

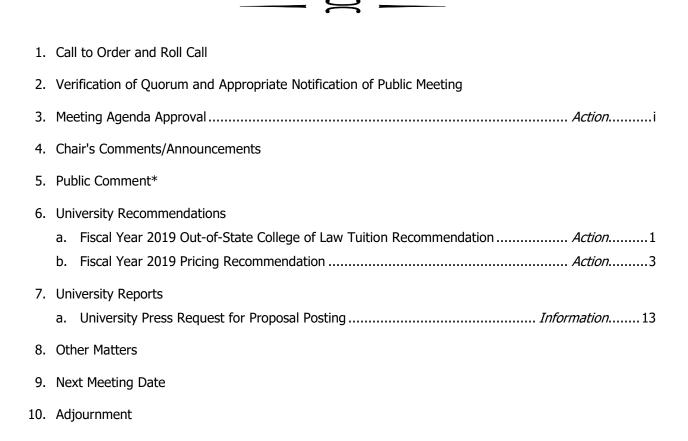
BOARD OF TRUSTEES

Finance, Audit, Compliance, Facilities and Operations Committee

December 7, 2017

A G E N D A

NIU Board of Trustees FINANCE, AUDIT, COMPLIANCE, FACILITIES AND OPERATIONS COMMITTEE 7:30 a.m. - Thursday - December 7, 2017 Board of Trustees Room 315 Altgeld Hall



*Individuals wishing to make an appearance before the Board should consult the <u>Bylaws of the Board of Trustees of Northern Illinois University</u>, Article II, Section 4 – Appearances before the Board. Appearance request forms will be available in the Board Room the day of the meeting. For more information contact Kathleen Carey, (<u>kjahns@niu.edu</u>) Recording Secretary to the Board of Trustees, Altgeld Hall 300, DeKalb, IL 60115, 815-756-1273.

Anyone needing special accommodations to participate in the NIU Board of Trustees meetings should contact Kathleen Carey at (815)753-1273, as soon as possible.

FISCAL YEAR 2019 OUT-OF-STATE COLLEGE OF LAW TUITION RECOMMENDATION

Executive Summary: The current rate for out-of-state law students is 2 times the in-state rate, the same differential as undergraduate and graduate rates prior to changes approved at the October Board of Trustees meeting. Although the College of Law is different in some respects from the undergraduate and graduate programs, many of the same reasons for equalizing in-state and out-state rates for undergraduate and graduate students apply equally to the College of Law. Most importantly, elimination of the out-of-state rate will position the College of Law to continue to improve the quality and diversity of the incoming class, while at the same time increasing the number of enrolled students at the College.

Background and Summary: There are several compelling reasons for eliminating the out-of-state tuition rate for College of Law students:

- An analysis of the past five incoming law school classes (2013-2017) shows that overall 11.9% (56/472) of incoming students were or currently are out-of-state. Although this percentage is higher than undergraduate and graduate out-of-state numbers, there is still substantial upside to non-resident enrollments.
- Eliminating the out-of-state tuition differential will permit the law school to better compete for the strongest out-of-state students, thus permitting the school to pursue the twin goals of improving academic indicators (and thus reputation), and also modestly increase enrollment.
- Eliminating out-of-state tuition also supports the school's commitment to diversity. Although the percentage of out-of-state students of color has varied over the past five years, overall 40% (23/56) of the out-of-state students over the past five years were diverse. This compares to the school's overall 27% (128/474) diversity during that same time.
- An analysis of institutional data for the past five incoming classes shows that the law school will need to enroll between 3 and 4 students at the in-state tuition rate to make up the difference in lost revenue that would have been paid from the existing out-of-state rate. This analysis individually examined each of the 56 out-of-state students from the past five incoming classes, looking at attrition rates, any institutional support students received, and the number of students converting to in-state status after the first year, to determine how much tuition each student paid (or was anticipated to pay for the more recent classes). Actual revenue generated or anticipated to be generated was then compared to the amount of revenue that would have been generated if instate tuition were charge. Although the number of additional students needed to cover the difference varied from as low as 0.76 (entering class 2015) to as high as 5.4 (2014), the overall average was 2.94. Numbers from the two most recent entering classes 2016 (3.22) and 2017 (3.73) suggest the most reasonable number of additional students needed would be 4. However, in order to include currently enrolled students in the proposed elimination of out-of-state tuition, we would need a total of 6-7 (instead of 4) additional students next year to cover the lost revenue from including current students.
- This change eliminates out-of-state tuition rates, while maintaining international rates for the law school and would include all new and returning students beginning with the fall 2018 term.

In summary, elimination of the out-of-state tuition differential for the College of Law will permit the school to continue to improve its academic indicators, and hence reputation, as well as maintain and perhaps improve diversity. It will also better position the College of Law to continue to increase its enrollment numbers, building on the enrollment increases seen over the past two years.

Pagemendation. The University requests the Finance Audit Compliance Facilities and Operations
Recommendation: The University requests the Finance, Audit, Compliance, Facilities and Operations Committee endorse this request and ask that the President forward it by means of the President's Report to the Board of Trustees for approval at its meeting on December 7, 2017.

FISCAL YEAR 2019 PRICING RECOMMENDATION

Executive Summary: The following item presents a comprehensive pricing recommendation that addresses Northern Illinois University's tuition, fees, and room and board rates for Fiscal Year 2019. These recommendations were developed with the goals of maintaining fiscal responsibility and addressing affordability concerns - by keeping the total cost of attendance for full-time students as low as possible. The recommendations include a zero percent increase in undergraduate tuition, multiple-occupancy room and board rates and a 0.5% decrease in fees for undergraduate students. Overall, these recommendations result in a decrease in the total cost of attendance for undergraduate students of 0.1%, and a zero percent increase for graduate and law students.

Background and Summary: Establishing an FY19 pricing decision is a critical step in accomplishing an annual timetable that permits a more effective, efficient, and transparent annual budget development process. With pricing decisions made in December, the annual budget planning and development process for the next fiscal year can begin in January, thus permitting a final budget for both the operating budget (and an annual capital budget) in June. Further transparency and opportunity for interactive discussion during an expanded budget development phase will permit a continued focus on enrollment issues and fiscal sustainability within the academic responsiveness/fiscal responsibility oversight model and reflecting our Guiding Principles for Financial Planning and Budgeting and will thus allow for better informed decision-making.

In the next several sections, we describe the specific Fiscal Year 2019 recommendations for each major component of pricing that drives the total cost of attendance. See Appendix A for an intra-State total cost of attendance comparison; tuition, tuition and fees, and room and board.

I. Tuition Recommendations:

Undergraduate Tuition

The following tuition recommendations reflect Truth-in-Tuition legislation, which took effect Fall 2004 for Illinois residents seeking an undergraduate degree. Under the provisions of the law, the entering degree-seeking undergraduate class for each fiscal year, beginning in FY05, is guaranteed the same tuition rates for four continuous years. NIU policy adds one additional semester to this four-year guarantee. NIU's current policy is that after nine continuous semesters, the guaranteed undergraduate tuition rate adjusts to the fixed tuition rate paid by students who entered the University one fiscal year after the date of original entry for two years (in accordance with Senate Bill 3222 which was passed effective July 1, 2010). The fixed tuition rates for such students are maintained consistent with that cohort. At the special meeting of the Board of Trustees in October, the University discontinued the Midwest rate in favor of an overall domestic rate strategy applicable to all states within the United States. In conjunction with the domestic rate strategy, effective FY19, Truth-in-Tuition guidelines will now be applied to all domestic undergraduate students in an effort to align our recruiting, enrollment, and retention strategies with the student affordability objective of the University.

In FY18, the Administration recommended establishing an undergraduate differential rate for students enrolled in the College of Engineering. Data still shows a very high demand for engineering and technology graduates in Chicago, Rockford, and the Northern Illinois area. This year in addition to the College of Engineering undergraduate differential, the University is recommending a \$40 per credit hour differential for the Bachelor of Computer Science undergraduate degree program. Computer Science as well as Engineering and Technology programs are highly lab intensive and the skill sets needed by industry are

rapidly changing. Therefore, considerable resources need to be directed towards continuous improvement and upgrading of laboratories, and infrastructure capacity building for maximizing student success.

Graduate and Law Tuition

In FY16, the Administration implemented one consolidated tuition rate for graduate students and law students consisting of instructional and institutional charges. Charging graduate and law students a consolidated tuition in each semester will aid in attracting students with employer reimbursement to NIU. This change was done with the objective in mind of either easing burdens that fall on graduate and law students or of providing pathways to enrollment growth and additional revenue production.

At the special meeting of the Board of Trustees in October, the University discontinued the out-of-state rate in favor of an overall domestic rate strategy applicable to all states within the United States. In addition, the Administration is asking for continuation of the differential tuition rates as previously approved with changes as noted in the Graduate differential table, as well as establish differential rates for the following programs:

- Executive EdD in Adult & Higher Ed Weekend Cohort online
- Master of Science in Digital Marketing *online*

The recommendation also includes the elimination of differential rates for the following programs:

- Educational Research & Evaluation (MSED) online
- Literacy Education Bilingual/ELS online

Online Tuition

The Administration recommends maintaining a minimum tuition rate of \$500 per credit hour and a maximum tuition rate of \$1,000 per credit hour for both graduate and undergraduate online programs. The components of the minimum online tuition rate are illustrated below in Figure 1. This recommendation relies on approval of a consolidated tuition charge and differential tuition, where the minimum differential charge will be \$30 per hour and the maximum differential charge will be \$530. NIU's efforts to develop budget and pricing models to stimulate growth of online programs and enrollment has been discussed for many years. Coupled with the efforts of the Office of Online Program Development and Support, this recommendation paves the way for that growth.

Figure 1
Components of the Minimum Online Tuition

Components of Tuition	Per Hour Charge
Instructional Charge	\$357
Central Services Charge	\$69
Outreach Charge	\$18
Career/Professional Development Charge	\$4
Technology Charge	\$22
Program Differential	\$30
TOTAL Minimum Online Tuition	\$500

The recommended tuition rates for undergraduate, graduate, and law students are presented in Table 1.

Table 1 Fiscal Year 2019 Tuition Recommendations

Undergraduate:

General Programs

Part Time	Full Time
Per Cr. Hr. Rate	Package/Bundle Rate
1-11 Credit Hours	12 or more Credit Hours
\$348.84	\$4,732.80

Undergraduates who are entering in FY19 or who are non-degree seeking; international students at 2 times the FY19 rate unless as part of pre-arranged program at 1.5 times the FY19 rate.

College of Engineering Programs

Part Time	Full Time
Per Cr. Hr. Rate	Package/Bundle Rate
1-11 Credit Hours	12 or more Credit Hours
\$398.84	\$5,332.80

Non-Engineering students taking 4 or more credit hours, within the College of Engineering, are subject to a differential charge of \$50/crhr.

Computer Science Program

Part Time	Full Time						
Per Cr. Hr. Rate	Package/Bundle Rate						
1-11 Credit Hours	12 or more Credit Hours						
\$388.84	\$5,212.80						

Law:

1-11 Credit Hours	12 or more Credit Hours
\$915.81	\$10,989.72

The above hourly tuition rate includes an instructional charge of \$677.29 per credit hour and an institutional charge of \$238.52 per credit hour.

Graduate:

General Programs

1-11 Credit Hours	12 or more Credit Hours
\$496.11	\$5,953.32

The above hourly tuition rate includes an instructional charge of \$357.00 per credit hour and an institutional charge of \$139.11 per credit hour.

Graduate Differential Programs (Per Credit Hour)

Program	FY18 Differential	FY19 Differential
College of Engineering & Engineering Technology		
All Programs (including online programs)	\$50.00	\$50.00
College of Liberal Arts & Sciences		
Computer Science (MS)	\$60.00	\$60.00

College of Education		
EdD in Curriculum & Instruction	\$65.00	\$65.00
EdD in Education Administration	\$65.00	\$65.00
PhD/EdD Instructional Technology	\$30.00	\$30.00
PhD/EdD Instructional Technology <i>online</i>	\$80.00	\$40.00
MSEd in Instructional Technology	\$30.00	\$15.00
MSEd in Instructional Technology online	\$50.00	\$30.00
Literacy Education Bilingual/ELS online	\$40.00	\$0.00
Graduate Certificate Trauma-Informed Counseling online	\$35.00	\$35.00
Educational Research & Evaluation (MSED) online	\$30.00	\$0.00
EdD in Community College Leadership <i>online</i>	\$55.00	\$55.00
MSED in Kinesiology & Physical Education	\$35.00	\$35.00
MS in Sports Management	\$35.00	\$35.00
Executive EdD in Adult & Higher Ed Weekend Cohort online	\$0.00	\$55.00
College of Business		
Graduate Certificate in Accountancy	\$325.00	\$325.00
Master of Accounting	\$325.00	\$325.00
Master of Accounting Science	\$325.00	\$325.00
Master of Science in Taxation	\$325.00	\$325.00
Graduate Certificate in SAP Analytics	\$200.00	\$200.00
Graduate Certificate in Data Analytics	\$200.00	\$200.00
Master of Science in Financial Risk Management	\$400.00	\$400.00
Evening MBA	\$400.00	\$400.00
Global MBA	\$400.00	\$400.00
Graduate Certificate in Management Information Systems	\$200.00	\$200.00
Masters of Management Information Systems	\$200.00	\$200.00
Master of Science in Digital Marketing <i>online</i>	\$0.00	\$400.00
College of Health & Human Sciences		
Master of Speech-Language Pathology	\$150.00	\$160.00
Doctor of Audiology	\$175.00	\$185.00
Doctor of Physical Therapy	\$200.00	\$225.00
Doctor of Health Sciences <i>online</i>	\$500.00	\$513.00
Graduate Certificate in Eating Disorders <i>online</i>	\$105.00	\$105.00
Doctor of Nursing Practice	\$225.00	\$250.00
Master of Public Health <i>online</i>	\$180.00	\$180.00
Nursing Adult, GPCNP <i>online</i>	\$180.00	\$180.00
Master of Family Nurse Practitioner <i>online</i>	\$225.00	\$230.00
Nursing Education <i>online</i>	\$180.00	\$180.00
Nursing Post Masters Certificate <i>online</i>	\$180.00	\$180.00

II. Room and Board Recommendations:

The collection of room and board from students living in University residence halls supports Housing and Residential Services as well as Campus Dining Services operations and related Revenue Bond obligations. Room rate recommendations typically address increased student wage and service contract costs, software support, indirect costs, contractual services, general operating expenses, and debt service payments related to renovations to the residence halls. After looking at many scenarios, the recommendation of the University is two-fold. First, we recommend to increase the single-occupancy room to further differentiate from a multiple-occupancy room. Second, at this time, in order to address student affordability concerns, the University is recommending a multiple-occupancy room and board rate that represents a zero percent increase in rates for Fiscal Year 2019. (NOTE: Rates for New Hall and Northern View, the Collegiate Housing Foundation II Project, are considered separately and are not included in this recommendation but are provided for informational purposes only.)

A summary is provided in Table 2 which details each residence hall room and board rate.

Table 2
Fiscal Year 2019 Room and Board Rate Recommendations

FISCAI YEA	r 20	19 Koom a	and Board Rate Recommendation	IS			
FY18			FY19				
LOCATION		RATE	LOCATION		RATE	variance	
NEPTUNE HALL			NEPTUNE HALL				
Single-Occupancy	\$	5,379	Single-Occupancy	\$	5,633	4.7%	
Multiple-Occupancy	\$	4,750	Multiple-Occupancy	\$	4,750	0.0%	
GILBERT HALL			GILBERT HALL				
Single-Occupancy	\$	5,927	Single-Occupancy	\$	6,181	4.3%	
Multiple-Occupancy	\$	5,298	Multiple-Occupancy	\$	5,298	0.0%	
GRANT TOWERS			GRANT TOWERS				
Single-Occupancy	\$	5,927	Single-Occupancy	\$	6,181	4.3%	
Multiple-Occupancy	\$	5,298	Multiple-Occupancy	\$	5,298	0.0%	
STEVENSON TOWERS			STEVENSON TOWERS				
Single-Occupancy	\$	5,927	Single-Occupancy	\$	6,181	4.3%	
Multiple-Occupancy	\$	5,298	Multiple-Occupancy	\$	5,298	0.0%	
NEW HALL			NEW HALL				
Single-Occupancy (Room Only)	\$	5,503	Single-Occupancy (Room Only)	\$	5,503	0.0%	
MEAL PLAN ONLY	\$	1,105	MEAL PLAN ONLY	\$	1,127	2.0%	

Other Mandatory Residential Fees

ResNet Access & Support Charge \$92/semester
Residence Hall Surcharge \$50/semester

Other Residential Fees

Winter Break Fee Prior to deadline

Prior to deadline \$42/week or \$150/4 weeks
After deadline \$56/week or \$200/4 weeks

Living-Learning Communities (Formerly Academic Residential Programs) \$50/semester

III. Student Fee Recommendations:

The University has numerous student activities, programs, services and operations that are supported to various degrees by the assessment of dedicated-use student fees. Table 3 provides a summary of fee rates for FY18 and recommendations for FY19.

Excluding the health insurance fee increase, the fees recommended for approval represent a 0.5% decrease for undergraduate students. Fees for graduate and law students are incorporated into the recommended tuition rates. Following Table 3, fee descriptions are provided to describe each fee and the recommended fee rate.

				Table 3	3						
		FISCAL Y	EAR 2	019 FEE REC	COMM	1ENDATIOI	NS				
	(CURRENT	FEES	FY18	Proposed		PROPOSED F			FY19	
	Per	Per Credit		Semester		Change per		Per Credit		emester	Percent
Mandatory Fees	Hour		(12+ Cr. Hrs.)		Credit Hour		Hour		(12+ Cr. Hrs.)		Change
STUDENT SUPPORT SERVICES FEE	\$	36.82	\$	441.84	\$	(0.79)	\$	36.03	\$	432.36	-2.15%
UNIVERSITY ADVANCEMENT FEE	\$	26.12	\$	313.44	\$	0.56	\$	26.68	\$	320.16	2.14%
ATHLETIC FEE	\$	33.21	\$	398.52	\$	(0.30)	\$	32.91	\$	394.92	-0.90%
ACAD PROGRAM ENHANCEMENT	\$	-	\$	250.00	\$	-	\$	-	\$	250.00	0.00%
TC	TAL IF R	EGISTERE	D FO	R 12 OR MO	RE SEN	MESTER CF	REDIT I	HOURS*			
			_	17-18 per						18-19 per	
UNDERGRADUATE			\$ 1,403.80						\$	1,397.44	-0.50%
* Totals do not include the Health I	nsurance	e Fee									
Refundable Fee**											
HEALTH INSURANCE FEE***	1	NA	\$	1,038.50				NA	\$	1,180.00	
** Can be waived with proof of con	nparable	insuranc	e.								
*** For full time students only.											

Fee Descriptions

Student Support Services Fee is comprised of the following charges and **reflects a decrease of \$0.79**, from \$36.82 to \$36.03, per credit hour:

<u>Student Activities and Services Charge</u> supports the student government, student programming, campus-wide programming initiatives (Welcome Days, Homecoming, Open Houses, etc.) and the activities of student recognized organizations. These charges are also allocated to departments to maintain and improve student services. **The University is recommending a \$0.18 decrease from \$4.81 to \$4.63 per credit hour for undergraduate students.**

<u>Holmes Student Center Charge</u> supports the operational costs of Holmes Student Center and student programs provided in the facility. **The charge will remain at \$12.33 per credit hour, with no increase.**

<u>Health and Wellness Charge</u> allows students to use Health Services with little to no direct cost to students and helps fund programing that promotes wellness and healthy lifestyle choices, as well as related state and federally mandated education and awareness campaigns. **The University is recommending a \$0.90 decrease from \$10.27 to \$9.37per credit hour.** This embraces changes made to this as a result of implementing Program Prioritization recommendations.

<u>Grants-in-Aid Charge</u> supports an institutional, merit-based scholarship program. **The University is recommending an increase from \$0.88 to \$1.38 per credit hour.** This is to reflect the consolidation of this charge with the Student-to-Student charge.

<u>Student-to-Student Charge</u> is dedicated to a needs-based Financial Aid fund for students by which state institutions are eligible for matching funds from the State of Illinois per statutory requirements. **The charge is being consolidated into the Grants-in-Aid charge.**

<u>Campus Recreation Charge</u> is used for financing, constructing, maintaining, and improving new and existing recreational sports facilities and programs, including the sport club operations. **The charge will remain at \$8.03 per credit hour.**

<u>Northern Star</u> has requested, per University procedures, the reinstatement of a fee to support their operations. After discussions and significant student support, the committee is recommending moving forward with a minimal credit hour charge in support of these efforts. **The University in recommending a charge of \$0.29 per credit hour.**

University Advancement Fee is comprised of the following charges and reflects an increase of \$0.56, from \$26.12 to \$26.68, per credit hour:

<u>Capital Improvement Charge</u> provides funding for educational and support facilities for students, faculty, and staff in a manner that maximizes the effectiveness of the capital investments, maximizes the use of existing facilities, and promotes orderly, planned campus development. Support for debt service of previously approved projects including west campus improvements and the living and learning initiatives are also included in this charge. **The charge will remain at \$15.15 per credit hour.**

<u>Transportation Access Charge</u> funds the Huskie Bus System, the Huskie Line, parking lot lights, security and maintenance, and the creation of additional parking and transportation services. This charge also supports the University's Huskie Line bus and Freedom Mobile paratransit services. All fee-paying students are eligible to utilize Huskie buses without being charged fares. **he University is recommending a \$0.56 increase from \$10.97 to \$11.53 per semester credit hour.** This increase, 5 percent, is needed to meet obligations of the contract with the vendor that provides student bus services.

Athletic Fee is comprised of the following charges and reflects a decrease of \$0.30, from \$33.21 to \$32.91 per credit hour:

<u>Athletic Program Charge</u> supplements the University's diverse athletic programs and provides students with a means to enjoy the athletic events without direct cost to the student. **The University is recommending a \$0.30 decrease from \$22.59 to \$22.29 per credit hour.**

<u>Convocation Center Charge</u> helps fund the operational costs of the Convocation Center and supports student events held in the athletic space utilized by students. **The University is recommending no increase at \$8.22 per credit hour.**

<u>Huskie Stadium Charge</u> helps fund the operational costs of Huskie Stadium and provides support for student activities and programs that are held in the stadium. **The charge will remain at \$2.40 per credit hour, with no increase.**

Academic Program Enhancement and Instructional Surcharge is a flat fee that is assessed in order to meet the ever-emerging demands for cutting edge academic programs and services for NIU students. Critical areas for funding include library journals and books, support for courses in high demand, technology upgrades, as well as support for identified academic strategic planning initiatives designed to strengthen, direct, and further improve academic programs, research, and the academic experience of students. **The University is recommending the charge remain at \$250.00 per semester.**

Health Insurance Fee covers the student health insurance plan that provides comprehensive medical insurance for students. The Health Insurance fee is a flat fee, which provides coverage for all students registered for nine or more credit hours of on-campus instruction, unless proof of comparable health insurance coverage is provided. It should be noted that Spring Semester enrollment in the plan includes summer coverage regardless of whether the student is registered for summer session instruction. This assures year-round health insurance coverage for participating students. **The Student Health Insurance Fee Review Committee is recommending an increase not to exceed \$141.50 from \$1,038.50 to \$1,180.00 per semester.**

Recommendation for Fiscal Year 2019: The University requests the Finance, Audit, Compliance, Facilities and Operations Committee endorse this request for FY19 tuition, fees, and room and board as detailed in Tables 1-3, summarized in Table 4 and ask that the President forward it by means of the President's Report to the Board of Trustees for approval at its meeting on December 7, 2017.

		TA	BLE 4					
Fiscal Year 201							tions	
Anr	nual Co	st Summar	y for I	Full-Time S	tuder	nts		
NEW UNDERGRADU	JATE S	TUDENTS						
		Y2018		Y2019	C	hange FY		
	<u>I</u> I	n-State	I	n-State		\$	%	
TUITION	\$	9,466	\$	9,466	\$	-	0.0%	
FEES	\$	2,808	\$	2,795	\$	(13)	-0.5%	
ROOM & BOARD	\$	10,880	\$	10,880	\$	-	0.0%	
TOTAL	\$	23,154	\$	23,141	\$	(13)	-0.1%	
Assumptions: Full-time for both Fall a Excludes Health Insura Renovated Double, Gr NOTE: Does not include	ance Fee ant, Ste housing	e venson, Gilbe rates at New		r Northern Vie	ew.			
Those rates are set in	a separa	ate process.						
NEW AND CONTINU	IING GF	RA DUATE S	STUDI	ENTS				
		FY2018		Y2019	C	hange FY		
		n-State	1	n-State		\$	%	
TUITION	\$	11,905	\$	11,907	\$	2	0.0%	
TOTAL	\$	11,905	\$	11,907	\$	2	0.0%	
Assumptions:								
Full-time for both Fall a	and Sprir	ng						
NEW AND CONTINU	ING LA	W STUDE	NTS					
		7/2010		7/2010			10 5)/10	
		FY2018 In-State		FY2019 In-State		hange FY	18-FY19 %	
							-	
TUITION	\$	21,978	\$	21,979	\$	1	0.0%	
TOTAL	\$	21,978	\$	21,979	\$	1	0.0%	
Assumptions:								
Full-time for both Fall a	and Sprir	ng						

Appendix A

NORTHERN ILLINOIS UNIVERSITY								
FY18 TUITION, FEE, and ROOM & BOARD								
COMPARISON TABLE								
	FY18			TUITION		ROOM &	TUITION + FEES +	
INSTITUTION (Location)	Tuition	Ranking	FEES	+ FEES	Ranking	BOARD	ROOM & BOARD	Ranking
Chicago State University (Chicago)	\$ 8,820	9	\$2,128	\$10,948	11	\$ 8,723	\$ 19,671	12
Eastern Illinois University (Charleston)	\$ 8,760	11	\$2,625	\$11,385	9	\$ 9,360	\$ 20,745	9
Governors State University (University Park)	\$ 9,390	8	\$1,900	\$11,290	10	\$ 8,724	\$ 20,014	11
Illinois State University (Normal)	\$ 11,670	2	\$2,455	\$14,125	2	\$ 9,850	\$ 23,975	5
Northeastern Illinois University (Chicago)	\$ 11,320	3	\$2,356	\$13,676	4	\$ 11,424	\$ 25,100	3
Northern Illinois University	\$ 9,466	5	\$2,808	\$12,274	7	\$ 10,880	\$ 23,154	7
Western Illinois University (Macomb)	\$ 8,541	12	\$2,180	\$10,721	12	\$ 9,630	\$ 20,351	10
Southern Illinois University System								
Carbondale	\$ 9,450	6	\$3,132	\$12,582	6	\$ 10,622	\$ 23,204	6
Edwardsville	\$ 8,772	10	\$2,721	\$11,493	8	\$ 9,481	\$ 20,974	8
University of Illinois System								
Urbana-Champaign	\$12,036	1	\$3,832	\$15,868	1	\$ 11,308	\$ 27,176	1
Chicago	\$10,584	4	\$3,132	\$13,716	3	\$ 12,050	\$ 25,766	2
Springfield	\$ 9,405	7	\$3,058	\$12,463	5	\$ 11,660	\$ 24,123	4
Tuition and Mandatory Fees/Assessments based on Full-Time St	udent (30 credit ho	urs)						
Room rates based on multiple-occupancy and unlimited (or com	parable) meal plans							
Fees exclude Health Insurance Fees								
Source: Institutional websites as of 11/30/17								

UNIVERSITY PRESS REQUEST FOR PROPOSAL POSTING

Summary: In response to the Program Prioritization process that identified the Northern Illinois University Press (NIUP) as a candidate for further review, the Division of Research and Innovation Partnerships (RIPS) has diligently explored options for sustainability of the NIU Press (NIUP) that would ensure support for scholarship in topical areas for which the NIUP has a world-wide reputation. Maintaining the NIUP imprint through a merger with an acquiring University Press assuming NIU press functions would serve the academic community at reduced cost. RIPS has developed a request for proposals (RFP), open to American Association of University Presses (AAUP) members in the U.S., to form a collaborative relationship with the NIU Press imprint. As part of the RFP, and in the interest of supporting the academic community, NIU seeks to retain both the Orthodox Christian and Slavic studies titles under the NIU Press imprint. As a key feature of the RFP, current and future contracts will be honored.

Background: Founded in 1965, the NIU Press publishes outstanding works of scholarship for a global audience and has 600 books in print promoting the reputation and research mission of the University. The Press specializes in Slavic and Orthodox Christian studies. Upon release of the Program Prioritization report, the University received letters and emails citing the academic excellence of the NIUP, the positive impact on the University reputation, and the outstanding support of academic scholarship in Slavic and Orthodox Christian studies. Since the spring of 2016, options for the NIUP have been explored with the guidance of the AAUP and the assistance of an external expert. Acquisition by an external, established university press was deemed the most likely to serve the academic community, ensure the continuity of the imprint, and ensure a sustainable path forward.