEARCH, SERVICE OR OTHER UNIT**

Public university governing boards have the final authority to delete an administrative, research, service or other unit. This request was endorsed by the Academic Affairs, Student Affairs and Personnel Committee at its March 5 meeting after receiving approval from the college and the concurrence of the provost.

Office for Health Promotion

Description: The College of Health and Human Sciences proposes to delete the Office for Health Promotion.

Rationale: The College of Education created the Office for Health Promotion in 1980 to integrate interdisciplinary efforts in teaching, research and outreach functions. The office was aligned with the B.S. degree program in health education, and in 2003, when the degree program was transferred from the College of Education to the College of Health and Human Sciences, this office was transferred with it. Although the activities of the office had decreased significantly with the retirement of its previous director in 1998, the College of Health and Human Sciences wanted to evaluate the potential of the office for creating synergies among its programs and initiatives. The office is currently inactive. With the reorganization of the College of Health and Human Sciences in 2007 and the opening of the Family Health and Wellness Center in 2008, it was determined that the Office for Health Promotion no longer served its intended purposes. The activities related to the promotion of health and well being are better served in each of the three schools (Allied Health and Communicative Disorders; Family, Consumer and Nutrition Sciences; and Nursing and Health Studies) in the College of Health and Human Sciences and in the newly formed center. The faculty in the three schools collaborate in the multidisciplinary efforts, and the new Family Health and Wellness Center operates on the concept of integration of services and multidisciplinary activities. The college is establishing a clinic practice plan which will also enhance the collaboration of faculty and practitioners to promote health and well-being through education, scholarship, service and practice.

Costs: No reduction in costs will occur with the deletion of the Office for Health Promotion because the work associated with this office will continue in the Family Health and Wellness Center and the three schools within the college.

Recommendation: The university requests Board of Trustees approval of its request to delete the Office for Health Promotion.

**CEET DEPARTMENT OF TECHNOLOGY
SUBCONTRACTING AMENDMENT**

Summary: The Department of Technology in the College of Engineering and Engineering Technology received a grant award from the National Science Foundation for (1) the development and field testing of a simulation and remote laboratory system on the Internet for training laser cladding technicians at two-year community colleges; (2) to integrate the system into existing two-year college programs; and (3) to disseminate the developed training program. Rock Valley College was subcontracted to perform curriculum integration, recruiting, hosting and conducting student and faculty field testing and workshops, and working with the project evaluator in data collection and analysis, project evaluation, and dissemination.

Funding for a third year of work on this project is available and an amendment is required for this project to continue through June 30, 2010. Presidential approval was received on August 11, 2008, for the current order. This order is exempt from the Illinois Procurement Code, because the vendor is named in the grant.

Funding: Sponsored Projects

Recommendation: The university requests Board of Trustees approval of expenditure authority for FY10 as follows:

Rock Valley College – Rockford, IL

<i>Prior amount</i>	<i>\$124,525</i>
<i>Amendment</i>	<i>\$151,837</i>
<i>New total</i>	<i>\$276,362</i>

FISCAL YEAR 2011 BUDGET GUIDELINES

Summary: Each year the university prepares and submits to the state a budget request that establishes salary, price and program needs for the upcoming fiscal year. The budget request, by state statute, is submitted to the Illinois Board of Higher Education (IBHE) for review, revisions and inclusion in the IBHE Higher Education Operating Budget recommendation to the State Legislature and the Governor. To ensure the timely preparation and submission of the university's Fiscal Year 2011 budget request to the IBHE, salary, price and programmatic levels need to be approved by the Board in early summer. In establishing the Fiscal Year 2011 requests, the university recommends the following guidelines given the Fiscal Year 2010 budget year's dependence on Federal funds.

1. 3% Faculty and Staff Salary Increase: To maintain efforts to provide a competitive salary to faculty/staff.
2. 3% Utilities: To meet the increased cost of utilities.
3. 3% Library/Technology Increase: To continue meeting the unique increases for library and technology materials and equipment.
4. \$1,600,000 in Program Priorities Requests: To continue programmatic efforts to enhance and strengthen academic commitments in undergraduate education and off-campus programs.

Recommendation: In establishing the Fiscal Year 2011 request, the university recommends Board of Trustees approval of the above guidelines for its budget development.

FISCAL YEAR 2010 INTERNAL OPERATING BUDGET INTERIM APPROVAL

Summary: There will be an oral presentation summarizing the Fiscal Year 2010 appropriation process and the status of the General Assembly and Governor's action on the appropriated budget. Given the uncertainties of the state budget and pursuant to the established Board of Trustees meeting schedule, the university will present the preliminary Fiscal Year 2010 internal operating budget for approval at the June 2009 Board of Trustees meeting and following the final action by the General Assembly and Governor, the university will present at a future meeting the final established Fiscal Year 2010 internal operating budget for approval by the Board.

Recommendation: The university requests Board of Trustees approval of the preliminary operating budget as presented.

FISCAL YEAR 2010 TUITION RECOMMENDATIONS

Summary: There will be an oral presentation summarizing the Fiscal Year 2010 tuition recommendations. Each year the university is asked to carefully review and evaluate tuition rates to determine whether a change in those rates is necessary to generate adequate resources to support the quality of academic programs and services provided for NIU students while remaining consistent with the university commitment to affordability and access. Tuition recommendations are directly effected by Truth-in-Tuition (TnT) legislation and the present economic uncertainties of the state's budget which have been particularly challenging to the tuition recommendation process this year.

Recommendation: The university requests approval of the FY10 tuition recommendations as presented effective Fall 2009.

**CENTER FOR GOVERNMENTAL STUDIES
MEDICAID FRAUD PROJECT AMENDMENT**

Summary: In Fiscal Year 2008, the Center for Governmental Studies entered into an agreement with the Illinois Department of Healthcare and Family Services. The primary focus of this agreement was for the review of historical data of Medicaid fraud cases in Illinois for the past 10-15 years. This investigative project provided information to the State of Illinois for the purpose of revamping the Medicaid system in Illinois to prevent and/or minimize future fraud. NIU subcontracted with multiple vendors to perform and carry out various aspects of this project. Eithinc Systems, one of the original vendors, has been given additional tasks related to the recent amendment to this contract. Eithinc Systems will take responsibility for new work tasks that include building provider matrix files, recipient matrix files and Network Model Link-Notes tables, as well as using RoboHelp and InDesign to consolidate documentation, in developing project documentation databases and in training. Original presidential approval was given on November 19, 2007, and the first amendment was approved on December 17, 2008. This order is exempt from the Illinois Procurement Code because the vendor is named in the Agreement.

Funding: Institutional – Local Funds

Recommendation: The university requests Board of Trustees approval of expenditure authority for FY09-FY10 as follows:

Eithinc Systems LLP, Rochester, IL

<i>Prior amount</i>	<i>\$205,825</i>
<i>Amendment.....</i>	<i>\$189,615</i>
<i>New total</i>	<i>\$395,440</i>

Chair's Report

No. 45

June 25, 2009

EXECUTIVE SESSION MINUTES REVIEW AND RELEASE

Summary: The Illinois Open Meetings Act, as amended, requires public bodies to review minutes of their executive sessions on a semiannual basis and determine what parts of such minutes they should make available to the public because they no longer require confidential treatment to either protect the public interest or the privacy of an individual. Accordingly, this item is proposed for complying with this legal requirement by taking action upon the duly approved Executive Session Minutes of January 1996 through December 2008 of either the full Board of Trustees or standing committees of the Board which have not previously been released from confidentiality.

Upon review and advice of the Board's General Counsel and Parliamentarian, the following sections of executive session minutes for the relevant period are proffered for release from confidentiality:

September 20, 2007 – Executive Session of the NIU Board of Trustees

2. Litigation Update

December 6, 2007 – Executive Session of the NIU Board of Trustees

3. Collective Bargaining Matters

March 27, 2008 – Executive Session of the NIU Board of Trustees

- 1.b. Personnel Matter
- 2.b. Property Matter
- 4.b. Collective Bargaining Matter
5. Litigation Report

June 19, 2008 – Executive Session of the NIU Board of Trustees

3. Collective Bargaining Matter
- 4.a. Property Matter

August 6, 2008 – Executive Session of the NIU Board of Trustees

- 2.b. Litigation Report

September 18, 2008 – Executive Session of the NIU Board of Trustees

1. Review and Approval of Minutes of Executive Sessions for June 19, 2008 and August 6, 2008
- 3.a. Litigation Report
4. Personnel Matter
5. Collective Bargaining Matter

December 4, 2008 – Executive Session of the NIU Board of Trustees

1. Review and Approval of Minutes of the Executive Session for September 18, 2008
- 3.a. Collective Bargaining Matter

3.b. Collective Bargaining Matter

Recommendation: The Chair recommends that the Board approve the release from confidentiality of the specified sections of executive session minutes as reviewed and advised above. Those sections, if any, which are still subject to confidentiality, together with sections from subsequent meetings, will be considered again in approximately six months.

**R E S O L U T I O N
DISTINGUISHED SERVICE TO NORTHERN ILLINOIS UNIVERSITY
BOARD OF TRUSTEES**

WHEREAS, Cherilyn G. Murer has faithfully served as a member of the Northern Illinois University Board of Trustees since 2005; and

WHEREAS, prior to her election as Chair of the Board of Trustees in 2007, Cherilyn G. Murer served the Board as Vice Chair for two years; Vice Chair and Chair of the Academic Affairs, Student Affairs and Personnel Committee; a member of the Finance, Facilities and Operations Committee; and a voting member of the Academic Affairs, Student Affairs and Personnel Committee and Finance, Facilities and Operations Committee; as well as Liaison to the NIU Foundation; and

WHEREAS, Cherilyn G. Murer has invested significant amounts of valuable time and energy in service to the Board of Trustees and the students, faculty, staff and administration at Northern Illinois University for over four years as a member of the NIU Foundation Board of Directors, the NIU College of Law Steering Committee, the NIU College of Law Board of Visitors, and an NIU College of Business Mastery Certificate for Health Care Professionals Adjunct faculty member; and

WHEREAS, we as her colleagues on the Board of Trustees want to express our appreciation for her years of service to the NIU community and especially her leadership of the Board since 2007; and

WHEREAS, as Chair, Cherilyn G. Murer led the effort to develop an agenda that helped Northern Illinois University realize many of its larger goals despite historical funding reductions from the state, including implementation of the strategic plan to create a multidisciplinary opportunity for research and learning, groundbreaking for construction of the Northern Illinois Proton Therapy Treatment and Research Center, multidisciplinary healthcare with the opening of the new Health, Wellness and Literacy Center, and creation of the Memorial Peace Garden in memory of February 14, 2008; and

WHEREAS, the Board of Trustees looks forward to Cherilyn G. Murer's continued service to the Board, faculty, staff, students and administration through at least January 2011;

NOW, THEREFORE, BE IT RESOLVED that the Board of Trustees of Northern Illinois University in formal meeting herein assembled, extends its grateful appreciation to Cherilyn G. Murer for her distinguished service to Northern Illinois University as Chair of the Board of Trustees from July 1, 2007 through June 30, 2009.

BE IT FURTHER RESOLVED that this **RESOLUTION** be presented to Cherilyn G. Murer and a copy of this document be placed in the official files of the Board of Trustees as part of the permanent record of the university and the great state of Illinois and as a lasting tribute to the accomplishments of Cherilyn G. Murer.

Adopted in a regular meeting assembled this **25th** day of **June, 2009**.

**BOARD OF TRUSTEES OF
NORTHERN ILLINOIS UNIVERSITY**

*Marc J. Strauss
Vice Chair*

*Myron E. Siegel
Secretary*



RESOLUTION HONORING STUDENT TRUSTEE DUJUAN SMITH

WHEREAS, DuJuan Smith has faithfully served as a student member of the Northern Illinois University Board of Trustees from July 1, 2008 through June 30, 2009 and

WHEREAS, prior to his election as student trustee in 2008, DuJuan Smith served in many capacities at Northern Illinois University, including Student Association President and Treasurer, Founder of the Student Association Campus Security Fund, Founder of the Students' Legal Assistance Get Out of Debt Office, Graduate Assistant, Teaching Assistant, President of the Black Student Union and Chair of the African American Leadership Conference; and

WHEREAS, DuJuan Smith received a Rhoten Smith Assistantship, the Director's Award from the Center for Black Studies and many other awards and honors during his time at Northern Illinois University; and

WHEREAS, DuJuan Smith invested much time and energy in his studies at Northern Illinois University as an undergraduate and a graduate student, as well as in service to students; and

WHEREAS, DuJuan contributed valuable insight and information to the Board of Trustees regarding the student perspective on the rising cost of tuition, and striving to maintain NIU's affordability despite major budget reductions from the state; and

WHEREAS, we, as his colleagues on the Board of Trustees, want to express our appreciation for his service to the NIU students and community; and

WHEREAS, we are proud of his graduation from Northern Illinois University with a Bachelor of Arts in Applied Sociology in May 2006 and his continued pursuit of a Master of Science in Education in Community Counseling; and

NOW, THEREFORE, BE IT RESOLVED that the Board of Trustees of Northern Illinois University in formal meeting herein assembled, extends its grateful appreciation to DuJuan Smith for his leadership and service to Northern Illinois University students and the Board of Trustees.

BE IT FURTHER RESOLVED that this **RESOLUTION** be presented to DuJuan Smith and a copy of this document be placed in the official files of the Board of Trustees as part of the permanent record of the university and the great State of Illinois and as a lasting tribute to the accomplishments of DuJuan Smith.

Adopted in a regular meeting assembled this **25th** day of **June, 2009**.

**BOARD OF TRUSTEES OF
NORTHERN ILLINOIS UNIVERSITY**

Cherilyn G. Murer
Chair

Myron E. Siegel
Secretary

